

Maine Health Data Organization Standardized Hospital Financial Data Report I

2017 – 2021

Select Unconsolidated Financial Data Reported by Elements and Ratios

Comprised of tables for select data elements and ratios containing all of Maine's non-governmental hospitals, based on unconsolidated data obtained from audited financial statements. These are arrayed by hospital peer groups as determined by the Maine Hospital Association (MHA). The peer groups are based upon bed size, revenue, critical access designation (CAH), and specialty. When data are available, the tables include a comparison of the Maine (ME), Northeast, and U.S. median as reported from the 2019 INGENIX, "Almanac of Hospital and Financial & Operating Indicators", publication. The Northeast comparison includes the states of Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island, and Vermont.

NOTE: Data from INGENIX is no longer available effective with FY 2018 data.

Maine Health Data Organization Hospital Financial Data Release Notes - December 2022

Overview

The MHDO Hospital Financial Reports were designed to standardized the reporting of key hospital financial indicators to allow for comparisons across hospitals; however, given the complexities in the hospitals structure and in accounting practices, leading to scenarios where the way in which a hospital and its activities are reported in an unconsolidated form are more comparable to another hospitals consolidated reporting. For example, some physician practices are departments of the hospital (and would be included in the hospitals unconsolidated reporting) where for another hospital the physician practices are a subsidiary of the hospital (and would not be included in the hospitals unconsolidated reporting but rather captured in the hospitals consolidated reporting).

Consolidated vs. Unconsolidated Reporting

The primary difference between consolidated and unconsolidated reporting is that the consolidated form reports all activities of a health system and its subsidiaries as a combined entity, while the unconsolidated financial statements report activities as a separate entity. For consolidated health system data see Report IV.

Data Release Notes:

Hospital Mergers/Acquisitions:

Calais Regional Hospital - On February 19, 2021 Down East Community Hospital, petitioned to acquire Calais Regional Hospital with the bankruptcy court and was approved by bankruptcy judge presiding over the chapter 11 bankruptcy case of CRH on March 24, 2021. Calais Regional Hospital is now called Calais Community Hospital and is a subsidiary of Downeast Community Hospital.

Mid Coast Hospital - On 1/1/2021, Mid Coast Hospital merged into Maine Health System and became the 9th hospital of Maine Health System unification. Mid Coast Hospital now utilizes the d/b/a of Mid Coast-Parkview Health (Mid Coast Hospital).

Mayo Regional Hospital - On 3/1/2020 Mayo Regional Hospital merged into Northern Light Health and became the 10th hospital of Northern Light Health system. Last reporting year for Mayo as a stand alone entity was FY 2019.

MaineHealth Unification - Effective 1/1/2019, the MaineHealth System is comprised of MaineHealth Services (formerly named MaineHealth), the parent organization, and its subsidiaries. The subsidiaries of MaineHealth Services include MaineHealth, NorDx, MaineHealth Care at Home, and The Memorial Hospital at N.H. The subsidiary MaineHealth, whose former legal name was Maine Medical Center, includes eight acute care hospitals that were formerly individual entities until the execution of the unification merger. These hospitals are now local health systems within the subsidiary named MaineHealth utilizing d/b/a's of Maine Medical Center, Southern Maine Health Care, LincolnHealth, Western Maine Healthcare (Stephens Memorial Hospital), Franklin Community Health Network (Franklin Memorial Hospital), Maine Behavioral Healthcare, and Coastal Healthcare Alliance (Waldo County General Hospital and Pen Bay Medical Center).

Aroostook Medical Center (TAMC) - d/b/a Northern Light A.R. Gould Hospital

Parkview Adventist Medical Center – On 06/16/2015 Parkview filed bankruptcy and was acquired by **Mid Coast Hospital** effective 8/21/2015. Last financial data reporting year for Parkview was FY 2014 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

St. Andrews Hospital & Miles Memorial Hospital – On 10/01/2013, St. Andrews Hospital and Miles Memorial Hospital merged to form a new entity called **LincolnHealth**. Last financial data reporting year for St. Andrews Hospital and Miles Memorial Hospital was FY 2013 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

Southern Maine Medical Center & Henrietta Goodall Hospital – On 01/01/2014, Henrietta Goodall Hospital and Southern Maine Medical Center merged to form a new entity called **Southern Maine Health Care**. Last financial reporting year for Goodall Hospital & Southern Maine Medical Center was FY 2013 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

Spring Harbor Hospital - On 04/01/2014 Spring Harbor Hospital (a nonprofit psychiatric hospital) was merged with three nonprofit community health agencies, Maine Mental Health Partners, Community Counseling Center, Counseling Services, Inc., and Mid-Coast Mental Health Center. This merger of the five organizations formed to a single, unified corporate entity known as **Maine Behavioral Healthcare**. Maine Behavioral Healthcare was created to provide an integrated continuum of comprehensive, coordinated behavioral healthcare for Maine residents of all ages and serves in multiple locations throughout southern, western, and mid-coast Maine. Maine Behavioral is a member of the MaineHealth system and allied with Maine Medical Center's Department of Psychiatry, Southern Maine Health Care's Behavioral Health Services, and Pen Bay Medical Center's Department of Psychiatry. Last financial data reporting year for Spring Harbor Hospital was FY 2013 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

Fiscal Year End Date Changes:

Maine Coast Memorial Hospital changed its FYE from 6/30 to 9/30 on 10/1/2015

Franklin Memorial Hospital changed its FYE from 6/30 to 9/30 on 10/1/2014

York Hospital changed its FYE from 6/30 to 12/31 on 07/01/2014

Hospital Peer Group Changes:

Effective April 2017:

- Inland Hospital and Northern Maine Medical Center changed from Peer Group "D" to "C".
- Peer Group "E" (Critical Access Hospitals) changed to "D".
- Peer Group "F" (Private Psychiatric Hospitals) changed to "E".

Maine Hospital Peer Groups*

May 2022

Hospital Name	Peer Group
Acadia Hospital (Northern Light Acadia Hospital)	E
Aroostook Medical Center (Northern Light A.R. Gould Hospital)	B
Blue Hill Memorial Hospital (Northern Light Blue Hill Hospital)	D
Bridgton Hospital	D
Calais Regional Hospital	D
Cary Medical Center	C
Central Maine Medical Center	A
Charles A. Dean Memorial Hospital (Northern Light Charles A. Dean Hospital)	D
Down East Community Hospital	D
Eastern Maine Medical Center (Northern Light Eastern Maine Medical Center)	A
Franklin Memorial Hospital	C
Houlton Regional Hospital	D
Inland Hospital (Northern Light Inland Hospital)	C
LincolnHealth	D
Maine Behavioral Healthcare (Spring Harbor Hospital)	E
Maine Coast Memorial Hospital (Northern Light Maine Coast)	C
Maine Medical Center	A
MaineGeneral Medical Center	A
Northern Light Mayo Hospital (Mayo Regional Hospital)	D
Mercy Hospital (Northern Light Mercy Hospital)	B
Mid Coast Hospital	B
Millinocket Regional Hospital	D
Mount Desert Island Hospital	D
New England Rehabilitation Hospital	F
Northern Maine Medical Center	C
Penobscot Bay Medical Center	B
Penobscot Valley Hospital	D
Redington-Fairview General Hospital	D
Rumford Community Hospital	D
Sebasticook Valley Hospital (Northern Light Sebasticook Valley Hospital)	D
Southern Maine Health Care	B
St. Joseph Hospital	B
St. Mary's Regional Medical Center	B
Stephens Memorial Hospital	D
Waldo County General Hospital	D
York Hospital	B

*Peer Group designations provided by the Maine Hospital Association (MHA)

Maine Hospital(s) part of a Health System

Health System (Consolidated data reported)	Hospital Name (Unconsolidated data reported)
MaineHealth System	Franklin Memorial LincolnHealth Maine Behavioral Healthcare Maine Medical Center Mid Coast Hospital Penobscot Bay Medical Southern Maine Health Care Stephens Memorial Waldo County General
Northern Light Health System	Acadia Hospital Aroostook Medical Center Blue Hill Memorial Hospital Charles A. Dean Memorial Hospital Eastern Maine Medical Center Inland Hospital Maine Coast Memorial Mayo Regional Hospital Mercy Hospital Sebasticook Valley Hospital
Central Maine Healthcare System	Bridgton Hospital Central Maine Medical Center Rumford Hospital
MaineGeneral Health System	MaineGeneral Medical

Profitability Ratios

Provides information on the ability of the organization to produce a profit. Few hospitals could remain financially viable without a profit (or excess of revenues over expenses), especially over a long period of time. Cash flow would not be sufficient to meet normal cash requirements such as debt principal and investment in fixed or current assets. Six measures of profitability are included:

- Operating Margin
- Non-operating Revenue Margin
- Total Margin
- Return on Equity
- Net Operating Income (Operating Surplus or Loss)
- Total Surplus/Deficit (Total Surplus or Loss)

Operating Margin

MHDO Hospital Financial Report I

Peer Group Effective May 2022 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	(3.26%)	(3.15%)	(4.83%)	(2.63%)	(4.53%)
Eastern Maine Medical Center	3.25%	1.01%	5.18%	(4.00%)	5.16%
Maine Medical Center	9.25%	9.56%	10.72%	7.56%	9.22%
MaineGeneral Medical Center	(4.26%)	0.42%	1.23%	(1.48%)	(1.14%)
Peer Group B					
Aroostook Medical Center, The (TAMC)	0.94%	2.56%	(0.38%)	(0.39%)	(2.22%)
Mercy Hospital	(1.85%)	0.69%	5.28%	(5.31%)	3.42%
Mid Coast Hospital	1.65%	0.36%	2.85%	(8.64%)	2.12%
Penobscot Bay Medical Center	(3.95%)	0.74%	1.95%	3.55%	2.02%
Southern Maine Health Care **	(0.17%)	(2.26%)	1.85%	(7.07%)	7.49%
St. Joseph Hospital	0.63%	(9.42%)	0.94%	(0.33%)	(0.25%)
St. Mary's Regional Medical Center	(0.52%)	(11.93%)	(0.41%)	(6.06%)	(3.63%)
York Hospital	(1.60%)	(1.17%)	(3.89%)	(8.33%)	3.09%
Peer Group C**					
Cary Medical Center	(1.35%)	1.41%	1.24%	1.31%	4.51%
Franklin Memorial Hospital	(6.58%)	(7.18%)	(12.02%)	(13.76%)	0.38%
Maine Coast Memorial Hospital	(7.52%)	(5.58%)	2.26%	(6.66%)	(1.03%)
Inland Hospital	1.20%	(4.00%)	(7.69%)	(3.97%)	2.73%
Northern Maine Medical Center	13.34%	0.72%	0.82%	2.50%	4.29%
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	2.34%	10.86%	4.50%	7.06%	13.24%
Bridgton Hospital	1.13%	(3.12%)	(4.05%)	4.04%	9.64%
Calais Regional Hospital	(6.58%)	(2.28%)	(3.24%)	13.48%	5.61%
Charles A. Dean Memorial Hospital	6.26%	11.00%	10.02%	6.31%	18.60%
Down East Community Hospital	1.21%	0.27%	4.11%	5.27%	16.84%
Houlton Regional Hospital	(1.07%)	(0.79%)	(1.20%)	0.14%	7.72%
LincolnHealth **	3.39%	3.58%	2.62%	(1.76%)	5.76%
Millinocket Regional Hospital	(8.18%)	(20.89%)	(7.03%)	(1.16%)	10.47%
Mount Desert Island Hospital	3.93%	2.96%	0.85%	2.40%	10.28%
Northern Light Mayo Hospital	(3.60%)	(2.96%)	(5.94%)	(8.13%)	7.82%
Penobscot Valley Hospital	(8.48%)	(5.44%)	(1.93%)	8.04%	8.12%
Redington-Fairview General Hospital	0.12%	0.17%	2.65%	2.26%	3.48%
Rumford Community Hospital	(0.29%)	(4.22%)	(2.30%)	6.33%	6.32%
Sebasticook Valley Hospital	10.40%	13.83%	10.00%	6.77%	17.68%
Stephens Memorial Hospital	5.10%	2.83%	4.20%	6.45%	13.20%
Waldo County General Hospital	7.63%	4.53%	5.38%	4.03%	11.54%
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	19.82%	5.90%	15.56%	10.50%	10.71%
Maine Behavioral Healthcare **	2.26%	1.48%	1.43%	(2.08%)	(5.84%)
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	28.55%	25.05%	24.51%	25.59%	24.95%
All Maine Hospitals Median					
	0.78%	0.39%	1.33%	0.73%	5.69%
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Non-operating Revenue Margin MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	(19.51%)	(4.60%)	(0.80%)	(4.62%)	(2.97%)
Eastern Maine Medical Center	36.11%	8.18%	2.52%	(3.79%)	0.34%
Maine Medical Center	17.48%	17.20%	(3.20%)	(15.08%)	(4.28%)
MaineGeneral Medical Center	(31.23%)	53.84%	40.01%	(6.03%)	333.30%
Peer Group B					
Aroostook Medical Center, The (TAMC)	(4.15%)	1.80%	8.29%	17.80%	(8.61%)
Mercy Hospital	(1.85%)	5.13%	(1.32%)	(5.36%)	(12.67%)
Mid Coast Hospital	40.35%	82.62%	38.30%	(55.06%)	44.50%
Penobscot Bay Medical Center	(3.40%)	11.72%	6.35%	6.13%	12.18%
Southern Maine Health Care **	111.96%	(32.96%)	0.90%	(4.27%)	12.85%
St. Joseph Hospital	70.79%	1.67%	31.16%	1841.38%	136.68%
St. Mary's Regional Medical Center	162.46%	6.74%	(12.75%)	(0.82%)	(32.51%)
York Hospital	160.77%	60.06%	(82.43%)	(5.60%)	(0.40%)
Peer Group C**					
Cary Medical Center	(8.24%)	6.06%	7.72%	7.25%	(0.30%)
Franklin Memorial Hospital	(33.51%)	(0.84%)	2.30%	2.22%	11.35%
Maine Coast Memorial Hospital	(27.81%)	(0.96%)	1.22%	(0.19%)	(0.41%)
Inland Hospital	36.08%	(0.34%)	(0.00%)	0.00%	6.09%
Northern Maine Medical Center	4.61%	33.00%	15.20%	16.04%	(2.15%)
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	59.52%	0.43%	0.54%	(0.34%)	(0.05%)
Bridgton Hospital	20.84%	(57.15%)	(20.99%)	43.49%	25.11%
Calais Regional Hospital	(2.67%)	(14.13%)	(5.76%)	1.13%	76.84%
Charles A. Dean Memorial Hospital	9.66%	0.22%	0.12%	(0.95%)	(0.06%)
Down East Community Hospital	23.77%	68.68%	10.57%	12.48%	2.93%
Houlton Regional Hospital	(65.41%)	244.31%	(1380.20%)	81.18%	9.68%
LincolnHealth **	31.69%	22.63%	28.70%	8.56%	7.81%
Millinocket Regional Hospital	(68.02%)	(15.88%)	(23.89%)	(4433.07%)	12.36%
Mount Desert Island Hospital	(2.48%)	(12.81%)	(43.58%)	(19.02%)	11.31%
Northern Light Mayo Hospital	(682.23%)	539.19%	(13.65%)	(11.35%)	0.00%
Penobscot Valley Hospital	(2.87%)	0.72%	(12.77%)	2.03%	(2.08%)
Redington-Fairview General Hospital	92.34%	92.42%	42.87%	57.47%	30.10%
Rumford Community Hospital	409.94%	(25.25%)	(17.78%)	24.50%	27.56%
Sebasticook Valley Hospital	25.21%	0.98%	0.02%	0.01%	0.00%
Stephens Memorial Hospital	9.36%	1.97%	(14.65%)	(3.23%)	(1.31%)
Waldo County General Hospital	49.27%	62.51%	31.46%	34.65%	6.77%
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	(0.79%)	0.32%	(0.35%)	(0.95%)	(0.97%)
Maine Behavioral Healthcare **	15.09%	15.95%	5.90%	25.51%	0.03%
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	0.15%	0.00%	0.00%	0.00%	0.00%
All Maine Hospitals Median					
	9.51%	1.97%	0.12%	(0.09%)	1.64%
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Total Margin

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	(2.71%)	(3.01%)	(4.79%)	(2.51%)	(4.40%)
Eastern Maine Medical Center	4.99%	1.10%	5.31%	(3.85%)	5.18%
Maine Medical Center	10.99%	11.33%	10.43%	6.64%	8.87%
MaineGeneral Medical Center	(3.22%)	0.89%	2.04%	(1.40%)	0.48%
Peer Group B					
Aroostook Medical Center, The (TAMC)	0.90%	2.61%	(0.41%)	(0.47%)	(2.04%)
Mercy Hospital	(1.82%)	0.73%	5.22%	(5.02%)	3.05%
Mid Coast Hospital	2.73%	2.05%	4.54%	(5.41%)	3.76%
Penobscot Bay Medical Center	(3.82%)	0.84%	2.08%	3.78%	2.29%
Southern Maine Health Care **	1.42%	(1.69%)	1.87%	(6.76%)	8.50%
St. Joseph Hospital	2.11%	(9.60%)	1.36%	0.02%	0.68%
St. Mary's Regional Medical Center	0.82%	(12.91%)	(0.37%)	(6.01%)	(2.71%)
York Hospital	2.53%	(2.97%)	(2.09%)	(7.85%)	3.08%
Peer Group C**					
Cary Medical Center	(1.25%)	1.50%	1.34%	1.41%	4.49%
Franklin Memorial Hospital	(4.85%)	(7.11%)	(12.34%)	(14.12%)	0.42%
Maine Coast Memorial Hospital	(5.79%)	(5.53%)	2.28%	(6.65%)	(1.03%)
Inland Hospital	1.87%	(3.98%)	(7.69%)	(3.97%)	2.91%
Northern Maine Medical Center	13.89%	1.07%	0.97%	2.96%	4.21%
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	5.58%	10.90%	4.52%	7.04%	13.24%
Bridgton Hospital	1.43%	(1.96%)	(3.33%)	6.94%	12.47%
Calais Regional Hospital	(6.39%)	(2.00%)	(3.06%)	13.61%	20.42%
Charles A. Dean Memorial Hospital	6.88%	11.03%	10.04%	6.26%	18.59%
Down East Community Hospital	1.58%	0.85%	4.57%	5.98%	17.26%
Houlton Regional Hospital	(0.64%)	0.54%	(0.08%)	0.77%	8.48%
LincolnHealth **	4.88%	4.57%	3.63%	(1.93%)	6.22%
Millinocket Regional Hospital	(4.71%)	(17.52%)	(5.60%)	(0.03%)	11.78%
Mount Desert Island Hospital	3.84%	2.64%	0.60%	2.02%	11.44%
Northern Light Mayo Hospital	(0.45%)	0.65%	(5.19%)	(7.24%)	7.82%
Penobscot Valley Hospital	(8.22%)	(5.48%)	(1.71%)	8.20%	7.97%
Redington-Fairview General Hospital	1.58%	2.20%	4.54%	5.16%	4.90%
Rumford Community Hospital	0.09%	(3.34%)	(1.95%)	8.21%	8.52%
Sebasticook Valley Hospital	13.43%	13.95%	10.00%	6.77%	17.68%
Stephens Memorial Hospital	5.59%	2.88%	3.68%	6.26%	13.05%
Waldo County General Hospital	14.00%	11.23%	7.66%	6.04%	12.28%
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	19.70%	5.92%	15.52%	10.41%	10.62%
Maine Behavioral Healthcare **	2.66%	1.76%	1.52%	(2.81%)	(5.84%)
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	28.59%	25.05%	24.51%	25.59%	24.95%
All Maine Hospitals Median					
	1.58%	0.87%	1.69%	1.09%	7.02%
* Northeast Median	2.30%	†	†	†	†
* U.S. Median	2.20%	†	†	†	†

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Return on Equity

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	(22.62%)	(31.59%)	(112.92%)	(162.30%)	(28.78%)
Eastern Maine Medical Center	17.50%	3.75%	17.46%	(15.06%)	17.36%
Maine Medical Center	20.96%	19.09%	135.68%	70.31%	44.88%
MaineGeneral Medical Center	(7.29%)	2.01%	4.92%	(3.96%)	1.33%
Peer Group B					
Aroostook Medical Center, The (TAMC)	7.92%	19.65%	(3.12%)	(3.87%)	(20.22%)
Mercy Hospital	(15.42%)	6.47%	31.98%	(30.08%)	16.56%
Mid Coast Hospital	4.58%	3.41%	7.65%	(9.40%)	5.87%
Penobscot Bay Medical Center	(16.45%)	3.81%	6.17%	9.43%	5.41%
Southern Maine Health Care **	3.07%	(3.85%)	6.81%	(27.35%)	32.41%
St. Joseph Hospital	8.22%	(58.49%)	7.89%	0.11%	3.77%
St. Mary's Regional Medical Center	1.80%	(39.79%)	(1.21%)	(23.37%)	(13.73%)
York Hospital	6.06%	(7.63%)	(6.59%)	(30.69%)	12.59%
Peer Group C**					
Cary Medical Center	(3.31%)	4.17%	3.78%	3.81%	11.78%
Franklin Memorial Hospital	(25.80%)	(31.60%)	(42.94%)	(38.99%)	1.28%
Maine Coast Memorial Hospital	(39.47%)	(56.43%)	18.99%	(108.26%)	(18.95%)
Inland Hospital	14.12%	(43.80%)	(395.18%)	196.70%	176.93%
Northern Maine Medical Center	23.74%	1.66%	1.58%	4.99%	7.34%
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	53.41%	53.92%	18.17%	23.40%	32.68%
Bridgton Hospital	1.70%	(2.23%)	(3.92%)	8.05%	33.80%
Calais Regional Hospital	37.81%	9.39%	11.70%	(97.43%)	100.00%
Charles A. Dean Memorial Hospital	107.29%	60.81%	39.99%	21.43%	42.08%
Down East Community Hospital	7.20%	3.84%	17.62%	19.17%	38.44%
Houlton Regional Hospital	(9.64%)	7.20%	(1.16%)	8.95%	38.15%
LincolnHealth **	9.17%	8.61%	6.48%	(2.44%)	6.63%
Millinocket Regional Hospital	(11.99%)	(83.33%)	(38.03%)	(0.15%)	45.44%
Mount Desert Island Hospital	10.98%	7.19%	1.63%	5.51%	26.59%
Northern Light Mayo Hospital	(0.84%)	1.24%	(11.35%)	(83.75%)	50.24%
Penobscot Valley Hospital	110.44%	40.42%	7.66%	(55.88%)	62.44%
Redington-Fairview General Hospital	2.23%	2.98%	5.82%	6.88%	4.77%
Rumford Community Hospital	0.22%	(8.01%)	(5.38%)	19.81%	30.42%
Sebasticook Valley Hospital	27.70%	23.23%	13.89%	8.77%	22.35%
Stephens Memorial Hospital	8.67%	4.59%	18.64%	23.77%	50.38%
Waldo County General Hospital	14.25%	10.59%	10.10%	8.95%	22.83%
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	239.68%	39.70%	62.42%	32.03%	24.34%
Maine Behavioral Healthcare **	14.63%	9.10%	45.25%	(17.04%)	(15.56%)
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	158.75%	126.30%	130.56%	126.37%	151.74%
All Maine Hospitals Median					
	7.56%	3.82%	6.65%	1.96%	22.59%
* Northeast Median	6.80%	†	†	†	†
* U.S. Median	4.50%	†	†	†	†

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Net Operating Income (Operating Surplus/Loss)

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	(12,323,834)	(11,796,794)	(19,425,758)	(10,734,628)	(19,018,487)
Eastern Maine Medical Center	27,815,541	8,883,385	48,008,694	(36,092,246)	53,842,339
Maine Medical Center	125,477,000	140,453,000	162,445,000	118,493,000	165,270,000
MaineGeneral Medical Center	(19,120,071)	1,978,399	6,311,008	(7,947,302)	(6,664,439)
Peer Group B					
Aroostook Medical Center, The (TAMC)	1,250,152	3,606,635	(526,880)	(577,447)	(3,357,348)
Mercy Hospital	(3,931,344)	1,541,573	12,373,243	(11,200,867)	8,583,030
Mid Coast Hospital	3,030,564	690,635	5,991,504	(17,107,904)	4,775,622
Penobscot Bay Medical Center	(5,312,270)	1,105,086	3,156,579	6,087,838	3,646,601
Southern Maine Health Care **	(486,333)	(6,562,790)	5,718,531	(20,437,807)	26,376,653
St. Joseph Hospital	873,000	(13,167,000)	1,460,000	(505,000)	(439,000)
St. Mary's Regional Medical Center	(995,000)	(23,216,000)	(920,000)	(12,367,000)	(8,706,936)
York Hospital	(2,654,507)	(2,043,590)	(7,157,512)	(14,545,303)	6,367,482
Peer Group C**					
Cary Medical Center	(701,366)	800,822	744,275	786,761	3,002,156
Franklin Memorial Hospital	(5,013,015)	(5,792,847)	(9,963,927)	(11,428,555)	381,018
Maine Coast Memorial Hospital	(6,247,461)	(4,571,282)	1,914,270	(5,479,469)	(947,321)
Inland Hospital	940,904	(3,008,856)	(5,364,206)	(2,934,099)	2,215,454
Northern Maine Medical Center	7,918,986	394,605	483,609	1,591,840	3,077,431
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	949,221	4,789,966	1,781,055	2,851,319	5,987,760
Bridgton Hospital	549,912	(1,406,887)	(1,902,217)	1,937,424	5,169,310
Calais Regional Hospital	(2,240,280)	(680,408)	(933,370)	4,062,567	635,936
Charles A. Dean Memorial Hospital	1,119,008	2,122,053	1,994,166	1,260,311	4,642,315
Down East Community Hospital	516,342	121,445	2,052,058	2,656,558	10,532,318
Houlton Regional Hospital	(505,627)	(376,035)	(564,830)	69,399	3,970,346
LincolnHealth **	2,785,125	3,136,133	2,438,913	(1,628,661)	6,282,010
Millinocket Regional Hospital	(2,324,976)	(5,819,559)	(2,031,268)	(327,877)	3,376,413
Mount Desert Island Hospital	2,262,366	1,716,782	527,966	1,602,127	7,900,088
Northern Light Mayo Hospital	(1,786,973)	(1,505,819)	(3,202,473)	(4,311,602)	4,705,168
Penobscot Valley Hospital	(1,740,486)	(1,015,515)	(343,391)	1,575,832	1,910,548
Redington-Fairview General Hospital	109,102	157,557	2,624,416	2,323,705	3,838,620
Rumford Community Hospital	(117,323)	(1,644,524)	(992,855)	2,790,417	2,849,415
Sebastcook Valley Hospital	4,385,064	6,319,493	4,417,409	3,058,664	10,038,570
Stephens Memorial Hospital	3,446,739	2,059,410	3,345,050	5,329,797	12,798,545
Waldo County General Hospital	7,649,992	4,665,569	5,925,959	4,438,913	13,947,790
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	13,559,872	3,402,435	9,936,078	6,592,016	7,159,662
Maine Behavioral Healthcare **	2,023,558	1,366,381	1,355,000	(2,003,000)	(5,858,000)
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	10,923,634	9,053,768	9,311,870	9,894,166	9,949,494
TOTAL ALL HOSPITALS	152,085,216	115,757,226	240,987,966	17,773,887	348,240,563
All Maine Hospitals Median	533,127	542,620	1,620,528	428,080	4,306,331
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Total Surplus/Deficit (Total Surplus/Loss)

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	(10,793,895)	(11,257,567)	(19,262,790)	(10,721,628)	(18,470,589)
Eastern Maine Medical Center	43,538,841	9,675,021	49,247,841	(34,773,834)	54,027,265
Maine Medical Center	152,049,000	169,620,000	157,414,000	102,970,000	158,481,000
MaineGeneral Medical Center	(14,569,619)	4,285,529	10,520,044	(7,495,351)	2,856,615
Peer Group B					
Aroostook Medical Center, The (TAMC)	1,200,281	3,672,691	(574,534)	(702,455)	(3,091,155)
Mercy Hospital	(3,860,048)	1,624,885	12,212,433	(10,630,785)	7,618,077
Mid Coast Hospital	4,185,413	3,973,283	9,709,993	(11,033,134)	8,603,960
Penobscot Bay Medical Center	(5,137,711)	1,251,830	3,370,742	6,485,680	4,152,591
Southern Maine Health Care **	4,065,038	(4,935,940)	5,770,284	(19,600,759)	30,264,706
St. Joseph Hospital	2,989,000	(13,390,000)	2,121,000	29,000	1,197,000
St. Mary's Regional Medical Center	1,593,000	(24,895,000)	(816,000)	(12,266,000)	(6,570,936)
York Hospital	4,368,395	(5,116,314)	(3,923,464)	(13,773,773)	6,342,187
Peer Group C**					
Cary Medical Center	(647,956)	852,506	806,508	848,254	2,993,317
Franklin Memorial Hospital	(3,754,733)	(5,744,471)	(10,198,220)	(11,688,550)	429,797
Maine Coast Memorial Hospital	(4,888,010)	(4,527,593)	1,937,904	(5,469,340)	(943,448)
Inland Hospital	1,471,941	(2,998,659)	(5,364,114)	(2,934,099)	2,359,039
Northern Maine Medical Center	8,301,542	588,996	570,275	1,896,061	3,012,522
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	2,344,781	4,810,795	1,790,755	2,841,618	5,984,936
Bridgton Hospital	633,976	(895,247)	(1,607,326)	3,462,000	6,902,092
Calais Regional Hospital	(2,181,976)	(596,159)	(1,210,214)	3,328,562	2,745,415
Charles A. Dean Memorial Hospital	1,238,653	2,126,720	1,996,634	1,248,401	4,639,399
Down East Community Hospital	677,378	387,738	2,294,703	3,035,502	10,850,682
Houlton Regional Hospital	(305,685)	260,574	(38,159)	368,845	4,396,086
LincolnHealth **	4,077,376	4,053,678	3,420,416	(1,781,052)	6,813,871
Millinocket Regional Hospital	(1,383,756)	(5,022,061)	(1,639,591)	(7,233)	3,852,599
Mount Desert Island Hospital	2,207,609	1,521,872	367,727	1,346,136	8,907,643
Northern Light Mayo Hospital	(181,851)	363,188	(2,802,658)	(3,834,240)	4,705,168
Penobscot Valley Hospital	(1,692,007)	(1,022,899)	(304,506)	1,608,407	1,871,676
Redington-Fairview General Hospital	1,424,688	2,340,048	4,593,382	5,464,122	5,491,264
Rumford Community Hospital	37,854	(1,313,004)	(862,564)	3,704,468	3,933,212
Sebasticook Valley Hospital	5,863,249	6,382,177	4,418,179	3,059,057	10,038,694
Stephens Memorial Hospital	3,802,861	2,100,692	2,917,667	5,163,167	12,633,093
Waldo County General Hospital	15,080,788	12,444,915	8,645,619	6,792,362	14,961,420
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	13,453,942	3,413,337	9,901,461	6,529,749	7,091,014
Maine Behavioral Healthcare **	2,383,274	1,625,770	1,440,000	(2,689,000)	(5,860,000)
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	10,940,460	9,053,768	9,311,870	9,894,166	9,949,494
TOTAL ALL HOSPITALS	238,532,093	164,715,099	256,175,297	20,674,324	373,169,706
All Maine Hospitals Median	1,448,315	1,052,168	1,864,330	608,550	4,672,284
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

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Liquidity Ratios

Measures an organization's ability to meet short-term obligations, collect receivables, and maintain cash position. Most organizations that experience financial problems do so because of a liquidity crisis: they are unable to pay current obligations as they become due. Five measures of liquidity are included:

- Current Ratio (without Board Designated and Undesignated Investments)
- Days in Accounts Receivable
- Days Cash on Hand (Current)
- Days Cash on Hand (Including Board Designated and Undesignated Investments)
- Average Payment Period (Current Liabilities)

Current Ratio (without Board Designated/Undesignated Investments)

MHDO Hospital Financial Report I

Peer Group Effective May 2022 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	0.75	0.81	0.77	0.77	1.36
Eastern Maine Medical Center	2.46	3.15	3.43	2.92	2.74
Maine Medical Center	2.15	2.65	0.95	1.70	2.37
MaineGeneral Medical Center	1.86	2.25	2.00	0.99	1.38
Peer Group B					
Aroostook Medical Center, The (TAMC)	1.00	1.33	1.35	1.69	1.13
Mercy Hospital	0.72	0.78	1.14	1.36	0.99
Mid Coast Hospital	2.04	2.34	2.54	2.07	2.16
Penobscot Bay Medical Center	0.75	0.85	1.54	1.99	2.34
Southern Maine Health Care **	1.05	1.14	1.38	0.98	1.36
St. Joseph Hospital	2.04	1.08	1.40	1.96	1.38
St. Mary's Regional Medical Center	2.33	1.99	2.00	2.17	1.27
York Hospital	1.76	1.81	1.87	1.71	1.16
Peer Group C**					
Cary Medical Center	2.25	2.09	1.93	1.46	1.69
Franklin Memorial Hospital	1.47	1.82	1.79	1.82	2.14
Maine Coast Memorial Hospital	0.62	0.23	0.38	0.79	0.49
Inland Hospital	1.53	1.19	0.70	0.90	0.79
Northern Maine Medical Center	4.08	4.35	4.83	1.73	1.96
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	1.08	1.90	2.18	2.99	2.19
Bridgton Hospital	10.07	5.33	4.40	3.11	1.43
Calais Regional Hospital	0.57	0.53	0.99	2.10	2.16
Charles A. Dean Memorial Hospital	1.93	3.37	3.17	2.52	3.27
Down East Community Hospital	1.27	1.40	1.93	1.69	2.11
Houlton Regional Hospital	0.83	0.82	0.76	1.12	1.27
LincolnHealth **	1.99	1.22	1.73	2.75	4.44
Millinocket Regional Hospital	1.32	0.95	0.95	1.02	1.68
Mount Desert Island Hospital	0.76	0.92	0.94	1.50	1.23
Northern Light Mayo Hospital	1.72	1.44	0.91	0.99	1.01
Penobscot Valley Hospital	0.66	0.44	1.40	1.45	1.93
Redington-Fairview General Hospital	2.95	3.13	3.98	4.18	4.00
Rumford Community Hospital	1.81	1.65	1.41	1.57	1.13
Sebastcook Valley Hospital	2.25	3.45	4.33	2.99	3.61
Stephens Memorial Hospital	2.16	1.88	0.58	0.52	0.64
Waldo County General Hospital	7.98	7.12	3.08	1.93	1.22
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	1.89	2.01	3.52	4.19	4.51
Maine Behavioral Healthcare **	3.14	2.92	0.89	0.59	1.02
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	2.12	2.19	2.27	2.20	1.54
All Maine Hospitals Median					
	1.83	1.81	1.63	1.71	1.48
* Northeast Median					
	1.58	†	†	†	†
* U.S. Median					
	2.29	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Days in Accounts Receivable

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	44.0	44.2	47.1	43.0	49.6
Eastern Maine Medical Center	41.9	42.9	53.3	54.6	59.2
Maine Medical Center	39.4	39.1	41.5	43.5	47.1
MaineGeneral Medical Center	70.1	62.0	58.2	53.5	59.6
Peer Group B					
Aroostook Medical Center, The (TAMC)	40.0	36.2	47.3	52.0	51.5
Mercy Hospital	43.6	43.6	43.4	44.5	48.3
Mid Coast Hospital	55.0	68.6	68.8	65.7	76.2
Penobscot Bay Medical Center	53.6	44.0	41.1	39.8	39.9
Southern Maine Health Care **	52.4	44.0	39.2	33.7	38.4
St. Joseph Hospital	44.2	43.7	46.3	40.0	35.9
St. Mary's Regional Medical Center	42.7	55.7	53.6	47.4	44.6
York Hospital	49.3	50.4	47.0	44.4	37.9
Peer Group C**					
Cary Medical Center	53.4	59.5	63.4	61.3	45.9
Franklin Memorial Hospital	40.1	35.8	35.3	46.6	55.3
Maine Coast Memorial Hospital	69.1	72.6	71.6	48.4	69.5
Inland Hospital	43.4	48.5	53.1	48.2	51.0
Northern Maine Medical Center	37.9	42.8	44.4	38.3	51.8
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	40.4	39.2	44.0	26.9	42.8
Bridgton Hospital	43.1	41.4	41.6	41.5	49.5
Calais Regional Hospital	40.4	40.0	29.4	22.7	49.6
Charles A. Dean Memorial Hospital	36.1	34.8	42.0	35.0	41.9
Down East Community Hospital	36.3	31.3	38.1	26.6	24.5
Houlton Regional Hospital	50.8	52.0	62.1	40.2	51.6
LincolnHealth **	45.1	42.8	42.5	37.8	37.2
Millinocket Regional Hospital	51.5	39.5	41.5	37.4	32.6
Mount Desert Island Hospital	45.8	46.0	43.4	39.4	49.7
Northern Light Mayo Hospital	39.7	44.4	59.7	85.5	61.9
Penobscot Valley Hospital	50.2	54.7	51.9	43.2	31.5
Redington-Fairview General Hospital	56.3	55.9	57.2	34.5	33.9
Rumford Community Hospital	39.1	38.0	34.2	37.2	44.2
Sebasticook Valley Hospital	25.8	23.8	36.9	46.7	39.0
Stephens Memorial Hospital	32.4	27.9	32.5	25.4	29.8
Waldo County General Hospital	38.6	34.2	33.1	28.8	34.9
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	18.1	24.6	22.8	18.8	24.3
Maine Behavioral Healthcare **	38.4	24.6	25.1	26.5	30.2
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	59.7	60.6	58.3	69.0	56.2
All Maine Hospitals Median					
	43.2	43.2	43.7	40.8	45.3
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

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Days Cash on Hand (Current)

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	11.4	24.0	61.4	59.8	27.0
Eastern Maine Medical Center	14.4	52.1	67.0	105.5	76.4
Maine Medical Center	153.1	211.1	(3.7)	42.0	60.0
MaineGeneral Medical Center	19.6	17.9	20.3	16.3	14.8
Peer Group B					
Aroostook Medical Center, The (TAMC)	(38.6)	(10.9)	(6.8)	46.8	6.6
Mercy Hospital	(14.3)	(15.7)	(7.1)	41.3	(1.1)
Mid Coast Hospital	17.5	11.6	15.3	37.6	2.1
Penobscot Bay Medical Center	18.8	37.4	4.2	2.1	2.6
Southern Maine Health Care **	8.8	25.9	2.8	12.2	12.0
St. Joseph Hospital	26.5	13.6	13.8	19.0	3.9
St. Mary's Regional Medical Center	10.5	26.8	17.3	19.3	5.4
York Hospital	3.1	3.4	3.1	41.5	29.9
Peer Group C**					
Cary Medical Center	19.3	27.0	24.2	126.7	105.8
Franklin Memorial Hospital	9.0	21.0	1.6	0.9	1.1
Maine Coast Memorial Hospital	(51.6)	(99.7)	(106.1)	(4.5)	(54.3)
Inland Hospital	(18.2)	(21.8)	(51.2)	(3.9)	(20.6)
Northern Maine Medical Center	99.8	117.2	109.0	207.6	106.6
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	(2.0)	36.0	68.1	199.9	238.1
Bridgton Hospital	169.7	187.7	177.3	266.6	62.2
Calais Regional Hospital	10.6	4.4	17.9	28.5	216.6
Charles A. Dean Memorial Hospital	55.0	46.6	73.3	258.0	230.0
Down East Community Hospital	15.0	33.9	39.2	155.7	164.2
Houlton Regional Hospital	3.1	2.5	2.5	101.9	80.4
LincolnHealth **	26.1	12.0	4.5	64.6	143.9
Millinocket Regional Hospital	3.0	5.1	6.5	113.5	75.5
Mount Desert Island Hospital	4.4	7.2	11.4	94.3	109.5
Northern Light Mayo Hospital	19.2	21.2	9.3	78.5	18.0
Penobscot Valley Hospital	13.4	5.2	31.9	85.4	63.6
Redington-Fairview General Hospital	175.1	186.6	183.4	273.4	290.4
Rumford Community Hospital	40.5	20.0	22.3	132.5	34.6
Sebastiancook Valley Hospital	96.2	147.5	155.4	283.6	292.2
Stephens Memorial Hospital	87.8	109.0	1.7	0.2	0.0
Waldo County General Hospital	288.8	280.4	1.2	3.5	1.6
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	59.1	109.5	148.3	161.9	145.0
Maine Behavioral Healthcare **	66.4	67.2	1.8	0.1	0.1
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	87.5	70.5	55.1	52.5	69.9
All Maine Hospitals Median					
	18.2	24.9	14.6	56.2	47.3
* Northeast Median	23.3	†	†	†	†
* U.S. Median	44.3	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Days Cash on Hand (Incl. Board Designated/Undesignated Investments)

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	11.4	24.0	61.4	59.8	27.0
Eastern Maine Medical Center	37.0	75.2	90.6	128.9	100.6
Maine Medical Center	237.1	290.9	31.5	77.4	60.0
MaineGeneral Medical Center	68.6	71.8	74.4	96.6	82.5
Peer Group B					
Aroostook Medical Center, The (TAMC)	(22.1)	6.3	9.2	62.4	24.6
Mercy Hospital	(7.9)	(8.8)	2.0	118.2	24.4
Mid Coast Hospital	125.6	111.3	114.1	143.8	111.5
Penobscot Bay Medical Center	18.8	37.4	4.8	2.7	3.1
Southern Maine Health Care **	98.0	104.9	2.8	12.2	12.0
St. Joseph Hospital	69.5	36.4	35.6	43.3	27.6
St. Mary's Regional Medical Center	69.1	35.4	25.6	26.1	13.2
York Hospital	82.1	64.7	45.9	89.1	78.4
Peer Group C**					
Cary Medical Center	48.4	54.5	51.2	154.6	131.4
Franklin Memorial Hospital	9.0	21.0	1.6	0.9	1.1
Maine Coast Memorial Hospital	(26.0)	(71.8)	(76.6)	24.6	(23.7)
Inland Hospital	(1.6)	(4.0)	(31.6)	18.2	3.0
Northern Maine Medical Center	123.8	124.5	115.7	216.0	114.8
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	(0.5)	37.5	70.2	203.0	242.0
Bridgton Hospital	209.8	233.7	224.4	318.7	124.4
Calais Regional Hospital	13.3	7.8	21.5	32.9	216.6
Charles A. Dean Memorial Hospital	62.4	54.1	80.8	265.6	237.7
Down East Community Hospital	25.8	44.3	96.1	214.5	204.1
Houlton Regional Hospital	38.4	38.0	39.2	142.3	130.4
LincolnHealth **	67.1	42.2	19.9	80.2	158.1
Millinocket Regional Hospital	66.7	43.4	31.0	136.2	102.3
Mount Desert Island Hospital	40.8	47.4	48.6	129.6	159.8
Northern Light Mayo Hospital	121.8	132.2	91.1	81.0	21.6
Penobscot Valley Hospital	18.5	11.0	38.2	89.1	65.3
Redington-Fairview General Hospital	277.9	292.3	288.7	368.4	400.6
Rumford Community Hospital	66.0	48.4	50.2	163.5	72.8
Sebastcook Valley Hospital	101.4	155.2	162.6	291.1	299.8
Stephens Memorial Hospital	126.0	143.6	3.8	3.4	3.0
Waldo County General Hospital	310.1	301.3	95.4	101.2	96.8
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	60.0	110.2	149.0	162.9	146.4
Maine Behavioral Healthcare **	67.3	68.1	1.8	0.1	0.1
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	87.5	70.5	55.1	52.5	69.9
All Maine Hospitals Median					
	66.4	51.3	47.3	92.9	80.5
* Northeast Median					
	95.9	†	†	†	†
* U.S. Median					
	127.6	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Average Payment Period (Current Liabilities)

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	89.8	106.8	159.6	158.6	63.9
Eastern Maine Medical Center	36.7	37.3	43.6	62.0	63.5
Maine Medical Center	100.6	103.5	73.2	66.2	56.2
MaineGeneral Medical Center	58.3	45.9	50.9	82.8	65.6
Peer Group B					
Aroostook Medical Center, The (TAMC)	43.9	43.3	51.1	69.6	79.1
Mercy Hospital	59.5	56.1	50.3	74.8	74.0
Mid Coast Hospital	43.8	41.8	40.2	53.1	55.3
Penobscot Bay Medical Center	128.4	123.3	46.6	41.3	39.9
Southern Maine Health Care **	76.4	74.5	37.0	57.7	56.3
St. Joseph Hospital	37.6	54.4	54.5	49.8	44.4
St. Mary's Regional Medical Center	45.4	41.0	53.9	45.9	70.1
York Hospital	37.8	37.6	36.9	57.3	74.6
Peer Group C**					
Cary Medical Center	42.8	51.8	63.1	151.1	108.7
Franklin Memorial Hospital	46.0	46.1	44.3	52.3	46.5
Maine Coast Memorial Hospital	62.8	53.1	53.5	86.7	108.8
Inland Hospital	43.8	44.1	50.9	71.1	78.0
Northern Maine Medical Center	43.7	43.7	35.4	156.8	97.5
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	51.0	55.4	63.8	82.4	141.6
Bridgton Hospital	21.9	44.7	53.3	104.6	88.4
Calais Regional Hospital	105.0	123.2	70.0	51.1	135.7
Charles A. Dean Memorial Hospital	57.6	36.3	52.5	130.6	93.4
Down East Community Hospital	52.0	54.5	46.3	121.2	96.1
Houlton Regional Hospital	78.3	80.1	98.6	149.6	111.7
LincolnHealth **	62.9	83.9	64.4	59.8	61.1
Millinocket Regional Hospital	117.2	80.3	104.3	169.8	75.7
Mount Desert Island Hospital	97.6	74.7	74.9	92.4	132.6
Northern Light Mayo Hospital	42.4	57.2	92.7	178.5	143.0
Penobscot Valley Hospital	109.3	161.0	68.2	96.8	63.0
Redington-Fairview General Hospital	81.5	80.6	63.4	75.9	83.4
Rumford Community Hospital	56.9	50.3	53.2	113.2	80.5
Sebasticook Valley Hospital	72.2	56.3	53.2	121.5	98.0
Stephens Memorial Hospital	61.9	78.7	91.8	86.6	79.2
Waldo County General Hospital	41.1	50.0	30.1	35.8	36.0
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	66.9	74.6	52.8	56.2	57.8
Maine Behavioral Healthcare **	32.8	31.6	31.0	45.3	33.6
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	84.5	73.1	61.7	69.7	97.0
All Maine Hospitals Median					
	57.9	54.9	53.3	75.3	76.8
* Northeast Median	62.2	†	†	†	†
* U.S. Median	53.7	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Asset Efficiency Ratios

Measures the relationship between revenue and assets. The numerator is always revenue that may be thought of as a surrogate measure for output. The denominator is investment in some category of assets that may be thought of as a measure of output. Two asset efficiency ratios are included:

Total Asset Turnover
Fixed Asset Turnover

Total Asset Turnover

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Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	1.55	1.47	1.33	1.42	1.70
Eastern Maine Medical Center	1.11	1.11	1.08	0.95	1.11
Maine Medical Center	0.88	0.80	1.38	1.18	1.32
MaineGeneral Medical Center	0.76	0.81	0.85	0.84	0.94
Peer Group B					
Aroostook Medical Center, The (TAMC)	2.33	2.30	2.19	1.76	2.00
Mercy Hospital	1.59	1.74	1.74	1.06	1.13
Mid Coast Hospital	1.05	1.07	1.13	0.99	1.16
Penobscot Bay Medical Center	1.21	1.35	1.65	1.53	1.50
Southern Maine Health Care **	1.10	1.17	1.84	1.70	1.93
St. Joseph Hospital	1.89	2.23	2.27	2.01	2.51
St. Mary's Regional Medical Center	1.28	1.62	1.61	1.64	1.84
York Hospital	1.33	1.44	1.67	1.33	1.76
Peer Group C**					
Cary Medical Center	1.95	1.99	1.91	1.30	1.49
Franklin Memorial Hospital	1.83	1.68	1.44	1.41	1.68
Maine Coast Memorial Hospital	2.07	2.44	2.42	1.76	2.01
Inland Hospital	2.29	2.44	2.70	2.31	2.39
Northern Maine Medical Center	1.21	1.11	1.19	0.81	0.93
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	2.92	2.27	1.83	1.29	1.15
Bridgton Hospital	0.95	0.86	0.88	0.80	1.41
Calais Regional Hospital	1.69	1.56	1.57	1.54	0.96
Charles A. Dean Memorial Hospital	1.71	1.70	1.49	0.92	1.12
Down East Community Hospital	1.92	1.90	1.51	1.04	1.15
Houlton Regional Hospital	2.06	2.08	2.00	1.34	1.45
LincolnHealth **	1.16	1.13	1.19	1.00	0.89
Millinocket Regional Hospital	1.17	1.71	1.79	1.37	1.88
Mount Desert Island Hospital	1.24	1.29	1.33	1.09	1.02
Northern Light Mayo Hospital	1.29	1.20	1.30	1.43	1.93
Penobscot Valley Hospital	2.22	2.29	2.05	1.84	2.25
Redington-Fairview General Hospital	0.81	0.83	0.86	0.78	0.67
Rumford Community Hospital	1.50	1.59	1.69	1.29	1.80
Sebasticook Valley Hospital	1.20	1.15	1.02	0.77	0.92
Stephens Memorial Hospital	1.08	1.06	1.96	1.83	2.05
Waldo County General Hospital	0.84	0.78	1.12	1.22	1.51
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	2.40	1.86	1.79	1.42	1.32
Maine Behavioral Healthcare **	1.75	1.81	2.81	2.77	2.05
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	2.06	2.13	2.47	2.44	1.65
All Maine Hospitals Median	1.41	1.58	1.63	1.33	1.49
* Northeast Median	1.10	†	†	†	†
* U.S. Median	0.97	†	†	†	†

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Fixed Asset Turnover

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	2.82	2.82	3.04	3.41	3.80
Eastern Maine Medical Center	1.90	1.97	2.15	2.15	2.59
Maine Medical Center	2.87	2.76	2.40	2.28	2.42
MaineGeneral Medical Center	1.18	1.29	1.39	1.42	1.59
Peer Group B					
Aroostook Medical Center, The (TAMC)	3.83	4.28	4.52	4.90	5.10
Mercy Hospital	2.14	2.37	2.57	2.37	1.90
Mid Coast Hospital	2.91	2.96	3.36	3.26	3.58
Penobscot Bay Medical Center	2.56	2.96	3.26	2.80	2.81
Southern Maine Health Care **	3.08	3.48	3.75	3.43	4.18
St. Joseph Hospital	5.25	4.92	5.59	5.93	5.93
St. Mary's Regional Medical Center	3.24	3.31	3.56	3.37	3.75
York Hospital	3.11	3.44	3.71	3.79	4.85
Peer Group C**					
Cary Medical Center	5.57	6.67	7.46	8.56	7.25
Franklin Memorial Hospital	2.89	3.28	3.02	3.20	3.96
Maine Coast Memorial Hospital	3.32	3.43	3.59	3.51	3.74
Inland Hospital	4.68	4.80	4.75	5.24	5.69
Northern Maine Medical Center	3.09	2.83	3.00	2.32	2.21
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	5.09	5.69	5.45	6.65	7.19
Bridgton Hospital	3.02	2.83	2.97	3.34	4.24
Calais Regional Hospital	2.64	2.44	2.53	2.87	2.07
Charles A. Dean Memorial Hospital	3.46	3.65	3.90	4.05	4.80
Down East Community Hospital	3.18	3.38	3.44	3.30	2.97
Houlton Regional Hospital	4.91	5.06	5.38	5.76	4.94
LincolnHealth **	2.33	1.87	1.99	2.02	2.47
Millinocket Regional Hospital	5.30	5.71	6.57	6.71	6.40
Mount Desert Island Hospital	2.68	2.81	2.86	3.11	3.25
Northern Light Mayo Hospital	3.17	3.40	3.72	5.28	6.64
Penobscot Valley Hospital	4.45	4.60	4.88	5.62	7.51
Redington-Fairview General Hospital	2.95	3.38	3.83	4.02	4.24
Rumford Community Hospital	3.28	3.19	3.51	4.05	4.70
Sebastcook Valley Hospital	2.19	2.43	2.45	2.63	3.39
Stephens Memorial Hospital	3.16	3.33	3.39	2.73	3.11
Waldo County General Hospital	3.13	2.98	2.62	2.78	3.35
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	7.19	6.55	7.51	7.50	8.05
Maine Behavioral Healthcare **	3.54	3.56	3.77	3.59	2.59
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	6.72	6.52	7.88	8.90	19.19
All Maine Hospitals Median	3.15	3.35	3.54	3.42	3.88
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018

Capital Structure Ratios

Capital Structure Ratios - Measures how an organization's assets are financed, and its capacity to pay for new debt. Many longterm creditors and bond rating agencies carefully evaluate capital structure ratios to determine an entity's ability to increase its amount of debt financing. Four capital structure ratios are included:

- Equity Financing
- Debt Service Coverage Total
- Cash Flow to Total Debt
- Fixed Asset Financing

Equity Financing

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	18.65%	14.04%	5.64%	2.20%	25.98%
Eastern Maine Medical Center	31.69%	32.38%	32.86%	24.26%	33.18%
Maine Medical Center	46.40%	47.22%	10.59%	11.16%	26.06%
MaineGeneral Medical Center	33.49%	35.95%	35.29%	29.62%	33.99%
Peer Group B					
Aroostook Medical Center, The (TAMC)	26.59%	30.49%	28.80%	21.57%	20.19%
Mercy Hospital	18.77%	19.55%	28.38%	17.68%	20.89%
Mid Coast Hospital	62.62%	64.10%	66.75%	56.73%	74.46%
Penobscot Bay Medical Center	27.99%	29.85%	55.66%	61.17%	63.48%
Southern Maine Health Care **	50.91%	51.49%	50.49%	42.07%	50.51%
St. Joseph Hospital	48.74%	36.57%	39.28%	36.33%	45.47%
St. Mary's Regional Medical Center	58.11%	52.41%	48.92%	42.08%	36.34%
York Hospital	55.28%	56.07%	53.01%	33.91%	43.12%
Peer Group C**					
Cary Medical Center	73.59%	71.50%	67.80%	48.03%	56.82%
Franklin Memorial Hospital	34.36%	37.93%	41.31%	50.99%	55.45%
Maine Coast Memorial Hospital	30.40%	23.94%	29.16%	10.81%	10.88%
Inland Hospital	30.26%	22.22%	5.26%	(4.68%)	3.93%
Northern Maine Medical Center	71.09%	71.24%	72.96%	47.90%	53.54%
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	30.55%	45.95%	45.56%	38.86%	46.44%
Bridgton Hospital	79.95%	75.92%	74.45%	68.80%	52.06%
Calais Regional Hospital	(28.54%)	(33.23%)	(41.07%)	(21.51%)	19.67%
Charles A. Dean Memorial Hospital	11.00%	30.80%	37.31%	26.80%	49.66%
Down East Community Hospital	42.10%	42.20%	39.32%	32.59%	51.70%
Houlton Regional Hospital	13.70%	15.66%	13.87%	11.46%	32.24%
LincolnHealth **	61.62%	59.95%	66.80%	79.40%	83.56%
Millinocket Regional Hospital	46.10%	35.88%	26.36%	22.80%	48.68%
Mount Desert Island Hospital	43.44%	47.49%	48.60%	39.89%	43.70%
Northern Light Mayo Hospital	68.45%	62.71%	59.28%	12.37%	30.13%
Penobscot Valley Hospital	(16.53%)	(31.10%)	(45.61%)	(26.98%)	28.72%
Redington-Fairview General Hospital	57.43%	61.08%	67.43%	58.78%	69.31%
Rumford Community Hospital	62.48%	66.24%	61.32%	53.45%	50.33%
Sebastcook Valley Hospital	57.99%	68.81%	73.64%	59.12%	72.45%
Stephens Memorial Hospital	69.56%	66.83%	38.61%	48.31%	52.97%
Waldo County General Hospital	82.56%	83.10%	84.54%	82.47%	81.24%
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	19.75%	27.78%	44.44%	46.04%	57.55%
Maine Behavioral Healthcare **	31.78%	35.06%	9.41%	45.68%	77.12%
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	37.06%	42.30%	46.44%	49.31%	27.08%
All Maine Hospitals Median	42.77%	42.25%	42.88%	39.37%	47.56%
* Northeast Median	49.60%	†	†	†	†
* U.S. Median	52.60%	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Debt Service Coverage

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	0.99	1.51	0.70	1.45	0.50
Eastern Maine Medical Center	5.02	2.94	5.13	0.51	5.87
Maine Medical Center	27.97	29.41	27.62	15.61	16.54
MaineGeneral Medical Center	1.45	1.50	2.12	1.25	1.82
Peer Group B					
Aroostook Medical Center, The (TAMC)	6.76	9.34	4.30	3.83	1.24
Mercy Hospital	1.06	2.03	3.87	(0.57)	2.47
Mid Coast Hospital	4.60	2.71	4.19	(0.81)	4.13
Penobscot Bay Medical Center	0.76	2.72	3.43	5.30	5.93
Southern Maine Health Care **	2.69	1.66	3.17	(0.35)	7.00
St. Joseph Hospital	3.20	(3.56)	0.78	1.57	1.52
St. Mary's Regional Medical Center	1.94	(4.44)	0.37	(1.33)	(0.28)
York Hospital	4.46	0.17	0.50	(4.57)	6.26
Peer Group C**					
Cary Medical Center	1.82	4.17	4.02	9.12	770.19
Franklin Memorial Hospital	0.47	(0.99)	(2.82)	(3.20)	6.13
Maine Coast Memorial Hospital	(2.94)	(2.54)	8.40	(6.99)	3.00
Inland Hospital	4.28	(0.73)	(3.55)	(1.13)	6.68
Northern Maine Medical Center	11.57	3.71	3.22	6.66	7.24
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	43.82	70.09	24.27	33.79	56.37
Bridgton Hospital	2.84	2.96	1.63	8.06	14.00
Calais Regional Hospital	0.02	0.75	0.59	†	93.46
Charles A. Dean Memorial Hospital	12.49	13.58	12.94	9.79	26.97
Down East Community Hospital	2.46	1.71	3.30	5.18	10.77
Houlton Regional Hospital	1.06	1.39	1.06	1.32	4.79
LincolnHealth **	4.20	4.30	4.52	2.10	20.50
Millinocket Regional Hospital	(1.19)	(10.48)	(2.32)	3.20	19.38
Mount Desert Island Hospital	2.13	2.68	1.61	1.91	6.41
Northern Light Mayo Hospital	2.96	3.45	(0.31)	(0.25)	6.48
Penobscot Valley Hospital	(0.94)	(0.18)	0.06	63.77	7.73
Redington-Fairview General Hospital	2.70	2.98	4.08	4.44	4.61
Rumford Community Hospital	4.95	2.16	8.65	35.19	51.92
Sebasticook Valley Hospital	7.57	7.98	5.72	4.48	12.68
Stephens Memorial Hospital	11.65	9.21	11.33	18.03	30.14
Waldo County General Hospital	29.19	25.18	21.67	26.64	32.96
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	9.86	3.02	7.34	5.43	(9,614.81)
Maine Behavioral Healthcare **	2.43	2.34	2.62	0.30	(4.72)
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	10.15	8.47	8.80	9.25	10.45
All Maine Hospitals Median					
	2.90	2.69	3.36	3.20	6.58
* Northeast Median	3.44	†	†	†	†
* U.S. Median	2.32	†	†	†	†

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Cash Flow to Total Debt

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	3.98%	4.13%	0.52%	3.14%	0.35%
Eastern Maine Medical Center	11.88%	7.20%	13.68%	(0.73%)	13.21%
Maine Medical Center	26.83%	24.99%	24.26%	16.38%	24.84%
MaineGeneral Medical Center	3.53%	6.87%	7.95%	3.04%	6.07%
Peer Group B					
Aroostook Medical Center, The (TAMC)	12.20%	17.62%	6.67%	4.15%	0.62%
Mercy Hospital	3.05%	8.32%	19.35%	(3.11%)	6.74%
Mid Coast Hospital	16.97%	16.41%	26.39%	(4.68%)	31.28%
Penobscot Bay Medical Center	2.31%	11.64%	25.09%	32.12%	27.31%
Southern Maine Health Care **	13.70%	8.68%	25.03%	(4.22%)	50.59%
St. Joseph Hospital	18.03%	(24.98%)	13.06%	6.51%	8.81%
St. Mary's Regional Medical Center	10.88%	(34.08%)	6.86%	(9.79%)	(3.15%)
York Hospital	15.63%	(0.43%)	0.88%	(10.73%)	16.11%
Peer Group C**					
Cary Medical Center	19.45%	33.22%	24.90%	10.14%	23.33%
Franklin Memorial Hospital	(0.23%)	(7.64%)	(16.76%)	(22.54%)	21.90%
Maine Coast Memorial Hospital	(8.35%)	(8.50%)	16.16%	(8.69%)	2.24%
Inland Hospital	14.32%	(4.72%)	(14.87%)	(3.89%)	12.22%
Northern Maine Medical Center	77.21%	22.99%	22.94%	10.60%	16.69%
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	31.56%	53.30%	21.62%	18.54%	31.70%
Bridgton Hospital	23.19%	9.69%	5.11%	28.81%	48.36%
Calais Regional Hospital	(3.48%)	1.75%	0.35%	20.87%	25.63%
Charles A. Dean Memorial Hospital	18.11%	33.85%	30.13%	11.20%	46.25%
Down East Community Hospital	14.70%	11.79%	18.63%	13.86%	47.56%
Houlton Regional Hospital	4.74%	6.58%	4.46%	4.00%	22.38%
LincolnHealth **	28.75%	26.86%	32.47%	18.98%	59.30%
Millinocket Regional Hospital	(4.55%)	(40.24%)	(9.15%)	3.73%	50.05%
Mount Desert Island Hospital	14.63%	13.92%	8.82%	8.74%	25.27%
Northern Light Mayo Hospital	12.90%	14.29%	(3.65%)	(5.56%)	29.31%
Penobscot Valley Hospital	(9.22%)	(3.93%)	1.32%	14.82%	30.98%
Redington-Fairview General Hospital	11.71%	13.60%	21.91%	16.45%	18.65%
Rumford Community Hospital	14.57%	5.27%	10.55%	33.44%	44.56%
Sebasticook Valley Hospital	46.29%	60.90%	48.87%	17.57%	65.73%
Stephens Memorial Hospital	34.61%	23.05%	26.09%	38.25%	76.11%
Waldo County General Hospital	89.04%	74.10%	91.29%	79.14%	136.75%
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	63.15%	19.36%	54.38%	30.76%	36.68%
Maine Behavioral Healthcare **	13.17%	11.68%	13.24%	(0.64%)	(24.53%)
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	102.91%	104.23%	128.92%	138.68%	59.08%
All Maine Hospitals Median					
	14.44%	11.66%	14.92%	9.44%	25.45%
* Northeast Median	20.10%	†	†	†	†
* U.S. Median	17.30%	†	†	†	†

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Fixed Asset Financing

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	75.89%	81.06%	80.79%	84.57%	87.74%
Eastern Maine Medical Center	78.12%	77.69%	79.36%	79.83%	78.83%
Maine Medical Center	28.44%	61.06%	50.94%	80.07%	73.55%
MaineGeneral Medical Center	75.86%	78.90%	77.63%	75.08%	78.14%
Peer Group B					
Aroostook Medical Center, The (TAMC)	58.58%	61.61%	64.91%	66.04%	67.47%
Mercy Hospital	63.65%	63.62%	62.22%	110.32%	74.90%
Mid Coast Hospital	46.61%	40.65%	36.63%	32.32%	26.01%
Penobscot Bay Medical Center	33.95%	30.72%	26.45%	16.15%	11.91%
Southern Maine Health Care **	47.21%	45.43%	37.00%	40.37%	34.84%
St. Joseph Hospital	77.29%	46.75%	61.40%	60.02%	5.27%
St. Mary's Regional Medical Center	67.93%	42.43%	56.19%	55.07%	4.17%
York Hospital	27.32%	25.55%	31.21%	30.64%	25.46%
Peer Group C**					
Cary Medical Center	9.46%	3.07%	0.00%	0.67%	7.28%
Franklin Memorial Hospital	62.06%	62.72%	52.89%	34.08%	34.87%
Maine Coast Memorial Hospital	47.41%	49.18%	49.62%	49.75%	47.67%
Inland Hospital	66.78%	68.37%	70.62%	71.81%	69.12%
Northern Maine Medical Center	37.84%	35.31%	33.16%	50.58%	48.80%
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	24.32%	26.12%	27.40%	32.14%	34.14%
Bridgton Hospital	43.04%	41.98%	39.99%	40.89%	43.38%
Calais Regional Hospital	119.07%	122.53%	0.00%	0.00%	132.84%
Charles A. Dean Memorial Hospital	72.73%	69.93%	71.14%	72.24%	68.03%
Down East Community Hospital	33.30%	33.80%	78.99%	77.43%	52.72%
Houlton Regional Hospital	66.91%	62.20%	57.22%	48.63%	32.43%
LincolnHealth **	31.28%	20.47%	17.57%	4.11%	3.75%
Millinocket Regional Hospital	72.07%	73.45%	76.37%	74.05%	61.17%
Mount Desert Island Hospital	34.24%	41.70%	36.19%	62.13%	52.29%
Northern Light Mayo Hospital	43.32%	56.90%	21.41%	0.00%	1.51%
Penobscot Valley Hospital	84.75%	16.37%	0.00%	1.79%	119.91%
Redington-Fairview General Hospital	84.51%	85.50%	84.78%	80.23%	72.83%
Rumford Community Hospital	6.16%	6.71%	6.66%	6.97%	7.69%
Sebastcook Valley Hospital	35.88%	32.70%	29.73%	27.06%	25.71%
Stephens Memorial Hospital	22.99%	20.76%	17.82%	12.56%	10.81%
Waldo County General Hospital	14.35%	11.98%	8.83%	8.20%	7.65%
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	30.37%	16.68%	1.23%	0.57%	0.12%
Maine Behavioral Healthcare **	71.46%	65.42%	62.52%	6.38%	3.96%
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	95.68%	81.38%	72.79%	55.91%	469.82%
All Maine Hospitals Median	47.31%	46.09%	50.94%	49.19%	39.13%
* Northeast Median	57.30%	†	†	†	†
* U.S. Median	54.70%	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Other

These are other select ratios/data elements of interest to financial data users. These ratios/data elements are included but cannot be classified into the other categories of financial ratios. One ratio and fourteen data elements from the financial data template are included:

- Average Age of Plant (Depreciation Only)
- Net Plant, Property, Equipment
- Cash & Investments (Current Assets)
- Current Assets Whose Use is Limited
- Trustee-held Investments
- Board-Designated & Undesignated Investments
- Fund Balance-Unrestricted
- Temporarily Restricted Net Assets
- Permanently Restricted Net Assets
- Total Gross Patient Service Revenue
- Net Patient Service Revenue
- Total Non-operating Revenues
- Bad Debt (Provision for Bad Debt)
- Free Care (Charity Care)
- Total Operating Expenses
- Total Advertising Expenses
- Salaries and Benefits

Average Age of Plant (Depreciation Only)

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	14.5	13.9	14.2	16.3	16.9
Eastern Maine Medical Center	16.9	12.6	13.4	14.3	15.6
Maine Medical Center	9.3	9.4	9.7	9.6	10.3
MaineGeneral Medical Center	7.8	10.8	12.3	12.6	12.8
Peer Group B					
Aroostook Medical Center, The (TAMC)	14.8	15.9	17.7	19.4	20.1
Mercy Hospital	6.0	7.1	8.7	9.8	13.8
Mid Coast Hospital	11.8	11.4	11.8	13.0	13.1
Penobscot Bay Medical Center	12.4	12.1	13.0	13.7	13.8
Southern Maine Health Care **	14.7	13.0	13.1	13.4	13.1
St. Joseph Hospital	14.9	17.8	19.6	21.9	30.3
St. Mary's Regional Medical Center	16.5	17.0	17.6	20.2	17.6
York Hospital	17.0	17.2	19.9	20.8	21.9
Peer Group C**					
Cary Medical Center	14.7	16.7	18.4	20.2	21.1
Franklin Memorial Hospital	17.5	19.1	15.0	13.4	13.3
Maine Coast Memorial Hospital	2.3	3.5	5.1	6.8	7.8
Inland Hospital	14.7	16.5	18.8	20.4	21.5
Northern Maine Medical Center	11.3	12.0	13.8	14.0	12.8
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	27.5	29.2	30.9	33.1	33.0
Bridgton Hospital	14.3	12.2	12.1	13.7	13.8
Calais Regional Hospital	13.9	17.9	20.2	23.8	1.0
Charles A. Dean Memorial Hospital	13.4	12.2	13.1	13.7	14.7
Down East Community Hospital	17.8	18.2	15.5	15.6	14.9
Houlton Regional Hospital	26.0	32.3	35.7	38.2	34.0
LincolnHealth **	13.5	12.5	11.3	11.2	12.3
Millinocket Regional Hospital	20.2	23.6	29.1	26.3	27.8
Mount Desert Island Hospital	18.4	18.1	19.1	18.7	17.3
Northern Light Mayo Hospital	16.9	16.6	16.0	0.4	1.5
Penobscot Valley Hospital	20.9	23.6	31.2	37.8	35.7
Redington-Fairview General Hospital	13.7	15.2	17.0	18.3	14.9
Rumford Community Hospital	15.9	13.9	13.7	15.7	16.3
Sebasticook Valley Hospital	16.9	18.2	19.8	20.1	20.6
Stephens Memorial Hospital	12.7	12.2	11.3	11.3	10.1
Waldo County General Hospital	10.1	10.0	10.2	10.5	11.7
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	24.3	26.2	28.1	30.8	32.8
Maine Behavioral Healthcare **	9.0	9.6	9.1	10.0	8.4
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	12.3	12.8	12.2	13.1	9.6
All Maine Hospitals Median	14.7	14.5	14.6	14.9	14.8
* Northeast Median	13.5	†	†	†	†
* U.S. Median	11.9	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Net Plant, Property & Equipment (PP&E)

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	134,261,246	132,621,471	132,473,681	119,538,671	110,386,285
Eastern Maine Medical Center	450,060,522	446,808,639	431,686,334	420,087,093	402,708,669
Maine Medical Center	472,184,000	531,771,000	631,525,000	685,967,000	741,909,000
MaineGeneral Medical Center	381,241,966	370,696,337	367,748,034	376,183,385	365,964,248
Peer Group B					
Aroostook Medical Center, The (TAMC)	34,790,766	32,908,393	31,011,448	30,207,552	29,643,392
Mercy Hospital	99,264,589	94,336,012	91,165,204	89,077,857	132,346,197
Mid Coast Hospital	63,162,326	64,372,325	62,511,153	60,717,000	62,863,527
Penobscot Bay Medical Center	52,491,280	50,316,579	49,687,535	61,089,576	64,327,454
Southern Maine Health Care **	91,409,523	83,195,997	82,246,111	84,225,623	84,333,174
St. Joseph Hospital	26,511,000	28,434,000	27,695,000	25,436,000	29,349,000
St. Mary's Regional Medical Center	59,510,000	58,820,000	62,236,000	60,575,000	64,021,000
York Hospital	53,288,517	50,997,459	49,635,589	46,137,339	42,504,982
Peer Group C**					
Cary Medical Center	9,300,530	8,512,695	8,053,561	7,018,862	9,191,318
Franklin Memorial Hospital	26,356,776	24,638,262	27,444,552	25,981,244	25,669,299
Maine Coast Memorial Hospital	25,024,060	23,883,061	23,589,044	23,449,891	24,541,561
Inland Hospital	16,747,218	15,680,503	14,691,972	14,093,656	14,238,471
Northern Maine Medical Center	19,243,933	19,449,839	19,646,299	27,411,566	32,446,291
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	7,975,207	7,754,812	7,263,370	6,072,803	6,288,464
Bridgton Hospital	16,100,235	15,945,986	15,801,138	14,365,847	12,649,963
Calais Regional Hospital	12,915,206	12,225,300	11,354,634	10,508,457	5,479,957
Charles A. Dean Memorial Hospital	5,166,004	5,276,627	5,100,548	4,935,280	5,201,991
Down East Community Hospital	13,460,449	13,375,586	14,534,564	15,259,067	21,060,531
Houlton Regional Hospital	9,641,761	9,387,249	8,736,043	8,315,339	10,398,040
LincolnHealth **	35,305,055	47,027,240	46,779,072	45,885,514	44,097,652
Millinocket Regional Hospital	5,367,371	4,877,863	4,399,186	4,200,180	5,040,711
Mount Desert Island Hospital	21,495,333	20,620,665	21,673,980	21,481,176	23,659,918
Northern Light Mayo Hospital	15,675,544	14,960,186	14,488,842	10,050,782	9,055,701
Penobscot Valley Hospital	4,617,407	4,065,224	3,642,988	3,483,649	3,132,923
Redington-Fairview General Hospital	30,098,999	27,395,579	25,929,519	25,557,123	26,062,051
Rumford Community Hospital	12,412,713	12,213,764	12,267,679	10,897,135	9,586,819
Sebasticook Valley Hospital	19,221,521	18,781,506	18,044,319	17,208,363	16,724,923
Stephens Memorial Hospital	21,389,797	21,916,790	23,483,301	30,254,925	31,222,142
Waldo County General Hospital	31,984,134	34,618,188	41,980,719	39,534,610	36,088,435
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	9,520,858	8,805,639	8,502,675	8,365,808	8,298,840
Maine Behavioral Healthcare **	25,264,006	25,841,484	25,170,000	26,850,000	38,726,000
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	5,690,740	5,547,276	4,822,977	4,342,267	2,077,550
TOTAL ALL HOSPITALS	2,318,150,592	2,348,079,536	2,427,022,071	2,464,765,640	2,551,296,479
All Maine Hospitals Median	23,259,697	22,899,926	23,536,173	25,496,562	25,865,675
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Cash & Investments (Current Assets)

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	7,712,672	18,108,395	62,733,027	61,444,951	25,511,415
Eastern Maine Medical Center	28,125,022	116,178,677	151,637,889	258,298,964	197,172,291
Maine Medical Center	480,836,000	596,501,000	(79,003,000)	(82,818,000)	68,686,000
MaineGeneral Medical Center	23,566,859	22,146,489	26,961,123	23,380,814	23,068,407
Peer Group B					
Aroostook Medical Center, The (TAMC)	(13,600,972)	(4,059,631)	(2,679,201)	18,479,090	2,662,882
Mercy Hospital	(8,364,781)	(9,382,182)	(4,335,400)	24,310,689	(805,412)
Mid Coast Hospital	8,390,997	5,806,016	8,289,649	21,458,233	1,239,113
Penobscot Bay Medical Center	6,305,876	13,833,688	1,263,958	468,528	863,747
Southern Maine Health Care **	5,122,596	18,559,555	1,703,840	525,507	847,235
St. Joseph Hospital	9,057,000	4,872,000	4,987,000	6,814,000	1,829,000
St. Mary's Regional Medical Center	2,860,000	11,789,000	8,831,000	10,244,000	3,597,000
York Hospital	619,967	889,397	926,921	20,361,424	15,351,936
Peer Group C**					
Cary Medical Center	2,665,357	4,006,820	3,822,347	20,020,236	17,993,705
Franklin Memorial Hospital	1,526,555	4,384,042	(13,690)	15,910	66,171
Maine Coast Memorial Hospital	(12,315,018)	(23,012,564)	(23,532,213)	(1,110,622)	(13,562,546)
Inland Hospital	(3,864,709)	(4,674,987)	(10,428,307)	(936,794)	(4,456,963)
Northern Maine Medical Center	13,340,044	16,684,867	16,721,315	33,932,751	19,178,773
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	(244,361)	3,774,271	6,882,493	20,127,042	25,096,969
Bridgton Hospital	21,519,014	22,432,690	22,159,679	31,610,210	7,451,829
Calais Regional Hospital	1,018,314	353,802	1,243,551	1,802,661	6,259,425
Charles A. Dean Memorial Hospital	2,446,345	2,114,563	3,475,605	12,832,213	12,453,762
Down East Community Hospital	1,259,123	3,634,278	3,793,083	18,458,376	22,200,627
Houlton Regional Hospital	109,560	32,254	69,229	12,816,514	9,945,461
LincolnHealth **	4,986,941	2,212,021	516,593	15,492,354	38,222,114
Millinocket Regional Hospital	249,516	324,194	406,822	8,529,416	5,688,176
Mount Desert Island Hospital	198,347	928,520	1,538,956	16,037,261	19,540,515
Northern Light Mayo Hospital	2,608,175	2,925,743	1,393,451	11,851,880	2,595,248
Penobscot Valley Hospital	728,549	208,371	1,481,713	4,057,832	3,690,444
Redington-Fairview General Hospital	40,563,193	45,247,212	46,653,781	72,487,550	81,566,333
Rumford Community Hospital	4,314,334	2,079,290	2,533,716	14,324,803	3,829,876
Sebasticook Valley Hospital	9,612,304	15,413,488	16,415,366	31,808,051	36,466,093
Stephens Memorial Hospital	13,699,915	19,157,937	344,098	42,349	3,351
Waldo County General Hospital	69,306,700	71,409,115	319,531	805,096	299,582
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	8,310,290	15,587,645	21,097,376	24,477,833	23,346,259
Maine Behavioral Healthcare **	15,067,187	15,880,050	27,000	27,000	28,000
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	6,290,560	5,014,568	4,138,870	3,958,324	5,639,027
TOTAL ALL HOSPITALS	754,027,471	1,021,360,594	302,377,171	716,436,446	663,565,845
All Maine Hospitals Median	4,650,638	4,628,021	1,621,398	13,578,508	5,973,801
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Current Assets Whose Use is Limited

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	3,954,481	5,964,179	4,734,086	4,055,990	5,528,066
Eastern Maine Medical Center	3,789,260	3,879,617	4,183,258	4,046,274	3,923,841
Maine Medical Center	5,026,000	126,078,000	66,031,000	239,496,000	184,123,000
MaineGeneral Medical Center	†	†	†	†	†
Peer Group B					
Aroostook Medical Center, The (TAMC)	73,576	88,772	116,987	152,842	73,615
Mercy Hospital	165,282	161,089	159,458	195,304	106,116
Mid Coast Hospital	†	†	†	†	†
Penobscot Bay Medical Center	538,962	514,196	474,678	431,779	326,737
Southern Maine Health Care **	1,372,872	1,367,210	523,939	9,320,204	9,315,429
St. Joseph Hospital	710,000	700,000	697,000	898,000	†
St. Mary's Regional Medical Center	2,549,000	3,787,000	1,437,000	893,000	1,000
York Hospital	785,562	699,563	672,493	646,474	645,930
Peer Group C**					
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	391,810	386,993	412,066	213,561	214,091
Maine Coast Memorial Hospital	45,205	37,962	31,807	52,693	37,275
Inland Hospital	99,107	115,981	130,983	141,382	95,294
Northern Maine Medical Center	†	†	†	†	†
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	30,953	30,333	28,979	35,759	22,138
Bridgton Hospital	13,700	402,616	463,782	420,714	430,326
Calais Regional Hospital	†	†	163,901	164,816	12,931
Charles A. Dean Memorial Hospital	11,457	7,990	12,784	14,356	13,313
Down East Community Hospital	432,185	448,617	1,191,549	1,266,348	443,771
Houlton Regional Hospital	284,565	289,041	254,328	277,153	275,078
LincolnHealth **	417,862	432,909	547,590	221,624	249,322
Millinocket Regional Hospital	†	137,588	137,160	145,954	151,753
Mount Desert Island Hospital	449,444	144,641	316,917	327,750	553,604
Northern Light Mayo Hospital	†	†	†	37,866	56,280
Penobscot Valley Hospital	62,436	63,644	62,378	62,581	†
Redington-Fairview General Hospital	†	†	†	†	†
Rumford Community Hospital	48,541	48,543	48,543	40,203	†
Sebasticook Valley Hospital	19,477	17,568	20,738	19,276	4,681
Stephens Memorial Hospital	1,049,345	1,062,996	†	†	†
Waldo County General Hospital	150,117	148,118	†	147,491	146,323
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	416,646	426,257	442,803	78,939	50,539
Maine Behavioral Healthcare **	407,634	412,384	415,000	†	†
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	†	†	†	†	†
TOTAL ALL HOSPITALS	23,295,479	147,853,807	83,711,207	263,804,333	206,800,453
All Maine Hospitals Median	407,634	394,805	412,066	204,433	151,753
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

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Trustee Held Investments

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	13,728,149	13,256,953	13,518,372	12,622,452	12,584,406
Eastern Maine Medical Center	82,738,154	21,386,941	16,331,051	16,304,003	675,740
Maine Medical Center	23,282,000	26,148,000	6,109,000	†	†
MaineGeneral Medical Center	24,294,245	25,393,173	28,002,015	28,305,741	18,562,717
Peer Group B					
Aroostook Medical Center, The (TAMC)	†	†	†	†	†
Mercy Hospital	391,691	55,477	96,502	173,401	57,189
Mid Coast Hospital	3,340,690	†	†	†	†
Penobscot Bay Medical Center	†	†	†	†	†
Southern Maine Health Care **	†	†	7,735,984	8,793,654	7,293,563
St. Joseph Hospital	3,260,000	†	†	†	†
St. Mary's Regional Medical Center	5,466,000	5,400,000	4,073,000	†	†
York Hospital	†	†	2,315,146	1,229,711	812,870
Peer Group C**					
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	†	†	†	†	†
Maine Coast Memorial Hospital	†	†	†	†	†
Inland Hospital	†	†	†	†	†
Northern Maine Medical Center	158,506	178,758	199,010	3,541,417	237,356
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	†	†	†	†	†
Bridgton Hospital	786,166	786,166	786,166	786,166	786,166
Calais Regional Hospital	793,841	794,397	653,557	653,982	†
Charles A. Dean Memorial Hospital	30,066	†	†	†	†
Down East Community Hospital	†	†	†	†	†
Houlton Regional Hospital	†	†	†	†	†
LincolnHealth **	†	†	†	†	†
Millinocket Regional Hospital	220,122	220,122	220,122	220,836	71,975
Mount Desert Island Hospital	†	†	†	†	6,183,792
Northern Light Mayo Hospital	†	†	†	†	†
Penobscot Valley Hospital	†	†	†	†	†
Redington-Fairview General Hospital	788,657	†	†	†	†
Rumford Community Hospital	†	†	†	†	40,203
Sebasticook Valley Hospital	†	†	†	†	†
Stephens Memorial Hospital	94,280	†	†	129,647	129,347
Waldo County General Hospital	†	†	†	†	†
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	†	†	†	†	†
Maine Behavioral Healthcare **	121,773	130,316	139,000	147,000	153,000
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	†	†	†	†	†
TOTAL ALL HOSPITALS	159,494,340	93,750,303	80,178,925	72,908,010	47,588,324
All Maine Hospitals Median	791,249	794,397	2,315,146	1,007,939	675,740
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Board-Designated & Undesignated Investments

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	†	†	†	†	†
Eastern Maine Medical Center	49,889,759	53,205,491	54,937,405	58,161,413	63,519,622
Maine Medical Center	266,688,000	273,118,000	122,626,000	131,774,000	†
MaineGeneral Medical Center	58,920,821	66,923,274	71,890,931	114,911,775	105,300,816
Peer Group B					
Aroostook Medical Center, The (TAMC)	5,796,355	6,273,011	5,995,958	6,204,801	7,450,916
Mercy Hospital	3,679,352	4,067,220	5,351,060	45,692,240	16,602,556
Mid Coast Hospital	51,686,382	49,997,027	53,377,687	60,609,876	63,826,293
Penobscot Bay Medical Center	†	†	242,940	254,777	255,373
Southern Maine Health Care **	65,555,992	60,798,954	†	†	†
St. Joseph Hospital	15,826,000	9,323,000	8,956,000	9,884,000	11,211,000
St. Mary's Regional Medical Center	30,232,000	4,992,000	4,954,000	3,938,000	5,257,000
York Hospital	35,446,422	28,950,395	21,931,868	24,117,341	25,970,661
Peer Group C**					
Cary Medical Center	4,025,508	4,067,280	4,257,538	4,407,658	4,355,004
Franklin Memorial Hospital	†	†	†	†	†
Maine Coast Memorial Hospital	6,096,904	6,426,204	6,550,585	6,846,078	7,613,324
Inland Hospital	3,440,875	3,723,370	3,944,395	4,544,964	4,986,857
Northern Maine Medical Center	3,208,935	1,043,069	1,029,469	1,366,604	1,479,084
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	157,430	160,750	209,439	305,340	413,520
Bridgton Hospital	5,087,911	5,585,926	6,015,068	6,256,372	7,888,539
Calais Regional Hospital	259,507	270,989	289,191	302,579	†
Charles A. Dean Memorial Hospital	329,230	340,612	358,423	378,090	416,849
Down East Community Hospital	1,212,691	1,240,112	7,244,990	7,443,549	5,507,206
Houlton Regional Hospital	4,517,757	4,556,782	4,679,384	5,200,411	6,366,377
LincolnHealth **	8,477,561	6,615,485	3,615,401	3,791,562	3,800,421
Millinocket Regional Hospital	5,229,132	3,461,215	2,035,883	1,738,512	2,078,361
Mount Desert Island Hospital	5,351,378	5,995,627	6,083,540	6,142,014	9,239,943
Northern Light Mayo Hospital	13,936,755	15,324,939	12,317,714	381,548	524,727
Penobscot Valley Hospital	304,658	305,170	305,218	180,068	97,550
Redington-Fairview General Hospital	23,811,076	25,619,499	26,774,027	25,179,076	30,946,855
Rumford Community Hospital	2,753,966	3,027,824	3,224,741	3,357,730	4,238,568
Sebasticook Valley Hospital	529,594	797,776	769,196	851,129	940,421
Stephens Memorial Hospital	6,422,306	6,406,629	407,262	640,346	662,432
Waldo County General Hospital	5,144,665	5,333,549	25,447,850	26,687,799	26,382,635
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	140,773	101,126	109,372	154,556	226,446
Maine Behavioral Healthcare **	206,890	213,873	†	†	†
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	†	†	†	†	†
TOTAL ALL HOSPITALS	684,366,585	658,266,178	465,932,535	561,704,208	417,559,356
All Maine Hospitals Median	5,186,899	5,162,775	4,954,000	4,544,964	5,257,000
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Fund Balance-Unrestricted

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	45,597,518	35,701,393	17,065,310	6,321,644	64,189,482
Eastern Maine Medical Center	248,842,926	257,743,509	282,092,926	230,933,920	311,204,543
Maine Medical Center	725,371,000	888,633,000	116,021,000	146,444,000	353,109,000
MaineGeneral Medical Center	199,791,947	213,347,468	213,651,875	189,410,330	214,438,163
Peer Group B					
Aroostook Medical Center, The (TAMC)	15,158,148	18,691,062	18,429,226	18,135,437	15,284,649
Mercy Hospital	25,039,330	25,108,293	38,184,975	35,339,620	45,995,382
Mid Coast Hospital	110,947,899	116,439,892	126,891,748	117,425,481	146,517,739
Penobscot Bay Medical Center	31,231,174	32,895,786	54,630,562	68,753,596	76,816,725
Southern Maine Health Care **	132,323,198	128,266,972	84,709,333	71,668,740	93,371,894
St. Joseph Hospital	36,380,000	22,894,000	26,868,000	27,380,000	31,789,000
St. Mary's Regional Medical Center	88,584,000	62,570,000	67,545,000	52,491,000	47,843,000
York Hospital	72,129,790	67,070,415	59,500,541	44,884,619	50,360,406
Peer Group C**					
Cary Medical Center	19,595,745	20,445,338	21,363,204	22,268,569	25,415,665
Franklin Memorial Hospital	14,555,198	18,176,684	23,749,358	29,974,716	33,544,316
Maine Coast Memorial Hospital	12,384,233	8,022,975	10,202,559	5,051,872	4,979,547
Inland Hospital	10,421,431	6,845,976	1,357,389	(1,491,695)	1,333,329
Northern Maine Medical Center	34,974,068	35,550,663	36,120,938	38,016,999	41,029,521
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	4,390,379	8,922,123	9,853,823	12,144,531	18,314,576
Bridgton Hospital	40,978,693	40,125,671	40,081,755	42,591,578	20,418,808
Calais Regional Hospital	(5,771,026)	(6,345,610)	(7,545,824)	(4,217,262)	2,745,415
Charles A. Dean Memorial Hospital	1,154,494	3,497,402	4,993,452	5,824,879	11,024,034
Down East Community Hospital	9,406,005	10,096,287	13,025,704	15,837,874	28,225,141
Houlton Regional Hospital	3,170,290	3,621,164	3,297,305	4,120,162	11,522,005
LincolnHealth **	44,464,292	47,083,298	52,777,236	73,138,293	102,771,056
Millinocket Regional Hospital	11,544,459	6,027,003	4,311,222	4,750,879	8,477,779
Mount Desert Island Hospital	20,110,961	21,178,652	22,585,624	24,416,171	33,500,202
Northern Light Mayo Hospital	27,233,245	27,596,431	24,820,922	4,623,470	9,365,001
Penobscot Valley Hospital	(1,532,062)	(2,530,914)	(3,974,011)	(2,878,236)	2,997,757
Redington-Fairview General Hospital	63,799,035	69,792,310	78,869,247	79,370,643	115,083,285
Rumford Community Hospital	16,993,055	16,388,636	15,660,934	18,658,428	12,929,637
Sebasticook Valley Hospital	21,163,453	27,472,111	31,809,954	34,870,472	44,913,691
Stephens Memorial Hospital	43,863,760	45,772,785	15,651,757	21,724,097	25,074,699
Waldo County General Hospital	105,798,415	117,541,376	85,576,101	75,854,558	65,520,117
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	5,613,299	8,598,662	15,862,886	20,386,298	29,136,580
Maine Behavioral Healthcare **	16,292,033	17,870,621	3,182,000	15,778,000	37,650,000
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	6,891,608	7,168,376	7,132,246	7,829,412	6,556,906
TOTAL ALL HOSPITALS	2,258,891,993	2,428,279,810	1,616,356,277	1,557,833,095	2,143,449,050
All Maine Hospitals Median	23,101,392	24,001,147	23,167,491	23,342,370	32,644,601
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Temporarily Restricted Net Assets

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	9,091,763	6,319,286	14,548,218	13,185,521	4,531,283
Eastern Maine Medical Center	34,858,924	30,477,511	27,569,248	25,032,642	27,413,566
Maine Medical Center	85,854,000	101,731,000	102,547,000	111,851,000	134,747,000
MaineGeneral Medical Center	4,568,545	4,287,617	4,262,119	4,708,097	15,990,024
Peer Group B					
Aroostook Medical Center, The (TAMC)	4,512,573	3,956,599	3,312,447	3,164,098	4,019,906
Mercy Hospital	7,212,788	9,388,919	10,945,754	7,091,977	6,877,530
Mid Coast Hospital	13,284,181	14,763,496	14,353,422	17,776,682	21,821,695
Penobscot Bay Medical Center	3,319,462	3,840,330	10,771,027	15,410,553	10,893,026
Southern Maine Health Care **	2,893,180	3,434,288	4,062,772	4,612,835	5,386,806
St. Joseph Hospital	†	†	†	123,000	119,000
St. Mary's Regional Medical Center	6,201,000	7,099,000	8,351,000	7,512,000	3,423,000
York Hospital	9,573,340	9,001,785	11,885,705	13,861,366	15,672,813
Peer Group C**					
Cary Medical Center	84,705	79,200	71,841	74,041	74,617
Franklin Memorial Hospital	2,149,809	1,510,999	1,488,558	1,751,286	2,464,275
Maine Coast Memorial Hospital	1,623,504	1,154,004	1,194,095	1,255,396	3,607,478
Inland Hospital	689,863	753,656	855,990	976,855	1,038,816
Northern Maine Medical Center	480,812	605,526	734,182	819,044	1,014,007
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	688,759	704,395	755,959	790,592	5,594,325
Bridgton Hospital	3,223,052	3,366,434	2,191,633	1,276,724	1,075,893
Calais Regional Hospital	1,194,847	1,138,452	1,254,201	1,263,426	†
Charles A. Dean Memorial Hospital	576,307	347,225	414,616	699,254	1,918,422
Down East Community Hospital	1,140,508	358,629	303,457	176,951	287,482
Houlton Regional Hospital	13,301	39,544	†	65,432	63,790
LincolnHealth **	2,605,029	2,653,890	2,253,444	1,987,867	2,285,388
Millinocket Regional Hospital	†	405,261	334,303	198,026	274,078
Mount Desert Island Hospital	3,485,084	3,444,599	2,337,978	1,896,357	3,542,687
Northern Light Mayo Hospital	601,404	629,720	620,950	632,694	632,693
Penobscot Valley Hospital	84,449	99,466	117,025	144,549	149,690
Redington-Fairview General Hospital	1,144,892	928,452	1,143,519	1,183,299	1,237,919
Rumford Community Hospital	321,715	331,071	402,110	255,024	121,395
Sebasticook Valley Hospital	401,432	234,936	203,971	246,604	325,574
Stephens Memorial Hospital	955,533	743,484	1,757,836	2,617,024	2,691,864
Waldo County General Hospital	2,036,036	2,177,538	2,224,462	2,262,781	1,474,251
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	190,404	163,963	283,065	271,867	1,049,080
Maine Behavioral Healthcare **	1,491,572	2,613,132	3,631,000	6,869,000	4,086,000
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	†	†	†	†	†
TOTAL ALL HOSPITALS	206,552,773	218,783,407	237,182,907	252,043,864	285,905,373
All Maine Hospitals Median	1,623,504	1,332,502	1,757,836	1,276,724	2,374,832
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Permanently Restricted Net Assets

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	21,036,152	21,257,299	13,798,434	13,751,917	18,510,789
Eastern Maine Medical Center	12,028,892	12,737,452	12,713,212	13,000,378	13,441,149
Maine Medical Center	28,629,000	31,917,000	34,309,000	35,838,000	38,506,000
MaineGeneral Medical Center	18,659,861	19,673,007	19,762,147	59,544,749	61,595,458
Peer Group B					
Aroostook Medical Center, The (TAMC)	2,724,173	2,724,373	2,724,573	2,727,446	2,733,017
Mercy Hospital	1,997,798	3,327,283	3,351,407	3,367,070	3,537,694
Mid Coast Hospital	8,213,037	8,261,043	8,309,716	8,429,857	8,548,267
Penobscot Bay Medical Center	6,405,415	6,551,823	6,475,033	6,561,344	7,298,452
Southern Maine Health Care **	13,480,192	14,269,533	14,181,125	15,070,602	17,203,823
St. Joseph Hospital	2,446,000	2,113,000	2,514,000	2,777,000	3,022,000
St. Mary's Regional Medical Center	23,797,000	707,000	719,000	1,901,000	2,423,000
York Hospital	3,764,361	3,556,590	4,231,007	4,710,974	5,111,360
Peer Group C**					
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	1,158,134	1,167,765	1,165,939	1,163,665	1,243,611
Maine Coast Memorial Hospital	2,776,886	3,135,803	3,105,580	3,146,350	3,449,572
Inland Hospital	2,257,941	2,284,723	2,290,094	2,334,076	2,455,534
Northern Maine Medical Center	†	†	†	†	†
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	1,906,894	1,916,718	1,904,631	1,973,068	2,168,216
Bridgton Hospital	1,198,070	1,239,276	1,672,870	1,996,576	2,022,039
Calais Regional Hospital	523,138	473,160	529,273	571,776	†
Charles A. Dean Memorial Hospital	360,483	360,483	360,483	360,483	360,483
Down East Community Hospital	1,393,596	1,393,596	1,402,530	1,402,530	1,402,530
Houlton Regional Hospital	51,664	51,664	65,023	51,664	51,664
LincolnHealth **	5,564,752	5,351,658	5,706,483	5,869,034	6,399,021
Millinocket Regional Hospital	5,000	5,000	5,045	5,104	5,141
Mount Desert Island Hospital	2,187,305	2,997,715	2,953,970	2,075,876	2,455,702
Northern Light Mayo Hospital	445,276	444,071	439,221	451,318	468,599
Penobscot Valley Hospital	76,549	76,549	76,549	76,549	76,549
Redington-Fairview General Hospital	†	†	†	†	†
Rumford Community Hospital	254,028	255,122	189,448	189,448	189,448
Sebasticook Valley Hospital	389,256	395,471	413,436	440,474	489,184
Stephens Memorial Hospital	558,411	558,411	578,207	608,292	558,410
Waldo County General Hospital	20,638,882	22,610,452	21,668,755	21,879,316	27,225,938
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	266,102	268,502	271,102	272,802	574,562
Maine Behavioral Healthcare **	671,154	677,515	673,000	678,000	698,000
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	†	†	†	†	†
TOTAL ALL HOSPITALS	185,865,402	172,759,057	168,560,293	213,226,738	234,225,212
All Maine Hospitals Median	2,092,552	2,014,859	2,097,363	2,036,226	2,455,534
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Total Gross Patient Service Revenue

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	887,546,190	890,236,339	929,413,335	942,648,823	1,039,078,438
Eastern Maine Medical Center	1,803,509,897	1,903,577,823	2,106,626,498	2,122,595,312	2,396,486,709
Maine Medical Center	2,332,726,000	2,599,511,000	2,841,397,000	2,865,323,000	3,423,926,000
MaineGeneral Medical Center	956,756,011	1,022,992,410	1,118,914,636	1,129,388,322	1,268,200,729
Peer Group B					
Aroostook Medical Center, The (TAMC)	303,285,308	318,136,458	346,027,655	365,714,903	409,637,924
Mercy Hospital	510,518,758	542,283,180	529,528,923	488,851,777	579,261,059
Mid Coast Hospital	392,512,328	438,782,015	499,188,815	461,073,569	507,146,148
Penobscot Bay Medical Center	260,493,748	303,418,305	355,817,301	333,080,828	381,421,690
Southern Maine Health Care **	606,234,800	662,545,208	725,164,557	663,205,764	796,359,013
St. Joseph Hospital	317,576,000	344,542,000	402,881,000	368,710,000	453,113,000
St. Mary's Regional Medical Center	485,206,000	527,714,000	576,277,000	533,787,000	641,405,064
York Hospital	375,801,795	398,032,326	423,713,518	413,486,388	491,087,455
Peer Group C**					
Cary Medical Center	113,168,858	123,116,062	133,820,490	126,047,402	130,662,385
Franklin Memorial Hospital	166,744,449	182,476,241	184,189,091	179,973,874	217,574,588
Maine Coast Memorial Hospital	177,665,113	180,486,776	194,323,797	188,432,195	222,600,879
Inland Hospital	151,209,307	143,823,737	135,894,144	133,109,917	152,353,691
Northern Maine Medical Center	86,101,456	86,828,565	92,247,713	93,886,406	94,232,574
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	63,412,452	60,951,752	59,193,886	50,278,914	64,341,791
Bridgton Hospital	96,867,857	89,831,110	87,212,988	93,175,963	109,433,194
Calais Regional Hospital	65,278,976	54,053,842	50,178,498	38,130,000	18,312,407
Charles A. Dean Memorial Hospital	20,897,144	20,217,775	21,802,746	21,542,946	26,004,609
Down East Community Hospital	85,445,795	94,102,095	104,155,154	100,711,861	112,173,900
Houlton Regional Hospital	85,685,025	85,189,588	86,765,104	83,041,934	91,085,863
LincolnHealth **	129,542,115	136,610,319	144,943,682	132,356,653	164,268,848
Millinocket Regional Hospital	49,793,640	52,254,707	50,535,638	46,350,613	47,052,740
Mount Desert Island Hospital	82,865,645	84,892,100	95,070,556	99,107,986	105,746,202
Northern Light Mayo Hospital	86,622,311	88,294,242	93,160,178	89,374,051	103,646,542
Penobscot Valley Hospital	33,791,647	33,639,006	34,607,931	30,603,065	36,708,319
Redington-Fairview General Hospital	140,654,411	147,165,284	156,127,255	153,831,644	172,077,277
Rumford Community Hospital	84,079,222	81,430,820	83,971,968	85,254,541	91,179,461
Sebasticook Valley Hospital	66,155,660	70,026,406	74,617,051	77,490,111	89,987,850
Stephens Memorial Hospital	113,502,664	125,946,061	139,690,102	127,794,892	156,801,016
Waldo County General Hospital	155,961,875	160,021,056	172,162,878	157,335,027	185,276,934
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	109,546,583	112,803,285	115,522,283	120,813,682	130,636,315
Maine Behavioral Healthcare **	112,906,596	112,552,211	124,453,000	133,747,000	130,954,000
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	53,963,882	50,951,293	53,241,909	54,901,707	55,704,095
TOTAL ALL HOSPITALS	11,564,029,518	12,329,435,397	13,342,838,280	13,105,158,070	15,095,938,709
All Maine Hospitals Median	121,522,390	131,278,190	137,792,123	132,733,285	154,577,354
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Net Patient Service Revenue

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	352,358,425	349,605,012	367,849,261	338,999,783	362,722,078
Eastern Maine Medical Center	815,807,993	814,022,092	860,579,895	803,716,947	893,632,034
Maine Medical Center	1,118,172,000	1,199,065,000	1,295,714,000	1,267,856,000	1,464,648,000
MaineGeneral Medical Center	417,512,026	441,711,160	470,457,633	451,127,496	497,810,583
Peer Group B					
Aroostook Medical Center, The (TAMC)	125,610,228	129,685,650	129,079,590	120,221,669	133,461,854
Mercy Hospital	208,460,634	218,869,813	230,171,846	198,559,068	230,949,017
Mid Coast Hospital	178,440,156	185,122,788	205,181,935	181,062,406	209,986,365
Penobscot Bay Medical Center	124,149,197	138,254,164	149,004,184	140,769,243	159,384,915
Southern Maine Health Care **	273,735,784	281,812,164	300,714,085	271,118,743	325,011,082
St. Joseph Hospital	137,033,000	136,337,000	150,532,000	137,332,000	164,459,000
St. Mary's Regional Medical Center	178,940,000	178,122,000	205,745,000	173,527,000	212,159,064
York Hospital	162,910,701	171,823,376	180,421,180	166,504,604	198,449,874
Peer Group C**					
Cary Medical Center	47,306,641	52,391,172	55,819,002	48,143,891	51,764,083
Franklin Memorial Hospital	73,391,700	77,633,247	79,612,680	77,956,753	93,978,978
Maine Coast Memorial Hospital	80,508,574	80,534,145	83,475,969	67,786,485	83,559,939
Inland Hospital	74,898,544	71,608,277	63,695,324	57,161,160	67,974,056
Northern Maine Medical Center	56,415,186	50,125,396	52,396,355	55,212,468	55,648,220
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	38,071,838	40,885,188	36,740,962	31,544,098	40,680,468
Bridgton Hospital	46,306,811	42,803,023	44,521,074	43,316,456	50,754,246
Calais Regional Hospital	32,869,608	28,088,187	27,156,584	24,179,298	10,462,734
Charles A. Dean Memorial Hospital	16,378,402	17,495,166	18,530,012	17,043,140	20,010,101
Down East Community Hospital	42,143,323	44,448,634	48,231,370	46,923,549	53,106,102
Houlton Regional Hospital	45,052,936	43,796,552	44,042,303	43,474,594	43,860,208
LincolnHealth **	79,470,135	85,209,941	89,524,936	81,104,522	98,481,075
Millinocket Regional Hospital	28,040,890	27,163,456	28,071,308	25,175,456	25,732,791
Mount Desert Island Hospital	52,418,979	52,544,704	57,097,204	60,612,059	63,726,125
Northern Light Mayo Hospital	46,440,411	46,990,763	49,862,380	43,412,429	56,201,366
Penobscot Valley Hospital	20,118,416	18,389,558	17,412,151	17,140,625	19,777,905
Redington-Fairview General Hospital	85,127,872	88,066,266	94,193,505	93,053,816	104,033,815
Rumford Community Hospital	38,790,525	36,972,811	40,696,063	40,577,082	42,355,877
Sebasticook Valley Hospital	40,277,049	44,100,086	41,557,246	40,874,009	49,118,064
Stephens Memorial Hospital	65,658,121	70,417,814	76,274,531	72,422,026	87,654,598
Waldo County General Hospital	94,723,946	95,994,906	103,430,367	95,800,380	108,088,756
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	65,056,806	55,628,169	61,999,409	60,075,347	64,781,047
Maine Behavioral Healthcare **	75,185,162	75,786,027	80,089,000	81,022,000	82,422,000
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	37,738,007	35,810,149	37,527,811	38,055,720	39,225,246
TOTAL ALL HOSPITALS	5,375,520,026	5,527,313,856	5,877,408,155	5,512,862,322	6,266,071,666
All Maine Hospitals Median	74,145,122	73,697,152	77,943,606	70,104,256	82,990,970
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Total Non-Operating Revenue

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	2,011,664	518,936	155,061	474,392	547,898
Eastern Maine Medical Center	15,723,300	791,636	1,239,147	1,318,412	184,926
Maine Medical Center	26,572,000	29,167,000	(5,031,000)	(15,523,000)	(6,789,000)
MaineGeneral Medical Center	4,550,452	2,307,130	4,209,036	451,951	9,521,054
Peer Group B					
Aroostook Medical Center, The (TAMC)	(49,871)	66,056	(47,654)	(125,008)	266,193
Mercy Hospital	71,296	83,312	(160,810)	570,082	(964,953)
Mid Coast Hospital	2,050,388	3,282,648	3,718,489	6,074,770	3,828,338
Penobscot Bay Medical Center	174,559	146,744	214,163	397,842	505,990
Southern Maine Health Care **	4,551,371	1,626,850	51,753	837,048	3,888,053
St. Joseph Hospital	2,116,000	(223,000)	661,000	534,000	1,636,000
St. Mary's Regional Medical Center	2,588,000	(1,679,000)	104,000	101,000	2,136,000
York Hospital	7,022,902	(3,072,724)	3,234,048	771,530	(25,295)
Peer Group C**					
Cary Medical Center	53,410	51,684	62,233	61,493	(8,839)
Franklin Memorial Hospital	1,258,282	48,376	(234,293)	(259,995)	48,779
Maine Coast Memorial Hospital	1,359,451	43,689	23,634	10,129	3,873
Inland Hospital	531,037	10,197	92	†	143,585
Northern Maine Medical Center	382,556	194,391	86,666	304,221	(64,909)
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	1,395,560	20,829	9,700	(9,701)	(2,824)
Bridgton Hospital	144,808	511,640	330,049	1,491,181	1,732,782
Calais Regional Hospital	58,304	84,249	50,867	46,250	2,109,479
Charles A. Dean Memorial Hospital	119,645	4,667	2,468	(11,910)	(2,916)
Down East Community Hospital	161,036	266,293	242,645	378,944	318,364
Houlton Regional Hospital	199,942	636,609	526,671	299,446	425,740
LincolnHealth **	1,292,251	917,545	981,503	(152,391)	531,861
Millinocket Regional Hospital	941,220	797,498	391,677	320,644	476,186
Mount Desert Island Hospital	(54,757)	(194,910)	(160,239)	(255,991)	1,007,555
Northern Light Mayo Hospital	1,558,528	1,848,684	384,738	439,658	†
Penobscot Valley Hospital	48,479	(7,384)	38,885	32,575	(38,872)
Redington-Fairview General Hospital	1,315,586	1,921,186	1,968,966	3,140,417	1,652,644
Rumford Community Hospital	155,177	331,520	149,895	905,464	1,083,797
Sebasticook Valley Hospital	1,478,185	62,684	770	393	124
Stephens Memorial Hospital	356,122	41,282	(427,383)	(166,630)	(165,452)
Waldo County General Hospital	7,430,796	7,779,346	2,719,660	2,353,449	1,013,630
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	(105,930)	10,902	(34,617)	(62,267)	(68,648)
Maine Behavioral Healthcare **	359,716	259,389	85,000	(686,000)	(2,000)
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	16,826	†	†	†	†
TOTAL ALL HOSPITALS	87,838,291	48,655,954	15,546,820	4,062,398	24,929,143
All Maine Hospitals Median	736,129	146,744	86,666	301,834	292,279
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data

Bad Debt (Provision for Bad Debt)

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	25,871,009	26,803,115	31,044,711	21,930,482	31,015,833
Eastern Maine Medical Center	39,083,541	48,945,557	28,021,511	43,206,478	51,359,016
Maine Medical Center	40,994,000	76,183,000	51,105,000	47,646,000	62,242,000
MaineGeneral Medical Center	30,958,763	34,854,472	32,714,137	28,096,643	26,002,988
Peer Group B					
Aroostook Medical Center, The (TAMC)	6,304,884	8,571,822	7,800,818	8,610,870	2,077,127
Mercy Hospital	15,904,354	17,309,366	12,397,949	12,994,744	9,183,620
Mid Coast Hospital	14,732,594	18,865,445	24,604,243	19,535,426	20,990,277
Penobscot Bay Medical Center	11,488,517	14,463,782	10,668,377	8,733,924	10,592,681
Southern Maine Health Care **	22,225,355	35,746,221	31,082,272	19,822,047	23,106,909
St. Joseph Hospital	8,864,000	9,787,000	8,131,000	7,418,000	6,388,000
St. Mary's Regional Medical Center	10,827,000	12,547,000	11,260,000	13,714,000	6,418,000
York Hospital	10,387,180	9,416,903	9,027,739	9,085,028	9,082,767
Peer Group C**					
Cary Medical Center	4,443,115	3,750,706	4,651,860	3,499,000	2,390,000
Franklin Memorial Hospital	6,146,252	6,954,254	8,349,217	5,479,801	7,205,674
Maine Coast Memorial Hospital	8,996,806	10,967,319	10,697,571	16,729,843	1,142,509
Inland Hospital	6,193,821	4,813,621	4,755,825	5,840,230	3,214,647
Northern Maine Medical Center	1,782,272	2,239,750	1,740,077	1,686,040	2,075,115
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	1,604,153	2,095,581	1,786,390	2,272,040	763,260
Bridgton Hospital	4,960,575	5,312,635	5,299,209	5,229,329	5,343,570
Calais Regional Hospital	1,979,228	2,214,521	1,322,351	1,004,653	575,672
Charles A. Dean Memorial Hospital	713,807	640,691	632,469	899,467	794,111
Down East Community Hospital	2,842,442	3,015,097	2,130,762	2,860,502	2,924,405
Houlton Regional Hospital	3,450,000	3,750,000	3,600,000	3,558,000	2,685,000
LincolnHealth **	5,167,194	5,519,820	7,153,815	4,011,169	4,907,063
Millinocket Regional Hospital	2,120,423	2,956,539	2,016,302	2,283,485	1,459,251
Mount Desert Island Hospital	3,735,577	3,072,221	5,118,529	5,975,022	4,350,138
Northern Light Mayo Hospital	2,421,525	2,602,838	3,905,649	3,221,010	181,635
Penobscot Valley Hospital	1,607,042	1,875,117	2,122,642	1,378,706	1,282,799
Redington-Fairview General Hospital	9,089,395	11,687,358	12,731,281	11,575,030	9,246,516
Rumford Community Hospital	4,028,904	4,066,104	4,282,739	4,658,341	4,586,463
Sebasticook Valley Hospital	3,075,607	2,972,921	3,438,158	3,069,382	3,026,372
Stephens Memorial Hospital	5,936,087	6,520,250	7,720,123	5,504,556	6,987,867
Waldo County General Hospital	3,438,983	5,778,788	5,858,679	4,387,144	4,816,550
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	1,383,150	4,108,382	4,247,417	4,582,410	2,553,541
Maine Behavioral Healthcare **	2,212,183	3,012,694	2,982,000	1,470,000	1,814,000
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	454,799	429,109	662,093	486,519	1,018,159
TOTAL ALL HOSPITALS	325,424,537	413,849,999	365,062,915	342,455,321	333,803,535
All Maine Hospitals Median	5,063,885	5,416,228	5,578,944	5,354,565	4,468,301
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

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Free Care (Charity Care)

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	18,578,335	16,010,704	9,681,554	3,739,004	2,872,404
Eastern Maine Medical Center	23,753,163	25,461,346	18,606,821	9,337,284	5,831,875
Maine Medical Center	52,473,000	49,680,000	27,595,000	34,379,000	20,400,000
MaineGeneral Medical Center	8,071,116	7,461,410	7,010,400	2,539,618	2,365,125
Peer Group B					
Aroostook Medical Center, The (TAMC)	5,020,903	4,049,326	1,269,641	1,595,043	1,696,704
Mercy Hospital	8,709,325	9,441,801	4,746,002	2,250,450	2,274,223
Mid Coast Hospital	5,876,108	5,159,790	4,085,671	2,823,586	2,577,321
Penobscot Bay Medical Center	7,137,814	6,267,988	3,416,299	4,599,529	1,789,942
Southern Maine Health Care **	14,756,408	16,118,041	9,140,331	11,688,512	5,094,048
St. Joseph Hospital	4,471,000	5,767,000	3,427,000	1,544,000	1,774,000
St. Mary's Regional Medical Center	12,290,000	13,770,000	9,624,000	3,249,000	4,754,000
York Hospital	6,605,956	4,046,744	1,937,823	845,331	552,204
Peer Group C**					
Cary Medical Center	2,014,015	3,022,427	1,325,841	702,218	658,537
Franklin Memorial Hospital	2,753,393	2,610,925	2,345,790	1,710,933	951,698
Maine Coast Memorial Hospital	2,700,140	2,563,235	2,087,552	1,123,578	1,310,749
Inland Hospital	1,625,986	2,352,126	959,198	497,948	397,441
Northern Maine Medical Center	729,173	805,474	313,650	211,655	36,808
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	873,002	1,333,453	612,184	175,461	286,924
Bridgton Hospital	1,456,852	966,128	808,838	354,149	197,736
Calais Regional Hospital	1,313,163	708,453	204,088	755,245	8,881
Charles A. Dean Memorial Hospital	378,505	531,753	260,273	138,439	232,268
Down East Community Hospital	2,457,007	2,672,600	1,305,834	875,000	418,250
Houlton Regional Hospital	1,006,068	1,041,523	447,855	135,880	89,495
LincolnHealth **	4,059,092	3,265,482	1,498,888	2,080,474	1,071,523
Millinocket Regional Hospital	884,496	879,589	704,422	455,585	225,693
Mount Desert Island Hospital	875,887	957,080	431,806	524,091	658,163
Northern Light Mayo Hospital	2,223,381	2,407,494	2,651,150	2,006,625	309,562
Penobscot Valley Hospital	1,168,497	970,703	641,467	205,733	316,488
Redington-Fairview General Hospital	3,690,747	3,311,366	2,113,626	1,437,745	696,687
Rumford Community Hospital	1,321,027	847,895	562,028	164,269	251,830
Sebasticook Valley Hospital	1,721,551	2,073,551	1,149,131	382,513	244,971
Stephens Memorial Hospital	2,369,820	2,332,859	1,516,274	1,591,746	704,057
Waldo County General Hospital	5,587,668	5,619,998	2,189,285	2,702,107	1,123,712
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	19,939,408	18,128,249	18,461,574	19,021,482	21,410,537
Maine Behavioral Healthcare **	12,004,159	10,853,014	10,795,000	11,371,000	14,553,000
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	183,380	170,124	42,360	77,077	1,240
TOTAL ALL HOSPITALS	241,079,545	233,659,651	153,968,656	127,291,310	98,138,096
All Maine Hospitals Median	2,726,767	2,847,514	1,727,049	1,490,873	700,372
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

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Total Operating Expenses

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	390,289,127	386,202,982	421,867,479	418,689,717	438,501,918
Eastern Maine Medical Center	828,215,961	870,395,089	879,045,685	937,403,075	988,877,249
Maine Medical Center	1,231,213,000	1,327,967,000	1,352,305,000	1,448,250,000	1,627,886,000
MaineGeneral Medical Center	467,732,126	474,648,582	505,906,810	543,627,144	590,124,135
Peer Group B					
Aroostook Medical Center, The (TAMC)	131,825,980	137,155,467	140,548,425	148,731,197	154,575,770
Mercy Hospital	216,097,467	221,590,233	221,939,349	222,310,497	242,243,257
Mid Coast Hospital	180,805,174	189,722,242	204,159,047	215,124,582	220,139,455
Penobscot Bay Medical Center	139,654,275	147,621,811	158,977,794	165,215,862	177,110,254
Southern Maine Health Care **	281,716,453	296,410,749	302,931,326	309,581,806	325,785,651
St. Joseph Hospital	138,371,000	152,933,000	153,468,000	151,375,000	174,545,000
St. Mary's Regional Medical Center	193,544,000	217,761,000	222,682,000	216,323,000	248,659,000
York Hospital	168,610,124	177,289,438	191,385,645	189,177,913	199,690,014
Peer Group C**					
Cary Medical Center	52,463,829	55,943,616	59,296,320	59,266,309	63,603,352
Franklin Memorial Hospital	81,194,827	86,486,480	92,835,343	94,494,157	101,203,334
Maine Coast Memorial Hospital	89,330,873	86,434,318	82,879,449	87,759,446	92,834,003
Inland Hospital	77,356,010	78,312,567	75,115,984	76,748,638	78,803,492
Northern Maine Medical Center	51,457,066	54,675,136	58,503,070	62,132,594	68,587,631
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	39,649,265	39,331,903	37,801,306	37,510,981	39,222,641
Bridgton Hospital	48,001,623	46,522,162	48,853,075	45,988,382	48,446,031
Calais Regional Hospital	36,305,490	30,465,638	29,716,856	26,072,350	10,696,900
Charles A. Dean Memorial Hospital	16,755,971	17,161,649	17,899,521	18,707,768	20,312,697
Down East Community Hospital	42,319,152	45,142,708	47,880,479	47,742,495	52,025,434
Houlton Regional Hospital	47,890,769	47,839,607	47,568,469	47,812,938	47,443,799
LincolnHealth **	79,402,198	84,572,681	90,814,775	94,135,607	102,791,653
Millinocket Regional Hospital	30,763,937	33,681,910	30,939,340	28,509,850	28,863,299
Mount Desert Island Hospital	55,342,739	56,195,233	61,372,096	65,243,491	68,984,744
Northern Light Mayo Hospital	51,415,992	52,379,599	57,122,097	57,334,101	55,431,277
Penobscot Valley Hospital	22,271,452	19,695,821	18,138,814	18,016,212	21,608,969
Redington-Fairview General Hospital	88,674,167	92,465,558	96,579,394	100,449,572	106,536,414
Rumford Community Hospital	40,778,685	40,604,263	44,095,746	41,302,806	42,209,894
Sebasticook Valley Hospital	37,795,486	39,372,562	39,762,298	42,145,953	46,739,988
Stephens Memorial Hospital	64,167,435	70,832,100	76,351,134	77,325,346	84,185,787
Waldo County General Hospital	92,617,562	98,403,356	104,262,398	105,661,803	106,903,013
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	54,853,017	54,291,304	53,902,382	56,174,255	59,685,614
Maine Behavioral Healthcare **	87,319,983	90,748,038	93,584,000	98,379,000	106,120,000
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	27,331,667	27,088,472	28,686,708	28,768,630	29,922,507
TOTAL ALL HOSPITALS	5,683,533,882	5,948,344,274	6,149,177,614	6,383,492,477	6,871,300,176
All Maine Hospitals Median	78,379,104	81,442,624	79,615,292	82,542,396	88,509,895
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

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Total Advertising Expenses

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	690,803	546,910	156,951	80,106	80,036
Eastern Maine Medical Center	2,064,704	1,434,966	1,379,031	1,531,858	1,515,855
Maine Medical Center	2,092,383	1,589,000	†	†	†
MaineGeneral Medical Center	854,890	855,024	792,735	797,937	723,870
Peer Group B					
Aroostook Medical Center, The (TAMC)	†	†	†	†	†
Mercy Hospital	253,948	427,239	550,641	770,145	968,207
Mid Coast Hospital	249,487	245,925	215,081	177,262	†
Penobscot Bay Medical Center	†	†	5,846	†	†
Southern Maine Health Care **	469,465	553,620	43,186	7,158	12,962
St. Joseph Hospital	†	†	†	†	†
St. Mary's Regional Medical Center	293,000	11,000	†	†	†
York Hospital	763,057	976,872	1,246,012	560,865	588,286
Peer Group C**					
Cary Medical Center	340,018	359,604	307,062	265,099	330,406
Franklin Memorial Hospital	130,162	129,756	3,876	24,954	37,815
Maine Coast Memorial Hospital	93,913	82,442	86,705	105,167	127,568
Inland Hospital	276,043	164,399	205,747	278,650	173,488
Northern Maine Medical Center	37,250	56,690	54,715	58,003	62,308
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	66,366	22,864	47,124	75,052	102,296
Bridgton Hospital	126,778	28,290	1,286	†	394
Calais Regional Hospital	†	†	†	†	†
Charles A. Dean Memorial Hospital	36,265	27,411	37,951	59,755	63,509
Down East Community Hospital	78,998	108,570	68,299	276,117	85,323
Houlton Regional Hospital	25,673	22,237	16,236	17,850	16,101
LincolnHealth **	56,734	64,234	22,096	13,556	8,387
Millinocket Regional Hospital	18,329	15,893	13,576	8,826	8,352
Mount Desert Island Hospital	148,170	182,722	196,681	209,669	125,948
Northern Light Mayo Hospital	†	†	†	30,370	71,380
Penobscot Valley Hospital	7,488	7,845	530	580	†
Redington-Fairview General Hospital	288,488	297,458	280,276	281,705	270,204
Rumford Community Hospital	47,366	2,907	(1,418)	†	190
Sebasticook Valley Hospital	173,355	99,957	142,030	104,311	132,057
Stephens Memorial Hospital	62,618	57,761	†	†	†
Waldo County General Hospital	31,074	20,242	3,685	(1,514)	†
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	6,474	74,635	51,288	44,638	100,381
Maine Behavioral Healthcare **	54,947	14,064	†	†	†
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	†	†	†	†	†
TOTAL ALL HOSPITALS	9,838,246	8,480,537	5,927,228	5,778,119	5,605,323
All Maine Hospitals Median	128,470	91,200	54,715	80,106	92,852
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

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Salaries and Benefits

MHDO Hospital Financial Report I

Peer Group Effective April 2017 **	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Peer Group A					
Central Maine Medical Center	221,899,700	211,879,691	221,641,928	230,396,394	231,358,821
Eastern Maine Medical Center	426,990,065	447,274,893	433,401,629	434,915,354	448,936,489
Maine Medical Center	658,790,000	700,780,000	625,600,000	643,158,000	684,085,000
MaineGeneral Medical Center	240,788,191	249,179,916	262,406,788	276,522,797	301,342,857
Peer Group B					
Aroostook Medical Center, The (TAMC)	77,133,986	81,640,627	82,267,399	82,003,481	84,853,661
Mercy Hospital	107,499,634	112,072,530	117,314,217	117,153,839	124,776,514
Mid Coast Hospital	102,064,560	108,190,661	113,229,781	122,817,005	125,764,737
Penobscot Bay Medical Center	76,650,336	79,670,765	87,275,828	89,875,066	93,529,294
Southern Maine Health Care **	151,643,670	169,687,705	175,575,118	180,239,960	175,620,922
St. Joseph Hospital	69,333,000	68,375,000	73,702,000	74,313,000	85,126,000
St. Mary's Regional Medical Center	105,009,000	107,612,000	110,763,000	107,698,000	114,827,000
York Hospital	98,689,407	101,760,094	109,313,075	107,277,228	107,243,227
Peer Group C**					
Cary Medical Center	26,361,216	27,183,665	28,986,254	29,861,568	32,812,284
Franklin Memorial Hospital	45,482,309	45,487,940	48,698,890	51,459,836	52,980,333
Maine Coast Memorial Hospital	52,698,644	44,605,521	43,177,960	44,585,774	45,820,376
Inland Hospital	39,931,843	36,847,323	35,782,235	35,808,917	35,730,781
Northern Maine Medical Center	32,586,448	33,866,625	36,720,127	40,339,304	44,288,124
Peer Group D -- Critical Access**					
Blue Hill Memorial Hospital	22,434,017	21,256,096	20,442,444	19,450,914	20,531,037
Bridgton Hospital	31,396,777	29,135,908	27,699,234	26,856,166	27,165,454
Calais Regional Hospital	17,883,401	16,169,450	16,662,311	14,559,448	7,346,790
Charles A. Dean Memorial Hospital	10,657,015	11,433,484	11,881,721	12,052,173	12,469,711
Down East Community Hospital	29,120,916	30,384,542	32,718,720	32,370,568	35,372,548
Houlton Regional Hospital	34,782,028	34,817,895	34,483,154	35,372,537	34,863,907
LincolnHealth **	31,705,684	32,769,856	34,911,104	36,913,555	55,649,791
Millinocket Regional Hospital	19,135,794	20,649,844	18,781,594	17,048,981	17,364,793
Mount Desert Island Hospital	33,462,611	34,289,904	38,753,078	42,047,885	43,154,241
Northern Light Mayo Hospital	32,351,634	32,890,107	34,667,847	35,010,910	33,769,570
Penobscot Valley Hospital	11,124,018	8,646,396	8,355,522	8,638,423	9,731,479
Redington-Fairview General Hospital	47,242,985	49,966,082	53,373,374	53,477,516	57,240,616
Rumford Community Hospital	26,901,346	25,646,501	24,810,321	24,046,674	24,576,277
Sebasticook Valley Hospital	22,485,778	22,544,179	21,372,663	20,468,859	22,255,604
Stephens Memorial Hospital	34,369,517	38,939,585	41,625,349	41,666,863	44,986,379
Waldo County General Hospital	53,133,188	54,916,121	59,810,447	61,984,923	59,824,997
Peer Group E -- Private Psychiatric**					
Acadia Hospital Corporation	40,374,013	40,677,185	40,350,207	41,235,174	42,230,395
Maine Behavioral Healthcare **	67,191,251	68,689,518	71,732,000	73,985,000	79,119,000
Peer Group F -- Rehabilitation**					
New England Rehabilitation Hospital	16,769,198	16,575,480	17,763,326	17,211,046	18,261,561
TOTAL ALL HOSPITALS	3,116,073,180	3,216,513,089	3,216,050,645	3,282,823,138	3,435,010,570
All Maine Hospitals Median	40,152,928	39,808,385	40,987,778	41,857,374	45,403,378
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2019 (INGENIX) † Data not available or not applicable ** See Release Notes * Data from INGENIX is no longer available effective with FY 2018 data