

Maine Health Data Organization Hospital Financial Information Part II

2005 – 2009 Select Financial Information by Hospital

Includes tables containing *select* data elements and ratios for each of Maine's 39 non-governmental hospitals.

Ratio Categories

Profitability Ratios:

Provides information on the ability of the organization to produce a profit. Few hospitals could remain financially viable without a profit (or excess of revenues over expenses), especially over a long period of time. Cash flow would not be sufficient to meet normal cash requirements such as debt principal and investment in fixed or current assets. Six measures of profitability are included:

- Operating Margin
- Non-operating Revenue Margin
- Total Margin
- Return on Equity
- Net Operating Income (Operating Surplus or Loss)
- Total Surplus/Deficit (Total Surplus or Loss)

Liquidity Ratios:

Measures an organization's ability to meet short-term obligations, collect receivables, and maintain cash position. Most organizations that experience financial problems do so because of a liquidity crisis; they are unable to pay current obligations as they become due. Five measures of liquidity are included:

- Current Ratio (Without Board Designated and Undesignated Investments)
- Days in Accounts Receivable
- Days Cash on Hand (Current)
- Days Cash on Hand (Including Board Designated and Undesignated Investments)
- Average Payment Period (Current Liabilities)

Capital Structure Ratios:

Measures how an organization's assets are financed, and its capacity to pay for new debt. Many long-term creditors and bond rating agencies carefully evaluate capital structure ratios to determine an entity's ability to increase its amount of debt financing. Four capital structure ratios are included:

- Equity Financing
- Debt Service Coverage
- Cash Flow to Total Debt
- Fixed Asset Financing

Asset Efficiency Ratios:

Measures the relationship between revenue and assets. The numerator is always revenue that may be thought of as a surrogate measure for output. The denominator is investment in some category of assets that may be thought of as a measure of output. Two asset efficiency ratios are included:

- Total Asset Turnover
- Fixed Asset Turnover

Other:

These are other select ratios/data elements of interest to financial data users. These ratios/data elements are included but cannot be classified into the other categories of financial ratios. One ratio and fourteen data elements from the financial data template are included:

- Average Age of Plant (Depreciation Only)
- Net Plant, Property, Equipment
- Cash & Investments (Current Assets)
- Current Assets Whose Use is Limited
- Trustee-held Investments
- Board-Designated & Undesignated Investments
- Fund Balance-Unrestricted
- Temporarily Restricted Net Assets
- Permanently Restricted Net Assets
- Total Gross Patient Service Revenue
- Net Patient Service Revenue
- Total Non-operating Revenue
- Bad Debt (Provision for Bad Debt)
- Free Care (Charity Care)
- Total Operating Expenses

Maine Hospital Designation

July 1, 2009

| Hospital Name | Peer Group |
|--------------------------------------|------------|
| Acadia Hospital Corporation | F |
| Aroostook Medical Center, The (TAMC) | B |
| Blue Hill Memorial Hospital | E |
| Bridgton Hospital | E |
| Calais Regional Hospital | E |
| Cary Medical Center | C |
| Central Maine Medical Center | A |
| Charles A. Dean Memorial Hospital | E |
| Down East Community Hospital | E |
| Eastern Maine Medical Center | A |
| Franklin Memorial Hospital | C |
| Henrietta D. Goodall Hospital | C |
| Houlton Regional Hospital | E |
| Inland Hospital | D |
| Maine Coast Memorial Hospital | C |
| Maine Medical Center | A |
| MaineGeneral Medical Center | A |
| Mayo Regional Hospital | E |
| Mercy Hospital | B |
| Mid Coast Hospital | B |
| Miles Memorial Hospital | D |
| Millinocket Regional Hospital | E |
| Mount Desert Island Hospital | E |
| New England Rehabilitation Hospital | G |
| Northern Maine Medical Center | D |
| Parkview Adventist Medical Center | D |
| Penobscot Bay Medical Center | B |
| Penobscot Valley Hospital | E |
| Redington-Fairview General Hospital | E |
| Rumford Community Hospital | E |
| Sebasticook Valley Hospital | E |
| Southern Maine Medical Center | B |
| Spring Harbor Hospital | F |
| St. Andrews Hospital | E |
| St. Joseph Hospital | B |
| St. Mary's Regional Medical Center | B |
| Stephens Memorial Hospital | D |
| Waldo County General Hospital | E |
| York Hospital | B |

Hospital Peer Group A

The following four hospitals are included in this peer group:

Central Maine Medical Center
Eastern Maine Medical Center
MaineGeneral Medical Center
Maine Medical Center

Maine Health Data Organization

Hospital Financial Information Part II

| Central Maine Medical Center -- Lewiston, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|----------------|----------------|----------------|----------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | 7.55% | 2.80% | 1.18% | 0.17% | 1.39% |
| Non-operating Revenue Margin | | 2.55% | 2.34% | 26.63% | 67.67% | 11.06% |
| Total Margin | | 7.73% | 2.87% | 1.60% | 0.53% | 1.56% |
| Return on Equity | | 21.25% | 7.92% | 4.69% | 1.61% | 5.01% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 14,711,733 | \$ 5,843,161 | \$ 2,775,528 | \$ 432,962 | \$ 3,884,580 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 15,096,446 | \$ 5,983,150 | \$ 3,782,866 | \$ 1,339,373 | \$ 4,367,612 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 3.399 | 3.184 | 3.097 | 1.441 | 1.908 |
| Days in Accounts Receivable | <i>days</i> | 31.5 | 31.9 | 34.6 | 41.0 | 43.2 |
| Days Cash on Hand (Current) | <i>days</i> | 28.2 | 34.5 | 25.3 | 10.9 | 9.7 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 28.2 | 34.5 | 25.3 | 10.9 | 9.7 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 36.9 | 40.6 | 39.6 | 54.1 | 49.2 |
| Capital Structure | | | | | | |
| Equity Financing | | 42.35% | 39.95% | 39.53% | 38.37% | 38.26% |
| Debt Service Coverage | <i>rate</i> | 2.732 | 3.400 | 3.073 | 2.518 | 3.127 |
| Cash Flow to Total Debt | | 26.82% | 15.73% | 13.31% | 10.97% | 13.40% |
| Fixed Asset Financing | | 72.97% | 83.61% | 81.41% | 76.26% | 79.29% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.164 | 1.104 | 1.163 | 1.176 | 1.232 |
| Fixed Asset Turnover | <i>rate</i> | 1.963 | 2.063 | 2.148 | 2.152 | 2.265 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 8.6 | 8.6 | 8.9 | 9.4 | 9.5 |
| Net Plant, Property & Equipment (PP&E) | | \$ 99,332,444 | \$ 101,130,539 | \$ 109,893,102 | \$ 117,742,718 | \$ 123,638,948 |
| Cash & Investments (Current Assets) | | \$ 9,929,794 | \$ 14,576,550 | \$ 11,338,019 | \$ 3,176,255 | \$ 2,969,278 |
| Current Assets Whose Use is Limited | | \$ 3,141,733 | \$ 3,451,815 | \$ 3,966,730 | \$ 3,951,227 | \$ 3,952,008 |
| Trustee Held Investments | | \$ 5,214,535 | \$ 14,921,008 | \$ 13,772,656 | \$ 9,562,221 | \$ 9,704,066 |
| Board-Designated & Undesignated Investments | | † | † | † | † | † |
| Fund Balance-Unrestricted | | \$ 71,034,544 | \$ 75,545,819 | \$ 80,592,398 | \$ 82,987,897 | \$ 87,150,046 |
| Temporarily Restricted Net Assets | | \$ 2,406,677 | \$ 2,749,381 | \$ 3,007,425 | \$ 1,678,602 | \$ 520,499 |
| Permanently Restricted Net Assets | | \$ 12,215,780 | \$ 1,111,388 | \$ 12,140,164 | \$ 13,128,003 | \$ 12,802,618 |
| Total Gross Patient Service Revenue | | \$ 353,675,486 | \$ 391,254,167 | \$ 434,315,385 | \$ 482,248,949 | \$ 551,343,474 |
| Net Patient Service Revenue | | \$ 189,223,397 | \$ 202,752,123 | \$ 228,376,995 | \$ 244,437,425 | \$ 270,827,099 |
| Total Non-Operating Revenue | | \$ 384,713 | \$ 139,989 | \$ 1,007,338 | \$ 906,411 | \$ 483,032 |
| Bad Debt (Provision for Bad Debt) | | \$ 6,741,564 | \$ 8,100,422 | \$ 9,335,647 | \$ 11,001,563 | \$ 12,318,875 |
| Free Care (Charity Care) | | \$ 3,911,129 | \$ 7,078,574 | \$ 7,838,054 | \$ 8,725,668 | \$ 11,164,718 |
| Total Operating Expenses | | \$ 180,231,553 | \$ 202,788,433 | \$ 233,293,950 | \$ 252,928,177 | \$ 276,176,439 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Eastern Maine Medical Center -- Bangor, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|----------------|----------------|----------------|----------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | 8.65% | 2.72% | 0.99% | 3.30% | 2.33% |
| Non-operating Revenue Margin | | 5.53% | 19.64% | 37.84% | 15.99% | (30.46%) |
| Total Margin | | 9.11% | 3.36% | 1.59% | 3.90% | 1.80% |
| Return on Equity | | 22.08% | 8.16% | 3.72% | 10.64% | 4.99% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 37,658,922 | \$ 12,944,369 | \$ 4,748,240 | \$ 17,107,378 | \$ 12,657,859 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 39,861,331 | \$ 16,107,189 | \$ 7,638,807 | \$ 20,364,529 | \$ 9,702,758 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.281 | 1.093 | 1.214 | 1.076 | 1.077 |
| Days in Accounts Receivable | <i>days</i> | 26.9 | 35.3 | 30.5 | 29.8 | 27.2 |
| Days Cash on Hand (Current) | <i>days</i> | 12.1 | 4.5 | 5.3 | 5.6 | 8.6 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 68.2 | 54.5 | 63.0 | 62.2 | 78.2 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 60.6 | 50.3 | 43.6 | 45.7 | 59.9 |
| Capital Structure | | | | | | |
| Equity Financing | | 60.72% | 62.63% | 64.82% | 58.74% | 51.65% |
| Debt Service Coverage | <i>rate</i> | 17.124 | 10.895 | 7.729 | 10.561 | 8.205 |
| Cash Flow to Total Debt | | 50.81% | 31.57% | 24.97% | 28.63% | 15.21% |
| Fixed Asset Financing | | 30.76% | 27.42% | 27.51% | 26.08% | 18.89% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.472 | 1.519 | 1.520 | 1.601 | 1.437 |
| Fixed Asset Turnover | <i>rate</i> | 4.257 | 4.266 | 4.550 | 4.777 | 3.731 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 8.5 | 8.3 | 9.6 | 11.6 | 12.6 |
| Net Plant, Property & Equipment (PP&E) | | \$ 102,247,404 | \$ 111,473,518 | \$ 105,070,584 | \$ 108,523,719 | \$ 145,596,691 |
| Cash & Investments (Current Assets) | | \$ 11,786,439 | \$ 4,664,811 | \$ 5,730,619 | \$ 6,644,664 | \$ 11,306,723 |
| Current Assets Whose Use is Limited | | \$ 750,300 | \$ 793,347 | \$ 789,250 | \$ 762,758 | \$ 740,873 |
| Trustee Held Investments | | \$ 2,962,940 | \$ 2,185,339 | \$ 3,364,078 | \$ 3,600,748 | \$ 4,815,944 |
| Board-Designated & Undesignated Investments | | \$ 58,091,941 | \$ 60,457,809 | \$ 71,639,775 | \$ 74,912,476 | \$ 97,815,520 |
| Fund Balance-Unrestricted | | \$ 180,495,588 | \$ 197,353,844 | \$ 205,081,851 | \$ 191,334,169 | \$ 194,258,477 |
| Temporarily Restricted Net Assets | | \$ 11,763,493 | \$ 18,124,637 | \$ 22,250,013 | \$ 19,384,814 | \$ 20,513,713 |
| Permanently Restricted Net Assets | | \$ 6,263,969 | \$ 8,828,028 | \$ 10,263,488 | \$ 10,319,149 | \$ 10,228,387 |
| Total Gross Patient Service Revenue | | \$ 645,503,501 | \$ 751,617,456 | \$ 808,627,564 | \$ 891,545,566 | \$ 978,642,035 |
| Net Patient Service Revenue | | \$ 423,195,515 | \$ 460,115,934 | \$ 462,697,137 | \$ 503,710,230 | \$ 526,197,664 |
| Total Non-Operating Revenue | | \$ 2,202,409 | \$ 3,162,820 | \$ 2,890,567 | \$ 3,257,151 | \$ (2,955,101) |
| Bad Debt (Provision for Bad Debt) | | \$ 15,054,514 | \$ 12,269,658 | \$ 16,902,684 | \$ 15,869,584 | \$ 15,546,020 |
| Free Care (Charity Care) | | \$ 10,325,692 | \$ 14,586,496 | \$ 15,335,333 | \$ 16,404,469 | \$ 18,613,491 |
| Total Operating Expenses | | \$ 397,612,726 | \$ 462,632,150 | \$ 473,287,427 | \$ 501,280,403 | \$ 530,550,467 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| MaineGeneral Medical Center-- Augusta, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|----------------|----------------|----------------|----------------|-----------------|
| Profitability | | | | | | |
| Operating Margin | | 3.40% | 3.41% | 2.67% | (2.35%) | 2.53% |
| Non-operating Revenue Margin | | 29.74% | 55.82% | 54.39% | (77.08%) | 337.53% |
| Total Margin | | 4.77% | 7.40% | 5.67% | (1.32%) | (1.11%) |
| Return on Equity | | 7.18% | 11.07% | 7.78% | (1.99%) | (1.93%) |
| Net Operating Income (Operating Surplus/Loss) | | \$ 7,951,914 | \$ 8,739,747 | \$ 7,447,852 | \$ (6,835,219) | \$ 7,615,552 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 23,867,656 | \$ 19,783,390 | \$ 16,328,845 | \$ (3,860,055) | \$ (3,206,152) |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 2.140 | 1.459 | 1.328 | 1.847 | 2.219 |
| Days in Accounts Receivable | <i>days</i> | 34.3 | 32.1 | 34.4 | 32.1 | 30.0 |
| Days Cash on Hand (Current) | <i>days</i> | 12.5 | 14.3 | 6.3 | 11.7 | 37.0 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 163.7 | 177.9 | 159.3 | 109.7 | 110.8 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 47.1 | 47.8 | 49.9 | 40.8 | 43.8 |
| Capital Structure | | | | | | |
| Equity Financing | | 64.77% | 63.83% | 68.63% | 66.81% | 59.89% |
| Debt Service Coverage | <i>rate</i> | 4.816 | 6.435 | 5.728 | 2.240 | 2.599 |
| Cash Flow to Total Debt | | 28.71% | 33.97% | 34.03% | 16.62% | 16.59% |
| Fixed Asset Financing | | 47.82% | 60.51% | 41.65% | 36.40% | 34.72% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 0.975 | 0.955 | 0.941 | 1.012 | 1.047 |
| Fixed Asset Turnover | <i>rate</i> | 2.735 | 2.455 | 1.989 | 1.967 | 2.150 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 8.5 | 8.6 | 8.4 | 7.6 | 7.3 |
| Net Plant, Property & Equipment (PP&E) | | \$ 85,550,119 | \$ 104,374,969 | \$ 140,212,712 | \$ 147,569,940 | \$ 139,850,884 |
| Cash & Investments (Current Assets) | | \$ 7,261,808 | \$ 9,134,827 | \$ 4,412,164 | \$ 8,874,769 | \$ 27,480,687 |
| Current Assets Whose Use is Limited | | † | † | † | † | † |
| Trustee Held Investments | | \$ 8,914,816 | \$ 24,302,421 | \$ 7,604,833 | \$ 6,311,793 | \$ 5,786,549 |
| Board-Designated & Undesignated Investments | | \$ 88,167,932 | \$ 104,365,916 | \$ 106,986,597 | \$ 74,468,504 | \$ 54,932,450 |
| Fund Balance-Unrestricted | | \$ 157,650,249 | \$ 178,699,896 | \$ 209,855,589 | \$ 193,643,474 | \$ 165,795,323 |
| Temporarily Restricted Net Assets | | \$ 1,885,800 | \$ 10,317,252 | \$ 13,256,131 | \$ 4,351,229 | \$ 4,282,126 |
| Permanently Restricted Net Assets | | \$ 12,951,222 | \$ 13,141,386 | \$ 14,283,225 | \$ 14,675,980 | \$ 12,654,464 |
| Total Gross Patient Service Revenue | | \$ 407,610,000 | \$ 443,343,417 | \$ 486,006,829 | \$ 533,629,477 | \$ 561,756,194 |
| Net Patient Service Revenue | | \$ 226,455,139 | \$ 247,194,524 | \$ 267,993,540 | \$ 279,715,501 | \$ 287,512,622 |
| Total Non-Operating Revenue | | \$ 3,365,742 | \$ 11,043,643 | \$ 8,880,993 | \$ 2,975,164 | \$ (10,821,704) |
| Bad Debt (Provision for Bad Debt) | | \$ 12,126,435 | \$ 15,089,167 | \$ 19,220,658 | \$ 16,351,120 | \$ 15,242,271 |
| Free Care (Charity Care) | | \$ 4,911,143 | \$ 5,928,924 | \$ 6,403,906 | \$ 7,696,496 | \$ 8,296,375 |
| Total Operating Expenses | | \$ 226,049,948 | \$ 247,508,243 | \$ 271,501,320 | \$ 297,083,357 | \$ 293,000,501 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Maine Medical Center -- Portland, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|----------------|----------------|----------------|------------------|------------------|
| Profitability | | | | | | |
| Operating Margin | | 11.51% | 6.00% | 7.94% | 6.48% | 7.34% |
| Non-operating Revenue Margin | | 24.21% | 36.41% | 31.90% | 23.84% | 21.80% |
| Total Margin | | 14.64% | 9.12% | 11.25% | 8.34% | 9.19% |
| Return on Equity | | 17.64% | 10.45% | 12.74% | 10.18% | 13.90% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 64,933,000 | \$ 33,415,000 | \$ 46,578,000 | \$ 40,740,000 | \$ 50,754,000 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 85,678,000 | \$ 52,548,000 | \$ 68,395,000 | \$ 51,478,000 | \$ 64,903,000 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 2.866 | 2.752 | 2.419 | 2.740 | 3.019 |
| Days in Accounts Receivable | <i>days</i> | 18.7 | 18.5 | 20.3 | 29.7 | 25.7 |
| Days Cash on Hand (Current) | <i>days</i> | 194.4 | 222.6 | 224.6 | 161.7 | 162.9 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 258.4 | 290.7 | 286.1 | 218.1 | 219.1 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 87.7 | 96.8 | 117.0 | 76.9 | 68.1 |
| Capital Structure | | | | | | |
| Equity Financing | | 71.15% | 62.21% | 60.23% | 60.75% | 50.93% |
| Debt Service Coverage | <i>rate</i> | 10.606 | 9.384 | 13.539 | 8.635 | 6.520 |
| Cash Flow to Total Debt | | 59.99% | 27.79% | 28.39% | 26.47% | 24.51% |
| Fixed Asset Financing | | 30.51% | 53.41% | 40.85% | 33.64% | 30.14% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 0.857 | 0.713 | 0.682 | 0.741 | 0.770 |
| Fixed Asset Turnover | <i>rate</i> | 2.301 | 1.987 | 1.671 | 1.568 | 1.617 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 8.5 | 8.0 | 8.7 | 7.9 | 6.8 |
| Net Plant, Property & Equipment (PP&E) | | \$ 245,283,000 | \$ 280,400,000 | \$ 350,967,000 | \$ 400,610,000 | \$ 427,735,000 |
| Cash & Investments (Current Assets) | | \$ 226,931,000 | \$ 260,223,000 | \$ 288,962,000 | \$ 239,311,000 | \$ 259,188,000 |
| Current Assets Whose Use is Limited | | \$ 21,830,000 | \$ 39,368,000 | \$ 23,339,000 | \$ 4,856,000 | \$ 6,658,000 |
| Trustee Held Investments | | \$ 5,425,000 | \$ 62,575,000 | \$ 43,230,000 | \$ 18,807,000 | \$ 17,695,000 |
| Board-Designated & Undesignated Investments | | \$ 81,896,000 | \$ 91,719,000 | \$ 85,461,000 | \$ 85,113,000 | \$ 91,689,000 |
| Fund Balance-Unrestricted | | \$ 485,686,000 | \$ 502,687,000 | \$ 536,917,000 | \$ 525,489,000 | \$ 467,089,000 |
| Temporarily Restricted Net Assets | | \$ 82,157,000 | \$ 81,539,000 | \$ 92,365,000 | \$ 69,529,000 | \$ 69,624,000 |
| Permanently Restricted Net Assets | | \$ 18,075,000 | \$ 19,603,000 | \$ 20,716,000 | \$ 21,035,000 | \$ 21,589,000 |
| Total Gross Patient Service Revenue | | \$ 841,489,000 | \$ 864,046,000 | \$ 906,086,000 | \$ 1,001,892,000 | \$ 1,147,415,000 |
| Net Patient Service Revenue | | \$ 555,203,000 | \$ 549,069,000 | \$ 578,504,000 | \$ 620,308,000 | \$ 683,108,000 |
| Total Non-Operating Revenue | | \$ 20,745,000 | \$ 19,133,000 | \$ 21,817,000 | \$ 12,751,000 | \$ 14,149,000 |
| Bad Debt (Provision for Bad Debt) | | \$ 27,218,000 | \$ 21,255,000 | \$ 22,965,000 | \$ 23,817,000 | \$ 31,185,000 |
| Free Care (Charity Care) | | \$ 10,986,000 | \$ 16,703,000 | \$ 17,423,000 | \$ 17,416,000 | \$ 23,516,000 |
| Total Operating Expenses | | \$ 499,432,000 | \$ 523,649,000 | \$ 539,763,000 | \$ 587,572,000 | \$ 641,032,000 |

† Data not available or not applicable

Hospital Peer Group B

The following eight hospitals are included in this peer group:

Aroostook Medical Center (The)
Mercy Hospital
Mid Coast Hospital
Penobscot Bay Medical Center
Southern Maine Medical Center
St. Joseph Hospital
St. Mary's Regional Medical Center
York Hospital

Maine Health Data Organization

Hospital Financial Information Part II

| Aroostook Medical Center, The (TAMC) -- Presque Isle, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|----------------|----------------|----------------|----------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | 8.55% | 0.30% | 0.39% | (1.19%) | 0.93% |
| Non-operating Revenue Margin | | 8.21% | 74.38% | 55.49% | (83.85%) | 18.61% |
| Total Margin | | 9.25% | 1.15% | 0.88% | (0.64%) | 1.14% |
| Return on Equity | | 28.34% | 3.47% | 2.69% | (1.96%) | 3.40% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 7,411,335 | \$ 266,524 | \$ 366,892 | \$ (1,114,265) | \$ 903,690 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 8,074,558 | \$ 1,040,268 | \$ 824,306 | \$ (606,083) | \$ 1,110,276 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.417 | 0.987 | 0.838 | 0.787 | 1.512 |
| Days in Accounts Receivable | <i>days</i> | 36.1 | 37.9 | 32.8 | 35.5 | 24.4 |
| Days Cash on Hand (Current) | <i>days</i> | 22.3 | 6.0 | 12.6 | 16.5 | 18.1 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 36.2 | 17.6 | 22.0 | 26.9 | 28.7 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 58.3 | 66.0 | 91.6 | 94.5 | 58.9 |
| Capital Structure | | | | | | |
| Equity Financing | | 48.51% | 47.75% | 43.34% | 43.42% | 51.12% |
| Debt Service Coverage | <i>rate</i> | 6.648 | 3.127 | 2.740 | 2.158 | 3.018 |
| Cash Flow to Total Debt | | 38.77% | 14.65% | 11.35% | 8.28% | 15.41% |
| Fixed Asset Financing | | 58.84% | 55.68% | 52.37% | 48.68% | 44.39% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.487 | 1.446 | 1.327 | 1.323 | 1.520 |
| Fixed Asset Turnover | <i>rate</i> | 2.974 | 3.102 | 3.233 | 3.246 | 3.309 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 10.8 | 10.5 | 10.8 | 10.8 | 12.2 |
| Net Plant, Property & Equipment (PP&E) | | \$ 29,143,620 | \$ 29,009,643 | \$ 28,872,030 | \$ 28,848,301 | \$ 29,238,357 |
| Cash & Investments (Current Assets) | | \$ 4,156,365 | \$ 925,337 | \$ 2,609,078 | \$ 3,641,368 | \$ 4,119,590 |
| Current Assets Whose Use is Limited | | \$ 464,607 | \$ 476,172 | \$ 469,845 | \$ 462,254 | \$ 452,569 |
| Trustee Held Investments | | † | † | \$ 2,531,127 | \$ 2,676,506 | \$ 3,319,902 |
| Board-Designated & Undesignated Investments | | \$ 2,877,847 | \$ 2,737,913 | \$ 2,299,977 | \$ 2,595,403 | \$ 2,685,206 |
| Fund Balance-Unrestricted | | \$ 28,491,230 | \$ 29,964,335 | \$ 30,642,368 | \$ 30,899,487 | \$ 32,611,580 |
| Temporarily Restricted Net Assets | | \$ 1,369,669 | \$ 1,237,972 | \$ 1,395,680 | \$ 1,027,196 | \$ 846,254 |
| Permanently Restricted Net Assets | | \$ 676,715 | \$ 676,715 | \$ 676,715 | \$ 676,715 | \$ 676,715 |
| Total Gross Patient Service Revenue | | \$ 161,104,332 | \$ 179,428,241 | \$ 184,795,464 | \$ 187,005,213 | \$ 199,474,883 |
| Net Patient Service Revenue | | \$ 84,666,735 | \$ 87,619,010 | \$ 90,834,717 | \$ 91,538,753 | \$ 94,733,466 |
| Total Non-Operating Revenue | | \$ 663,223 | \$ 773,744 | \$ 457,414 | \$ 508,182 | \$ 206,586 |
| Bad Debt (Provision for Bad Debt) | | \$ 3,448,893 | \$ 3,127,807 | \$ 3,718,854 | \$ 2,970,533 | \$ 2,773,415 |
| Free Care (Charity Care) | | \$ 1,051,681 | \$ 2,205,938 | \$ 1,797,211 | \$ 2,005,061 | \$ 2,645,546 |
| Total Operating Expenses | | \$ 79,255,361 | \$ 89,728,148 | \$ 92,965,447 | \$ 94,743,693 | \$ 95,858,769 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Mercy Hospital -- Portland, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|----------------|----------------|----------------|-----------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | 2.83% | 2.97% | 2.13% | (0.34%) | (2.91%) |
| Non-operating Revenue Margin | | 34.82% | 37.54% | 52.27% | 95.45% | 176.28% |
| Total Margin | | 4.28% | 4.67% | 4.35% | (8.05%) | 3.57% |
| Return on Equity | | 7.12% | 7.89% | 7.56% | (14.69%) | 7.10% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 3,741,147 | \$ 4,344,031 | \$ 3,363,322 | \$ (587,000) | \$ (5,397,000) |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 5,739,303 | \$ 6,954,437 | \$ 7,046,943 | \$ (12,911,000) | \$ 7,075,000 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.605 | 1.946 | 1.563 | 1.214 | 1.413 |
| Days in Accounts Receivable | <i>days</i> | 56.0 | 43.7 | 43.8 | 46.0 | 38.9 |
| Days Cash on Hand (Current) | <i>days</i> | 7.8 | 24.5 | 44.0 | (0.5) | 22.6 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 81.0 | 247.7 | 176.8 | 46.9 | 73.4 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 61.9 | 59.0 | 67.6 | 73.5 | 60.2 |
| Capital Structure | | | | | | |
| Equity Financing | | 68.17% | 46.27% | 46.17% | 43.45% | 49.26% |
| Debt Service Coverage | <i>rate</i> | 5.750 | 6.976 | 9.553 | (1.757) | 2.072 |
| Cash Flow to Total Debt | | 34.56% | 14.03% | 12.89% | (3.86%) | 17.95% |
| Fixed Asset Financing | | 28.33% | 143.74% | 88.51% | 57.10% | 59.34% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.133 | 0.782 | 0.802 | 0.793 | 0.978 |
| Fixed Asset Turnover | <i>rate</i> | 2.738 | 2.757 | 1.855 | 1.453 | 1.643 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 7.3 | 7.9 | 8.9 | 7.9 | 6.5 |
| Net Plant, Property & Equipment (PP&E) | | \$ 48,224,161 | \$ 53,053,545 | \$ 85,286,524 | \$ 118,793,000 | \$ 112,879,000 |
| Cash & Investments (Current Assets) | | \$ 1,796,017 | \$ 6,639,975 | \$ 14,310,750 | \$ (1,193,000) | \$ 10,354,000 |
| Current Assets Whose Use is Limited | | \$ 789,116 | \$ 2,390,397 | \$ 3,499,740 | \$ 984,000 | \$ 751,000 |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | \$ 24,266,155 | \$ 82,263,581 | \$ 53,836,178 | \$ 21,396,000 | \$ 24,978,000 |
| Fund Balance-Unrestricted | | \$ 80,629,370 | \$ 88,092,015 | \$ 93,251,465 | \$ 87,897,000 | \$ 99,684,000 |
| Temporarily Restricted Net Assets | | \$ 11,544,215 | \$ 14,411,779 | \$ 15,862,541 | \$ 5,545,000 | \$ 1,213,000 |
| Permanently Restricted Net Assets | | \$ 490,285 | \$ 1,019,493 | \$ 1,086,370 | \$ 873,000 | \$ 983,000 |
| Total Gross Patient Service Revenue | | \$ 225,088,552 | \$ 247,274,959 | \$ 279,240,830 | \$ 308,298,000 | \$ 334,405,000 |
| Net Patient Service Revenue | | \$ 128,980,119 | \$ 143,426,692 | \$ 154,957,663 | \$ 168,378,000 | \$ 181,694,000 |
| Total Non-Operating Revenue | | \$ 1,998,156 | \$ 2,610,406 | \$ 3,683,621 | \$ (12,324,000) | \$ 12,472,000 |
| Bad Debt (Provision for Bad Debt) | | \$ 4,777,600 | \$ 6,784,286 | \$ 8,233,522 | \$ 10,534,000 | \$ 10,269,000 |
| Free Care (Charity Care) | | \$ 3,850,030 | \$ 5,371,124 | \$ 5,008,636 | \$ 7,349,000 | \$ 8,045,000 |
| Total Operating Expenses | | \$ 128,293,328 | \$ 141,944,599 | \$ 154,847,307 | \$ 173,229,000 | \$ 190,847,000 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Mid Coast Hospital -- Brunswick, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|----------------|----------------|----------------|----------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | 5.58% | 7.56% | 4.07% | 1.02% | 3.09% |
| Non-operating Revenue Margin | | 22.32% | 29.09% | 42.83% | 69.40% | 25.50% |
| Total Margin | | 7.08% | 10.35% | 6.90% | 3.25% | 4.10% |
| Return on Equity | | 11.08% | 15.22% | 10.07% | 5.04% | 6.42% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 4,149,140 | \$ 6,157,151 | \$ 3,583,368 | \$ 962,233 | \$ 3,176,457 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 5,341,230 | \$ 8,682,667 | \$ 4,640,526 | \$ 2,396,174 | \$ 4,195,241 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.801 | 1.674 | 1.556 | 1.372 | 1.655 |
| Days in Accounts Receivable | <i>days</i> | 21.6 | 24.5 | 24.8 | 29.8 | 29.4 |
| Days Cash on Hand (Current) | <i>days</i> | 48.7 | 41.8 | 35.9 | 15.7 | 49.2 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 156.2 | 189.9 | 186.4 | 145.3 | 151.3 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 49.9 | 51.4 | 54.2 | 47.5 | 59.5 |
| Capital Structure | | | | | | |
| Equity Financing | | 55.66% | 60.07% | 60.84% | 61.99% | 55.56% |
| Debt Service Coverage | <i>rate</i> | 2.857 | 4.094 | 3.526 | 2.685 | 5.372 |
| Cash Flow to Total Debt | | 24.45% | 33.82% | 25.26% | 19.30% | 16.93% |
| Fixed Asset Financing | | 60.15% | 58.47% | 56.14% | 50.70% | 56.76% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 0.872 | 0.884 | 0.888 | 0.960 | 0.870 |
| Fixed Asset Turnover | <i>rate</i> | 1.690 | 1.929 | 2.045 | 2.060 | 1.722 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 4.8 | 5.6 | 7.0 | 7.3 | 7.5 |
| Net Plant, Property & Equipment (PP&E) | | \$ 43,975,311 | \$ 42,202,856 | \$ 43,092,913 | \$ 45,821,906 | \$ 59,781,074 |
| Cash & Investments (Current Assets) | | \$ 8,282,477 | \$ 7,591,499 | \$ 7,570,212 | \$ 3,283,545 | \$ 7,391,801 |
| Current Assets Whose Use is Limited | | \$ 544,361 | \$ 550,372 | \$ 376,031 | \$ 543,017 | \$ 5,422,393 |
| Trustee Held Investments | | \$ 2,917,694 | \$ 3,220,682 | \$ 3,866,697 | \$ 3,390,787 | \$ 3,750,070 |
| Board-Designated & Undesignated Investments | | \$ 19,454,470 | \$ 28,841,803 | \$ 33,264,957 | \$ 31,685,579 | \$ 26,583,027 |
| Fund Balance-Unrestricted | | \$ 48,196,988 | \$ 57,031,111 | \$ 62,228,331 | \$ 62,361,635 | \$ 66,449,555 |
| Temporarily Restricted Net Assets | | \$ 6,236,694 | \$ 6,926,070 | \$ 8,297,950 | \$ 5,877,062 | \$ 6,101,568 |
| Permanently Restricted Net Assets | | \$ 4,765,766 | \$ 4,849,201 | \$ 7,120,042 | \$ 7,289,874 | \$ 7,353,514 |
| Total Gross Patient Service Revenue | | \$ 133,725,650 | \$ 143,749,268 | \$ 150,905,832 | \$ 167,032,601 | \$ 186,356,548 |
| Net Patient Service Revenue | | \$ 72,166,212 | \$ 79,414,507 | \$ 85,943,784 | \$ 91,558,877 | \$ 99,835,233 |
| Total Non-Operating Revenue | | \$ 1,192,090 | \$ 2,525,516 | \$ 2,685,057 | \$ 2,181,840 | \$ 1,087,272 |
| Bad Debt (Provision for Bad Debt) | | \$ 1,952,709 | \$ 2,681,897 | \$ 2,541,687 | \$ 3,934,972 | \$ 4,350,798 |
| Free Care (Charity Care) | | \$ 1,110,032 | \$ 2,097,890 | \$ 1,803,287 | \$ 1,997,445 | \$ 2,046,686 |
| Total Operating Expenses | | \$ 70,148,970 | \$ 75,234,871 | \$ 84,555,302 | \$ 93,448,995 | \$ 99,751,716 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Penobscot Bay Medical Center -- Rockland, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|----------------|----------------|----------------|----------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | 5.43% | 0.53% | (0.21%) | 0.34% | (0.05%) |
| Non-operating Revenue Margin | | 21.07% | 84.08% | 112.71% | 83.51% | 105.65% |
| Total Margin | | 6.78% | 3.24% | 1.60% | 2.02% | 0.92% |
| Return on Equity | | 12.81% | 6.17% | 3.41% | 4.44% | 2.23% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 4,344,479 | \$ 452,577 | \$ (196,859) | \$ 348,094 | \$ (60,484) |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 4,781,426 | \$ 2,843,674 | \$ 1,548,273 | \$ 2,110,807 | \$ 1,069,638 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 4.237 | 3.570 | 2.721 | 3.104 | 2.664 |
| Days in Accounts Receivable | <i>days</i> | 42.8 | 41.8 | 42.9 | 50.1 | 46.4 |
| Days Cash on Hand (Current) | <i>days</i> | 104.6 | 97.6 | 37.5 | 58.1 | 37.0 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 104.6 | 97.6 | 37.5 | 58.1 | 37.0 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 41.1 | 44.7 | 43.5 | 44.1 | 43.3 |
| Capital Structure | | | | | | |
| Equity Financing | | 61.48% | 62.47% | 60.59% | 57.64% | 54.04% |
| Debt Service Coverage | <i>rate</i> | 5.331 | 4.148 | 3.336 | 3.718 | 2.907 |
| Cash Flow to Total Debt | | 37.03% | 26.40% | 19.79% | 20.15% | 15.00% |
| Fixed Asset Financing | | 57.79% | 53.15% | 47.41% | 58.62% | 63.95% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.161 | 1.188 | 1.292 | 1.264 | 1.301 |
| Fixed Asset Turnover | <i>rate</i> | 2.444 | 2.540 | 2.410 | 2.592 | 2.628 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 11.0 | 11.8 | 13.0 | 12.3 | 12.8 |
| Net Plant, Property & Equipment (PP&E) | | \$ 32,718,767 | \$ 33,566,320 | \$ 39,402,198 | \$ 39,558,518 | \$ 43,606,299 |
| Cash & Investments (Current Assets) | | \$ 19,361,314 | \$ 20,443,299 | \$ 8,193,940 | \$ 14,125,768 | \$ 9,644,949 |
| Current Assets Whose Use is Limited | | \$ 1,037,536 | \$ 1,050,342 | \$ 1,151,173 | \$ 1,346,089 | \$ 1,458,469 |
| Trustee Held Investments | | † | † | \$ 525,316 | \$ 610,782 | \$ 951,233 |
| Board-Designated & Undesignated Investments | | † | † | † | † | † |
| Fund Balance-Unrestricted | | \$ 42,973,061 | \$ 46,074,208 | \$ 45,356,498 | \$ 47,564,199 | \$ 48,073,249 |
| Temporarily Restricted Net Assets | | \$ 1,585,715 | \$ 1,938,215 | \$ 2,304,586 | \$ 2,312,832 | \$ 793,258 |
| Permanently Restricted Net Assets | | \$ 5,653,420 | \$ 5,751,817 | \$ 5,920,640 | \$ 5,637,758 | \$ 4,475,855 |
| Total Gross Patient Service Revenue | | \$ 135,943,020 | \$ 145,324,002 | \$ 168,193,492 | \$ 190,581,047 | \$ 206,326,092 |
| Net Patient Service Revenue | | \$ 74,703,154 | \$ 78,924,753 | \$ 88,290,321 | \$ 96,389,369 | \$ 109,167,164 |
| Total Non-Operating Revenue | | \$ 1,159,883 | \$ 2,391,097 | \$ 1,745,132 | \$ 1,762,713 | \$ 1,130,122 |
| Bad Debt (Provision for Bad Debt) | | \$ 2,939,251 | \$ 3,726,461 | \$ 4,373,276 | \$ 6,316,091 | \$ 2,727,002 |
| Free Care (Charity Care) | | \$ 287,048 | \$ 970,168 | \$ 1,163,075 | \$ 1,618,905 | \$ 2,168,624 |
| Total Operating Expenses | | \$ 75,631,144 | \$ 84,806,658 | \$ 95,170,938 | \$ 102,186,122 | \$ 114,643,598 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Southern Maine Medical Center -- Biddeford, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|----------------|----------------|----------------|----------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | 0.17% | 0.12% | 0.75% | 0.11% | 1.27% |
| Non-operating Revenue Margin | | 84.01% | 87.13% | 87.06% | 87.23% | 142.43% |
| Total Margin | | 1.07% | 0.89% | 5.54% | 0.84% | (3.12%) |
| Return on Equity | | 1.76% | 1.45% | 9.10% | 1.24% | (5.80%) |
| Net Operating Income (Operating Surplus/Loss) | | \$ 156,130 | \$ 109,777 | \$ 740,010 | \$ 110,794 | \$ 1,685,619 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 976,174 | \$ 852,733 | \$ 5,719,371 | \$ 867,792 | \$ (3,972,428) |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 2.627 | 2.464 | 2.184 | 1.487 | 1.719 |
| Days in Accounts Receivable | <i>days</i> | 43.3 | 43.4 | 41.3 | 40.2 | 49.0 |
| Days Cash on Hand (Current) | <i>days</i> | 27.1 | 25.2 | 48.0 | 38.3 | 29.0 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 108.4 | 101.8 | 130.5 | 132.8 | 75.2 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 39.4 | 38.7 | 50.8 | 57.9 | 61.3 |
| Capital Structure | | | | | | |
| Equity Financing | | 73.90% | 75.17% | 61.72% | 61.78% | 53.38% |
| Debt Service Coverage | <i>rate</i> | 4.421 | 4.342 | 8.382 | 4.534 | 1.712 |
| Cash Flow to Total Debt | | 27.23% | 27.11% | 26.28% | 13.84% | 5.70% |
| Fixed Asset Financing | | 32.15% | 26.68% | 59.95% | 48.56% | 54.22% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.217 | 1.228 | 1.014 | 0.916 | 0.993 |
| Fixed Asset Turnover | <i>rate</i> | 2.977 | 2.842 | 2.382 | 1.896 | 1.917 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 11.0 | 11.8 | 12.4 | 11.9 | 9.3 |
| Net Plant, Property & Equipment (PP&E) | | \$ 30,320,203 | \$ 33,436,790 | \$ 41,242,623 | \$ 54,321,818 | \$ 69,451,793 |
| Cash & Investments (Current Assets) | | \$ 5,468,974 | \$ 5,334,468 | \$ 8,785,693 | \$ 9,064,222 | \$ 8,063,990 |
| Current Assets Whose Use is Limited | | \$ 903,122 | \$ 926,807 | \$ 3,440,978 | \$ 1,200,048 | \$ 1,788,246 |
| Trustee Held Investments | | \$ 272,150 | \$ 274,103 | \$ 9,152,071 | \$ 242,073 | \$ 186,905 |
| Board-Designated & Undesignated Investments | | \$ 19,093,231 | \$ 18,999,373 | \$ 21,016,055 | \$ 25,290,608 | \$ 15,713,428 |
| Fund Balance-Unrestricted | | \$ 55,307,748 | \$ 58,640,656 | \$ 62,858,741 | \$ 69,934,796 | \$ 68,488,971 |
| Temporarily Restricted Net Assets | | \$ 5,961,149 | \$ 7,782,316 | \$ 10,615,738 | \$ 6,798,525 | \$ 4,270,671 |
| Permanently Restricted Net Assets | | \$ 1,614,749 | \$ 1,649,766 | \$ 1,579,235 | \$ 1,590,625 | \$ 1,442,743 |
| Total Gross Patient Service Revenue | | \$ 173,343,872 | \$ 187,851,556 | \$ 203,489,975 | \$ 211,780,378 | \$ 264,792,647 |
| Net Patient Service Revenue | | \$ 86,875,728 | \$ 91,701,908 | \$ 94,946,738 | \$ 99,672,015 | \$ 129,548,173 |
| Total Non-Operating Revenue | | \$ 820,044 | \$ 742,956 | \$ 4,979,361 | \$ 756,998 | \$ (5,658,047) |
| Bad Debt (Provision for Bad Debt) | | \$ 3,332,167 | \$ 4,081,120 | \$ 5,428,915 | \$ 6,692,633 | \$ 10,588,223 |
| Free Care (Charity Care) | | \$ 2,673,799 | \$ 4,092,231 | \$ 3,171,766 | \$ 3,005,096 | \$ 3,875,715 |
| Total Operating Expenses | | \$ 90,114,262 | \$ 94,930,554 | \$ 97,520,457 | \$ 102,865,185 | \$ 131,421,727 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| St Joseph Hospital -- Bangor, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|----------------|----------------|----------------|----------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | 3.16% | 4.12% | (0.99%) | (1.01%) | 4.99% |
| Non-operating Revenue Margin | | 37.78% | 7.44% | 181.61% | (1687.90%) | 5.09% |
| Total Margin | | 4.98% | 4.44% | 1.19% | (0.06%) | 5.25% |
| Return on Equity | | 14.35% | 11.98% | 3.21% | (0.27%) | 22.79% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 2,381,770 | \$ 3,471,805 | \$ (802,283) | \$ (854,526) | \$ 4,397,457 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 3,828,036 | \$ 3,750,771 | \$ 983,077 | \$ (47,795) | \$ 4,633,102 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 2.693 | 2.690 | 2.462 | 1.354 | 1.572 |
| Days in Accounts Receivable | <i>days</i> | 34.4 | 31.7 | 34.1 | 32.6 | 24.1 |
| Days Cash on Hand (Current) | <i>days</i> | 73.0 | 69.1 | 71.3 | 54.0 | 77.4 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 80.8 | 77.1 | 82.5 | 59.6 | 84.4 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 50.4 | 47.4 | 46.5 | 69.5 | 72.3 |
| Capital Structure | | | | | | |
| Equity Financing | | 47.48% | 52.76% | 53.63% | 32.07% | 36.00% |
| Debt Service Coverage | <i>rate</i> | 2.618 | 2.420 | 2.226 | 2.106 | 3.296 |
| Cash Flow to Total Debt | | 25.40% | 26.79% | 19.37% | 11.31% | 24.59% |
| Fixed Asset Financing | | 68.84% | 61.16% | 57.74% | 61.90% | 62.68% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.368 | 1.425 | 1.448 | 1.550 | 1.563 |
| Fixed Asset Turnover | <i>rate</i> | 2.812 | 3.034 | 2.942 | 3.144 | 3.397 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 8.5 | 8.9 | 9.1 | 9.3 | 10.0 |
| Net Plant, Property & Equipment (PP&E) | | \$ 26,812,682 | \$ 27,780,246 | \$ 27,480,410 | \$ 26,814,971 | \$ 25,924,662 |
| Cash & Investments (Current Assets) | | \$ 13,865,264 | \$ 14,577,028 | \$ 15,142,093 | \$ 11,960,060 | \$ 16,827,139 |
| Current Assets Whose Use is Limited | | † | † | † | † | † |
| Trustee Held Investments | | \$ 1,007,482 | \$ 1,012,412 | \$ 780,864 | \$ 753,400 | \$ 759,137 |
| Board-Designated & Undesignated Investments | | \$ 1,496,651 | \$ 1,700,158 | \$ 2,372,712 | \$ 1,248,420 | \$ 1,539,639 |
| Fund Balance-Unrestricted | | \$ 26,679,550 | \$ 31,316,170 | \$ 30,612,580 | \$ 17,614,374 | \$ 20,331,700 |
| Temporarily Restricted Net Assets | | † | † | † | † | † |
| Permanently Restricted Net Assets | | \$ 1,875,671 | \$ 2,393,087 | \$ 2,478,838 | \$ 1,869,854 | \$ 2,072,249 |
| Total Gross Patient Service Revenue | | \$ 131,633,443 | \$ 145,080,806 | \$ 145,394,683 | \$ 155,717,327 | \$ 164,126,043 |
| Net Patient Service Revenue | | \$ 73,149,907 | \$ 82,032,454 | \$ 79,443,367 | \$ 82,193,221 | \$ 86,090,562 |
| Total Non-Operating Revenue | | \$ 1,446,266 | \$ 278,966 | \$ 1,785,360 | \$ 806,731 | \$ 235,645 |
| Bad Debt (Provision for Bad Debt) | | \$ 4,034,685 | \$ 3,221,138 | \$ 3,223,453 | \$ 5,488,961 | \$ 6,686,005 |
| Free Care (Charity Care) | | \$ 534,232 | \$ 1,309,931 | \$ 1,198,225 | \$ 1,174,282 | \$ 1,226,737 |
| Total Operating Expenses | | \$ 73,021,444 | \$ 80,808,517 | \$ 81,649,774 | \$ 85,155,878 | \$ 83,658,942 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| St. Mary's Regional Medical Center -- Lewiston, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|----------------|----------------|----------------|----------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | 15.88% | 3.40% | 7.04% | 3.93% | 5.10% |
| Non-operating Revenue Margin | | 7.87% | 41.15% | 12.76% | 1723.83% | 40.22% |
| Total Margin | | 17.01% | 5.65% | 7.99% | (0.25%) | 8.25% |
| Return on Equity | | 36.60% | 10.92% | 15.54% | (0.46%) | 13.84% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 18,921,154 | \$ 3,781,202 | \$ 8,749,581 | \$ 4,839,000 | \$ 6,383,000 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 20,536,947 | \$ 6,424,943 | \$ 10,029,019 | \$ (298,000) | \$ 10,678,000 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 4.189 | 4.179 | 3.834 | 4.346 | 3.523 |
| Days in Accounts Receivable | <i>days</i> | 43.6 | 36.2 | 35.4 | 36.0 | 24.5 |
| Days Cash on Hand (Current) | <i>days</i> | 24.9 | 20.7 | 44.7 | 8.6 | 18.1 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 102.8 | 99.8 | 116.1 | 60.9 | 93.0 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 28.3 | 28.5 | 32.6 | 31.0 | 28.8 |
| Capital Structure | | | | | | |
| Equity Financing | | 64.32% | 65.76% | 63.04% | 63.36% | 56.91% |
| Debt Service Coverage | <i>rate</i> | 12.304 | 5.649 | 7.155 | 2.331 | 7.031 |
| Cash Flow to Total Debt | | 78.47% | 35.32% | 38.31% | 10.40% | 25.38% |
| Fixed Asset Financing | | 75.45% | 76.61% | 97.93% | 85.20% | 130.04% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.384 | 1.272 | 1.226 | 1.158 | 0.955 |
| Fixed Asset Turnover | <i>rate</i> | 3.826 | 3.797 | 4.382 | 3.821 | 3.331 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 9.3 | 7.3 | 7.6 | 8.6 | 9.7 |
| Net Plant, Property & Equipment (PP&E) | | \$ 31,138,320 | \$ 29,275,599 | \$ 28,345,709 | \$ 32,231,000 | \$ 37,560,000 |
| Cash & Investments (Current Assets) | | \$ 6,580,392 | \$ 5,842,744 | \$ 13,605,113 | \$ 2,678,000 | \$ 5,678,000 |
| Current Assets Whose Use is Limited | | † | † | † | † | † |
| Trustee Held Investments | | \$ 1,018,227 | \$ 1,090,903 | \$ 7,384,013 | \$ 4,921,000 | \$ 23,642,000 |
| Board-Designated & Undesignated Investments | | \$ 20,550,259 | \$ 22,313,281 | \$ 21,710,091 | \$ 16,359,000 | \$ 23,510,000 |
| Fund Balance-Unrestricted | | \$ 56,110,837 | \$ 58,843,867 | \$ 64,522,339 | \$ 64,561,000 | \$ 77,146,000 |
| Temporarily Restricted Net Assets | | \$ 744,572 | \$ 589,630 | \$ 2,667,960 | \$ 2,384,000 | \$ 1,534,000 |
| Permanently Restricted Net Assets | | \$ 620,696 | \$ 664,062 | \$ 685,062 | \$ 686,000 | \$ 689,000 |
| Total Gross Patient Service Revenue | | \$ 245,070,827 | \$ 262,163,211 | \$ 281,379,756 | \$ 296,369,000 | \$ 298,076,000 |
| Net Patient Service Revenue | | \$ 118,029,504 | \$ 109,694,854 | \$ 122,689,031 | \$ 121,591,000 | \$ 123,111,000 |
| Total Non-Operating Revenue | | \$ 1,615,793 | \$ 2,643,741 | \$ 1,279,438 | \$ (5,137,000) | \$ 4,295,000 |
| Bad Debt (Provision for Bad Debt) | | \$ 4,666,258 | \$ 4,333,357 | \$ 4,989,653 | \$ 4,774,000 | \$ 4,252,000 |
| Free Care (Charity Care) | | \$ 3,284,139 | \$ 2,874,582 | \$ 5,962,010 | \$ 6,989,000 | \$ 9,312,000 |
| Total Operating Expenses | | \$ 100,227,996 | \$ 107,371,259 | \$ 115,467,926 | \$ 118,326,000 | \$ 118,726,000 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| York Hospital -- York, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|----------------|----------------|----------------|----------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | 4.07% | 2.80% | 1.62% | (0.23%) | 1.71% |
| Non-operating Revenue Margin | | 28.57% | 36.54% | 52.17% | 81.97% | 275.63% |
| Total Margin | | 5.60% | 4.34% | 3.34% | (1.30%) | (1.00%) |
| Return on Equity | | 10.71% | 8.35% | 7.30% | (3.63%) | (2.96%) |
| Net Operating Income (Operating Surplus/Loss) | | \$ 3,546,080 | \$ 2,682,782 | \$ 1,744,378 | \$ (296,485) | \$ 2,299,212 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 4,964,435 | \$ 4,227,512 | \$ 3,647,222 | \$ (1,644,212) | \$ (1,309,117) |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.250 | 1.666 | 1.587 | 1.380 | 1.636 |
| Days in Accounts Receivable | <i>days</i> | 42.6 | 43.6 | 45.8 | 42.3 | 34.9 |
| Days Cash on Hand (Current) | <i>days</i> | 12.6 | 8.0 | 9.3 | 7.3 | 14.6 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 113.7 | 100.9 | 103.1 | 71.7 | 70.6 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 59.3 | 41.0 | 46.3 | 48.3 | 42.1 |
| Capital Structure | | | | | | |
| Equity Financing | | 57.94% | 61.71% | 55.98% | 49.69% | 49.57% |
| Debt Service Coverage | <i>rate</i> | 4.907 | 4.996 | 4.360 | 2.141 | 2.099 |
| Cash Flow to Total Debt | | 26.20% | 27.41% | 21.99% | 8.63% | 9.22% |
| Fixed Asset Financing | | 46.69% | 47.76% | 46.98% | 48.66% | 50.87% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.108 | 1.187 | 1.225 | 1.390 | 1.467 |
| Fixed Asset Turnover | <i>rate</i> | 2.345 | 2.490 | 2.655 | 3.153 | 3.297 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 8.6 | 7.7 | 7.8 | 7.9 | 9.1 |
| Net Plant, Property & Equipment (PP&E) | | \$ 37,190,004 | \$ 38,470,737 | \$ 40,474,095 | \$ 40,658,873 | \$ 40,824,482 |
| Cash & Investments (Current Assets) | | \$ 781,699 | \$ 486,162 | \$ 550,253 | \$ 258,465 | \$ 2,023,381 |
| Current Assets Whose Use is Limited | | \$ 1,980,060 | \$ 1,463,703 | \$ 2,008,212 | \$ 2,203,987 | \$ 3,046,139 |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | \$ 22,104,928 | \$ 22,590,759 | \$ 25,903,957 | \$ 21,663,924 | \$ 19,470,021 |
| Fund Balance-Unrestricted | | \$ 46,339,477 | \$ 50,627,768 | \$ 49,972,183 | \$ 45,344,973 | \$ 44,260,679 |
| Temporarily Restricted Net Assets | | \$ 4,720,730 | \$ 5,046,739 | \$ 5,674,361 | \$ 5,189,899 | \$ 5,726,621 |
| Permanently Restricted Net Assets | | \$ 2,373,035 | \$ 2,416,178 | \$ 2,638,993 | \$ 2,433,615 | \$ 2,119,506 |
| Total Gross Patient Service Revenue | | \$ 151,907,770 | \$ 170,489,672 | \$ 197,218,791 | \$ 240,425,574 | \$ 263,009,850 |
| Net Patient Service Revenue | | \$ 84,114,925 | \$ 93,091,746 | \$ 104,941,767 | \$ 125,463,162 | \$ 131,921,073 |
| Total Non-Operating Revenue | | \$ 1,418,355 | \$ 1,544,730 | \$ 1,902,844 | \$ (1,347,727) | \$ (3,608,329) |
| Bad Debt (Provision for Bad Debt) | | \$ 3,036,991 | \$ 2,749,735 | \$ 4,016,796 | \$ 4,834,751 | \$ 5,828,504 |
| Free Care (Charity Care) | | \$ 2,455,017 | \$ 3,124,806 | \$ 4,234,899 | \$ 4,944,245 | \$ 5,384,387 |
| Total Operating Expenses | | \$ 83,671,499 | \$ 93,113,704 | \$ 105,699,304 | \$ 128,502,138 | \$ 132,319,279 |

† Data not available or not applicable

Hospital Peer Group C

The following four hospitals are included in this peer group:

Cary Medical Center
Franklin Memorial Hospital
Henrietta D. Goodall Hospital
Maine Coast Memorial Hospital

Maine Health Data Organization

Hospital Financial Information Part II

| Cary Medical Center -- Caribou, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | 2.97% | (0.42%) | (0.94%) | 2.54% | (1.83%) |
| Non-operating Revenue Margin | | 13.79% | 178.74% | 775.26% | 10.03% | (9.28%) |
| Total Margin | | 3.43% | 0.53% | 0.14% | 2.82% | (1.67%) |
| Return on Equity | | 10.18% | 1.58% | 0.43% | 8.75% | (5.13%) |
| Net Operating Income (Operating Surplus/Loss) | | \$ 1,167,590 | \$ (167,908) | \$ (394,135) | \$ 1,178,469 | \$ (791,523) |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 1,354,346 | \$ 213,250 | \$ 58,368 | \$ 1,309,897 | \$ (724,290) |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.801 | 1.671 | 2.115 | 1.597 | 1.390 |
| Days in Accounts Receivable | <i>days</i> | 18.8 | 18.2 | 29.3 | 28.7 | 28.1 |
| Days Cash on Hand (Current) | <i>days</i> | 30.0 | 36.1 | 34.6 | 11.6 | 15.8 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 79.9 | 86.5 | 61.2 | 55.1 | 68.7 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 43.5 | 45.9 | 43.1 | 50.4 | 49.4 |
| Capital Structure | | | | | | |
| Equity Financing | | 58.80% | 59.27% | 60.75% | 58.33% | 59.20% |
| Debt Service Coverage | <i>rate</i> | 6.631 | 3.086 | 2.472 | 4.761 | 1.263 |
| Cash Flow to Total Debt | | 34.13% | 20.62% | 17.17% | 26.59% | 9.78% |
| Fixed Asset Financing | | 48.69% | 46.60% | 41.31% | 41.88% | 38.92% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.747 | 1.777 | 1.895 | 1.810 | 1.815 |
| Fixed Asset Turnover | <i>rate</i> | 4.271 | 4.702 | 4.911 | 4.541 | 4.657 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 10.7 | 12.3 | 14.9 | 13.7 | 12.4 |
| Net Plant, Property & Equipment (PP&E) | | \$ 9,208,596 | \$ 8,546,729 | \$ 8,509,603 | \$ 10,204,353 | \$ 9,281,550 |
| Cash & Investments (Current Assets) | | \$ 477,049 | \$ 162,665 | \$ 233,345 | \$ 1,390,623 | \$ 1,834,652 |
| Current Assets Whose Use is Limited | | \$ 2,506,768 | \$ 3,655,884 | \$ 3,633,647 | † | † |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | \$ 4,965,725 | \$ 5,343,290 | \$ 2,962,959 | \$ 5,200,086 | \$ 6,137,590 |
| Fund Balance-Unrestricted | | \$ 13,301,767 | \$ 13,530,216 | \$ 13,540,272 | \$ 14,969,103 | \$ 14,117,980 |
| Temporarily Restricted Net Assets | | \$ 611,814 | \$ 10,532 | \$ 22,237 | \$ 16,050 | \$ 19,756 |
| Permanently Restricted Net Assets | | † | † | † | † | † |
| Total Gross Patient Service Revenue | | \$ 79,806,352 | \$ 82,185,692 | \$ 86,469,363 | \$ 90,183,359 | \$ 85,955,035 |
| Net Patient Service Revenue | | \$ 35,850,705 | \$ 37,000,698 | \$ 38,623,803 | \$ 43,304,504 | \$ 40,307,037 |
| Total Non-Operating Revenue | | \$ 186,756 | \$ 381,158 | \$ 452,503 | \$ 131,428 | \$ 67,233 |
| Bad Debt (Provision for Bad Debt) | | \$ 1,505,274 | \$ 760,652 | \$ 892,435 | \$ 1,522,564 | \$ 933,916 |
| Free Care (Charity Care) | | \$ 855,290 | \$ 1,034,739 | \$ 1,122,783 | \$ 703,062 | \$ 1,115,624 |
| Total Operating Expenses | | \$ 38,161,557 | \$ 40,356,687 | \$ 42,180,875 | \$ 45,155,845 | \$ 44,017,422 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Franklin Memorial Hospital -- Farmington, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|----------------|----------------|----------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | 4.60% | 0.56% | 3.87% | 4.78% | 2.11% |
| Non-operating Revenue Margin | | 26.80% | 76.41% | 31.89% | 22.92% | 7.01% |
| Total Margin | | 6.19% | 2.34% | 5.58% | 6.11% | 2.27% |
| Return on Equity | | 9.63% | 3.59% | 9.09% | 14.92% | 5.18% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 2,573,657 | \$ 326,178 | \$ 2,691,721 | \$ 3,658,425 | \$ 1,677,248 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 3,515,698 | \$ 1,382,568 | \$ 3,951,947 | \$ 4,746,071 | \$ 1,803,673 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 3.653 | 3.925 | 4.805 | 1.943 | 2.371 |
| Days in Accounts Receivable | <i>days</i> | 42.0 | 38.4 | 47.2 | 44.6 | 48.4 |
| Days Cash on Hand (Current) | <i>days</i> | 98.0 | 68.3 | 75.0 | 26.1 | 39.8 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 126.2 | 94.0 | 101.8 | 26.1 | 39.8 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 50.9 | 43.1 | 37.1 | 43.9 | 42.5 |
| Capital Structure | | | | | | |
| Equity Financing | | 67.38% | 68.89% | 58.28% | 49.17% | 52.09% |
| Debt Service Coverage | <i>rate</i> | 4.998 | 3.505 | 4.829 | 8.188 | 4.087 |
| Cash Flow to Total Debt | | 34.56% | 23.90% | 23.41% | 25.52% | 18.32% |
| Fixed Asset Financing | | 43.89% | 41.47% | 85.03% | 63.11% | 62.35% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.049 | 1.056 | 0.950 | 1.200 | 1.188 |
| Fixed Asset Turnover | <i>rate</i> | 2.315 | 2.205 | 2.399 | 1.977 | 2.122 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 9.3 | 9.6 | 8.9 | 8.9 | 8.8 |
| Net Plant, Property & Equipment (PP&E) | | \$ 24,143,768 | \$ 26,292,359 | \$ 29,009,742 | \$ 38,713,471 | \$ 37,384,373 |
| Cash & Investments (Current Assets) | | \$ 12,543,054 | \$ 9,036,376 | \$ 11,238,138 | \$ 3,262,438 | \$ 6,631,699 |
| Current Assets Whose Use is Limited | | \$ 1,072,950 | \$ 1,234,305 | \$ 1,830,968 | \$ 1,683,735 | \$ 1,389,858 |
| Trustee Held Investments | | † | † | \$ 9,380,179 | † | † |
| Board-Designated & Undesignated Investments | | \$ 3,918,659 | \$ 3,856,266 | \$ 4,665,339 | † | † |
| Fund Balance-Unrestricted | | \$ 36,505,458 | \$ 38,504,882 | \$ 43,478,979 | \$ 31,808,034 | \$ 34,839,051 |
| Temporarily Restricted Net Assets | | \$ 2,146,735 | \$ 1,970,089 | \$ 2,347,654 | \$ 585,402 | \$ 627,795 |
| Permanently Restricted Net Assets | | \$ 1,211,724 | \$ 1,213,032 | \$ 1,484,714 | \$ 1,457,637 | \$ 1,385,671 |
| Total Gross Patient Service Revenue | | \$ 99,093,227 | \$ 108,325,378 | \$ 130,753,960 | \$ 148,651,803 | \$ 160,764,290 |
| Net Patient Service Revenue | | \$ 54,039,754 | \$ 55,480,681 | \$ 66,898,786 | \$ 73,402,385 | \$ 76,989,100 |
| Total Non-Operating Revenue | | \$ 942,041 | \$ 1,056,390 | \$ 1,260,226 | \$ 1,087,646 | \$ 126,425 |
| Bad Debt (Provision for Bad Debt) | | \$ 3,058,880 | \$ 2,899,056 | \$ 3,012,279 | \$ 3,180,913 | \$ 4,091,963 |
| Free Care (Charity Care) | | \$ 1,096,563 | \$ 1,383,311 | \$ 1,574,349 | \$ 2,268,120 | \$ 3,626,663 |
| Total Operating Expenses | | \$ 53,315,096 | \$ 57,654,641 | \$ 66,905,929 | \$ 72,869,855 | \$ 77,650,499 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Henrietta D. Goodall Hospital -- Sanford, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|----------------|----------------|----------------|----------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | (9.56%) | (1.15%) | 0.02% | (2.89%) | (9.82%) |
| Non-operating Revenue Margin | | (48.68%) | 159.64% | 99.82% | 17.59% | 32.19% |
| Total Margin | | (6.23%) | 1.87% | 8.87% | (3.53%) | (15.19%) |
| Return on Equity | | (6.74%) | 2.46% | 12.49% | (4.93%) | (27.95%) |
| Net Operating Income (Operating Surplus/Loss) | | \$ (4,533,153) | \$ (684,182) | \$ 10,785 | \$ (1,885,941) | \$ (6,679,649) |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ (3,048,911) | \$ 1,147,167 | \$ 6,141,547 | \$ (2,288,396) | \$ (9,850,665) |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 0.982 | 1.167 | 1.337 | 0.847 | 1.013 |
| Days in Accounts Receivable | <i>days</i> | 48.3 | 55.3 | 53.6 | 60.3 | 46.3 |
| Days Cash on Hand (Current) | <i>days</i> | 34.4 | 12.7 | 26.7 | 10.1 | 25.0 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 272.8 | 184.0 | 188.8 | 148.2 | 80.4 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 106.2 | 100.8 | 105.7 | 114.5 | 86.7 |
| Capital Structure | | | | | | |
| Equity Financing | | 62.39% | 60.44% | 53.76% | 51.30% | 46.54% |
| Debt Service Coverage | <i>rate</i> | 0.299 | 2.545 | 4.393 | 0.898 | (1.564) |
| Cash Flow to Total Debt | | (0.91%) | 13.15% | 22.21% | 2.68% | (15.21%) |
| Fixed Asset Financing | | 52.95% | 50.87% | 64.51% | 63.47% | 64.35% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 0.675 | 0.795 | 0.757 | 0.716 | 0.857 |
| Fixed Asset Turnover | <i>rate</i> | 1.935 | 2.061 | 1.629 | 1.717 | 1.855 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 8.2 | 8.8 | 8.6 | 8.8 | 9.1 |
| Net Plant, Property & Equipment (PP&E) | | \$ 24,514,061 | \$ 28,925,346 | \$ 38,716,303 | \$ 38,006,663 | \$ 36,683,335 |
| Cash & Investments (Current Assets) | | \$ 3,178,510 | \$ 750,858 | \$ 1,513,872 | \$ 76,897 | \$ 3,271,895 |
| Current Assets Whose Use is Limited | | \$ 1,460,128 | \$ 1,252,494 | \$ 2,854,083 | \$ 1,688,191 | \$ 1,583,959 |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | \$ 32,114,422 | \$ 26,945,180 | \$ 26,578,988 | \$ 24,083,823 | \$ 10,782,539 |
| Fund Balance-Unrestricted | | \$ 45,250,034 | \$ 46,693,315 | \$ 49,162,587 | \$ 46,455,266 | \$ 35,243,475 |
| Temporarily Restricted Net Assets | | \$ 1,650,700 | \$ 1,614,438 | \$ 1,671,158 | \$ 1,540,527 | \$ 1,338,859 |
| Permanently Restricted Net Assets | | \$ 9,828,926 | \$ 10,614,574 | \$ 11,891,518 | \$ 11,307,572 | \$ 8,176,852 |
| Total Gross Patient Service Revenue | | \$ 83,496,235 | \$ 104,442,707 | \$ 111,869,320 | \$ 127,842,206 | \$ 148,735,401 |
| Net Patient Service Revenue | | \$ 45,327,121 | \$ 57,418,312 | \$ 60,411,015 | \$ 62,373,844 | \$ 65,245,192 |
| Total Non-Operating Revenue | | \$ 1,484,242 | \$ 1,831,349 | \$ 6,130,762 | \$ (402,455) | \$ (3,171,016) |
| Bad Debt (Provision for Bad Debt) | | \$ 3,422,942 | \$ 3,600,985 | \$ 3,985,599 | \$ 4,341,883 | \$ 5,860,662 |
| Free Care (Charity Care) | | \$ 328,564 | \$ 450,459 | \$ 636,476 | \$ 1,282,778 | \$ 1,503,701 |
| Total Operating Expenses | | \$ 51,974,543 | \$ 60,288,623 | \$ 63,063,026 | \$ 67,125,699 | \$ 74,719,168 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Maine Coast Memorial Hospital -- Ellsworth, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|----------------|----------------|----------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | 2.78% | 2.01% | 3.92% | 3.76% | 3.57% |
| Non-operating Revenue Margin | | 24.35% | 31.33% | 67.27% | 21.99% | (5.07%) |
| Total Margin | | 3.64% | 2.90% | 11.10% | 4.77% | 3.40% |
| Return on Equity | | 9.70% | 8.11% | 30.38% | 11.82% | 8.40% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 1,550,902 | \$ 1,272,346 | \$ 2,781,020 | \$ 2,937,394 | \$ 3,022,216 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 2,050,209 | \$ 1,852,744 | \$ 8,497,366 | \$ 3,765,299 | \$ 2,876,395 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.669 | 1.990 | 2.652 | 2.218 | 2.414 |
| Days in Accounts Receivable | <i>days</i> | 36.1 | 26.3 | 34.2 | 34.2 | 31.7 |
| Days Cash on Hand (Current) | <i>days</i> | 51.4 | 46.5 | 86.5 | 58.0 | 84.3 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 69.1 | 61.2 | 109.1 | 82.9 | 99.7 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 56.0 | 44.8 | 48.2 | 51.1 | 54.6 |
| Capital Structure | | | | | | |
| Equity Financing | | 52.65% | 56.53% | 55.64% | 61.10% | 54.23% |
| Debt Service Coverage | <i>rate</i> | 3.783 | 3.829 | 9.264 | 5.248 | 4.318 |
| Cash Flow to Total Debt | | 18.57% | 22.13% | 47.03% | 30.13% | 19.29% |
| Fixed Asset Financing | | 44.93% | 43.80% | 42.02% | 42.25% | 54.86% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.402 | 1.578 | 1.523 | 1.516 | 1.337 |
| Fixed Asset Turnover | <i>rate</i> | 2.342 | 2.737 | 3.110 | 3.278 | 2.778 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 13.3 | 8.4 | 9.0 | 8.4 | 7.7 |
| Net Plant, Property & Equipment (PP&E) | | \$ 23,825,061 | \$ 23,106,644 | \$ 22,789,701 | \$ 23,854,565 | \$ 30,462,475 |
| Cash & Investments (Current Assets) | | \$ 7,091,923 | \$ 7,216,624 | \$ 15,257,122 | \$ 11,172,884 | \$ 14,524,635 |
| Current Assets Whose Use is Limited | | \$ 341,187 | \$ 413,745 | \$ 405,500 | \$ 417,150 | \$ 3,692,413 |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | \$ 2,555,101 | \$ 2,423,620 | \$ 4,087,694 | \$ 4,968,969 | \$ 3,346,820 |
| Fund Balance-Unrestricted | | \$ 21,137,528 | \$ 22,853,454 | \$ 27,971,603 | \$ 31,851,051 | \$ 34,260,135 |
| Temporarily Restricted Net Assets | | \$ 270,468 | \$ 780,895 | \$ 1,051,052 | \$ 1,204,319 | \$ 2,781,475 |
| Permanently Restricted Net Assets | | \$ 600,000 | \$ 600,000 | \$ 600,000 | \$ 691,999 | \$ 668,718 |
| Total Gross Patient Service Revenue | | \$ 99,485,614 | \$ 119,206,732 | \$ 129,265,814 | \$ 149,255,830 | \$ 164,681,807 |
| Net Patient Service Revenue | | \$ 53,455,740 | \$ 60,438,219 | \$ 67,673,583 | \$ 75,024,452 | \$ 82,685,267 |
| Total Non-Operating Revenue | | \$ 499,307 | \$ 580,398 | \$ 5,716,346 | \$ 827,905 | \$ (145,821) |
| Bad Debt (Provision for Bad Debt) | | \$ 2,500,086 | \$ 2,933,082 | \$ 3,516,201 | \$ 3,905,291 | \$ 5,181,352 |
| Free Care (Charity Care) | | \$ 2,282,684 | \$ 1,738,447 | \$ 1,969,190 | \$ 2,010,589 | \$ 3,329,776 |
| Total Operating Expenses | | \$ 54,238,221 | \$ 61,961,925 | \$ 68,088,208 | \$ 75,250,793 | \$ 81,615,691 |

† Data not available or not applicable

Hospital Peer Group D

The following five hospitals are included in this peer group:

Inland Hospital
Miles Memorial Hospital
Northern Maine Medical Center
Parkview Adventist Medical Center
Stephens Memorial Hospital

Maine Health Data Organization

Hospital Financial Information Part II

| Inland Hospital -- Waterville, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | 9.25% | (2.38%) | 2.37% | 3.06% | 3.61% |
| Non-operating Revenue Margin | | 4.03% | (4.55%) | 19.39% | 11.87% | (15.19%) |
| Total Margin | | 9.60% | (2.27%) | 2.93% | 3.46% | 3.15% |
| Return on Equity | | 28.44% | (6.34%) | 8.41% | 10.80% | 9.60% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 3,612,236 | \$ (869,000) | \$ 968,367 | \$ 1,456,124 | \$ 1,999,409 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 3,764,034 | \$ (831,142) | \$ 1,201,265 | \$ 1,652,232 | \$ 1,735,700 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.018 | 1.180 | 0.954 | 1.036 | 0.834 |
| Days in Accounts Receivable | <i>days</i> | 32.6 | 28.4 | 29.8 | 33.7 | 25.9 |
| Days Cash on Hand (Current) | <i>days</i> | 18.0 | 24.8 | 9.3 | 8.3 | 11.3 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 54.0 | 63.1 | 38.1 | 38.2 | 56.2 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 95.0 | 83.8 | 72.5 | 68.0 | 69.9 |
| Capital Structure | | | | | | |
| Equity Financing | | 51.09% | 48.81% | 52.86% | 48.82% | 50.22% |
| Debt Service Coverage | <i>rate</i> | 5.806 | 0.481 | 3.147 | 3.842 | 3.676 |
| Cash Flow to Total Debt | | 40.15% | 4.70% | 21.65% | 20.57% | 19.78% |
| Fixed Asset Financing | | 35.76% | 48.88% | 37.27% | 52.37% | 49.05% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.514 | 1.363 | 1.520 | 1.523 | 1.529 |
| Fixed Asset Turnover | <i>rate</i> | 4.098 | 3.385 | 3.234 | 3.481 | 3.778 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 12.2 | 7.8 | 8.2 | 8.6 | 8.8 |
| Net Plant, Property & Equipment (PP&E) | | \$ 9,535,549 | \$ 10,804,656 | \$ 12,625,024 | \$ 13,658,993 | \$ 14,646,424 |
| Cash & Investments (Current Assets) | | \$ 1,534,232 | \$ 1,536,333 | \$ 762,848 | \$ 645,454 | \$ 1,369,421 |
| Current Assets Whose Use is Limited | | \$ 152,733 | \$ 902,627 | \$ 215,336 | \$ 362,949 | \$ 231,316 |
| Trustee Held Investments | | \$ 400,259 | \$ 133,160 | \$ 318,044 | \$ 520,540 | \$ 787,542 |
| Board-Designated & Undesignated Investments | | \$ 3,362,106 | \$ 3,781,505 | \$ 3,020,175 | \$ 3,638,952 | \$ 6,329,388 |
| Fund Balance-Unrestricted | | \$ 13,233,172 | \$ 13,115,823 | \$ 14,278,482 | \$ 15,302,934 | \$ 18,088,039 |
| Temporarily Restricted Net Assets | | \$ 228,296 | \$ 251,785 | \$ 324,055 | \$ 434,402 | \$ 490,462 |
| Permanently Restricted Net Assets | | \$ 432,094 | \$ 452,438 | \$ 503,623 | \$ 440,145 | \$ 417,062 |
| Total Gross Patient Service Revenue | | \$ 62,533,084 | \$ 65,937,363 | \$ 71,105,740 | \$ 85,601,485 | \$ 96,441,890 |
| Net Patient Service Revenue | | \$ 38,052,430 | \$ 35,359,509 | \$ 39,898,708 | \$ 46,843,413 | \$ 54,648,130 |
| Total Non-Operating Revenue | | \$ 151,798 | \$ 37,858 | \$ 232,898 | \$ 196,108 | \$ (263,709) |
| Bad Debt (Provision for Bad Debt) | | \$ 1,634,013 | \$ 2,022,642 | \$ 1,940,128 | \$ 2,710,254 | \$ 3,805,329 |
| Free Care (Charity Care) | | \$ 671,231 | \$ 1,254,543 | \$ 1,411,867 | \$ 1,896,318 | \$ 1,786,975 |
| Total Operating Expenses | | \$ 35,459,888 | \$ 37,440,094 | \$ 39,867,120 | \$ 46,084,905 | \$ 53,333,313 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Miles Memorial Hospital -- Damariscotta, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | 2.25% | 4.72% | (1.13%) | 1.61% | (0.37%) |
| Non-operating Revenue Margin | | 18.15% | 6.05% | (4747.94%) | 45.48% | 77.95% |
| Total Margin | | 2.73% | 5.01% | (0.02%) | 2.91% | (1.70%) |
| Return on Equity | | 7.96% | 13.85% | (0.07%) | 8.63% | (4.96%) |
| Net Operating Income (Operating Surplus/Loss) | | \$ 898,532 | \$ 2,133,255 | \$ (544,375) | \$ 822,071 | \$ (181,313) |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 2,195,474 | \$ 2,270,634 | \$ (11,229) | \$ 1,507,813 | \$ (822,347) |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.264 | 1.499 | 1.191 | 1.520 | 0.933 |
| Days in Accounts Receivable | <i>days</i> | 52.2 | 55.6 | 56.1 | 60.1 | 43.3 |
| Days Cash on Hand (Current) | <i>days</i> | 3.9 | 22.4 | 13.4 | 24.3 | 36.3 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 15.9 | 33.8 | 25.0 | 31.7 | 54.2 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 56.2 | 77.1 | 198.0 | 63.4 | 99.0 |
| Capital Structure | | | | | | |
| Equity Financing | | 51.47% | 51.10% | 34.35% | 54.09% | 46.98% |
| Debt Service Coverage | <i>rate</i> | 4.788 | 6.050 | 2.869 | 5.107 | 1.919 |
| Cash Flow to Total Debt | | 18.71% | 24.37% | 5.08% | 21.85% | 6.05% |
| Fixed Asset Financing | | 39.29% | 38.72% | 38.17% | 37.15% | 29.93% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.500 | 1.412 | 0.994 | 1.604 | 1.368 |
| Fixed Asset Turnover | <i>rate</i> | 2.243 | 2.621 | 2.898 | 3.101 | 2.586 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 13.4 | 12.5 | 12.7 | 12.7 | 13.1 |
| Net Plant, Property & Equipment (PP&E) | | \$ 17,832,353 | \$ 17,227,436 | \$ 16,622,927 | \$ 16,490,763 | \$ 18,916,794 |
| Cash & Investments (Current Assets) | | \$ 253,150 | \$ 2,394,493 | \$ 1,575,174 | \$ 3,090,524 | \$ 4,537,726 |
| Current Assets Whose Use is Limited | | \$ 148,802 | \$ 152,212 | \$ 153,146 | \$ 149,123 | \$ 145,802 |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | \$ 1,242,885 | \$ 1,293,667 | \$ 1,498,490 | \$ 980,606 | \$ 2,323,542 |
| Fund Balance-Unrestricted | | \$ 13,792,520 | \$ 16,389,615 | \$ 16,830,421 | \$ 17,470,583 | \$ 16,587,111 |
| Temporarily Restricted Net Assets | | \$ 588,547 | \$ 332,182 | \$ 139,871 | \$ 108,857 | \$ 39,231 |
| Permanently Restricted Net Assets | | \$ 4,210,376 | \$ 4,400,945 | \$ 4,816,655 | \$ 4,153,638 | \$ 3,866,654 |
| Total Gross Patient Service Revenue | | \$ 76,218,834 | \$ 86,884,742 | \$ 93,201,572 | \$ 95,904,047 | \$ 96,391,835 |
| Net Patient Service Revenue | | \$ 39,122,876 | \$ 43,556,576 | \$ 47,045,207 | \$ 50,478,106 | \$ 48,224,007 |
| Total Non-Operating Revenue | | \$ 199,205 | \$ 137,379 | \$ 533,146 | \$ 685,742 | \$ (641,034) |
| Bad Debt (Provision for Bad Debt) | | \$ 2,314,277 | \$ 3,441,420 | \$ 2,455,834 | \$ 3,312,035 | \$ 3,436,861 |
| Free Care (Charity Care) | | \$ 753,395 | \$ 1,130,609 | \$ 1,421,209 | \$ 1,836,785 | \$ 2,038,203 |
| Total Operating Expenses | | \$ 39,106,471 | \$ 43,015,440 | \$ 48,718,718 | \$ 50,308,384 | \$ 49,103,521 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Northern Maine Medical Center -- Fort Kent, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | 3.12% | 4.60% | 3.60% | (0.88%) | (3.84%) |
| Non-operating Revenue Margin | | 6.39% | 24.39% | 15.25% | (110.97%) | (87.30%) |
| Total Margin | | 3.32% | 6.00% | 4.22% | (0.41%) | (2.02%) |
| Return on Equity | | 10.11% | 16.74% | 11.04% | (1.05%) | (4.99%) |
| Net Operating Income (Operating Surplus/Loss) | | \$ 1,276,468 | \$ 2,050,922 | \$ 1,703,096 | \$ (400,582) | \$ (1,629,927) |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 1,363,619 | \$ 2,712,531 | \$ 2,009,507 | \$ (189,880) | \$ (870,234) |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 2.023 | 2.093 | 1.882 | 1.462 | 1.648 |
| Days in Accounts Receivable | <i>days</i> | 33.6 | 39.7 | 29.6 | 30.4 | 35.1 |
| Days Cash on Hand (Current) | <i>days</i> | 32.0 | 33.4 | 49.6 | 37.3 | 33.3 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 32.0 | 33.4 | 49.6 | 37.3 | 37.9 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 45.8 | 50.1 | 50.3 | 54.3 | 52.2 |
| Capital Structure | | | | | | |
| Equity Financing | | 57.10% | 58.66% | 59.02% | 55.47% | 54.24% |
| Debt Service Coverage | <i>rate</i> | 3.260 | 4.241 | 3.816 | 1.203 | 1.435 |
| Cash Flow to Total Debt | | 29.67% | 38.59% | 28.46% | 10.50% | 7.10% |
| Fixed Asset Financing | | 46.56% | 43.69% | 41.14% | 45.52% | 47.46% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.738 | 1.637 | 1.544 | 1.412 | 1.342 |
| Fixed Asset Turnover | <i>rate</i> | 3.560 | 3.350 | 2.961 | 2.642 | 2.314 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 7.9 | 8.5 | 10.1 | 10.3 | 9.9 |
| Net Plant, Property & Equipment (PP&E) | | \$ 11,505,985 | \$ 13,298,551 | \$ 15,982,704 | \$ 17,283,297 | \$ 18,319,849 |
| Cash & Investments (Current Assets) | | \$ 3,338,883 | \$ 3,732,616 | \$ 5,985,917 | \$ 4,530,516 | \$ 3,839,780 |
| Current Assets Whose Use is Limited | | † | † | † | † | † |
| Trustee Held Investments | | \$ 108,348 | \$ 150,058 | \$ 200,255 | \$ 215,105 | \$ 255,105 |
| Board-Designated & Undesignated Investments | | † | † | † | † | \$ 537,389 |
| Fund Balance-Unrestricted | | \$ 13,487,440 | \$ 16,199,971 | \$ 18,209,478 | \$ 18,019,598 | \$ 17,440,996 |
| Temporarily Restricted Net Assets | | \$ 345,732 | \$ 455,894 | \$ 567,465 | \$ 719,671 | \$ 402,401 |
| Permanently Restricted Net Assets | | † | † | † | † | † |
| Total Gross Patient Service Revenue | | \$ 62,179,374 | \$ 66,040,780 | \$ 69,768,489 | \$ 67,957,750 | \$ 65,551,359 |
| Net Patient Service Revenue | | \$ 39,898,243 | \$ 43,417,472 | \$ 46,074,747 | \$ 44,698,882 | \$ 41,587,230 |
| Total Non-Operating Revenue | | \$ 87,151 | \$ 661,609 | \$ 306,411 | \$ 210,702 | \$ 759,693 |
| Bad Debt (Provision for Bad Debt) | | \$ 382,987 | \$ 582,506 | \$ 850,368 | \$ 951,596 | \$ 920,522 |
| Free Care (Charity Care) | | \$ 539,399 | \$ 689,526 | \$ 396,911 | \$ 636,686 | \$ 567,327 |
| Total Operating Expenses | | \$ 39,686,577 | \$ 42,493,214 | \$ 45,625,019 | \$ 46,057,385 | \$ 44,022,837 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Parkview Adventist Medical Center -- Brunswick, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|----------------|----------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | 1.07% | 1.21% | (22.70%) | (13.57%) | (6.61%) |
| Non-operating Revenue Margin | | 37.40% | 37.03% | (1.91%) | (17.79%) | (20.88%) |
| Total Margin | | 1.70% | 1.91% | (22.18%) | (11.29%) | (5.41%) |
| Return on Equity | | 7.98% | 8.87% | (850.23%) | 131.37% | 40.87% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 378,370 | \$ 468,644 | \$ (7,653,921) | \$ (4,357,597) | \$ (2,352,510) |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 604,434 | \$ 744,187 | \$ (7,510,646) | \$ (3,699,391) | \$ (1,946,230) |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.032 | 1.097 | 0.415 | 0.398 | 0.399 |
| Days in Accounts Receivable | <i>days</i> | 52.8 | 38.3 | 44.6 | 38.1 | 37.0 |
| Days Cash on Hand (Current) | <i>days</i> | 2.3 | 2.5 | 3.2 | 1.2 | 15.8 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 2.3 | 2.5 | 3.2 | 1.2 | 15.8 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 98.2 | 92.7 | 142.4 | 130.9 | 169.2 |
| Capital Structure | | | | | | |
| Equity Financing | | 38.49% | 40.81% | 4.76% | (22.62%) | (33.47%) |
| Debt Service Coverage | <i>rate</i> | 2.636 | 3.153 | (6.665) | (0.951) | 0.012 |
| Cash Flow to Total Debt | | 17.28% | 19.39% | (32.76%) | (12.53%) | (1.42%) |
| Fixed Asset Financing | | 31.28% | 29.80% | 24.23% | 38.20% | 31.24% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.812 | 1.895 | 1.825 | 2.633 | 2.530 |
| Fixed Asset Turnover | <i>rate</i> | 3.607 | 4.007 | 3.758 | 4.339 | 5.107 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 7.0 | 7.4 | 8.0 | 8.7 | 10.2 |
| Net Plant, Property & Equipment (PP&E) | | \$ 9,823,885 | \$ 9,656,795 | \$ 8,970,714 | \$ 7,402,188 | \$ 6,970,546 |
| Cash & Investments (Current Assets) | | \$ 75,471 | \$ 116,473 | \$ 220,107 | \$ 77,363 | \$ 1,438,500 |
| Current Assets Whose Use is Limited | | \$ 134,738 | \$ 129,603 | \$ 128,051 | \$ 39,602 | \$ 128,269 |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | † | † | † | † | † |
| Fund Balance-Unrestricted | | \$ 7,574,828 | \$ 8,394,015 | \$ 883,370 | \$ (2,816,014) | \$ (4,762,243) |
| Temporarily Restricted Net Assets | | \$ 111,660 | \$ 31,247 | \$ 31,247 | \$ 90,469 | \$ 45,430 |
| Permanently Restricted Net Assets | | † | † | † | † | † |
| Total Gross Patient Service Revenue | | \$ 74,212,532 | \$ 81,278,218 | \$ 80,064,192 | \$ 76,824,965 | \$ 82,144,443 |
| Net Patient Service Revenue | | \$ 35,146,121 | \$ 38,366,191 | \$ 33,439,297 | \$ 31,815,926 | \$ 35,226,971 |
| Total Non-Operating Revenue | | \$ 226,064 | \$ 275,543 | \$ 143,275 | \$ 658,206 | \$ 406,280 |
| Bad Debt (Provision for Bad Debt) | | \$ 1,438,465 | \$ 2,404,086 | \$ 2,883,963 | \$ 3,319,849 | \$ 3,181,042 |
| Free Care (Charity Care) | | \$ 753,789 | \$ 929,690 | \$ 633,777 | \$ 737,448 | \$ 593,913 |
| Total Operating Expenses | | \$ 35,052,474 | \$ 38,227,893 | \$ 41,365,787 | \$ 36,475,338 | \$ 37,952,299 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Stephens Memorial Hospital -- Norway, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | 8.47% | 8.71% | 11.14% | 7.06% | 6.07% |
| Non-operating Revenue Margin | | (3.80%) | (4.30%) | 23.22% | 9.96% | 6.30% |
| Total Margin | | 8.18% | 8.38% | 14.04% | 7.78% | 6.45% |
| Return on Equity | | 14.39% | 13.16% | 22.81% | 13.09% | 10.49% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 2,929,171 | \$ 3,217,312 | \$ 4,744,941 | \$ 3,084,930 | \$ 2,568,637 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 2,821,961 | \$ 3,084,661 | \$ 6,180,011 | \$ 3,426,330 | \$ 2,741,338 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 2.150 | 2.182 | 1.897 | 1.701 | 1.622 |
| Days in Accounts Receivable | <i>days</i> | 17.2 | 20.3 | 16.4 | 20.3 | 20.6 |
| Days Cash on Hand (Current) | <i>days</i> | 41.7 | 67.6 | 108.1 | 69.5 | 79.3 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 79.1 | 103.8 | 154.2 | 120.7 | 145.6 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 52.0 | 53.2 | 79.0 | 63.3 | 72.7 |
| Capital Structure | | | | | | |
| Equity Financing | | 66.25% | 71.84% | 69.21% | 70.69% | 68.83% |
| Debt Service Coverage | <i>rate</i> | 3.616 | 5.264 | 33.799 | 24.590 | 22.659 |
| Cash Flow to Total Debt | | 47.13% | 51.82% | 70.29% | 53.76% | 41.50% |
| Fixed Asset Financing | | 35.36% | 24.85% | 23.71% | 22.92% | 25.01% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.165 | 1.128 | 1.125 | 1.190 | 1.120 |
| Fixed Asset Turnover | <i>rate</i> | 2.310 | 2.339 | 2.700 | 2.797 | 2.859 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 9.7 | 11.3 | 9.1 | 9.1 | 11.0 |
| Net Plant, Property & Equipment (PP&E) | | \$ 14,979,344 | \$ 15,787,522 | \$ 15,773,580 | \$ 15,633,171 | \$ 14,807,628 |
| Cash & Investments (Current Assets) | | \$ 2,854,744 | \$ 5,255,934 | \$ 9,862,006 | \$ 6,526,888 | \$ 7,690,840 |
| Current Assets Whose Use is Limited | | \$ 547,152 | \$ 675,500 | \$ 670,835 | \$ 750,041 | \$ 478,779 |
| Trustee Held Investments | | \$ 326,988 | \$ 338,086 | \$ 356,148 | \$ 374,482 | \$ 390,042 |
| Board-Designated & Undesignated Investments | | \$ 3,054,724 | \$ 3,176,221 | \$ 4,489,136 | \$ 5,368,872 | \$ 6,827,096 |
| Fund Balance-Unrestricted | | \$ 19,613,046 | \$ 23,443,769 | \$ 27,091,199 | \$ 26,168,276 | \$ 26,126,336 |
| Temporarily Restricted Net Assets | | \$ 1,814,033 | \$ 459,360 | \$ 217,973 | \$ 233,011 | \$ 346,747 |
| Permanently Restricted Net Assets | | \$ 428,242 | \$ 436,825 | \$ 441,825 | \$ 552,154 | \$ 552,154 |
| Total Gross Patient Service Revenue | | \$ 66,951,619 | \$ 72,745,529 | \$ 84,481,621 | \$ 87,963,437 | \$ 89,295,960 |
| Net Patient Service Revenue | | \$ 34,164,012 | \$ 36,473,277 | \$ 41,848,856 | \$ 43,174,697 | \$ 41,739,135 |
| Total Non-Operating Revenue | | \$ (107,210) | \$ (132,651) | \$ 1,435,070 | \$ 341,400 | \$ 172,701 |
| Bad Debt (Provision for Bad Debt) | | \$ 1,625,576 | \$ 2,134,588 | \$ 2,266,453 | \$ 2,347,139 | \$ 2,437,300 |
| Free Care (Charity Care) | | \$ 1,045,072 | \$ 1,582,452 | \$ 1,567,412 | \$ 1,457,693 | \$ 2,098,069 |
| Total Operating Expenses | | \$ 31,668,755 | \$ 33,716,180 | \$ 37,842,244 | \$ 40,636,083 | \$ 39,762,828 |

† Data not available or not applicable

Hospital Peer Group E

The following fifteen hospitals are included in this peer group:

Blue Hill Memorial Hospital
Bridgton Hospital
Calais Regional Hospital
Charles A. Dean Memorial Hospital
Down East Community Hospital
Houlton Regional Hospital
Mayo Regional Hospital
Millinocket Regional Hospital
Mount Desert Island Hospital
Penobscot Valley Hospital
Redington-Fairview General Hospital
Rumford Community Hospital
St. Andrews Hospital
Sebasticook Valley Hospital
Waldo County General Hospital

Maine Health Data Organization

Hospital Financial Information Part II

| Blue Hill Memorial Hospital -- Blue Hill, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|----------------|---------------|----------------|----------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | (5.40%) | (0.58%) | (7.40%) | (4.97%) | (14.98%) |
| Non-operating Revenue Margin | | (34.56%) | 122.93% | (26.86%) | (32.03%) | 8.14% |
| Total Margin | | (3.96%) | 2.47% | (5.75%) | (3.72%) | (16.53%) |
| Return on Equity | | (7.00%) | 3.13% | (7.56%) | (5.92%) | (32.89%) |
| Net Operating Income (Operating Surplus/Loss) | | \$ (1,223,410) | \$ (143,489) | \$ (1,868,297) | \$ (1,377,076) | \$ (4,161,543) |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ (909,212) | \$ 625,725 | \$ (1,472,778) | \$ (1,042,994) | \$ (4,530,368) |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.213 | 1.273 | 1.022 | 1.481 | 0.920 |
| Days in Accounts Receivable | <i>days</i> | 46.3 | 60.0 | 52.3 | 54.5 | 51.4 |
| Days Cash on Hand (Current) | <i>days</i> | 5.5 | 4.4 | 3.1 | 12.6 | 4.8 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 97.5 | 201.7 | 186.2 | 151.2 | 85.0 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 57.0 | 58.4 | 73.8 | 79.8 | 94.7 |
| Capital Structure | | | | | | |
| Equity Financing | | 65.83% | 74.63% | 71.36% | 60.40% | 51.46% |
| Debt Service Coverage | <i>rate</i> | 0.898 | 3.021 | 0.136 | 0.933 | (4.562) |
| Cash Flow to Total Debt | | 7.04% | 29.03% | (2.04%) | 3.43% | (23.50%) |
| Fixed Asset Financing | | 34.13% | 32.96% | 29.07% | 37.80% | 25.93% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.166 | 0.948 | 0.939 | 0.963 | 1.024 |
| Fixed Asset Turnover | <i>rate</i> | 2.402 | 2.662 | 2.822 | 2.885 | 2.929 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 9.7 | 9.6 | 9.7 | 9.8 | 10.5 |
| Net Plant, Property & Equipment (PP&E) | | \$ 9,438,929 | \$ 9,240,113 | \$ 8,945,083 | \$ 9,613,002 | \$ 9,481,903 |
| Cash & Investments (Current Assets) | | \$ 251,843 | \$ 193,543 | \$ 125,555 | \$ 865,566 | \$ 302,594 |
| Current Assets Whose Use is Limited | | \$ 85,687 | \$ 88,722 | \$ 91,684 | \$ 90,831 | \$ 94,207 |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | \$ 5,677,829 | \$ 12,649,099 | \$ 12,939,945 | \$ 10,502,788 | \$ 6,697,532 |
| Fund Balance-Unrestricted | | \$ 12,979,737 | \$ 19,978,397 | \$ 19,474,270 | \$ 17,604,379 | \$ 13,773,175 |
| Temporarily Restricted Net Assets | | \$ 857,871 | \$ 775,019 | \$ 756,754 | \$ 584,685 | \$ 88,039 |
| Permanently Restricted Net Assets | | \$ 262,141 | \$ 252,141 | \$ 252,141 | \$ 252,141 | \$ 252,141 |
| Total Gross Patient Service Revenue | | \$ 32,247,089 | \$ 36,923,796 | \$ 38,402,139 | \$ 44,643,905 | \$ 44,330,709 |
| Net Patient Service Revenue | | \$ 21,698,486 | \$ 23,383,396 | \$ 24,336,845 | \$ 26,789,172 | \$ 26,995,092 |
| Total Non-Operating Revenue | | \$ 314,198 | \$ 769,214 | \$ 395,519 | \$ 334,082 | \$ (368,825) |
| Bad Debt (Provision for Bad Debt) | | \$ 1,094,109 | \$ 1,544,731 | \$ 1,303,751 | \$ 1,558,288 | \$ 2,374,729 |
| Free Care (Charity Care) | | \$ 225,914 | \$ 359,681 | \$ 1,007,332 | \$ 1,219,810 | \$ 1,355,162 |
| Total Operating Expenses | | \$ 23,895,645 | \$ 24,742,808 | \$ 27,107,667 | \$ 29,110,065 | \$ 31,936,003 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Bridgton Hospital -- Bridgton, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | 6.18% | 5.76% | 4.35% | 6.60% | 7.24% |
| Non-operating Revenue Margin | | 10.19% | 20.90% | 35.99% | 8.71% | (3.53%) |
| Total Margin | | 6.83% | 7.18% | 6.63% | 7.18% | 7.01% |
| Return on Equity | | 15.34% | 15.72% | 14.48% | 14.77% | 13.39% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 1,515,342 | \$ 1,541,377 | \$ 1,317,406 | \$ 2,240,761 | \$ 2,627,046 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 1,687,355 | \$ 1,948,736 | \$ 2,058,107 | \$ 2,454,428 | \$ 2,537,495 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 2.333 | 2.877 | 3.013 | 2.314 | 4.140 |
| Days in Accounts Receivable | <i>days</i> | 28.9 | 31.3 | 34.5 | 38.9 | 46.2 |
| Days Cash on Hand (Current) | <i>days</i> | 6.5 | 6.0 | 6.3 | 9.9 | 40.4 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 41.7 | 45.6 | 37.8 | 46.1 | 68.5 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 53.6 | 39.4 | 34.4 | 30.5 | 31.6 |
| Capital Structure | | | | | | |
| Equity Financing | | 44.42% | 48.16% | 53.00% | 57.64% | 59.95% |
| Debt Service Coverage | <i>rate</i> | 2.277 | 3.521 | 2.593 | 4.404 | 4.546 |
| Cash Flow to Total Debt | | 19.91% | 22.74% | 24.57% | 27.91% | 28.66% |
| Fixed Asset Financing | | 70.41% | 68.17% | 62.50% | 58.24% | 57.31% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 0.998 | 1.055 | 1.157 | 1.186 | 1.145 |
| Fixed Asset Turnover | <i>rate</i> | 1.639 | 1.766 | 1.986 | 2.157 | 2.223 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 11.5 | 12.1 | 13.4 | 15.5 | 13.7 |
| Net Plant, Property & Equipment (PP&E) | | \$ 14,970,579 | \$ 15,147,344 | \$ 15,246,206 | \$ 15,751,480 | \$ 16,323,756 |
| Cash & Investments (Current Assets) | | † | † | \$ 84,098 | \$ 436,855 | \$ 3,205,678 |
| Current Assets Whose Use is Limited | | \$ 389,181 | \$ 394,397 | \$ 397,422 | \$ 399,813 | \$ 397,082 |
| Trustee Held Investments | | \$ 45,543 | \$ 695,656 | \$ 715,256 | \$ 734,857 | \$ 754,457 |
| Board-Designated & Undesignated Investments | | \$ 2,118,832 | \$ 2,617,984 | \$ 2,406,779 | \$ 3,046,589 | \$ 2,508,031 |
| Fund Balance-Unrestricted | | \$ 11,002,829 | \$ 12,398,805 | \$ 14,216,297 | \$ 16,617,049 | \$ 18,955,373 |
| Temporarily Restricted Net Assets | | \$ 1,631,263 | \$ 1,986,502 | \$ 2,024,947 | \$ 2,012,858 | \$ 2,223,069 |
| Permanently Restricted Net Assets | | \$ 942,500 | \$ 960,573 | \$ 1,156,520 | \$ 1,138,295 | \$ 1,013,099 |
| Total Gross Patient Service Revenue | | \$ 45,763,654 | \$ 48,759,293 | \$ 54,746,099 | \$ 59,550,523 | \$ 62,240,150 |
| Net Patient Service Revenue | | \$ 24,132,541 | \$ 26,331,561 | \$ 29,842,423 | \$ 33,534,138 | \$ 35,866,713 |
| Total Non-Operating Revenue | | \$ 172,013 | \$ 407,359 | \$ 740,701 | \$ 213,667 | \$ (89,551) |
| Bad Debt (Provision for Bad Debt) | | \$ 1,713,112 | \$ 1,875,125 | \$ 2,300,034 | \$ 2,322,652 | \$ 2,323,196 |
| Free Care (Charity Care) | | \$ 688,095 | \$ 721,576 | \$ 1,047,970 | \$ 826,777 | \$ 1,116,919 |
| Total Operating Expenses | | \$ 23,024,022 | \$ 25,207,651 | \$ 28,961,577 | \$ 31,732,258 | \$ 33,668,460 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Calais Regional Hospital -- Calais, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | 1.91% | 3.94% | (2.81%) | 0.60% | (1.38%) |
| Non-operating Revenue Margin | | 11.37% | 2.28% | (8.06%) | 31.91% | (46.19%) |
| Total Margin | | 2.15% | 4.03% | (2.60%) | 0.87% | (0.94%) |
| Return on Equity | | 6.33% | 10.99% | (7.60%) | 2.66% | (2.91%) |
| Net Operating Income (Operating Surplus/Loss) | | \$ 400,813 | \$ 984,820 | \$ (710,145) | \$ 160,868 | \$ (367,380) |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 452,250 | \$ 1,007,848 | \$ (657,179) | \$ 236,274 | \$ (251,307) |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.765 | 2.066 | 2.349 | 2.456 | 2.876 |
| Days in Accounts Receivable | <i>days</i> | 36.2 | 53.9 | 43.4 | 41.4 | 51.3 |
| Days Cash on Hand (Current) | <i>days</i> | 1.8 | 0.6 | 3.9 | 10.0 | 28.4 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 15.7 | 1.7 | 12.9 | 33.4 | 52.1 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 49.2 | 59.7 | 45.3 | 40.8 | 33.9 |
| Capital Structure | | | | | | |
| Equity Financing | | 42.61% | 29.39% | 29.16% | 30.29% | 30.55% |
| Debt Service Coverage | <i>rate</i> | 2.297 | 2.836 | 1.415 | 1.972 | 1.561 |
| Cash Flow to Total Debt | | 11.37% | 9.48% | 3.90% | 7.58% | 5.28% |
| Fixed Asset Financing | | 63.61% | 79.74% | 82.97% | 86.22% | 88.83% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.254 | 0.801 | 0.854 | 0.922 | 0.947 |
| Fixed Asset Turnover | <i>rate</i> | 1.924 | 1.090 | 1.167 | 1.322 | 1.373 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 14.7 | 9.7 | 8.0 | 9.8 | 10.9 |
| Net Plant, Property & Equipment (PP&E) | | \$ 10,896,766 | \$ 22,925,579 | \$ 21,646,160 | \$ 20,433,372 | \$ 19,432,306 |
| Cash & Investments (Current Assets) | | \$ 96,103 | \$ 38,209 | \$ 262,510 | \$ 700,671 | \$ 2,004,383 |
| Current Assets Whose Use is Limited | | † | † | † | † | † |
| Trustee Held Investments | | \$ 196,386 | \$ 286,533 | \$ 112,613 | \$ 195,336 | \$ 277,845 |
| Board-Designated & Undesignated Investments | | \$ 761,427 | \$ 69,881 | \$ 601,667 | \$ 1,634,413 | \$ 1,675,835 |
| Fund Balance-Unrestricted | | \$ 7,140,998 | \$ 9,169,087 | \$ 8,645,166 | \$ 8,898,772 | \$ 8,648,762 |
| Temporarily Restricted Net Assets | | \$ 1,251,031 | \$ 299,952 | \$ 169,731 | \$ 161,667 | \$ 163,783 |
| Permanently Restricted Net Assets | | \$ 589,770 | \$ 681,108 | \$ 749,945 | \$ 559,344 | \$ 684,853 |
| Total Gross Patient Service Revenue | | \$ 32,171,611 | \$ 35,770,335 | \$ 36,954,152 | \$ 42,302,465 | \$ 41,884,943 |
| Net Patient Service Revenue | | \$ 20,497,941 | \$ 24,418,591 | \$ 24,786,217 | \$ 26,654,287 | \$ 26,303,379 |
| Total Non-Operating Revenue | | \$ 51,437 | \$ 23,028 | \$ 52,966 | \$ 75,406 | \$ 116,073 |
| Bad Debt (Provision for Bad Debt) | | \$ 619,437 | \$ 774,657 | \$ 753,066 | \$ 1,164,268 | \$ 1,173,224 |
| Free Care (Charity Care) | | \$ 189,305 | \$ 318,103 | \$ 317,937 | \$ 272,167 | \$ 565,993 |
| Total Operating Expenses | | \$ 20,564,436 | \$ 23,992,610 | \$ 25,977,636 | \$ 26,858,195 | \$ 27,055,797 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Charles A. Dean Memorial Hospital -- Greenville, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | (9.26%) | 1.06% | (0.47%) | 0.10% | (3.85%) |
| Non-operating Revenue Margin | | (5.36%) | 39.28% | 681.68% | 71.14% | 2.80% |
| Total Margin | | (8.75%) | 1.73% | 0.08% | 0.36% | (3.96%) |
| Return on Equity | | 303.53% | 61.56% | 0.90% | 5.49% | (57.35%) |
| Net Operating Income (Operating Surplus/Loss) | | \$ (670,292) | \$ 94,331 | \$ (48,768) | \$ 12,683 | \$ (488,328) |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ (636,197) | \$ 155,357 | \$ 8,384 | \$ 43,940 | \$ (502,392) |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 0.493 | 0.456 | 0.497 | 0.563 | 0.640 |
| Days in Accounts Receivable | <i>days</i> | 23.8 | 29.2 | 26.9 | 15.7 | 14.9 |
| Days Cash on Hand (Current) | <i>days</i> | 24.3 | 22.5 | 10.1 | 14.8 | 22.4 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 26.7 | 25.5 | 14.0 | 18.7 | 26.8 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 131.1 | 152.7 | 132.2 | 118.9 | 119.8 |
| Capital Structure | | | | | | |
| Equity Financing | | (5.46%) | 3.06% | 15.71% | 12.80% | 13.06% |
| Debt Service Coverage | <i>rate</i> | (3.158) | 2.788 | 0.692 | 2.510 | (0.147) |
| Cash Flow to Total Debt | | (8.98%) | 11.01% | 7.08% | 7.75% | (1.62%) |
| Fixed Asset Financing | | 41.16% | 5.69% | 22.27% | 21.47% | 14.36% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.896 | 1.091 | 1.782 | 1.960 | 1.890 |
| Fixed Asset Turnover | <i>rate</i> | 3.364 | 1.525 | 3.563 | 4.333 | 3.945 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 11.9 | 0.0 | 11.3 | 11.3 | 11.4 |
| Net Plant, Property & Equipment (PP&E) | | \$ 2,151,861 | \$ 5,860,116 | \$ 2,936,134 | \$ 2,823,013 | \$ 3,216,563 |
| Cash & Investments (Current Assets) | | \$ 508,539 | \$ 523,918 | \$ 280,760 | \$ 479,239 | \$ 783,582 |
| Current Assets Whose Use is Limited | | † | † | † | † | † |
| Trustee Held Investments | | † | † | \$ 3,825 | \$ 9,098 | \$ 1,381 |
| Board-Designated & Undesignated Investments | | \$ 49,406 | \$ 71,431 | \$ 110,204 | \$ 127,801 | \$ 153,059 |
| Fund Balance-Unrestricted | | \$ (209,597) | \$ 252,377 | \$ 927,101 | \$ 800,972 | \$ 875,996 |
| Temporarily Restricted Net Assets | | \$ 1,196,605 | \$ 1,066,081 | \$ 611,687 | \$ 534,983 | \$ 498,384 |
| Permanently Restricted Net Assets | | \$ 340,698 | \$ 340,698 | \$ 340,698 | \$ 345,852 | \$ 348,352 |
| Total Gross Patient Service Revenue | | \$ 10,016,874 | \$ 11,418,044 | \$ 13,191,027 | \$ 15,905,898 | \$ 17,537,064 |
| Net Patient Service Revenue | | \$ 7,037,746 | \$ 8,746,062 | \$ 10,242,608 | \$ 11,882,652 | \$ 12,451,076 |
| Total Non-Operating Revenue | | \$ 34,095 | \$ 61,026 | \$ 57,152 | \$ 31,257 | \$ (14,064) |
| Bad Debt (Provision for Bad Debt) | | \$ 391,888 | \$ 233,551 | \$ 312,206 | \$ 444,746 | \$ 542,986 |
| Free Care (Charity Care) | | \$ 100,144 | \$ 293,120 | \$ 437,874 | \$ 398,321 | \$ 395,616 |
| Total Operating Expenses | | \$ 7,909,581 | \$ 8,839,435 | \$ 10,508,896 | \$ 12,219,749 | \$ 13,176,995 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Down East Community Hospital -- Machias, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | 6.38% | 7.89% | 8.34% | 7.39% | (1.94%) |
| Non-operating Revenue Margin | | 0.15% | 10.84% | 12.17% | 5.08% | (4.15%) |
| Total Margin | | 6.38% | 8.76% | 9.39% | 7.75% | (1.86%) |
| Return on Equity | | 16.86% | 22.47% | 21.48% | 17.79% | (4.41%) |
| Net Operating Income (Operating Surplus/Loss) | | \$ 1,621,905 | \$ 2,379,768 | \$ 2,719,543 | \$ 2,461,659 | \$ (642,885) |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 1,624,338 | \$ 2,668,974 | \$ 3,096,470 | \$ 2,593,304 | \$ (617,249) |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 2.293 | 2.465 | 2.240 | 3.889 | 3.159 |
| Days in Accounts Receivable | <i>days</i> | 24.5 | 22.6 | 22.1 | 27.2 | 29.3 |
| Days Cash on Hand (Current) | <i>days</i> | 46.7 | 34.4 | 51.7 | 47.9 | 89.4 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 65.8 | 50.3 | 68.1 | 57.9 | 101.9 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 54.6 | 52.6 | 44.0 | 35.5 | 41.6 |
| Capital Structure | | | | | | |
| Equity Financing | | 48.55% | 53.82% | 58.52% | 57.40% | 55.39% |
| Debt Service Coverage | <i>rate</i> | 3.533 | 4.762 | 5.336 | 4.448 | 1.067 |
| Cash Flow to Total Debt | | 25.51% | 35.93% | 40.90% | 34.45% | 5.03% |
| Fixed Asset Financing | | 66.88% | 58.31% | 62.18% | 59.28% | 52.67% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.282 | 1.381 | 1.339 | 1.317 | 1.312 |
| Fixed Asset Turnover | <i>rate</i> | 2.505 | 2.781 | 3.004 | 3.021 | 2.741 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 10.2 | 10.6 | 10.5 | 10.8 | 11.2 |
| Net Plant, Property & Equipment (PP&E) | | \$ 10,155,106 | \$ 10,850,943 | \$ 10,854,235 | \$ 11,032,029 | \$ 12,087,553 |
| Cash & Investments (Current Assets) | | \$ 2,547,410 | \$ 2,153,405 | \$ 2,771,081 | \$ 2,526,956 | \$ 6,553,741 |
| Current Assets Whose Use is Limited | | \$ 377,313 | \$ 376,603 | \$ 1,308,418 | \$ 1,377,697 | \$ 1,425,620 |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | \$ 1,193,366 | \$ 1,162,883 | \$ 1,295,862 | \$ 812,150 | \$ 1,122,975 |
| Fund Balance-Unrestricted | | \$ 9,632,054 | \$ 11,878,362 | \$ 14,418,895 | \$ 14,577,477 | \$ 14,000,105 |
| Temporarily Restricted Net Assets | | \$ 20,100 | \$ 8,780 | \$ 100,695 | \$ 120,896 | \$ 61,825 |
| Permanently Restricted Net Assets | | \$ 342,335 | \$ 342,335 | \$ 342,335 | \$ 342,335 | \$ 342,335 |
| Total Gross Patient Service Revenue | | \$ 45,604,648 | \$ 49,263,482 | \$ 51,098,930 | \$ 48,976,930 | \$ 49,102,639 |
| Net Patient Service Revenue | | \$ 24,656,289 | \$ 29,726,805 | \$ 32,090,343 | \$ 32,815,776 | \$ 32,777,157 |
| Total Non-Operating Revenue | | \$ 2,433 | \$ 289,206 | \$ 376,927 | \$ 131,645 | \$ 25,636 |
| Bad Debt (Provision for Bad Debt) | | \$ 1,129,418 | \$ 773,069 | \$ 973,710 | \$ 797,196 | \$ 847,893 |
| Free Care (Charity Care) | | \$ 510,991 | \$ 945,118 | \$ 1,173,094 | \$ 1,209,626 | \$ 1,657,540 |
| Total Operating Expenses | | \$ 23,816,373 | \$ 27,798,932 | \$ 29,890,237 | \$ 30,863,768 | \$ 33,776,861 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Houlton Regional Hospital -- Houlton, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|----------------|----------------|---------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | 2.93% | 2.08% | 3.77% | 7.54% | 2.08% |
| Non-operating Revenue Margin | | 13.82% | 273.11% | (388.99%) | (40.04%) | 450.42% |
| Total Margin | | 3.39% | (1.24%) | 0.79% | 5.50% | (0.61%) |
| Return on Equity | | 19.19% | (7.71%) | 4.36% | 27.51% | (3.09%) |
| Net Operating Income (Operating Surplus/Loss) | | \$ 872,052 | \$ 692,994 | \$ 1,354,376 | \$ 3,132,015 | \$ 876,761 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 1,011,881 | \$ (400,324) | \$ 276,973 | \$ 2,236,444 | \$ (250,201) |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 0.994 | 1.104 | 1.224 | 1.435 | 1.376 |
| Days in Accounts Receivable | <i>days</i> | 59.0 | 51.5 | 49.6 | 47.2 | 41.2 |
| Days Cash on Hand (Current) | <i>days</i> | 8.0 | 5.8 | 26.2 | 5.6 | 35.9 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 49.8 | 41.7 | 64.6 | 35.0 | 62.4 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 95.3 | 99.1 | 86.1 | 84.5 | 89.1 |
| Capital Structure | | | | | | |
| Equity Financing | | 23.29% | 21.26% | 25.85% | 30.29% | 26.11% |
| Debt Service Coverage | <i>rate</i> | 2.729 | 1.319 | 1.715 | 3.434 | 1.182 |
| Cash Flow to Total Debt | | 14.58% | 5.27% | 7.68% | 17.06% | 3.18% |
| Fixed Asset Financing | | 90.67% | 92.69% | 94.69% | 87.32% | 99.79% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.320 | 1.321 | 1.420 | 1.514 | 1.322 |
| Fixed Asset Turnover | <i>rate</i> | 2.636 | 2.959 | 3.382 | 3.801 | 3.397 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 15.2 | 16.0 | 21.2 | 25.6 | 25.9 |
| Net Plant, Property & Equipment (PP&E) | | \$ 11,279,517 | \$ 11,269,624 | \$ 10,634,488 | \$ 10,929,576 | \$ 12,411,510 |
| Cash & Investments (Current Assets) | | \$ 368,378 | \$ 210,380 | \$ 2,159,696 | \$ 289,803 | \$ 1,459,128 |
| Current Assets Whose Use is Limited | | \$ 233,074 | \$ 282,587 | \$ 242,656 | \$ 285,308 | \$ 2,507,353 |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | \$ 3,130,136 | \$ 3,075,463 | \$ 3,524,637 | \$ 3,016,514 | \$ 2,925,598 |
| Fund Balance-Unrestricted | | \$ 5,271,886 | \$ 5,190,881 | \$ 6,349,183 | \$ 8,129,971 | \$ 8,106,048 |
| Temporarily Restricted Net Assets | | \$ 371,532 | \$ 410,198 | \$ 92,920 | \$ 276,300 | \$ 211,188 |
| Permanently Restricted Net Assets | | \$ 51,664 | \$ 51,664 | \$ 51,664 | \$ 51,664 | \$ 51,664 |
| Total Gross Patient Service Revenue | | \$ 49,467,781 | \$ 51,849,493 | \$ 56,069,208 | \$ 62,292,325 | \$ 65,296,388 |
| Net Patient Service Revenue | | \$ 28,608,258 | \$ 32,589,591 | \$ 35,193,311 | \$ 40,993,036 | \$ 41,684,734 |
| Total Non-Operating Revenue | | \$ 139,829 | \$ (1,093,318) | \$ (1,077,403) | \$ (895,571) | \$ (1,126,962) |
| Bad Debt (Provision for Bad Debt) | | \$ 909,978 | \$ 209,366 | \$ 700,001 | \$ 1,587,490 | \$ 1,237,223 |
| Free Care (Charity Care) | | \$ 419,876 | \$ 996,435 | \$ 1,034,199 | \$ 991,321 | \$ 1,175,558 |
| Total Operating Expenses | | \$ 28,858,356 | \$ 32,658,303 | \$ 34,611,148 | \$ 38,412,100 | \$ 41,287,298 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Mayo Regional Hospital -- Dover-Foxcroft, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | 10.37% | 3.32% | 5.85% | 4.25% | 5.57% |
| Non-operating Revenue Margin | | 8.72% | 29.64% | 24.40% | 1.36% | 16.07% |
| Total Margin | | 11.25% | 4.66% | 7.59% | 4.30% | 6.56% |
| Return on Equity | | 20.81% | 8.11% | 12.91% | 7.12% | 10.68% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 3,423,953 | \$ 1,115,317 | \$ 2,189,662 | \$ 1,691,944 | \$ 2,415,569 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 3,751,105 | \$ 1,585,239 | \$ 2,896,554 | \$ 1,715,206 | \$ 2,877,953 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 3.607 | 3.450 | 3.548 | 2.240 | 2.316 |
| Days in Accounts Receivable | <i>days</i> | 40.9 | 37.4 | 30.9 | 26.3 | 29.4 |
| Days Cash on Hand (Current) | <i>days</i> | 48.4 | 43.6 | 56.8 | 48.0 | 72.5 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 108.8 | 103.5 | 126.6 | 109.3 | 151.1 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 37.1 | 37.6 | 38.3 | 45.0 | 50.5 |
| Capital Structure | | | | | | |
| Equity Financing | | 64.50% | 65.51% | 69.01% | 69.75% | 71.44% |
| Debt Service Coverage | <i>rate</i> | 6.083 | 3.736 | 5.495 | 4.189 | 5.782 |
| Cash Flow to Total Debt | | 49.43% | 28.05% | 42.91% | 31.89% | 43.42% |
| Fixed Asset Financing | | 56.58% | 53.45% | 49.49% | 41.50% | 37.58% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.193 | 1.141 | 1.174 | 1.154 | 1.162 |
| Fixed Asset Turnover | <i>rate</i> | 2.659 | 2.534 | 2.843 | 2.782 | 3.045 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 12.8 | 12.1 | 11.9 | 11.3 | 11.2 |
| Net Plant, Property & Equipment (PP&E) | | \$ 12,416,532 | \$ 13,247,108 | \$ 13,174,632 | \$ 14,325,485 | \$ 14,248,908 |
| Cash & Investments (Current Assets) | | \$ 3,773,559 | \$ 3,722,984 | \$ 5,062,583 | \$ 4,605,588 | \$ 7,588,136 |
| Current Assets Whose Use is Limited | | † | † | \$ 199,331 | \$ 197,616 | \$ 194,481 |
| Trustee Held Investments | | \$ 214,906 | \$ 213,367 | \$ 20,675 | \$ 28,834 | \$ 32,623 |
| Board-Designated & Undesignated Investments | | \$ 4,704,057 | \$ 5,111,770 | \$ 6,475,406 | \$ 6,134,026 | \$ 8,432,159 |
| Fund Balance-Unrestricted | | \$ 18,025,793 | \$ 19,547,954 | \$ 22,429,841 | \$ 24,098,588 | \$ 26,956,517 |
| Temporarily Restricted Net Assets | | \$ 219,950 | \$ 283,325 | \$ 297,542 | \$ 343,698 | \$ 363,722 |
| Permanently Restricted Net Assets | | \$ 278,128 | \$ 291,848 | \$ 305,569 | \$ 272,741 | \$ 269,317 |
| Total Gross Patient Service Revenue | | \$ 48,556,195 | \$ 50,964,908 | \$ 54,889,355 | \$ 56,426,532 | \$ 63,800,591 |
| Net Patient Service Revenue | | \$ 31,717,892 | \$ 32,450,538 | \$ 36,260,749 | \$ 38,628,929 | \$ 41,848,926 |
| Total Non-Operating Revenue | | \$ 327,152 | \$ 469,922 | \$ 706,892 | \$ 23,262 | \$ 462,384 |
| Bad Debt (Provision for Bad Debt) | | \$ 1,041,932 | \$ 1,123,249 | \$ 1,007,491 | \$ 1,288,173 | \$ 1,537,418 |
| Free Care (Charity Care) | | \$ 751,203 | \$ 820,598 | \$ 1,255,776 | \$ 1,521,580 | \$ 2,608,580 |
| Total Operating Expenses | | \$ 29,597,262 | \$ 32,454,479 | \$ 35,262,588 | \$ 38,157,550 | \$ 40,970,648 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Millinocket Regional Hospital -- Millinocket, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | (0.25%) | 0.80% | 3.39% | 1.49% | 2.60% |
| Non-operating Revenue Margin | | 125.19% | 76.04% | 40.39% | 58.32% | (83.53%) |
| Total Margin | | 1.00% | 3.26% | 5.56% | 3.49% | 1.44% |
| Return on Equity | | 2.13% | 7.43% | 11.79% | 7.42% | 3.20% |
| Net Operating Income (Operating Surplus/Loss) | | \$ (51,116) | \$ 179,157 | \$ 823,444 | \$ 367,226 | \$ 681,490 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 202,932 | \$ 747,826 | \$ 1,381,446 | \$ 881,066 | \$ 371,325 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.281 | 1.698 | 3.349 | 3.665 | 2.402 |
| Days in Accounts Receivable | <i>days</i> | 32.6 | 38.5 | 35.3 | 35.8 | 36.6 |
| Days Cash on Hand (Current) | <i>days</i> | 2.7 | 2.1 | 9.7 | 15.9 | 52.9 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 137.2 | 120.6 | 110.9 | 113.9 | 136.2 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 39.8 | 32.1 | 18.0 | 18.8 | 49.3 |
| Capital Structure | | | | | | |
| Equity Financing | | 64.47% | 67.61% | 75.27% | 71.03% | 63.18% |
| Debt Service Coverage | <i>rate</i> | 3.566 | 4.856 | 8.150 | 5.655 | 3.696 |
| Cash Flow to Total Debt | | 16.86% | 27.71% | 50.44% | 30.18% | 14.36% |
| Fixed Asset Financing | | 87.71% | 88.35% | 66.56% | 92.96% | 130.91% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.378 | 1.540 | 1.596 | 1.508 | 1.406 |
| Fixed Asset Turnover | <i>rate</i> | 5.642 | 6.757 | 5.945 | 6.338 | 10.038 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 18.6 | 20.7 | 21.1 | 20.3 | 19.3 |
| Net Plant, Property & Equipment (PP&E) | | \$ 3,566,025 | \$ 3,308,878 | \$ 4,084,109 | \$ 3,898,553 | \$ 2,607,740 |
| Cash & Investments (Current Assets) | | \$ 142,932 | \$ 125,635 | \$ 605,863 | \$ 1,035,138 | \$ 3,610,946 |
| Current Assets Whose Use is Limited | | † | † | † | † | † |
| Trustee Held Investments | | \$ 154,000 | \$ 154,000 | \$ 154,000 | \$ 221,896 | \$ 221,896 |
| Board-Designated & Undesignated Investments | | \$ 7,181,220 | \$ 7,006,116 | \$ 6,353,793 | \$ 6,380,751 | \$ 5,678,557 |
| Fund Balance-Unrestricted | | \$ 9,528,219 | \$ 10,064,445 | \$ 11,714,448 | \$ 11,878,157 | \$ 11,620,360 |
| Temporarily Restricted Net Assets | | \$ 78,662 | \$ 80,739 | \$ 96,938 | \$ 90,010 | \$ 99,862 |
| Permanently Restricted Net Assets | | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 |
| Total Gross Patient Service Revenue | | \$ 31,174,293 | \$ 34,905,416 | \$ 37,889,779 | \$ 38,897,488 | \$ 41,438,870 |
| Net Patient Service Revenue | | \$ 19,447,406 | \$ 21,707,545 | \$ 23,827,254 | \$ 24,361,293 | \$ 25,905,584 |
| Total Non-Operating Revenue | | \$ 254,048 | \$ 568,669 | \$ 558,002 | \$ 513,840 | \$ (310,165) |
| Bad Debt (Provision for Bad Debt) | | \$ 346,556 | \$ 373,537 | \$ 686,784 | \$ 882,334 | \$ 993,806 |
| Free Care (Charity Care) | | \$ 879,054 | \$ 835,735 | \$ 951,063 | \$ 893,651 | \$ 916,308 |
| Total Operating Expenses | | \$ 20,170,013 | \$ 22,177,479 | \$ 23,456,879 | \$ 24,340,426 | \$ 25,495,189 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Mount Desert Island Hospital -- Mount Desert Island, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|----------------|---------------|----------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | (2.43%) | (3.97%) | 0.42% | (6.23%) | (0.93%) |
| Non-operating Revenue Margin | | (153.84%) | (1281.90%) | 88.67% | (372.59%) | 5236.99% |
| Total Margin | | (0.94%) | (0.28%) | 3.55% | (1.26%) | 0.02% |
| Return on Equity | | (1.79%) | (0.74%) | 9.63% | (3.22%) | 0.05% |
| Net Operating Income (Operating Surplus/Loss) | | \$ (696,909) | \$ (1,218,919) | \$ 147,378 | \$ (2,238,239) | \$ (379,521) |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ (274,545) | \$ (88,206) | \$ 1,300,932 | \$ (473,614) | \$ 7,388 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 0.930 | 0.832 | 0.897 | 0.634 | 0.758 |
| Days in Accounts Receivable | <i>days</i> | 31.8 | 28.4 | 30.9 | 31.3 | 39.7 |
| Days Cash on Hand (Current) | <i>days</i> | 1.3 | 3.0 | 7.2 | 30.4 | 13.6 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 67.4 | 69.8 | 74.1 | 85.1 | 60.5 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 77.1 | 92.8 | 77.1 | 108.5 | 95.7 |
| Capital Structure | | | | | | |
| Equity Financing | | 64.07% | 53.25% | 56.02% | 41.52% | 44.24% |
| Debt Service Coverage | <i>rate</i> | 1.799 | 1.896 | 2.721 | 1.819 | 1.780 |
| Cash Flow to Total Debt | | 14.46% | 13.65% | 25.56% | 5.25% | 9.13% |
| Fixed Asset Financing | | 29.93% | 24.40% | 29.18% | 56.07% | 46.62% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.220 | 1.432 | 1.517 | 1.065 | 1.189 |
| Fixed Asset Turnover | <i>rate</i> | 3.202 | 3.376 | 3.675 | 2.308 | 2.414 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 9.3 | 10.3 | 12.0 | 11.6 | 11.3 |
| Net Plant, Property & Equipment (PP&E) | | \$ 8,972,020 | \$ 9,102,936 | \$ 9,647,958 | \$ 15,558,964 | \$ 16,860,918 |
| Cash & Investments (Current Assets) | | \$ 23,558 | \$ 47,817 | \$ 74,951 | \$ 90,253 | \$ 98,632 |
| Current Assets Whose Use is Limited | | \$ 77,265 | \$ 204,152 | \$ 594,184 | \$ 2,954,787 | \$ 1,371,767 |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | \$ 5,051,994 | \$ 5,569,054 | \$ 6,210,448 | \$ 5,487,827 | \$ 5,049,580 |
| Fund Balance-Unrestricted | | \$ 15,305,625 | \$ 11,845,210 | \$ 13,515,272 | \$ 14,691,027 | \$ 15,282,327 |
| Temporarily Restricted Net Assets | | \$ 2,458,958 | \$ 3,323,140 | \$ 2,959,929 | \$ 1,169,075 | \$ 1,693,522 |
| Permanently Restricted Net Assets | | \$ 1,931,718 | \$ 2,085,531 | \$ 2,152,036 | \$ 2,101,097 | \$ 1,657,474 |
| Total Gross Patient Service Revenue | | \$ 39,273,340 | \$ 41,868,465 | \$ 45,809,561 | \$ 46,700,157 | \$ 54,428,683 |
| Net Patient Service Revenue | | \$ 27,852,264 | \$ 30,134,374 | \$ 34,558,049 | \$ 35,241,275 | \$ 40,287,025 |
| Total Non-Operating Revenue | | \$ 422,364 | \$ 1,130,713 | \$ 1,153,554 | \$ 1,764,625 | \$ 386,909 |
| Bad Debt (Provision for Bad Debt) | | \$ 1,063,875 | \$ 1,537,202 | \$ 1,531,883 | \$ 2,190,104 | \$ 2,679,237 |
| Free Care (Charity Care) | | \$ 733,205 | \$ 400,286 | \$ 302,421 | \$ 197,613 | \$ 498,421 |
| Total Operating Expenses | | \$ 29,426,063 | \$ 31,951,415 | \$ 35,310,178 | \$ 38,145,019 | \$ 41,085,324 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Penobscot Valley Hospital -- Lincoln, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | 1.69% | 2.11% | 2.25% | (0.85%) | 0.26% |
| Non-operating Revenue Margin | | 21.75% | 12.14% | 10.36% | 12.69% | (83.27%) |
| Total Margin | | 2.15% | 2.40% | 2.51% | (0.98%) | 0.14% |
| Return on Equity | | 13.40% | 14.38% | 13.25% | (5.75%) | 0.83% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 275,894 | \$ 403,899 | \$ 476,149 | \$ (184,311) | \$ 58,236 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 352,593 | \$ 459,699 | \$ 531,186 | \$ (211,105) | \$ 31,776 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.040 | 1.097 | 0.818 | 1.202 | 1.155 |
| Days in Accounts Receivable | <i>days</i> | 41.5 | 34.7 | 36.9 | 35.4 | 35.4 |
| Days Cash on Hand (Current) | <i>days</i> | 9.8 | 2.9 | 2.7 | 2.6 | 32.0 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 34.9 | 23.3 | 30.4 | 23.1 | 47.6 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 104.0 | 133.1 | 102.6 | 100.2 | 79.6 |
| Capital Structure | | | | | | |
| Equity Financing | | 29.16% | 20.87% | 25.91% | 24.42% | 25.65% |
| Debt Service Coverage | <i>rate</i> | 2.672 | 1.656 | 2.232 | 1.290 | 2.059 |
| Cash Flow to Total Debt | | 12.71% | 7.74% | 10.72% | 4.90% | 7.55% |
| Fixed Asset Financing | | 47.94% | 78.19% | 87.72% | 84.04% | 82.17% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.817 | 1.252 | 1.370 | 1.434 | 1.506 |
| Fixed Asset Turnover | <i>rate</i> | 4.911 | 2.734 | 3.169 | 3.239 | 2.901 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 17.1 | 16.8 | 12.5 | 11.7 | 11.2 |
| Net Plant, Property & Equipment (PP&E) | | \$ 3,324,461 | \$ 6,996,552 | \$ 6,672,589 | \$ 6,659,963 | \$ 7,735,269 |
| Cash & Investments (Current Assets) | | \$ 352,138 | \$ 76,868 | \$ 78,761 | \$ 79,872 | \$ 1,825,926 |
| Current Assets Whose Use is Limited | | \$ 66,791 | \$ 68,692 | \$ 67,483 | \$ 67,712 | \$ 68,186 |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | \$ 1,070,636 | \$ 1,017,945 | \$ 1,514,500 | \$ 1,180,938 | \$ 921,966 |
| Fund Balance-Unrestricted | | \$ 2,631,876 | \$ 3,197,457 | \$ 4,010,210 | \$ 3,669,781 | \$ 3,816,818 |
| Temporarily Restricted Net Assets | | \$ 321,672 | \$ 340,071 | \$ 92,106 | \$ 85,029 | \$ 101,917 |
| Permanently Restricted Net Assets | | \$ 76,549 | \$ 76,549 | \$ 76,549 | \$ 76,549 | \$ 76,549 |
| Total Gross Patient Service Revenue | | \$ 24,719,568 | \$ 26,187,508 | \$ 28,342,249 | \$ 28,455,630 | \$ 32,688,681 |
| Net Patient Service Revenue | | \$ 15,744,148 | \$ 18,430,008 | \$ 20,709,760 | \$ 21,236,496 | \$ 22,140,214 |
| Total Non-Operating Revenue | | \$ 76,699 | \$ 55,800 | \$ 55,037 | \$ (26,794) | \$ (26,460) |
| Bad Debt (Provision for Bad Debt) | | \$ 728,015 | \$ 658,100 | \$ 884,230 | \$ 810,014 | \$ 1,218,671 |
| Free Care (Charity Care) | | \$ 414,328 | \$ 600,042 | \$ 865,339 | \$ 963,271 | \$ 1,089,569 |
| Total Operating Expenses | | \$ 16,050,570 | \$ 18,724,555 | \$ 20,669,745 | \$ 21,758,238 | \$ 22,380,773 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Redington-Fairview General Hospital -- Skowhegan, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | 1.42% | 13.99% | 7.10% | 5.31% | 5.23% |
| Non-operating Revenue Margin | | 72.47% | 22.04% | 38.85% | 41.39% | 37.54% |
| Total Margin | | 4.98% | 17.26% | 11.12% | 8.74% | 8.11% |
| Return on Equity | | 5.45% | 18.16% | 11.99% | 10.13% | 10.50% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 569,255 | \$ 6,546,355 | \$ 3,557,610 | \$ 2,905,861 | \$ 3,114,604 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 2,067,394 | \$ 8,396,931 | \$ 5,817,723 | \$ 4,958,332 | \$ 4,986,187 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 5.363 | 7.996 | 5.483 | 4.207 | 3.819 |
| Days in Accounts Receivable | <i>days</i> | 62.2 | 72.5 | 50.0 | 50.4 | 43.8 |
| Days Cash on Hand (Current) | <i>days</i> | 152.4 | 170.4 | 221.5 | 164.4 | 172.4 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 264.2 | 285.9 | 332.6 | 260.4 | 257.0 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 45.7 | 38.5 | 58.3 | 67.1 | 72.0 |
| Capital Structure | | | | | | |
| Equity Financing | | 80.97% | 84.93% | 77.44% | 55.38% | 52.41% |
| Debt Service Coverage | <i>rate</i> | 7.148 | 18.629 | 18.321 | 16.286 | 8.929 |
| Cash Flow to Total Debt | | 42.14% | 123.98% | 53.85% | 17.22% | 16.95% |
| Fixed Asset Financing | | 46.60% | 47.18% | 43.82% | 121.47% | 80.04% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 0.886 | 0.894 | 0.835 | 0.642 | 0.678 |
| Fixed Asset Turnover | <i>rate</i> | 4.454 | 5.330 | 5.546 | 2.584 | 1.902 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 11.1 | 11.4 | 12.1 | 12.8 | 11.1 |
| Net Plant, Property & Equipment (PP&E) | | \$ 8,984,649 | \$ 8,779,324 | \$ 9,030,422 | \$ 21,170,147 | \$ 31,335,956 |
| Cash & Investments (Current Assets) | | \$ 15,763,630 | \$ 17,956,980 | \$ 27,145,853 | \$ 22,498,768 | \$ 25,584,037 |
| Current Assets Whose Use is Limited | | † | † | † | † | † |
| Trustee Held Investments | | † | † | † | \$ 14,212,605 | \$ 4,419,892 |
| Board-Designated & Undesignated Investments | | \$ 11,560,521 | \$ 12,178,148 | \$ 13,611,610 | \$ 13,143,161 | \$ 12,556,031 |
| Fund Balance-Unrestricted | | \$ 37,957,344 | \$ 46,232,110 | \$ 48,511,459 | \$ 48,942,453 | \$ 47,501,010 |
| Temporarily Restricted Net Assets | | \$ 618,683 | \$ 624,223 | \$ 639,730 | \$ 722,362 | \$ 772,513 |
| Permanently Restricted Net Assets | | † | † | † | † | † |
| Total Gross Patient Service Revenue | | \$ 91,328,992 | \$ 94,367,464 | \$ 86,664,815 | \$ 88,048,194 | \$ 86,798,235 |
| Net Patient Service Revenue | | \$ 39,534,300 | \$ 46,309,385 | \$ 49,551,259 | \$ 54,266,065 | \$ 58,697,284 |
| Total Non-Operating Revenue | | \$ 1,498,139 | \$ 1,850,576 | \$ 2,260,113 | \$ 2,052,471 | \$ 1,871,583 |
| Bad Debt (Provision for Bad Debt) | | \$ 3,319,492 | \$ 3,183,776 | \$ 1,833,549 | \$ 3,723,610 | \$ 4,212,178 |
| Free Care (Charity Care) | | \$ 584,323 | \$ 1,288,195 | \$ 1,446,806 | \$ 1,068,676 | \$ 1,152,549 |
| Total Operating Expenses | | \$ 39,444,256 | \$ 40,247,055 | \$ 46,520,776 | \$ 51,796,346 | \$ 56,484,502 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Rumford Community Hospital -- Rumford, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | 8.15% | 4.57% | 7.95% | 1.88% | 4.18% |
| Non-operating Revenue Margin | | 5.92% | 20.20% | 19.73% | 17.59% | (4.76%) |
| Total Margin | | 8.62% | 5.66% | 9.71% | 2.27% | 4.00% |
| Return on Equity | | 21.64% | 13.33% | 21.80% | 5.01% | 8.83% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 1,794,856 | \$ 1,072,117 | \$ 2,223,631 | \$ 548,397 | \$ 1,345,755 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 1,907,720 | \$ 1,343,457 | \$ 2,770,221 | \$ 665,485 | \$ 1,284,643 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 5.707 | 3.117 | 4.752 | 2.786 | 2.114 |
| Days in Accounts Receivable | <i>days</i> | 40.6 | 43.5 | 43.6 | 52.7 | 58.2 |
| Days Cash on Hand (Current) | <i>days</i> | 16.1 | 7.7 | 24.7 | 8.9 | 2.7 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 43.2 | 35.8 | 53.0 | 34.7 | 20.7 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 22.2 | 37.5 | 26.2 | 32.6 | 42.7 |
| Capital Structure | | | | | | |
| Equity Financing | | 62.50% | 59.32% | 67.14% | 63.98% | 63.49% |
| Debt Service Coverage | <i>rate</i> | 9.308 | 9.372 | 6.532 | 28.461 | 42.083 |
| Cash Flow to Total Debt | | 48.56% | 30.58% | 60.41% | 23.60% | 29.41% |
| Fixed Asset Financing | | 25.81% | 12.11% | 8.99% | 6.59% | 5.18% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.569 | 1.398 | 1.507 | 1.412 | 1.403 |
| Fixed Asset Turnover | <i>rate</i> | 3.807 | 2.933 | 3.361 | 2.625 | 2.325 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 15.9 | 14.7 | 12.3 | 11.9 | 12.1 |
| Net Plant, Property & Equipment (PP&E) | | \$ 5,781,638 | \$ 8,002,707 | \$ 8,322,459 | \$ 11,126,951 | \$ 13,857,808 |
| Cash & Investments (Current Assets) | | \$ 812,014 | \$ 407,891 | \$ 1,628,543 | \$ 623,705 | \$ 174,130 |
| Current Assets Whose Use is Limited | | \$ 48,206 | \$ 48,297 | \$ 48,324 | \$ 48,372 | \$ 48,421 |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | \$ 1,456,366 | \$ 1,664,407 | \$ 1,921,478 | \$ 1,951,470 | \$ 1,459,874 |
| Fund Balance-Unrestricted | | \$ 8,815,480 | \$ 10,076,426 | \$ 12,705,454 | \$ 13,294,276 | \$ 14,549,407 |
| Temporarily Restricted Net Assets | | \$ 233,810 | \$ 242,120 | \$ 230,217 | \$ 274,439 | \$ 213,781 |
| Permanently Restricted Net Assets | | \$ 262,955 | \$ 262,905 | \$ 330,446 | \$ 262,292 | \$ 250,111 |
| Total Gross Patient Service Revenue | | \$ 37,057,682 | \$ 38,959,123 | \$ 46,110,482 | \$ 48,748,002 | \$ 54,505,241 |
| Net Patient Service Revenue | | \$ 21,599,308 | \$ 23,099,013 | \$ 27,769,431 | \$ 29,125,766 | \$ 32,104,702 |
| Total Non-Operating Revenue | | \$ 112,864 | \$ 271,340 | \$ 546,590 | \$ 117,088 | \$ (61,112) |
| Bad Debt (Provision for Bad Debt) | | \$ 919,442 | \$ 1,248,029 | \$ 1,561,303 | \$ 1,542,509 | \$ 1,794,612 |
| Free Care (Charity Care) | | \$ 225,346 | \$ 582,767 | \$ 812,007 | \$ 500,876 | \$ 579,976 |
| Total Operating Expenses | | \$ 20,217,854 | \$ 22,396,573 | \$ 25,747,364 | \$ 28,662,917 | \$ 30,871,168 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| St. Andrews Hospital -- Boothbay Harbor, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|----------------|
| Profitability | | | | | | |
| Operating Margin | | (4.96%) | (3.37%) | 1.33% | (3.55%) | (5.89%) |
| Non-operating Revenue Margin | | (231.12%) | 2774.40% | 75.08% | (39.37%) | (35.51%) |
| Total Margin | | (1.45%) | 0.12% | 5.11% | (2.52%) | (4.28%) |
| Return on Equity | | (1.99%) | 0.19% | 7.93% | (4.01%) | (6.78%) |
| Net Operating Income (Operating Surplus/Loss) | | \$ (772,107) | \$ (592,487) | \$ 261,992 | \$ (712,703) | \$ (1,176,280) |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ (233,183) | \$ 22,154 | \$ 1,051,454 | \$ (511,366) | \$ (868,024) |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.147 | 1.188 | 0.984 | 1.155 | 1.181 |
| Days in Accounts Receivable | <i>days</i> | 71.5 | 66.0 | 56.1 | 55.4 | 54.6 |
| Days Cash on Hand (Current) | <i>days</i> | 30.5 | 23.5 | 25.4 | 45.3 | 29.2 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 113.4 | 101.9 | 105.5 | 102.1 | 87.5 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 98.2 | 76.9 | 90.6 | 93.6 | 74.0 |
| Capital Structure | | | | | | |
| Equity Financing | | 45.37% | 47.45% | 49.21% | 41.71% | 44.62% |
| Debt Service Coverage | <i>rate</i> | 1.759 | 1.975 | 3.130 | 1.442 | 1.101 |
| Cash Flow to Total Debt | | 6.51% | 8.63% | 15.50% | 3.82% | 2.99% |
| Fixed Asset Financing | | 54.53% | 53.05% | 47.04% | 58.29% | 58.26% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 0.625 | 0.731 | 0.763 | 0.664 | 0.707 |
| Fixed Asset Turnover | <i>rate</i> | 0.904 | 1.066 | 1.102 | 0.961 | 0.994 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 8.5 | 9.8 | 11.1 | 10.6 | 10.4 |
| Net Plant, Property & Equipment (PP&E) | | \$ 17,201,289 | \$ 16,512,656 | \$ 17,942,957 | \$ 20,914,210 | \$ 20,112,076 |
| Cash & Investments (Current Assets) | | \$ 1,092,113 | \$ 918,898 | \$ 1,103,146 | \$ 2,261,956 | \$ 1,416,137 |
| Current Assets Whose Use is Limited | | \$ 174,692 | \$ 178,534 | \$ 179,820 | \$ 175,014 | \$ 171,364 |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | \$ 3,448,116 | \$ 3,670,232 | \$ 4,044,611 | \$ 3,054,110 | \$ 3,163,775 |
| Fund Balance-Unrestricted | | \$ 11,691,733 | \$ 11,823,508 | \$ 13,253,393 | \$ 12,761,864 | \$ 12,801,544 |
| Temporarily Restricted Net Assets | | \$ 1,171,223 | \$ 853,723 | \$ 751,879 | \$ 521,474 | \$ 482,920 |
| Permanently Restricted Net Assets | | \$ 625,396 | \$ 696,759 | \$ 745,979 | \$ 654,618 | \$ 634,103 |
| Total Gross Patient Service Revenue | | \$ 18,886,899 | \$ 20,943,665 | \$ 23,355,619 | \$ 22,853,589 | \$ 23,739,778 |
| Net Patient Service Revenue | | \$ 12,884,432 | \$ 14,161,427 | \$ 16,261,375 | \$ 16,834,236 | \$ 16,516,123 |
| Total Non-Operating Revenue | | \$ 538,924 | \$ 614,641 | \$ 789,462 | \$ 201,337 | \$ 308,256 |
| Bad Debt (Provision for Bad Debt) | | \$ 194,619 | \$ 586,984 | \$ 639,272 | \$ 277,213 | \$ 639,562 |
| Free Care (Charity Care) | | \$ 205,271 | \$ 226,320 | \$ 212,925 | \$ 312,107 | \$ 452,980 |
| Total Operating Expenses | | \$ 16,329,351 | \$ 18,188,748 | \$ 19,508,080 | \$ 20,813,166 | \$ 21,162,608 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Sebasticook Valley Hospital -- Pittsfield, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | 1.73% | 4.59% | 2.99% | 8.45% | 5.14% |
| Non-operating Revenue Margin | | 16.05% | 11.52% | 18.31% | 6.26% | 4.33% |
| Total Margin | | 2.05% | 5.16% | 3.63% | 8.96% | 5.36% |
| Return on Equity | | 4.56% | 11.80% | 9.22% | 22.05% | 11.68% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 303,214 | \$ 944,401 | \$ 749,027 | \$ 2,582,504 | \$ 1,621,056 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 361,189 | \$ 1,067,370 | \$ 916,903 | \$ 2,754,848 | \$ 1,694,480 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.429 | 1.515 | 1.199 | 1.015 | 1.509 |
| Days in Accounts Receivable | <i>days</i> | 28.6 | 26.0 | 54.7 | 35.8 | 22.9 |
| Days Cash on Hand (Current) | <i>days</i> | 54.1 | 25.1 | 24.3 | 28.2 | 55.2 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 91.2 | 60.8 | 53.9 | 56.7 | 110.5 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 70.1 | 64.5 | 100.4 | 88.4 | 82.3 |
| Capital Structure | | | | | | |
| Equity Financing | | 47.70% | 51.67% | 47.03% | 52.65% | 57.35% |
| Debt Service Coverage | <i>rate</i> | 2.463 | 3.031 | 3.147 | 5.769 | 3.863 |
| Cash Flow to Total Debt | | 15.28% | 24.67% | 17.73% | 35.12% | 28.12% |
| Fixed Asset Financing | | 63.75% | 59.71% | 52.90% | 48.79% | 42.80% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.059 | 1.182 | 1.194 | 1.295 | 1.250 |
| Fixed Asset Turnover | <i>rate</i> | 2.036 | 2.448 | 2.937 | 3.297 | 3.278 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 9.6 | 10.0 | 10.5 | 10.4 | 9.9 |
| Net Plant, Property & Equipment (PP&E) | | \$ 8,612,564 | \$ 8,402,555 | \$ 8,543,115 | \$ 9,271,548 | \$ 9,629,901 |
| Cash & Investments (Current Assets) | | \$ 2,255,535 | \$ 1,116,608 | \$ 1,385,595 | \$ 1,915,305 | \$ 4,169,526 |
| Current Assets Whose Use is Limited | | \$ 157,154 | \$ 160,813 | \$ 162,635 | \$ 155,531 | \$ 153,054 |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | \$ 1,654,580 | \$ 1,822,583 | \$ 1,886,845 | \$ 2,092,766 | \$ 4,338,647 |
| Fund Balance-Unrestricted | | \$ 7,925,757 | \$ 9,045,433 | \$ 9,946,850 | \$ 12,494,671 | \$ 14,512,785 |
| Temporarily Restricted Net Assets | | \$ 88,789 | \$ 150,215 | \$ 141,375 | \$ 64,961 | \$ 98,839 |
| Permanently Restricted Net Assets | | \$ 379,268 | \$ 389,115 | \$ 416,613 | \$ 355,852 | \$ 347,605 |
| Total Gross Patient Service Revenue | | \$ 34,256,614 | \$ 37,963,436 | \$ 43,973,468 | \$ 51,362,044 | \$ 53,280,370 |
| Net Patient Service Revenue | | \$ 16,829,433 | \$ 19,732,352 | \$ 24,031,978 | \$ 29,636,075 | \$ 30,785,890 |
| Total Non-Operating Revenue | | \$ 57,975 | \$ 122,969 | \$ 167,876 | \$ 172,344 | \$ 73,424 |
| Bad Debt (Provision for Bad Debt) | | \$ 833,121 | \$ 831,759 | \$ 1,661,649 | \$ 1,841,200 | \$ 1,628,972 |
| Free Care (Charity Care) | | \$ 705,260 | \$ 1,527,353 | \$ 1,378,085 | \$ 1,693,932 | \$ 2,066,860 |
| Total Operating Expenses | | \$ 17,236,209 | \$ 19,628,027 | \$ 24,338,157 | \$ 27,988,023 | \$ 29,944,818 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Waldo County General Hospital -- Belfast, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | 2.82% | 5.47% | 4.13% | 2.48% | 3.70% |
| Non-operating Revenue Margin | | 58.01% | 38.24% | 52.21% | 59.26% | 29.05% |
| Total Margin | | 6.47% | 8.57% | 8.27% | 5.88% | 5.14% |
| Return on Equity | | 7.84% | 9.57% | 9.16% | 8.00% | 7.26% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 1,040,787 | \$ 2,291,037 | \$ 1,916,297 | \$ 1,360,823 | \$ 2,225,805 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 2,478,361 | \$ 5,772,924 | \$ 4,010,202 | \$ 3,340,089 | \$ 3,137,042 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.575 | 2.289 | 2.212 | 1.974 | 1.997 |
| Days in Accounts Receivable | <i>days</i> | 31.3 | 25.2 | 33.3 | 37.1 | 29.5 |
| Days Cash on Hand (Current) | <i>days</i> | 31.3 | 31.2 | 42.7 | 14.4 | 42.2 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 208.7 | 193.3 | 198.0 | 128.6 | 177.0 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 54.4 | 54.7 | 50.2 | 42.6 | 49.0 |
| Capital Structure | | | | | | |
| Equity Financing | | 69.69% | 73.69% | 76.34% | 75.65% | 74.22% |
| Debt Service Coverage | <i>rate</i> | 5.356 | 6.820 | 6.919 | 6.687 | 9.470 |
| Cash Flow to Total Debt | | 33.25% | 42.64% | 44.60% | 43.23% | 40.82% |
| Fixed Asset Financing | | 48.11% | 41.55% | 35.81% | 33.47% | 34.49% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 0.845 | 0.823 | 0.845 | 1.029 | 1.049 |
| Fixed Asset Turnover | <i>rate</i> | 2.035 | 2.112 | 2.149 | 2.449 | 2.721 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 8.9 | 9.3 | 11.0 | 10.0 | 9.6 |
| Net Plant, Property & Equipment (PP&E) | | \$ 18,126,582 | \$ 19,820,736 | \$ 21,589,373 | \$ 22,389,103 | \$ 22,104,062 |
| Cash & Investments (Current Assets) | | \$ 1,959,132 | \$ 1,817,180 | \$ 3,762,284 | \$ 1,581,014 | \$ 6,189,161 |
| Current Assets Whose Use is Limited | | \$ 935,552 | \$ 1,373,736 | \$ 1,197,486 | \$ 434,806 | \$ 155,634 |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | \$ 16,408,376 | \$ 16,613,411 | \$ 18,057,387 | \$ 15,950,027 | \$ 20,291,589 |
| Fund Balance-Unrestricted | | \$ 31,619,454 | \$ 38,772,101 | \$ 43,780,658 | \$ 41,748,596 | \$ 43,186,589 |
| Temporarily Restricted Net Assets | | \$ 1,606,836 | \$ 2,810,330 | \$ 1,978,356 | \$ 1,663,290 | \$ 1,418,917 |
| Permanently Restricted Net Assets | | \$ 12,035,547 | \$ 13,579,744 | \$ 15,846,328 | \$ 13,690,968 | \$ 11,408,822 |
| Total Gross Patient Service Revenue | | \$ 64,162,308 | \$ 64,331,933 | \$ 68,510,564 | \$ 80,975,987 | \$ 87,524,086 |
| Net Patient Service Revenue | | \$ 35,682,868 | \$ 40,591,201 | \$ 44,848,805 | \$ 53,040,151 | \$ 58,681,415 |
| Total Non-Operating Revenue | | \$ 1,437,574 | \$ 1,418,632 | \$ 2,093,905 | \$ 1,979,266 | \$ 911,237 |
| Bad Debt (Provision for Bad Debt) | | \$ 1,450,798 | \$ 1,463,015 | \$ 1,599,841 | \$ 2,081,830 | \$ 3,040,861 |
| Free Care (Charity Care) | | \$ 280,335 | \$ 733,407 | \$ 769,192 | \$ 1,011,170 | \$ 1,741,337 |
| Total Operating Expenses | | \$ 35,855,591 | \$ 39,579,226 | \$ 44,474,229 | \$ 53,472,054 | \$ 57,925,822 |

† Data not available or not applicable

Hospital Peer Group F

The following two hospitals are included in this peer group:

Acadia Hospital Corporation
Spring Harbor Hospital

Maine Health Data Organization

Hospital Financial Information Part II

| Acadia Hospital Corporation -- Bangor, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | 2.77% | 1.04% | 12.68% | 2.87% | 3.04% |
| Non-operating Revenue Margin | | 18.90% | 49.89% | 5.83% | 14.51% | 24.40% |
| Total Margin | | 3.39% | 2.05% | 13.36% | 3.34% | 3.98% |
| Return on Equity | | 141.89% | 51.16% | 83.35% | 23.26% | 47.97% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 1,054,224 | \$ 421,268 | \$ 5,737,358 | \$ 1,228,582 | \$ 1,419,993 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 1,299,948 | \$ 840,702 | \$ 6,092,729 | \$ 1,437,024 | \$ 1,878,200 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 0.976 | 0.353 | 0.496 | 0.460 | 0.578 |
| Days in Accounts Receivable | <i>days</i> | 24.4 | 15.6 | 16.8 | 26.8 | 22.6 |
| Days Cash on Hand (Current) | <i>days</i> | 41.3 | 17.0 | 35.8 | 36.3 | 27.1 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 118.7 | 81.2 | 94.3 | 117.3 | 180.6 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 147.3 | 157.4 | 144.5 | 158.2 | 152.4 |
| Capital Structure | | | | | | |
| Equity Financing | | 2.78% | 4.58% | 18.36% | 14.40% | 9.21% |
| Debt Service Coverage | <i>rate</i> | 2.057 | 1.821 | 5.015 | 2.001 | 2.249 |
| Cash Flow to Total Debt | | 7.83% | 6.17% | 22.54% | 6.76% | 7.53% |
| Fixed Asset Financing | | 132.75% | 129.30% | 135.43% | 136.69% | 111.13% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.162 | 1.144 | 1.146 | 1.002 | 1.111 |
| Fixed Asset Turnover | <i>rate</i> | 3.493 | 3.824 | 4.721 | 4.813 | 4.572 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 11.6 | 11.8 | 13.0 | 16.3 | 17.5 |
| Net Plant, Property & Equipment (PP&E) | | \$ 10,894,533 | \$ 10,622,761 | \$ 9,586,611 | \$ 8,884,956 | \$ 10,221,418 |
| Cash & Investments (Current Assets) | | \$ 4,050,720 | \$ 1,368,641 | \$ 3,300,070 | \$ 3,587,774 | \$ 2,854,449 |
| Current Assets Whose Use is Limited | | † | \$ 448,412 | \$ 449,700 | \$ 440,296 | \$ 429,489 |
| Trustee Held Investments | | † | \$ 13,900 | \$ 21,950 | \$ 26,626 | \$ 24,633 |
| Board-Designated & Undesignated Investments | | \$ 7,589,579 | \$ 6,840,451 | \$ 6,139,145 | \$ 8,980,993 | \$ 18,625,278 |
| Fund Balance-Unrestricted | | \$ 916,138 | \$ 1,643,226 | \$ 7,309,716 | \$ 6,177,018 | \$ 3,915,471 |
| Temporarily Restricted Net Assets | | \$ 145,033 | \$ 242,702 | \$ 557,409 | \$ 675,463 | \$ 530,890 |
| Permanently Restricted Net Assets | | \$ 35,205 | \$ 39,119 | \$ 54,846 | \$ 62,462 | \$ 70,142 |
| Total Gross Patient Service Revenue | | \$ 52,587,750 | \$ 57,618,593 | \$ 60,055,491 | \$ 61,198,680 | \$ 78,282,068 |
| Net Patient Service Revenue | | \$ 35,927,224 | \$ 38,659,971 | \$ 43,244,348 | \$ 40,893,500 | \$ 44,658,302 |
| Total Non-Operating Revenue | | \$ 245,724 | \$ 419,434 | \$ 355,371 | \$ 208,442 | \$ 458,207 |
| Bad Debt (Provision for Bad Debt) | | \$ 1,539,236 | \$ 2,357,178 | \$ 2,059,814 | \$ 2,073,516 | \$ 2,654,322 |
| Free Care (Charity Care) | | \$ 10,000,533 | \$ 10,604,435 | \$ 9,501,747 | \$ 8,700,637 | \$ 14,315,704 |
| Total Operating Expenses | | \$ 37,002,531 | \$ 40,197,721 | \$ 39,518,094 | \$ 41,536,087 | \$ 45,316,176 |

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

| Spring Harbor Hospital -- Westbrook, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | 2.27% | 2.23% | 1.92% | 2.14% | 1.22% |
| Non-operating Revenue Margin | | 11.13% | 12.83% | 57.24% | 3.13% | 6.22% |
| Total Margin | | 2.55% | 2.55% | 4.37% | 2.20% | 1.30% |
| Return on Equity | | 11.71% | 11.16% | 18.44% | 9.05% | 5.01% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 642,484 | \$ 675,105 | \$ 584,538 | \$ 720,298 | \$ 387,700 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 722,973 | \$ 774,512 | \$ 1,367,033 | \$ 743,565 | \$ 413,411 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 1.830 | 2.234 | 1.389 | 2.109 | 4.538 |
| Days in Accounts Receivable | <i>days</i> | 17.2 | 36.6 | 25.3 | 25.3 | 15.2 |
| Days Cash on Hand (Current) | <i>days</i> | 59.7 | 29.9 | 63.9 | 49.3 | 96.0 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | 59.7 | 29.9 | 63.9 | 49.3 | 96.0 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 65.0 | 57.7 | 68.6 | 39.7 | 27.9 |
| Capital Structure | | | | | | |
| Equity Financing | | 17.48% | 19.52% | 20.38% | 23.69% | 25.01% |
| Debt Service Coverage | <i>rate</i> | 1.840 | 1.103 | 2.290 | 1.860 | 1.568 |
| Cash Flow to Total Debt | | 7.37% | 7.85% | 9.72% | 7.87% | 6.45% |
| Fixed Asset Financing | | 92.53% | 94.50% | 97.08% | 99.59% | 101.74% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 0.803 | 0.854 | 0.859 | 0.973 | 0.964 |
| Fixed Asset Turnover | <i>rate</i> | 1.069 | 1.195 | 1.265 | 1.473 | 1.456 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 1.9 | 2.8 | 3.9 | 5.2 | 5.3 |
| Net Plant, Property & Equipment (PP&E) | | \$ 26,462,887 | \$ 25,339,611 | \$ 24,084,785 | \$ 22,888,620 | \$ 21,808,031 |
| Cash & Investments (Current Assets) | | \$ 3,734,377 | \$ 1,840,779 | \$ 4,511,287 | \$ 3,877,588 | \$ 7,490,331 |
| Current Assets Whose Use is Limited | | \$ 555,060 | \$ 463,417 | \$ 464,039 | \$ 401,633 | \$ 445,244 |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | † | † | † | † | † |
| Fund Balance-Unrestricted | | \$ 6,172,029 | \$ 6,942,741 | \$ 7,413,506 | \$ 8,214,398 | \$ 8,246,388 |
| Temporarily Restricted Net Assets | | \$ 252,987 | \$ 406,504 | \$ 190,130 | \$ 123,901 | \$ 77,056 |
| Permanently Restricted Net Assets | | † | † | \$ 350,000 | \$ 350,000 | \$ 350,000 |
| Total Gross Patient Service Revenue | | \$ 41,220,507 | \$ 42,756,709 | \$ 44,139,222 | \$ 48,474,557 | \$ 46,090,875 |
| Net Patient Service Revenue | | \$ 27,984,615 | \$ 29,554,064 | \$ 29,528,813 | \$ 32,688,620 | \$ 30,730,200 |
| Total Non-Operating Revenue | | \$ 80,489 | \$ 99,407 | \$ 782,495 | \$ 23,267 | \$ 25,711 |
| Bad Debt (Provision for Bad Debt) | | \$ 555,735 | \$ 522,345 | \$ 323,023 | \$ 523,029 | \$ 529,243 |
| Free Care (Charity Care) | | \$ 5,422,789 | \$ 4,350,050 | \$ 4,134,741 | \$ 5,756,541 | \$ 5,633,874 |
| Total Operating Expenses | | \$ 27,644,074 | \$ 29,608,005 | \$ 29,885,477 | \$ 32,996,445 | \$ 31,354,555 |

† Data not available or not applicable

Hospital Peer Group G

The following rehabilitation hospital is included in this peer group:

New England Rehabilitation Hospital

Maine Health Data Organization

Hospital Financial Information Part II

| New England Rehabilitation Hospital -- Portland, Me. | | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Profitability | | | | | | |
| Operating Margin | | 16.01% | 18.01% | 17.23% | 17.70% | 11.62% |
| Non-operating Revenue Margin | | 3.79% | 4.92% | 5.59% | 2.88% | 0.35% |
| Total Margin | | 16.54% | 18.76% | 18.06% | 18.13% | 11.65% |
| Return on Equity | | 170.96% | 102.96% | 51.65% | 81.68% | 83.47% |
| Net Operating Income (Operating Surplus/Loss) | | \$ 4,256,827 | \$ 4,990,247 | \$ 4,983,150 | \$ 5,271,582 | \$ 3,247,852 |
| Total Surplus/Deficit (Total Surplus/Loss) | | \$ 4,424,373 | \$ 5,248,318 | \$ 5,278,154 | \$ 5,425,978 | \$ 3,259,205 |
| Liquidity | | | | | | |
| Current Ratio (without Board Designated/Undesignated Investments) | <i>rate</i> | 2.435 | 3.957 | 7.003 | 3.341 | 1.806 |
| Days in Accounts Receivable | <i>days</i> | 45.3 | 54.1 | 39.4 | 44.5 | 33.9 |
| Days Cash on Hand (Current) | <i>days</i> | (7.5) | 30.5 | 193.8 | 95.2 | 83.8 |
| Days Cash on Hand (Incl. Board Designated/Undesignated Investments) | <i>days</i> | (7.5) | 30.5 | 193.8 | 95.2 | 83.8 |
| Average Payment Period (Current Liabilities) | <i>days</i> | 20.7 | 25.2 | 36.9 | 49.1 | 71.8 |
| Capital Structure | | | | | | |
| Equity Financing | | 14.39% | 25.73% | 36.21% | 30.18% | 20.08% |
| Debt Service Coverage | <i>rate</i> | 5.640 | 7.231 | 5.449 | 5.404 | 3.766 |
| Cash Flow to Total Debt | | 34.18% | 41.05% | 34.19% | 41.06% | 26.75% |
| Fixed Asset Financing | | 103.22% | 97.11% | 98.75% | 99.42% | 98.85% |
| Asset Efficiency | | | | | | |
| Total Asset Turnover | <i>rate</i> | 1.488 | 1.412 | 1.035 | 1.360 | 1.438 |
| Fixed Asset Turnover | <i>rate</i> | 1.936 | 2.213 | 2.427 | 2.613 | 2.546 |
| Other | | | | | | |
| Average Age of Plant (Depreciation only) | <i>years</i> | 3.0 | 4.0 | 4.3 | 5.2 | 6.1 |
| Net Plant, Property & Equipment (PP&E) | | \$ 13,732,152 | \$ 12,522,809 | \$ 11,916,058 | \$ 11,396,176 | \$ 10,983,506 |
| Cash & Investments (Current Assets) | | \$ (441,526) | \$ 1,834,891 | \$ 12,247,682 | \$ 6,164,955 | \$ 5,464,573 |
| Current Assets Whose Use is Limited | | † | † | † | † | † |
| Trustee Held Investments | | † | † | † | † | † |
| Board-Designated & Undesignated Investments | | † | † | † | † | † |
| Fund Balance-Unrestricted | | \$ 2,587,917 | \$ 5,097,339 | \$ 10,219,580 | \$ 6,645,557 | \$ 3,904,763 |
| Temporarily Restricted Net Assets | | † | † | † | † | † |
| Permanently Restricted Net Assets | | † | † | † | † | † |
| Total Gross Patient Service Revenue | | \$ 43,890,260 | \$ 41,150,273 | \$ 39,951,606 | \$ 41,455,939 | \$ 42,950,963 |
| Net Patient Service Revenue | | \$ 26,297,072 | \$ 27,225,247 | \$ 28,879,722 | \$ 29,696,770 | \$ 27,535,247 |
| Total Non-Operating Revenue | | \$ 167,546 | \$ 258,071 | \$ 295,004 | \$ 156,582 | \$ 11,379 |
| Bad Debt (Provision for Bad Debt) | | \$ 1,372,695 | \$ 415,530 | \$ 167,282 | \$ 146,029 | \$ 445,057 |
| Free Care (Charity Care) | | \$ 228,686 | \$ 229,478 | \$ 360,975 | \$ 285,670 | \$ 211,046 |
| Total Operating Expenses | | \$ 22,325,717 | \$ 22,721,835 | \$ 23,942,768 | \$ 24,511,797 | \$ 24,713,480 |

† Data not available or not applicable