

# **Maine Health Data Organization Hospital Financial Information Part I**

## **2006 – 2010 Select Financial Information by Data Element/Ratio**

Comprised of tables for select data elements and ratios containing all of Maine's 39 non-governmental hospitals arrayed by hospital peer groups as determined by the Maine Hospital Association (MHA). The peer groups are based upon bed size, revenue, critical access designation (CAH), and specialty. When data are available, the tables include a comparison of the Maine (ME), Northeast, and U.S. median as reported from the 2013 INGENIX, "Almanac of Hospital and Financial & Operating Indicators", publication. The Northeast comparison includes the states of Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island, and Vermont.

## Maine Hospital Designation

July 1, 2009

Hospital Name	Peer Group
Acadia Hospital Corporation	F
Aroostook Medical Center, The (TAMC)	B
Blue Hill Memorial Hospital	E
Bridgton Hospital	E
Calais Regional Hospital	E
Cary Medical Center	C
Central Maine Medical Center	A
Charles A. Dean Memorial Hospital	E
Down East Community Hospital	E
Eastern Maine Medical Center	A
Franklin Memorial Hospital	C
Henrietta D. Goodall Hospital	C
Houlton Regional Hospital	E
Inland Hospital	D
Maine Coast Memorial Hospital	C
Maine Medical Center	A
MaineGeneral Medical Center	A
Mayo Regional Hospital	E
Mercy Hospital	B
Mid Coast Hospital	B
Miles Memorial Hospital	D
Millinocket Regional Hospital	E
Mount Desert Island Hospital	E
New England Rehabilitation Hospital	G
Northern Maine Medical Center	D
Parkview Adventist Medical Center	D
Penobscot Bay Medical Center	B
Penobscot Valley Hospital	E
Redington-Fairview General Hospital	E
Rumford Community Hospital	E
Sebasticook Valley Hospital	E
Southern Maine Medical Center	B
Spring Harbor Hospital	F
St. Andrews Hospital	E
St. Joseph Hospital	B
St. Mary's Regional Medical Center	B
Stephens Memorial Hospital	D
Waldo County General Hospital	E
York Hospital	B

## Profitability Ratios

**Provides information on the ability of the organization to produce a profit. Few hospitals could remain financially viable without a profit (or excess of revenues over expenses), especially over a long period of time. Cash flow would not be sufficient to meet normal cash requirements such as debt principal and investment in fixed or current assets. Six measures of profitability are included:**

- Operating Margin
- Non-operating Revenue Margin
- Total Margin
- Return on Equity
- Net Operating Income (Operating Surplus or Loss)
- Total Surplus/Deficit (Total Surplus or Loss)

# Operating Margin

## Maine Health Data Organization

### Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>3.11%</b>	<b>1.92%</b>	<b>1.74%</b>	<b>2.43%</b>	<b>3.28%</b>
Central Maine Medical Center	2.80%	1.18%	0.17%	1.39%	(1.56%)
Eastern Maine Medical Center	2.72%	0.99%	3.30%	2.33%	1.64%
MaineGeneral Medical Center	3.41%	2.67%	(2.35%)	2.53%	4.92%
Maine Medical Center	6.00%	7.94%	6.48%	7.34%	6.25%
<b>Peer Group B Median -- 8 Hospitals</b>	<b>2.88%</b>	<b>1.19%</b>	<b>(0.06%)</b>	<b>1.49%</b>	<b>1.43%</b>
Aroostook Medical Center, The (TAMC)	0.30%	0.39%	(1.19%)	0.93%	(0.04%)
Mercy Hospital	2.97%	2.13%	(0.34%)	(2.91%)	(9.20%)
Mid Coast Hospital	7.56%	4.07%	1.02%	3.09%	2.18%
Penobscot Bay Medical Center	0.53%	(0.21%)	0.34%	(0.05%)	(3.29%)
Southern Maine Medical Center	0.12%	0.75%	0.11%	1.27%	0.68%
St Joseph Hospital	4.12%	(0.99%)	(1.01%)	4.99%	5.90%
St Mary's Regional Medical Center	3.40%	7.04%	3.93%	5.10%	4.57%
York Hospital	2.80%	1.62%	(0.23%)	1.71%	2.80%
<b>Peer Group C Median -- 4 Hospitals</b>	<b>0.07%</b>	<b>1.94%</b>	<b>3.15%</b>	<b>0.14%</b>	<b>0.31%</b>
Cary Medical Center	(0.42%)	(0.94%)	2.54%	(1.83%)	0.12%
Franklin Memorial Hospital	0.56%	3.87%	4.78%	2.11%	2.98%
Henrietta D. Goodall Hospital	(1.15%)	0.02%	(2.89%)	(9.82%)	0.51%
Maine Coast Memorial Hospital	2.01%	3.92%	3.76%	3.57%	(1.83%)
<b>Peer Group D Median -- 5 Hospitals</b>	<b>4.60%</b>	<b>2.37%</b>	<b>1.61%</b>	<b>(0.37%)</b>	<b>1.27%</b>
Inland Hospital	(2.38%)	2.37%	3.06%	3.61%	1.27%
Miles Memorial Hospital	4.72%	(1.13%)	1.61%	(0.37%)	1.57%
Northern Maine Medical Center	4.60%	3.60%	(0.88%)	(3.84%)	(6.28%)
Parkview Adventist Medical Center	1.21%	(22.70%)	(13.57%)	(6.61%)	(2.69%)
Stephens Memorial Hospital	8.71%	11.14%	7.06%	6.07%	6.11%
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>3.32%</b>	<b>3.39%</b>	<b>1.88%</b>	<b>2.08%</b>	<b>0.09%</b>
Blue Hill Memorial Hospital	(0.58%)	(7.40%)	(4.97%)	(14.98%)	8.68%
Bridgton Hospital	5.76%	4.35%	6.60%	7.24%	7.41%
Calais Regional Hospital	3.94%	(2.81%)	0.60%	(1.38%)	(5.23%)
Charles A. Dean Memorial Hospital	1.06%	(0.47%)	0.10%	(3.85%)	(2.89%)
Down East Community Hospital	7.89%	8.34%	7.39%	(1.94%)	(1.81%)
Houlton Regional Hospital	2.08%	3.77%	7.54%	2.08%	(0.32%)
Mayo Regional Hospital	3.32%	5.85%	4.25%	5.57%	0.25%
Millinocket Regional Hospital	0.80%	3.39%	1.49%	2.60%	2.88%
Mount Desert Island Hospital	(3.97%)	0.42%	(6.23%)	(0.93%)	(2.41%)
Penobscot Valley Hospital	2.11%	2.25%	(0.85%)	0.26%	0.09%
Redington-Fairview General Hospital	13.99%	7.10%	5.31%	5.23%	1.70%
Rumford Community Hospital	4.57%	7.95%	1.88%	4.18%	(3.71%)
St Andrews Hospital	(3.37%)	1.33%	(3.55%)	(5.89%)	(0.22%)
Sebasticook Valley Hospital	4.59%	2.99%	8.45%	5.14%	4.27%
Waldo County General Hospital	5.47%	4.13%	2.48%	3.70%	5.55%
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>1.63%</b>	<b>7.30%</b>	<b>2.50%</b>	<b>2.13%</b>	<b>1.94%</b>
Acadia Hospital Corporation	1.04%	12.68%	2.87%	3.04%	2.90%
Spring Harbor Hospital	2.23%	1.92%	2.14%	1.22%	0.98%
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>18.01%</b>	<b>17.23%</b>	<b>17.70%</b>	<b>11.62%</b>	<b>20.39%</b>
New England Rehabilitation Hospital	18.01%	17.23%	17.70%	11.62%	20.39%
<b>All Maine Hospitals Median</b>	<b>2.80%</b>	<b>2.37%</b>	<b>1.61%</b>	<b>2.08%</b>	<b>0.98%</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Non-Operating Revenue Margin

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>28%</b>	<b>35%</b>	<b>20%</b>	<b>16%</b>	<b>19%</b>
Central Maine Medical Center	2%	27%	68%	11%	(3%)
Eastern Maine Medical Center	20%	38%	16%	(30%)	35%
MaineGeneral Medical Center	56%	54%	(77%)	338%	22%
Maine Medical Center	36%	32%	24%	22%	16%
<b>Peer Group B Median -- 8 Hospitals</b>	<b>39%</b>	<b>54%</b>	<b>83%</b>	<b>73%</b>	<b>26%</b>
Aroostook Medical Center, The (TAMC)	74%	55%	(84%)	19%	122%
Mercy Hospital	38%	52%	95%	176%	(4%)
Mid Coast Hospital	29%	43%	69%	26%	28%
Penobscot Bay Medical Center	84%	113%	84%	106%	(46%)
Southern Maine Medical Center	87%	87%	87%	142%	63%
St Joseph Hospital	7%	182%	(1688%)	5%	13%
St Mary's Regional Medical Center	41%	13%	1724%	40%	23%
York Hospital	37%	52%	82%	276%	38%
<b>Peer Group C Median -- 4 Hospitals</b>	<b>118%</b>	<b>84%</b>	<b>20%</b>	<b>1%</b>	<b>(87%)</b>
Cary Medical Center	179%	775%	10%	(9%)	38%
Franklin Memorial Hospital	76%	32%	23%	7%	10%
Henrietta D. Goodall Hospital	160%	100%	18%	32%	(183%)
Maine Coast Memorial Hospital	31%	67%	22%	(5%)	(270%)
<b>Peer Group D Median -- 5 Hospitals</b>	<b>6%</b>	<b>15%</b>	<b>10%</b>	<b>(15%)</b>	<b>14%</b>
Inland Hospital	(5%)	19%	12%	(15%)	28%
Miles Memorial Hospital	6%	(4748%)	45%	78%	37%
Northern Maine Medical Center	24%	15%	(111%)	(87%)	2%
Parkview Adventist Medical Center	37%	(2%)	(18%)	(21%)	(7%)
Stephens Memorial Hospital	(4%)	23%	10%	6%	14%
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>22%</b>	<b>24%</b>	<b>9%</b>	<b>3%</b>	<b>22%</b>
Blue Hill Memorial Hospital	123%	(27%)	(32%)	8%	0%
Bridgton Hospital	21%	36%	9%	(4%)	9%
Calais Regional Hospital	2%	(8%)	32%	(46%)	(11%)
Charles A. Dean Memorial Hospital	39%	682%	71%	3%	(9%)
Down East Community Hospital	11%	12%	5%	(4%)	(68%)
Houlton Regional Hospital	273%	(389%)	(40%)	450%	69%
Mayo Regional Hospital	30%	24%	1%	16%	82%
Millinocket Regional Hospital	76%	40%	58%	(84%)	22%
Mount Desert Island Hospital	(1282%)	89%	(373%)	5237%	9858%
Penobscot Valley Hospital	12%	10%	13%	(83%)	47%
Redington-Fairview General Hospital	22%	39%	41%	38%	32%
Rumford Community Hospital	20%	20%	18%	(5%)	(19%)
St Andrews Hospital	2774%	75%	(39%)	(36%)	110%
Sebasticook Valley Hospital	12%	18%	6%	4%	15%
Waldo County General Hospital	38%	52%	59%	29%	40%
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>31%</b>	<b>32%</b>	<b>9%</b>	<b>15%</b>	<b>14%</b>
Acadia Hospital Corporation	50%	6%	15%	24%	3%
Spring Harbor Hospital	13%	57%	3%	6%	25%
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>5%</b>	<b>6%</b>	<b>3%</b>	<b>0%</b>	<b>0%</b>
New England Rehabilitation Hospital	5%	6%	3%	0%	0%
<b>All Maine Hospitals Median</b>	<b>31%</b>	<b>36%</b>	<b>15%</b>	<b>7%</b>	<b>16%</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Total Margin

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>5.38%</b>	<b>3.63%</b>	<b>2.22%</b>	<b>1.68%</b>	<b>4.37%</b>
Central Maine Medical Center	2.87%	1.60%	0.53%	1.56%	(1.51%)
Eastern Maine Medical Center	3.36%	1.59%	3.90%	1.80%	2.51%
MaineGeneral Medical Center	7.40%	5.67%	(1.32%)	(1.11%)	6.23%
Maine Medical Center	9.12%	11.25%	8.34%	9.19%	7.33%
<b>Peer Group B Median -- 8 Hospitals</b>	<b>4.39%</b>	<b>3.84%</b>	<b>(0.15%)</b>	<b>2.36%</b>	<b>2.40%</b>
Aroostook Medical Center, The (TAMC)	1.15%	0.88%	(0.64%)	1.14%	0.21%
Mercy Hospital	4.67%	4.35%	(8.05%)	3.57%	(8.83%)
Mid Coast Hospital	10.35%	6.90%	3.25%	4.10%	2.99%
Penobscot Bay Medical Center	3.24%	1.60%	2.02%	0.92%	(2.23%)
Southern Maine Medical Center	0.89%	5.54%	0.84%	(3.12%)	1.81%
St Joseph Hospital	4.44%	1.19%	(0.06%)	5.25%	6.69%
St Mary's Regional Medical Center	5.65%	7.99%	(0.25%)	8.25%	5.88%
York Hospital	4.34%	3.34%	(1.30%)	(1.00%)	4.47%
<b>Peer Group C Median -- 4 Hospitals</b>	<b>2.10%</b>	<b>7.23%</b>	<b>3.79%</b>	<b>0.30%</b>	<b>0.18%</b>
Cary Medical Center	0.53%	0.14%	2.82%	(1.67%)	0.19%
Franklin Memorial Hospital	2.34%	5.58%	6.11%	2.27%	3.30%
Henrietta D. Goodall Hospital	1.87%	8.87%	(3.53%)	(15.19%)	0.18%
Maine Coast Memorial Hospital	2.90%	11.10%	4.77%	3.40%	(0.49%)
<b>Peer Group D Median -- 5 Hospitals</b>	<b>5.01%</b>	<b>2.93%</b>	<b>2.91%</b>	<b>(1.70%)</b>	<b>1.77%</b>
Inland Hospital	(2.27%)	2.93%	3.46%	3.15%	1.77%
Miles Memorial Hospital	5.01%	(0.02%)	2.91%	(1.70%)	2.46%
Northern Maine Medical Center	6.00%	4.22%	(0.41%)	(2.02%)	(6.40%)
Parkview Adventist Medical Center	1.91%	(22.18%)	(11.29%)	(5.41%)	(2.50%)
Stephens Memorial Hospital	8.38%	14.04%	7.78%	6.45%	7.00%
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>4.03%</b>	<b>5.11%</b>	<b>3.49%</b>	<b>0.14%</b>	<b>1.36%</b>
Blue Hill Memorial Hospital	2.47%	(5.75%)	(3.72%)	(16.53%)	8.71%
Bridgton Hospital	7.18%	6.63%	7.18%	7.01%	8.10%
Calais Regional Hospital	4.03%	(2.60%)	0.87%	(0.94%)	(4.70%)
Charles A. Dean Memorial Hospital	1.73%	0.08%	0.36%	(3.96%)	(2.65%)
Down East Community Hospital	8.76%	9.39%	7.75%	(1.86%)	(1.07%)
Houlton Regional Hospital	(1.24%)	0.79%	5.50%	(0.61%)	(1.04%)
Mayo Regional Hospital	4.66%	7.59%	4.30%	6.56%	1.36%
Millinocket Regional Hospital	3.26%	5.56%	3.49%	1.44%	3.64%
Mount Desert Island Hospital	(0.28%)	3.55%	(1.26%)	0.02%	0.02%
Penobscot Valley Hospital	2.40%	2.51%	(0.98%)	0.14%	0.17%
Redington-Fairview General Hospital	17.26%	11.12%	8.74%	8.11%	2.48%
Rumford Community Hospital	5.66%	9.71%	2.27%	4.00%	(3.09%)
St Andrews Hospital	0.12%	5.11%	(2.52%)	(4.28%)	2.21%
Sebasticook Valley Hospital	5.16%	3.63%	8.96%	5.36%	4.97%
Waldo County General Hospital	8.57%	8.27%	5.88%	5.14%	8.93%
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>2.30%</b>	<b>8.87%</b>	<b>2.77%</b>	<b>2.64%</b>	<b>2.15%</b>
Acadia Hospital Corporation	2.05%	13.36%	3.34%	3.98%	3.00%
Spring Harbor Hospital	2.55%	4.37%	2.20%	1.30%	1.29%
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>18.76%</b>	<b>18.06%</b>	<b>18.13%</b>	<b>11.65%</b>	<b>20.41%</b>
New England Rehabilitation Hospital	18.76%	18.06%	18.13%	11.65%	20.41%
<b>All Maine Hospitals Median</b>	<b>3.36%</b>	<b>4.37%</b>	<b>2.27%</b>	<b>1.44%</b>	<b>1.81%</b>
<b>* Northeast Median</b>	<b>3.00%</b>	<b>2.90%</b>	<b>1.00%</b>	<b>1.50%</b>	<b>2.10%</b>
<b>* U.S. Median</b>	<b>4.30%</b>	<b>4.20%</b>	<b>2.30%</b>	<b>2.70%</b>	<b>3.40%</b>

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Return on Equity

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>9.31%</b>	<b>6.24%</b>	<b>5.90%</b>	<b>5.00%</b>	<b>8.76%</b>
Central Maine Medical Center	7.92%	4.69%	1.61%	5.01%	(5.93%)
Eastern Maine Medical Center	8.16%	3.72%	10.64%	4.99%	6.77%
MaineGeneral Medical Center	11.07%	7.78%	(1.99%)	(1.93%)	11.50%
Maine Medical Center	10.45%	12.74%	10.18%	13.90%	10.76%
<b>Peer Group B Median -- 8 Hospitals</b>	<b>8.12%</b>	<b>7.43%</b>	<b>(0.37%)</b>	<b>4.91%</b>	<b>3.98%</b>
Aroostook Medical Center, The (TAMC)	3.47%	2.69%	(1.96%)	3.40%	0.62%
Mercy Hospital	7.89%	7.56%	(14.69%)	7.10%	(18.43%)
Mid Coast Hospital	15.22%	10.07%	5.04%	6.42%	4.51%
Penobscot Bay Medical Center	6.17%	3.41%	4.44%	2.23%	(5.62%)
Southern Maine Medical Center	1.45%	9.10%	1.24%	(5.80%)	3.45%
St Joseph Hospital	11.98%	3.21%	(0.27%)	22.79%	27.89%
St Mary's Regional Medical Center	10.92%	15.54%	(0.46%)	13.84%	9.24%
York Hospital	8.35%	7.30%	(3.63%)	(2.96%)	12.83%
<b>Peer Group C Median -- 4 Hospitals</b>	<b>3.02%</b>	<b>10.79%</b>	<b>10.29%</b>	<b>0.02%</b>	<b>0.46%</b>
Cary Medical Center	1.58%	0.43%	8.75%	(5.13%)	0.56%
Franklin Memorial Hospital	3.59%	9.09%	14.92%	5.18%	7.21%
Henrietta D. Goodall Hospital	2.46%	12.49%	(4.93%)	(27.95%)	0.37%
Maine Coast Memorial Hospital	8.11%	30.38%	11.82%	8.40%	(1.01%)
<b>Peer Group D Median -- 5 Hospitals</b>	<b>13.16%</b>	<b>8.41%</b>	<b>10.80%</b>	<b>9.60%</b>	<b>5.28%</b>
Inland Hospital	(6.34%)	8.41%	10.80%	9.60%	5.28%
Miles Memorial Hospital	13.85%	(0.07%)	8.63%	(4.96%)	4.78%
Northern Maine Medical Center	16.74%	11.04%	(1.05%)	(4.99%)	(18.88%)
Parkview Adventist Medical Center	8.87%	(850.23%)	131.37%	40.87%	106.23%
Stephens Memorial Hospital	13.16%	22.81%	13.09%	10.49%	11.03%
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>10.99%</b>	<b>9.63%</b>	<b>7.12%</b>	<b>0.83%</b>	<b>2.05%</b>
Blue Hill Memorial Hospital	3.13%	(7.56%)	(5.92%)	(32.89%)	17.42%
Bridgton Hospital	15.72%	14.48%	14.77%	13.39%	14.47%
Calais Regional Hospital	10.99%	(7.60%)	2.66%	(2.91%)	(17.74%)
Charles A. Dean Memorial Hospital	61.56%	0.90%	5.49%	(57.35%)	(40.42%)
Down East Community Hospital	22.47%	21.48%	17.79%	(4.41%)	(2.82%)
Houlton Regional Hospital	(7.71%)	4.36%	27.51%	(3.09%)	(5.51%)
Mayo Regional Hospital	8.11%	12.91%	7.12%	10.68%	2.05%
Millinocket Regional Hospital	7.43%	11.79%	7.42%	3.20%	7.58%
Mount Desert Island Hospital	(0.74%)	9.63%	(3.22%)	0.05%	0.07%
Penobscot Valley Hospital	14.38%	13.25%	(5.75%)	0.83%	1.02%
Redington-Fairview General Hospital	18.16%	11.99%	10.13%	10.50%	3.21%
Rumford Community Hospital	13.33%	21.80%	5.01%	8.83%	(7.30%)
St Andrews Hospital	0.19%	7.93%	(4.01%)	(6.78%)	3.46%
Sebasticook Valley Hospital	11.80%	9.22%	22.05%	11.68%	9.78%
Waldo County General Hospital	9.57%	9.16%	8.00%	7.26%	11.96%
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>31.16%</b>	<b>50.90%</b>	<b>16.16%</b>	<b>26.49%</b>	<b>15.43%</b>
Acadia Hospital Corporation	51.16%	83.35%	23.26%	47.97%	25.62%
Spring Harbor Hospital	11.16%	18.44%	9.05%	5.01%	5.25%
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>102.96%</b>	<b>51.65%</b>	<b>81.68%</b>	<b>83.47%</b>	<b>118.44%</b>
New England Rehabilitation Hospital	102.96%	51.65%	81.68%	83.47%	118.44%
<b>All Maine Hospitals Median</b>	<b>9.57%</b>	<b>9.16%</b>	<b>7.12%</b>	<b>5.01%</b>	<b>4.51%</b>
<b>* Northeast Median</b>	<b>6.60%</b>	<b>6.60%</b>	<b>2.10%</b>	<b>4.30%</b>	<b>4.60%</b>
<b>* U.S. Median</b>	<b>7.90%</b>	<b>8.30%</b>	<b>4.60%</b>	<b>5.50%</b>	<b>6.20%</b>

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Net Operating Income (Operating Surplus/Loss)

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	\$ <b>10,842,058</b>	\$ <b>6,098,046</b>	\$ <b>8,770,170</b>	\$ <b>10,136,706</b>	\$ <b>12,504,556</b>
Central Maine Medical Center	\$ 5,843,161	\$ 2,775,528	\$ 432,962	\$ 3,884,580	\$ (4,719,269)
Eastern Maine Medical Center	\$ 12,944,369	\$ 4,748,240	\$ 17,107,378	\$ 12,657,859	\$ 9,185,814
MaineGeneral Medical Center	\$ 8,739,747	\$ 7,447,852	\$ (6,835,219)	\$ 7,615,552	\$ 15,823,297
Maine Medical Center	\$ 33,415,000	\$ 46,578,000	\$ 40,740,000	\$ 50,754,000	\$ 45,012,000
<b>Peer Group B Median -- 8 Hospitals</b>	\$ <b>3,077,294</b>	\$ <b>1,242,194</b>	\$ <b>(92,846)</b>	\$ <b>1,992,416</b>	\$ <b>1,656,075</b>
Aroostook Medical Center, The (TAMC)	\$ 266,524	\$ 366,892	\$ (1,114,265)	\$ 903,690	\$ (43,154)
Mercy Hospital	\$ 4,344,031	\$ 3,363,322	\$ (587,000)	\$ (5,397,000)	\$ (16,108,000)
Mid Coast Hospital	\$ 6,157,151	\$ 3,583,368	\$ 962,233	\$ 3,176,457	\$ 2,286,056
Penobscot Bay Medical Center	\$ 452,577	\$ (196,859)	\$ 348,094	\$ (60,484)	\$ (3,725,708)
Southern Maine Medical Center	\$ 109,777	\$ 740,010	\$ 110,794	\$ 1,685,619	\$ 1,026,094
St Joseph Hospital	\$ 3,471,805	\$ (802,283)	\$ (854,526)	\$ 4,397,457	\$ 5,134,186
St Mary's Regional Medical Center	\$ 3,781,202	\$ 8,749,581	\$ 4,839,000	\$ 6,383,000	\$ 6,145,000
York Hospital	\$ 2,682,782	\$ 1,744,378	\$ (296,485)	\$ 2,299,212	\$ 3,950,743
<b>Peer Group C Median -- 4 Hospitals</b>	\$ <b>79,135</b>	\$ <b>1,351,253</b>	\$ <b>2,057,932</b>	\$ <b>442,863</b>	\$ <b>217,171</b>
Cary Medical Center	\$ (167,908)	\$ (394,135)	\$ 1,178,469	\$ (791,523)	\$ 49,314
Franklin Memorial Hospital	\$ 326,178	\$ 2,691,721	\$ 3,658,425	\$ 1,677,248	\$ 2,439,324
Henrietta D. Goodall Hospital	\$ (684,182)	\$ 10,785	\$ (1,885,941)	\$ (6,679,649)	\$ 385,028
Maine Coast Memorial Hospital	\$ 1,272,346	\$ 2,781,020	\$ 2,937,394	\$ 3,022,216	\$ (1,423,347)
<b>Peer Group D Median -- 5 Hospitals</b>	\$ <b>2,050,922</b>	\$ <b>968,367</b>	\$ <b>822,071</b>	\$ <b>(181,313)</b>	\$ <b>766,472</b>
Inland Hospital	\$ (869,000)	\$ 968,367	\$ 1,456,124	\$ 1,999,409	\$ 766,472
Miles Memorial Hospital	\$ 2,133,255	\$ (544,375)	\$ 822,071	\$ (181,313)	\$ 797,227
Northern Maine Medical Center	\$ 2,050,922	\$ 1,703,096	\$ (400,582)	\$ (1,629,927)	\$ (2,687,920)
Parkview Adventist Medical Center	\$ 468,644	\$ (7,653,921)	\$ (4,357,597)	\$ (2,352,510)	\$ (910,817)
Stephens Memorial Hospital	\$ 3,217,312	\$ 4,744,941	\$ 3,084,930	\$ 2,568,637	\$ 2,565,729
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	\$ <b>944,401</b>	\$ <b>823,444</b>	\$ <b>548,397</b>	\$ <b>681,490</b>	\$ <b>21,158</b>
Blue Hill Memorial Hospital	\$ (143,489)	\$ (1,868,297)	\$ (1,377,076)	\$ (4,161,543)	\$ 2,881,341
Bridgton Hospital	\$ 1,541,377	\$ 1,317,406	\$ 2,240,761	\$ 2,627,046	\$ 2,942,235
Calais Regional Hospital	\$ 984,820	\$ (710,145)	\$ 160,868	\$ (367,380)	\$ (1,419,814)
Charles A. Dean Memorial Hospital	\$ 94,331	\$ (48,768)	\$ 12,683	\$ (488,328)	\$ (366,337)
Down East Community Hospital	\$ 2,379,768	\$ 2,719,543	\$ 2,461,659	\$ (642,885)	\$ (615,625)
Houlton Regional Hospital	\$ 692,994	\$ 1,354,376	\$ 3,132,015	\$ 876,761	\$ (134,983)
Mayo Regional Hospital	\$ 1,115,317	\$ 2,189,662	\$ 1,691,944	\$ 2,415,569	\$ 103,406
Millinocket Regional Hospital	\$ 179,157	\$ 823,444	\$ 367,226	\$ 681,490	\$ 762,435
Mount Desert Island Hospital	\$ (1,218,919)	\$ 147,378	\$ (2,238,239)	\$ (379,521)	\$ (1,069,449)
Penobscot Valley Hospital	\$ 403,899	\$ 476,149	\$ (184,311)	\$ 58,236	\$ 21,158
Redington-Fairview General Hospital	\$ 6,546,355	\$ 3,557,610	\$ 2,905,861	\$ 3,114,604	\$ 1,114,242
Rumford Community Hospital	\$ 1,072,117	\$ 2,223,631	\$ 548,397	\$ 1,345,755	\$ (1,187,765)
St Andrews Hospital	\$ (592,487)	\$ 261,992	\$ (712,703)	\$ (1,176,280)	\$ (42,347)
Sebasticook Valley Hospital	\$ 944,401	\$ 749,027	\$ 2,582,504	\$ 1,621,056	\$ 1,365,318
Waldo County General Hospital	\$ 2,291,037	\$ 1,916,297	\$ 1,360,823	\$ 2,225,805	\$ 3,479,605
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	\$ <b>548,187</b>	\$ <b>3,160,948</b>	\$ <b>974,440</b>	\$ <b>903,847</b>	\$ <b>890,497</b>
Acadia Hospital Corporation	\$ 421,268	\$ 5,737,358	\$ 1,228,582	\$ 1,419,993	\$ 1,474,814
Spring Harbor Hospital	\$ 675,105	\$ 584,538	\$ 720,298	\$ 387,700	\$ 306,179
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	\$ <b>4,990,247</b>	\$ <b>4,983,150</b>	\$ <b>5,271,582</b>	\$ <b>3,247,852</b>	\$ <b>6,388,182</b>
New England Rehabilitation Hospital	\$ 4,990,247	\$ 4,983,150	\$ 5,271,582	\$ 3,247,852	\$ 6,388,182
<b>All Maine Hospitals Median</b>	\$ <b>1,072,117</b>	\$ <b>1,354,376</b>	\$ <b>720,298</b>	\$ <b>1,419,993</b>	\$ <b>762,435</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable



# Total Surplus/Deficit (Total Surplus/Loss)

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 17,945,290</b>	<b>\$ 11,983,826</b>	<b>\$ 10,851,951</b>	<b>\$ 7,035,185</b>	<b>\$ 17,250,654</b>
Central Maine Medical Center	\$ 5,983,150	\$ 3,782,866	\$ 1,339,373	\$ 4,367,612	\$ (4,570,569)
Eastern Maine Medical Center	\$ 16,107,189	\$ 7,638,807	\$ 20,364,529	\$ 9,702,758	\$ 14,214,623
MaineGeneral Medical Center	\$ 19,783,390	\$ 16,328,845	\$ (3,860,055)	\$ (3,206,152)	\$ 20,286,685
Maine Medical Center	\$ 52,548,000	\$ 68,395,000	\$ 51,478,000	\$ 64,903,000	\$ 53,385,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 3,989,142</b>	<b>\$ 4,143,874</b>	<b>\$ (172,898)</b>	<b>\$ 2,652,759</b>	<b>\$ 2,855,965</b>
Aroostook Medical Center, The (TAMC)	\$ 1,040,268	\$ 824,306	\$ (606,083)	\$ 1,110,276	\$ (303,484)
Mercy Hospital	\$ 6,954,437	\$ 7,046,943	\$ (12,911,000)	\$ 7,075,000	\$ (15,846,000)
Mid Coast Hospital	\$ 8,682,667	\$ 4,640,526	\$ 2,396,174	\$ 4,195,241	\$ 2,935,086
Penobscot Bay Medical Center	\$ 2,843,674	\$ 1,548,273	\$ 2,110,807	\$ 1,069,638	\$ (2,548,101)
Southern Maine Medical Center	\$ 852,733	\$ 5,719,371	\$ 867,792	\$ (3,972,428)	\$ 2,776,843
St Joseph Hospital	\$ 3,750,771	\$ 983,077	\$ (47,795)	\$ 4,633,102	\$ 5,869,333
St Mary's Regional Medical Center	\$ 6,424,943	\$ 10,029,019	\$ (298,000)	\$ 10,678,000	\$ 8,025,000
York Hospital	\$ 4,227,512	\$ 3,647,222	\$ (1,644,212)	\$ (1,309,117)	\$ 6,407,356
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 1,264,868</b>	<b>\$ 5,046,747</b>	<b>\$ 2,537,598</b>	<b>\$ 539,692</b>	<b>\$ 107,600</b>
Cary Medical Center	\$ 213,250	\$ 58,368	\$ 1,309,897	\$ (724,290)	\$ 79,213
Franklin Memorial Hospital	\$ 1,382,568	\$ 3,951,947	\$ 4,746,071	\$ 1,803,673	\$ 2,708,046
Henrietta D. Goodall Hospital	\$ 1,147,167	\$ 6,141,547	\$ (2,288,396)	\$ (9,850,665)	\$ 135,987
Maine Coast Memorial Hospital	\$ 1,852,744	\$ 8,497,366	\$ 3,765,299	\$ 2,876,395	\$ (385,177)
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 2,270,634</b>	<b>\$ 1,201,265</b>	<b>\$ 1,507,813</b>	<b>\$ (822,347)</b>	<b>\$ 1,071,259</b>
Inland Hospital	\$ (831,142)	\$ 1,201,265	\$ 1,652,232	\$ 1,735,700	\$ 1,071,259
Miles Memorial Hospital	\$ 2,270,634	\$ (11,229)	\$ 1,507,813	\$ (822,347)	\$ 1,260,098
Northern Maine Medical Center	\$ 2,712,531	\$ 2,009,507	\$ (189,880)	\$ (870,234)	\$ (2,738,379)
Parkview Adventist Medical Center	\$ 744,187	\$ (7,510,646)	\$ (3,699,391)	\$ (1,946,230)	\$ (848,301)
Stephens Memorial Hospital	\$ 3,084,661	\$ 6,180,011	\$ 3,426,330	\$ 2,741,338	\$ 2,967,021
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 1,007,848</b>	<b>\$ 1,300,932</b>	<b>\$ 881,066</b>	<b>\$ 31,776</b>	<b>\$ 444,789</b>
Blue Hill Memorial Hospital	\$ 625,725	\$ (1,472,778)	\$ (1,042,994)	\$ (4,530,368)	\$ 2,894,152
Bridgton Hospital	\$ 1,948,736	\$ 2,058,107	\$ 2,454,428	\$ 2,537,495	\$ 3,239,185
Calais Regional Hospital	\$ 1,007,848	\$ (657,179)	\$ 236,274	\$ (251,307)	\$ (1,281,328)
Charles A. Dean Memorial Hospital	\$ 155,357	\$ 8,384	\$ 43,940	\$ (502,392)	\$ (336,958)
Down East Community Hospital	\$ 2,668,974	\$ 3,096,470	\$ 2,593,304	\$ (617,249)	\$ (366,655)
Houlton Regional Hospital	\$ (400,324)	\$ 276,973	\$ 2,236,444	\$ (250,201)	\$ (437,385)
Mayo Regional Hospital	\$ 1,585,239	\$ 2,896,554	\$ 1,715,206	\$ 2,877,953	\$ 565,199
Millinocket Regional Hospital	\$ 747,826	\$ 1,381,446	\$ 881,066	\$ 371,325	\$ 972,202
Mount Desert Island Hospital	\$ (88,206)	\$ 1,300,932	\$ (473,614)	\$ 7,388	\$ 10,960
Penobscot Valley Hospital	\$ 459,699	\$ 531,186	\$ (211,105)	\$ 31,776	\$ 39,597
Redington-Fairview General Hospital	\$ 8,396,931	\$ 5,817,723	\$ 4,958,332	\$ 4,986,187	\$ 1,635,032
Rumford Community Hospital	\$ 1,343,457	\$ 2,770,221	\$ 665,485	\$ 1,284,643	\$ (996,609)
St Andrews Hospital	\$ 22,154	\$ 1,051,454	\$ (511,366)	\$ (868,024)	\$ 444,789
Sebasticook Valley Hospital	\$ 1,067,370	\$ 916,903	\$ 2,754,848	\$ 1,694,480	\$ 1,598,472
Waldo County General Hospital	\$ 5,772,924	\$ 4,010,202	\$ 3,340,089	\$ 3,137,042	\$ 5,804,086
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 807,607</b>	<b>\$ 3,729,881</b>	<b>\$ 1,090,295</b>	<b>\$ 1,145,806</b>	<b>\$ 964,845</b>
Acadia Hospital Corporation	\$ 840,702	\$ 6,092,729	\$ 1,437,024	\$ 1,878,200	\$ 1,522,934
Spring Harbor Hospital	\$ 774,512	\$ 1,367,033	\$ 743,565	\$ 413,411	\$ 406,756
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 5,248,318</b>	<b>\$ 5,278,154</b>	<b>\$ 5,425,978</b>	<b>\$ 3,259,205</b>	<b>\$ 6,393,716</b>
New England Rehabilitation Hospital	\$ 5,248,318	\$ 5,278,154	\$ 5,425,978	\$ 3,259,205	\$ 6,393,716
<b>All Maine Hospitals Median</b>	<b>\$ 1,585,239</b>	<b>\$ 2,770,221</b>	<b>\$ 1,309,897</b>	<b>\$ 1,110,276</b>	<b>\$ 972,202</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

## Liquidity Ratios

**Measures an organization's ability to meet short-term obligations, collect receivables, and maintain cash position. Most organizations that experience financial problems do so because of a liquidity crisis: they are unable to pay current obligations as they become due. Five measures of liquidity are included:**

- Current Ratio (without Board Designated and Undesignated Investments)
- Days in Accounts Receivable
- Days Cash on Hand (Current)
- Days Cash on Hand (Including Board Designated and Undesignated Investments)
- Average Payment Period (Current Liabilities)

# Current Ratio (without Board Designated & Undesignated Investments)

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>2.11</b>	<b>1.87</b>	<b>1.64</b>	<b>2.06</b>	<b>1.84</b>
Central Maine Medical Center	3.18	3.10	1.44	1.91	1.38
Eastern Maine Medical Center	1.09	1.21	1.08	1.08	1.51
MaineGeneral Medical Center	1.46	1.33	1.85	2.22	2.16
Maine Medical Center	2.75	2.42	2.74	3.02	2.53
<b>Peer Group B Median -- 8 Hospitals</b>	<b>2.20</b>	<b>1.89</b>	<b>1.38</b>	<b>1.65</b>	<b>1.96</b>
Aroostook Medical Center, The (TAMC)	0.99	0.84	0.79	1.51	1.23
Mercy Hospital	1.95	1.56	1.21	1.41	1.12
Mid Coast Hospital	1.67	1.56	1.37	1.65	1.92
Penobscot Bay Medical Center	3.57	2.72	3.10	2.66	1.99
Southern Maine Medical Center	2.46	2.18	1.49	1.72	2.36
St Joseph Hospital	2.69	2.46	1.35	1.57	2.05
St Mary's Regional Medical Center	4.18	3.83	4.35	3.52	3.90
York Hospital	1.67	1.59	1.38	1.64	1.71
<b>Peer Group C Median -- 4 Hospitals</b>	<b>1.83</b>	<b>2.38</b>	<b>1.77</b>	<b>1.88</b>	<b>1.74</b>
Cary Medical Center	1.67	2.12	1.60	1.39	1.81
Franklin Memorial Hospital	3.93	4.81	1.94	2.37	2.48
Henrietta D. Goodall Hospital	1.17	1.34	0.85	1.01	1.14
Maine Coast Memorial Hospital	1.99	2.65	2.22	2.41	1.68
<b>Peer Group D Median -- 5 Hospitals</b>	<b>1.50</b>	<b>1.19</b>	<b>1.46</b>	<b>0.93</b>	<b>0.81</b>
Inland Hospital	1.18	0.95	1.04	0.83	0.69
Miles Memorial Hospital	1.50	1.19	1.52	0.93	2.33
Northern Maine Medical Center	2.09	1.88	1.46	1.65	0.81
Parkview Adventist Medical Center	1.10	0.42	0.40	0.40	0.55
Stephens Memorial Hospital	2.18	1.90	1.70	1.62	1.54
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>1.70</b>	<b>2.21</b>	<b>1.97</b>	<b>2.00</b>	<b>1.30</b>
Blue Hill Memorial Hospital	1.27	1.02	1.48	0.92	0.96
Bridgton Hospital	2.88	3.01	2.31	4.14	4.65
Calais Regional Hospital	2.07	2.35	2.46	2.88	1.78
Charles A. Dean Memorial Hospital	0.46	0.50	0.56	0.64	0.63
Down East Community Hospital	2.46	2.24	3.89	3.16	1.97
Houlton Regional Hospital	1.10	1.22	1.44	1.38	1.28
Mayo Regional Hospital	3.45	3.55	2.24	2.32	1.41
Millinocket Regional Hospital	1.70	3.35	3.66	2.40	1.83
Mount Desert Island Hospital	0.83	0.90	0.63	0.76	0.68
Penobscot Valley Hospital	1.10	0.82	1.20	1.15	1.24
Redington-Fairview General Hospital	8.00	5.48	4.21	3.82	4.50
Rumford Community Hospital	3.12	4.75	2.79	2.11	1.50
St Andrews Hospital	1.19	0.98	1.16	1.18	1.15
Sebasticook Valley Hospital	1.52	1.20	1.02	1.51	1.30
Waldo County General Hospital	2.29	2.21	1.97	2.00	0.83
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>1.29</b>	<b>0.94</b>	<b>1.28</b>	<b>2.56</b>	<b>2.62</b>
Acadia Hospital Corporation	0.35	0.50	0.46	0.58	1.92
Spring Harbor Hospital	2.23	1.39	2.11	4.54	3.32
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>3.96</b>	<b>7.00</b>	<b>3.34</b>	<b>1.81</b>	<b>2.39</b>
New England Rehabilitation Hospital	3.96	7.00	3.34	1.81	2.39
<b>All Maine Hospitals Median</b>	<b>1.95</b>	<b>1.88</b>	<b>1.49</b>	<b>1.65</b>	<b>1.68</b>
<b>* Northeast Median</b>	<b>1.52</b>	<b>1.57</b>	<b>1.55</b>	<b>1.53</b>	<b>1.59</b>
<b>* U.S. Median</b>	<b>2.08</b>	<b>2.13</b>	<b>2.05</b>	<b>2.11</b>	<b>2.19</b>

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Days in Account Receivable

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>32.0</b>	<b>32.4</b>	<b>30.9</b>	<b>28.6</b>	<b>31.7</b>
Central Maine Medical Center	31.9	34.6	41.0	43.2	46.5
Eastern Maine Medical Center	35.3	30.5	29.8	27.2	29.2
MaineGeneral Medical Center	32.1	34.4	32.1	30.0	33.6
Maine Medical Center	18.5	20.3	29.7	25.7	29.9
<b>Peer Group B Median -- 8 Hospitals</b>	<b>39.8</b>	<b>38.3</b>	<b>38.1</b>	<b>32.1</b>	<b>36.9</b>
Aroostook Medical Center, The (TAMC)	37.9	32.8	35.5	24.4	29.1
Mercy Hospital	43.7	43.8	46.0	38.9	53.5
Mid Coast Hospital	24.5	24.8	29.8	29.4	30.3
Penobscot Bay Medical Center	41.8	42.9	50.1	46.4	38.4
Southern Maine Medical Center	43.4	41.3	40.2	49.0	43.7
St Joseph Hospital	31.7	34.1	32.6	24.1	26.3
St Mary's Regional Medical Center	36.2	35.4	36.0	24.5	35.4
York Hospital	43.6	45.8	42.3	34.9	42.8
<b>Peer Group C Median -- 4 Hospitals</b>	<b>32.3</b>	<b>40.7</b>	<b>39.4</b>	<b>39.0</b>	<b>38.1</b>
Cary Medical Center	18.2	29.3	28.7	28.1	37.3
Franklin Memorial Hospital	38.4	47.2	44.6	48.4	41.0
Henrietta D. Goodall Hospital	55.3	53.6	60.3	46.3	38.9
Maine Coast Memorial Hospital	26.3	34.2	34.2	31.7	35.2
<b>Peer Group D Median -- 5 Hospitals</b>	<b>38.3</b>	<b>29.8</b>	<b>33.7</b>	<b>35.1</b>	<b>43.8</b>
Inland Hospital	28.4	29.8	33.7	25.9	24.9
Miles Memorial Hospital	55.6	56.1	60.1	43.3	46.3
Northern Maine Medical Center	39.7	29.6	30.4	35.1	44.1
Parkview Adventist Medical Center	38.3	44.6	38.1	37.0	43.8
Stephens Memorial Hospital	20.3	16.4	20.3	20.6	20.1
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>37.4</b>	<b>36.9</b>	<b>37.1</b>	<b>39.7</b>	<b>37.8</b>
Blue Hill Memorial Hospital	60.0	52.3	54.5	51.4	16.4
Bridgton Hospital	31.3	34.5	38.9	46.2	39.2
Calais Regional Hospital	53.9	43.4	41.4	51.3	55.9
Charles A. Dean Memorial Hospital	29.2	26.9	15.7	14.9	22.2
Down East Community Hospital	22.6	22.1	27.2	29.3	37.8
Houlton Regional Hospital	51.5	49.6	47.2	41.2	48.2
Mayo Regional Hospital	37.4	30.9	26.3	29.4	30.5
Millinocket Regional Hospital	38.5	35.3	35.8	36.6	31.0
Mount Desert Island Hospital	28.4	30.9	31.3	39.7	36.6
Penobscot Valley Hospital	34.7	36.9	35.4	35.4	39.6
Redington-Fairview General Hospital	72.5	50.0	50.4	43.8	43.9
Rumford Community Hospital	43.5	43.6	52.7	58.2	42.8
St Andrews Hospital	66.0	56.1	55.4	54.6	44.3
Sebasticook Valley Hospital	26.0	54.7	35.8	22.9	24.0
Waldo County General Hospital	25.2	33.3	37.1	29.5	28.6
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>26.1</b>	<b>21.0</b>	<b>26.0</b>	<b>18.9</b>	<b>15.6</b>
Acadia Hospital Corporation	15.6	16.8	26.8	22.6	18.1
Spring Harbor Hospital	36.6	25.3	25.3	15.2	13.0
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>54.1</b>	<b>39.4</b>	<b>44.5</b>	<b>33.9</b>	<b>42.4</b>
New England Rehabilitation Hospital	54.1	39.4	44.5	33.9	42.4
<b>All Maine Hospitals Median</b>	<b>36.6</b>	<b>34.6</b>	<b>35.8</b>	<b>34.9</b>	<b>37.3</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Days Cash on Hand (Current)

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>24.4</b>	<b>15.8</b>	<b>11.3</b>	<b>23.3</b>	<b>39.8</b>
Central Maine Medical Center	34.5	25.3	10.9	9.7	47.0
Eastern Maine Medical Center	4.5	5.3	5.6	8.6	12.7
MaineGeneral Medical Center	14.3	6.3	11.7	37.0	32.5
Maine Medical Center	222.6	224.6	161.7	162.9	160.2
<b>Peer Group B Median -- 8 Hospitals</b>	<b>24.9</b>	<b>40.7</b>	<b>16.1</b>	<b>25.8</b>	<b>23.4</b>
Aroostook Medical Center, The (TAMC)	6.0	12.6	16.5	18.1	10.0
Mercy Hospital	24.5	44.0	(0.5)	22.6	(4.9)
Mid Coast Hospital	41.8	35.9	15.7	49.2	36.2
Penobscot Bay Medical Center	97.6	37.5	58.1	37.0	59.1
Southern Maine Medical Center	25.2	48.0	38.3	29.0	31.9
St Joseph Hospital	69.1	71.3	54.0	77.4	76.9
St Mary's Regional Medical Center	20.7	44.7	8.6	18.1	4.1
York Hospital	8.0	9.3	7.3	14.6	14.8
<b>Peer Group C Median -- 4 Hospitals</b>	<b>41.3</b>	<b>54.8</b>	<b>18.9</b>	<b>32.4</b>	<b>39.2</b>
Cary Medical Center	36.1	34.6	11.6	15.8	5.3
Franklin Memorial Hospital	68.3	75.0	26.1	39.8	53.2
Henrietta D. Goodall Hospital	12.7	26.7	10.1	25.0	25.1
Maine Coast Memorial Hospital	46.5	86.5	58.0	84.3	70.6
<b>Peer Group D Median -- 5 Hospitals</b>	<b>24.8</b>	<b>13.4</b>	<b>24.3</b>	<b>33.3</b>	<b>22.0</b>
Inland Hospital	24.8	9.3	8.3	11.3	3.0
Miles Memorial Hospital	22.4	13.4	24.3	36.3	38.2
Northern Maine Medical Center	33.4	49.6	37.3	33.3	22.0
Parkview Adventist Medical Center	2.5	3.2	1.2	15.8	6.1
Stephens Memorial Hospital	67.6	108.1	69.5	79.3	50.5
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>7.7</b>	<b>24.3</b>	<b>14.8</b>	<b>35.9</b>	<b>29.4</b>
Blue Hill Memorial Hospital	4.4	3.1	12.6	4.8	29.2
Bridgton Hospital	6.0	6.3	9.9	40.4	72.8
Calais Regional Hospital	0.6	3.9	10.0	28.4	4.4
Charles A. Dean Memorial Hospital	22.5	10.1	14.8	22.4	24.3
Down East Community Hospital	34.4	51.7	47.9	89.4	69.9
Houlton Regional Hospital	5.8	26.2	5.6	35.9	7.6
Mayo Regional Hospital	43.6	56.8	48.0	72.5	29.4
Millinocket Regional Hospital	2.1	9.7	15.9	52.9	80.6
Mount Desert Island Hospital	3.0	7.2	30.4	13.6	9.4
Penobscot Valley Hospital	2.9	2.7	2.6	32.0	35.4
Redington-Fairview General Hospital	170.4	221.5	164.4	172.4	187.1
Rumford Community Hospital	7.7	24.7	8.9	2.7	2.1
St Andrews Hospital	23.5	25.4	45.3	29.2	49.6
Sebasticook Valley Hospital	25.1	24.3	28.2	55.2	67.8
Waldo County General Hospital	31.2	42.7	14.4	42.2	21.2
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>23.5</b>	<b>49.8</b>	<b>42.8</b>	<b>61.5</b>	<b>87.6</b>
Acadia Hospital Corporation	17.0	35.8	36.3	27.1	63.4
Spring Harbor Hospital	29.9	63.9	49.3	96.0	111.7
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>30.5</b>	<b>193.8</b>	<b>95.2</b>	<b>83.8</b>	<b>74.3</b>
New England Rehabilitation Hospital	30.5	193.8	95.2	83.8	74.3
<b>All Maine Hospitals Median</b>	<b>24.5</b>	<b>26.7</b>	<b>15.9</b>	<b>33.3</b>	<b>32.5</b>
<b>* Northeast Median</b>	<b>26.8</b>	<b>26.2</b>	<b>24.8</b>	<b>35.1</b>	<b>31</b>
<b>* U.S. Median</b>	<b>25.1</b>	<b>26.8</b>	<b>24.6</b>	<b>34.7</b>	<b>26.7</b>

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Days Cash on Hand (Inc. Board Designated & Undesignated Investments)

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>116.2</b>	<b>111.1</b>	<b>86.0</b>	<b>94.5</b>	<b>102.2</b>
Central Maine Medical Center	34.5	25.3	10.9	9.7	47.0
Eastern Maine Medical Center	54.5	63.0	62.2	78.2	76.7
MaineGeneral Medical Center	177.9	159.3	109.7	110.8	127.8
Maine Medical Center	290.7	286.1	218.1	219.1	218.4
<b>Peer Group B Median -- 8 Hospitals</b>	<b>100.4</b>	<b>109.6</b>	<b>60.2</b>	<b>74.3</b>	<b>79.1</b>
Aroostook Medical Center, The (TAMC)	17.6	22.0	26.9	28.7	28.0
Mercy Hospital	247.7	176.8	46.9	73.4	50.9
Mid Coast Hospital	189.9	186.4	145.3	151.3	141.9
Penobscot Bay Medical Center	97.6	37.5	58.1	37.0	59.1
Southern Maine Medical Center	101.8	130.5	132.8	75.2	87.6
St Joseph Hospital	77.1	82.5	59.6	84.4	85.1
St Mary's Regional Medical Center	99.8	116.1	60.9	93.0	82.5
York Hospital	100.9	103.1	71.7	70.6	75.8
<b>Peer Group C Median -- 4 Hospitals</b>	<b>90.2</b>	<b>105.4</b>	<b>69.0</b>	<b>74.5</b>	<b>70.6</b>
Cary Medical Center	86.5	61.2	55.1	68.7	49.3
Franklin Memorial Hospital	94.0	101.8	26.1	39.8	53.2
Henrietta D. Goodall Hospital	184.0	188.8	148.2	80.4	87.9
Maine Coast Memorial Hospital	61.2	109.1	82.9	99.7	91.5
<b>Peer Group D Median -- 5 Hospitals</b>	<b>33.8</b>	<b>38.1</b>	<b>37.3</b>	<b>54.2</b>	<b>52.0</b>
Inland Hospital	63.1	38.1	38.2	56.2	52.0
Miles Memorial Hospital	33.8	25.0	31.7	54.2	59.0
Northern Maine Medical Center	33.4	49.6	37.3	37.9	26.8
Parkview Adventist Medical Center	2.5	3.2	1.2	15.8	8.9
Stephens Memorial Hospital	103.8	154.2	120.7	145.6	133.3
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>60.8</b>	<b>68.1</b>	<b>57.9</b>	<b>85.0</b>	<b>102.9</b>
Blue Hill Memorial Hospital	201.7	186.2	151.2	85.0	110.8
Bridgton Hospital	45.6	37.8	46.1	68.5	102.9
Calais Regional Hospital	1.7	12.9	33.4	52.1	32.0
Charles A. Dean Memorial Hospital	25.5	14.0	18.7	26.8	29.4
Down East Community Hospital	50.3	68.1	57.9	101.9	84.3
Houlton Regional Hospital	41.7	64.6	35.0	62.4	35.8
Mayo Regional Hospital	103.5	126.6	109.3	151.1	137.0
Millinocket Regional Hospital	120.6	110.9	113.9	136.2	174.9
Mount Desert Island Hospital	69.8	74.1	85.1	60.5	70.0
Penobscot Valley Hospital	23.3	30.4	23.1	47.6	50.4
Redington-Fairview General Hospital	285.9	332.6	260.4	257.0	270.3
Rumford Community Hospital	35.8	53.0	34.7	20.7	21.7
St Andrews Hospital	101.9	105.5	102.1	87.5	124.4
Sebasticook Valley Hospital	60.8	53.9	56.7	110.5	151.3
Waldo County General Hospital	193.3	198.0	128.6	177.0	223.6
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>55.5</b>	<b>79.1</b>	<b>83.3</b>	<b>138.3</b>	<b>135.0</b>
Acadia Hospital Corporation	81.2	94.3	117.3	180.6	155.7
Spring Harbor Hospital	29.9	63.9	49.3	96.0	114.3
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>30.5</b>	<b>193.8</b>	<b>95.2</b>	<b>83.8</b>	<b>74.3</b>
New England Rehabilitation Hospital	30.5	193.8	95.2	83.8	74.3
<b>All Maine Hospitals Median</b>	<b>77.1</b>	<b>82.5</b>	<b>59.6</b>	<b>78.2</b>	<b>82.5</b>
<b>* Northeast Median</b>	<b>66.3</b>	<b>62.9</b>	<b>57</b>	<b>88</b>	<b>112.8</b>
<b>* U.S. Median</b>	<b>62.6</b>	<b>63.0</b>	<b>55.4</b>	<b>104.1</b>	<b>95.1</b>

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Average Payment Period (Current Liabilities)

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>49.0</b>	<b>46.7</b>	<b>49.9</b>	<b>54.5</b>	<b>64.9</b>
Central Maine Medical Center	40.6	39.6	54.1	49.2	96.4
Eastern Maine Medical Center	50.3	43.6	45.7	59.9	36.2
MaineGeneral Medical Center	47.8	49.9	40.8	43.8	47.6
Maine Medical Center	96.8	117.0	76.9	68.1	82.2
<b>Peer Group B Median -- 8 Hospitals</b>	<b>46.1</b>	<b>48.6</b>	<b>53.1</b>	<b>59.2</b>	<b>50.3</b>
Aroostook Medical Center, The (TAMC)	66.0	91.6	94.5	58.9	61.4
Mercy Hospital	59.0	67.6	73.5	60.2	87.8
Mid Coast Hospital	51.4	54.2	47.5	59.5	48.6
Penobscot Bay Medical Center	44.7	43.5	44.1	43.3	52.0
Southern Maine Medical Center	38.7	50.8	57.9	61.3	46.2
St Joseph Hospital	47.4	46.5	69.5	72.3	56.6
St Mary's Regional Medical Center	28.5	32.6	31.0	28.8	43.4
York Hospital	41.0	46.3	48.3	42.1	43.1
<b>Peer Group C Median -- 4 Hospitals</b>	<b>45.4</b>	<b>45.6</b>	<b>50.7</b>	<b>52.0</b>	<b>58.4</b>
Cary Medical Center	45.9	43.1	50.4	49.4	44.1
Franklin Memorial Hospital	43.1	37.1	43.9	42.5	44.7
Henrietta D. Goodall Hospital	100.8	105.7	114.5	86.7	75.7
Maine Coast Memorial Hospital	44.8	48.2	51.1	54.6	72.2
<b>Peer Group D Median -- 5 Hospitals</b>	<b>77.1</b>	<b>79.0</b>	<b>63.4</b>	<b>72.7</b>	<b>70.8</b>
Inland Hospital	83.8	72.5	68.0	69.9	70.8
Miles Memorial Hospital	77.1	198.0	63.4	99.0	51.6
Northern Maine Medical Center	50.1	50.3	54.3	52.2	94.3
Parkview Adventist Medical Center	92.7	142.4	130.9	169.2	185.3
Stephens Memorial Hospital	53.2	79.0	63.3	72.7	57.6
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>58.4</b>	<b>58.3</b>	<b>67.1</b>	<b>72.0</b>	<b>71.8</b>
Blue Hill Memorial Hospital	58.4	73.8	79.8	94.7	65.6
Bridgton Hospital	39.4	34.4	30.5	31.6	33.1
Calais Regional Hospital	59.7	45.3	40.8	33.9	47.3
Charles A. Dean Memorial Hospital	152.7	132.2	118.9	119.8	102.9
Down East Community Hospital	52.6	44.0	35.5	41.6	60.5
Houlton Regional Hospital	99.1	86.1	84.5	89.1	71.8
Mayo Regional Hospital	37.6	38.3	45.0	50.5	54.5
Millinocket Regional Hospital	32.1	18.0	18.8	49.3	74.7
Mount Desert Island Hospital	92.8	77.1	108.5	95.7	103.6
Penobscot Valley Hospital	133.1	102.6	100.2	79.6	99.2
Redington-Fairview General Hospital	38.5	58.3	67.1	72.0	63.6
Rumford Community Hospital	37.5	26.2	32.6	42.7	51.0
St Andrews Hospital	76.9	90.6	93.6	74.0	112.7
Sebasticook Valley Hospital	64.5	100.4	88.4	82.3	78.5
Waldo County General Hospital	54.7	50.2	42.6	49.0	83.9
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>107.6</b>	<b>106.6</b>	<b>98.9</b>	<b>90.1</b>	<b>44.6</b>
Acadia Hospital Corporation	157.4	144.5	158.2	152.4	49.3
Spring Harbor Hospital	57.7	68.6	39.7	27.9	39.9
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>25.2</b>	<b>36.9</b>	<b>49.1</b>	<b>71.8</b>	<b>56.3</b>
New England Rehabilitation Hospital	25.2	36.9	49.1	71.8	56.3
<b>All Maine Hospitals Median</b>	<b>52.6</b>	<b>50.8</b>	<b>54.3</b>	<b>59.9</b>	<b>60.5</b>
<b>* Northeast Median</b>	<b>62.4</b>	<b>60.4</b>	<b>60.4</b>	<b>61.7</b>	<b>60.1</b>
<b>* U.S. Median</b>	<b>51.1</b>	<b>49.8</b>	<b>51.2</b>	<b>50.6</b>	<b>48.6</b>

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

## Capital Structure Ratios

**Capital Structure Ratios - Measures how an organization's assets are financed, and its capacity to pay for new debt. Many longterm creditors and bond rating agencies carefully evaluate capital structure ratios to determine an entity's ability to increase its amount of debt financing. Four capital structure ratios are included:**

- Equity Financing
- Debt Service Coverage Total
- Cash Flow to Total Debt
- Fixed Asset Financing



# Equity Financing

## Maine Health Data Organization

### Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>62.42%</b>	<b>62.52%</b>	<b>59.74%</b>	<b>51.29%</b>	<b>50.78%</b>
Central Maine Medical Center	39.95%	39.53%	38.37%	38.26%	26.43%
Eastern Maine Medical Center	62.63%	64.82%	58.74%	51.65%	51.13%
MaineGeneral Medical Center	63.83%	68.63%	66.81%	59.89%	59.78%
Maine Medical Center	62.21%	60.23%	60.75%	50.93%	50.42%
<b>Peer Group B Median -- 8 Hospitals</b>	<b>60.89%</b>	<b>58.29%</b>	<b>53.67%</b>	<b>52.25%</b>	<b>51.31%</b>
Aroostook Medical Center, The (TAMC)	47.75%	43.34%	43.42%	51.12%	48.90%
Mercy Hospital	46.27%	46.17%	43.45%	49.26%	42.17%
Mid Coast Hospital	60.07%	60.84%	61.99%	55.56%	58.26%
Penobscot Bay Medical Center	62.47%	60.59%	57.64%	54.04%	51.73%
Southern Maine Medical Center	75.17%	61.72%	61.78%	53.38%	60.28%
St Joseph Hospital	52.76%	53.63%	32.07%	36.00%	40.47%
St Mary's Regional Medical Center	65.76%	63.04%	63.36%	56.91%	57.60%
York Hospital	61.71%	55.98%	49.69%	49.57%	50.90%
<b>Peer Group C Median -- 4 Hospitals</b>	<b>59.85%</b>	<b>56.96%</b>	<b>54.81%</b>	<b>53.16%</b>	<b>54.38%</b>
Cary Medical Center	59.27%	60.75%	58.33%	59.20%	63.80%
Franklin Memorial Hospital	68.89%	58.28%	49.17%	52.09%	54.08%
Henrietta D. Goodall Hospital	60.44%	53.76%	51.30%	46.54%	50.10%
Maine Coast Memorial Hospital	56.53%	55.64%	61.10%	54.23%	54.68%
<b>Peer Group D Median -- 5 Hospitals</b>	<b>51.10%</b>	<b>52.86%</b>	<b>54.09%</b>	<b>50.22%</b>	<b>50.02%</b>
Inland Hospital	48.81%	52.86%	48.82%	50.22%	49.56%
Miles Memorial Hospital	51.10%	34.35%	54.09%	46.98%	68.01%
Northern Maine Medical Center	58.66%	59.02%	55.47%	54.24%	50.02%
Parkview Adventist Medical Center	40.81%	4.76%	(22.62%)	(33.47%)	(4.39%)
Stephens Memorial Hospital	71.84%	69.21%	70.69%	68.83%	72.54%
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>53.25%</b>	<b>56.02%</b>	<b>55.38%</b>	<b>52.41%</b>	<b>53.79%</b>
Blue Hill Memorial Hospital	74.63%	71.36%	60.40%	51.46%	66.80%
Bridgton Hospital	48.16%	53.00%	57.64%	59.95%	63.85%
Calais Regional Hospital	29.39%	29.16%	30.29%	30.55%	26.14%
Charles A. Dean Memorial Hospital	3.06%	15.71%	12.80%	13.06%	12.57%
Down East Community Hospital	53.82%	58.52%	57.40%	55.39%	50.92%
Houlton Regional Hospital	21.26%	25.85%	30.29%	26.11%	27.19%
Mayo Regional Hospital	65.51%	69.01%	69.75%	71.44%	71.84%
Millinocket Regional Hospital	67.61%	75.27%	71.03%	63.18%	60.67%
Mount Desert Island Hospital	53.25%	56.02%	41.52%	44.24%	44.70%
Penobscot Valley Hospital	20.87%	25.91%	24.42%	25.65%	24.25%
Redington-Fairview General Hospital	84.93%	77.44%	55.38%	52.41%	53.79%
Rumford Community Hospital	59.32%	67.14%	63.98%	63.49%	61.51%
St Andrews Hospital	47.45%	49.21%	41.71%	44.62%	42.82%
Sebasticook Valley Hospital	51.67%	47.03%	52.65%	57.35%	59.26%
Waldo County General Hospital	73.69%	76.34%	75.65%	74.22%	70.17%
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>12.05%</b>	<b>19.37%</b>	<b>19.05%</b>	<b>17.11%</b>	<b>19.14%</b>
Acadia Hospital Corporation	4.58%	18.36%	14.40%	9.21%	14.66%
Spring Harbor Hospital	19.52%	20.38%	23.69%	25.01%	23.63%
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>25.73%</b>	<b>36.21%</b>	<b>30.18%</b>	<b>20.08%</b>	<b>27.01%</b>
New England Rehabilitation Hospital	25.73%	36.21%	30.18%	20.08%	27.01%
<b>All Maine Hospitals Median</b>	<b>56.53%</b>	<b>55.98%</b>	<b>54.09%</b>	<b>51.46%</b>	<b>50.92%</b>
<b>* Northeast Median</b>	<b>47.40%</b>	<b>48.50%</b>	<b>47.60%</b>	<b>38.30%</b>	<b>43.30%</b>
<b>* U.S. Median</b>	<b>55.10%</b>	<b>56.00%</b>	<b>52.20%</b>	<b>53.60%</b>	<b>56.60%</b>

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Debt Service Coverage

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>7.91</b>	<b>6.73</b>	<b>5.58</b>	<b>4.82</b>	<b>6.11</b>
Central Maine Medical Center	3.40	3.07	2.52	3.13	2.19
Eastern Maine Medical Center	10.89	7.73	10.56	8.20	8.19
MaineGeneral Medical Center	6.44	5.73	2.24	2.60	5.93
Maine Medical Center	9.38	13.54	8.64	6.52	6.29
<b>Peer Group B Median -- 8 Hospitals</b>	<b>4.24</b>	<b>3.94</b>	<b>2.24</b>	<b>2.96</b>	<b>3.09</b>
Aroostook Medical Center, The (TAMC)	3.13	2.74	2.16	3.02	2.54
Mercy Hospital	6.98	9.55	(1.76)	2.07	(0.24)
Mid Coast Hospital	4.09	3.53	2.69	5.37	4.17
Penobscot Bay Medical Center	4.15	3.34	3.72	2.91	1.51
Southern Maine Medical Center	4.34	8.38	4.53	1.71	2.68
St Joseph Hospital	2.42	2.23	2.11	3.30	3.50
St Mary's Regional Medical Center	5.65	7.15	2.33	7.03	4.63
York Hospital	5.00	4.36	2.14	2.10	4.99
<b>Peer Group C Median -- 4 Hospitals</b>	<b>3.30</b>	<b>4.61</b>	<b>5.00</b>	<b>2.68</b>	<b>2.09</b>
Cary Medical Center	3.09	2.47	4.76	1.26	2.06
Franklin Memorial Hospital	3.51	4.83	8.19	4.09	4.38
Henrietta D. Goodall Hospital	2.54	4.39	0.90	(1.56)	1.37
Maine Coast Memorial Hospital	3.83	9.26	5.25	4.32	2.11
<b>Peer Group D Median -- 5 Hospitals</b>	<b>4.24</b>	<b>3.15</b>	<b>3.84</b>	<b>1.92</b>	<b>2.58</b>
Inland Hospital	0.48	3.15	3.84	3.68	2.58
Miles Memorial Hospital	6.05	2.87	5.11	1.92	4.57
Northern Maine Medical Center	4.24	3.82	1.20	1.43	0.07
Parkview Adventist Medical Center	3.15	(6.66)	(0.95)	0.01	0.20
Stephens Memorial Hospital	5.26	33.80	24.59	22.66	17.69
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>3.03</b>	<b>3.13</b>	<b>4.19</b>	<b>2.06</b>	<b>3.27</b>
Blue Hill Memorial Hospital	3.02	0.14	0.93	(4.56)	3.28
Bridgton Hospital	3.52	2.59	4.40	4.55	4.71
Calais Regional Hospital	2.84	1.41	1.97	1.56	0.73
Charles A. Dean Memorial Hospital	2.79	0.69	2.51	(0.15)	0.83
Down East Community Hospital	4.76	5.34	4.45	1.07	1.45
Houlton Regional Hospital	1.32	1.72	3.43	1.18	1.03
Mayo Regional Hospital	3.74	5.50	4.19	5.78	3.27
Millinocket Regional Hospital	4.86	8.15	5.65	3.70	5.56
Mount Desert Island Hospital	1.90	2.72	1.82	1.78	1.72
Penobscot Valley Hospital	1.66	2.23	1.29	2.06	2.16
Redington-Fairview General Hospital	18.63	18.32	16.29	8.93	3.48
Rumford Community Hospital	9.37	6.53	28.46	42.08	4.80
St Andrews Hospital	1.98	3.13	1.44	1.10	2.23
Sebastiancook Valley Hospital	3.03	3.15	5.77	3.86	3.82
Waldo County General Hospital	6.82	6.92	6.69	9.47	10.48
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>1.46</b>	<b>3.65</b>	<b>1.93</b>	<b>1.91</b>	<b>1.76</b>
Acadia Hospital Corporation	1.82	5.01	2.00	2.25	2.05
Spring Harbor Hospital	1.10	2.29	1.86	1.57	1.48
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>7.23</b>	<b>5.45</b>	<b>5.40</b>	<b>3.77</b>	<b>5.74</b>
New England Rehabilitation Hospital	7.23	5.45	5.40	3.77	5.74
<b>All Maine Hospitals Median</b>	<b>3.74</b>	<b>3.82</b>	<b>3.43</b>	<b>2.91</b>	<b>2.68</b>
<b>* Northeast Median</b>	<b>3.57</b>	<b>3.47</b>	<b>2.54</b>	<b>2.76</b>	<b>3.61</b>
<b>* U.S. Median</b>	<b>3.79</b>	<b>3.82</b>	<b>2.86</b>	<b>3.1</b>	<b>2.8</b>

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Cash Flow to Total Debt

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>29.68%</b>	<b>26.68%</b>	<b>21.55%</b>	<b>15.90%</b>	<b>19.25%</b>
Central Maine Medical Center	15.73%	13.31%	10.97%	13.40%	6.14%
Eastern Maine Medical Center	31.57%	24.97%	28.63%	15.21%	17.73%
MaineGeneral Medical Center	33.97%	34.03%	16.62%	16.59%	34.54%
Maine Medical Center	27.79%	28.39%	26.47%	24.51%	20.78%
<b>Peer Group B Median -- 8 Hospitals</b>	<b>26.95%</b>	<b>20.89%</b>	<b>10.86%</b>	<b>16.17%</b>	<b>18.57%</b>
Aroostook Medical Center, The (TAMC)	14.65%	11.35%	8.28%	15.41%	11.40%
Mercy Hospital	14.03%	12.89%	(3.86%)	17.95%	(4.05%)
Mid Coast Hospital	33.82%	25.26%	19.30%	16.93%	17.63%
Penobscot Bay Medical Center	26.40%	19.79%	20.15%	15.00%	6.79%
Southern Maine Medical Center	27.11%	26.28%	13.84%	5.70%	22.32%
St Joseph Hospital	26.79%	19.37%	11.31%	24.59%	32.30%
St Mary's Regional Medical Center	35.32%	38.31%	10.40%	25.38%	19.51%
York Hospital	27.41%	21.99%	8.63%	9.22%	24.28%
<b>Peer Group C Median -- 4 Hospitals</b>	<b>21.38%</b>	<b>22.81%</b>	<b>26.06%</b>	<b>14.05%</b>	<b>16.05%</b>
Cary Medical Center	20.62%	17.17%	26.59%	9.78%	21.99%
Franklin Memorial Hospital	23.90%	23.41%	25.52%	18.32%	23.00%
Henrietta D. Goodall Hospital	13.15%	22.21%	2.68%	(15.21%)	10.10%
Maine Coast Memorial Hospital	22.13%	47.03%	30.13%	19.29%	8.46%
<b>Peer Group D Median -- 5 Hospitals</b>	<b>24.37%</b>	<b>21.65%</b>	<b>20.57%</b>	<b>7.10%</b>	<b>15.14%</b>
Inland Hospital	4.70%	21.65%	20.57%	19.78%	15.14%
Miles Memorial Hospital	24.37%	5.08%	21.85%	6.05%	25.89%
Northern Maine Medical Center	38.59%	28.46%	10.50%	7.10%	(2.91%)
Parkview Adventist Medical Center	19.39%	(32.76%)	(12.53%)	(1.42%)	5.07%
Stephens Memorial Hospital	51.82%	70.29%	53.76%	41.50%	49.70%
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>24.67%</b>	<b>24.57%</b>	<b>17.22%</b>	<b>9.13%</b>	<b>10.34%</b>
Blue Hill Memorial Hospital	29.03%	(2.04%)	3.43%	(23.50%)	51.78%
Bridgton Hospital	22.74%	24.57%	27.91%	28.66%	35.21%
Calais Regional Hospital	9.48%	3.90%	7.58%	5.28%	0.09%
Charles A. Dean Memorial Hospital	11.01%	7.08%	7.75%	(1.62%)	1.93%
Down East Community Hospital	35.93%	40.90%	34.45%	5.03%	8.78%
Houlton Regional Hospital	5.27%	7.68%	17.06%	3.18%	2.79%
Mayo Regional Hospital	28.05%	42.91%	31.89%	43.42%	22.99%
Millinocket Regional Hospital	27.71%	50.44%	30.18%	14.36%	18.81%
Mount Desert Island Hospital	13.65%	25.56%	5.25%	9.13%	8.50%
Penobscot Valley Hospital	7.74%	10.72%	4.90%	7.55%	8.62%
Redington-Fairview General Hospital	123.98%	53.85%	17.22%	16.95%	12.13%
Rumford Community Hospital	30.58%	60.41%	23.60%	29.41%	2.95%
St Andrews Hospital	8.63%	15.50%	3.82%	2.99%	10.34%
Sebastcook Valley Hospital	24.67%	17.73%	35.12%	28.12%	26.56%
Waldo County General Hospital	42.64%	44.60%	43.23%	40.82%	43.00%
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>7.01%</b>	<b>16.13%</b>	<b>7.32%</b>	<b>6.99%</b>	<b>6.69%</b>
Acadia Hospital Corporation	6.17%	22.54%	6.76%	7.53%	7.62%
Spring Harbor Hospital	7.85%	9.72%	7.87%	6.45%	5.77%
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>41.05%</b>	<b>34.19%</b>	<b>41.06%</b>	<b>26.75%</b>	<b>50.65%</b>
New England Rehabilitation Hospital	41.05%	34.19%	41.06%	26.75%	50.65%
<b>All Maine Hospitals Median</b>	<b>24.67%</b>	<b>22.54%</b>	<b>17.06%</b>	<b>15.00%</b>	<b>15.14%</b>
<b>* Northeast Median</b>	<b>17.20%</b>	<b>19.00%</b>	<b>13.00%</b>	<b>14.40%</b>	<b>15.30%</b>
<b>* U.S. Median</b>	<b>22.80%</b>	<b>22.70%</b>	<b>15.70%</b>	<b>17.40%</b>	<b>19.50%</b>

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Fixed Asset Financing

## Maine Health Data Organization

### Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>56.96%</b>	<b>41.25%</b>	<b>35.02%</b>	<b>32.43%</b>	<b>35.84%</b>
Central Maine Medical Center	83.61%	81.41%	76.26%	79.29%	95.85%
Eastern Maine Medical Center	27.42%	27.51%	26.08%	18.89%	38.29%
MaineGeneral Medical Center	60.51%	41.65%	36.40%	34.72%	33.39%
Maine Medical Center	53.41%	40.85%	33.64%	30.14%	28.17%
<b>Peer Group B Median -- 8 Hospitals</b>	<b>57.07%</b>	<b>56.94%</b>	<b>53.90%</b>	<b>58.05%</b>	<b>58.26%</b>
Aroostook Medical Center, The (TAMC)	55.68%	52.37%	48.68%	44.39%	40.93%
Mercy Hospital	143.74%	88.51%	57.10%	59.34%	62.04%
Mid Coast Hospital	58.47%	56.14%	50.70%	56.76%	55.11%
Penobscot Bay Medical Center	53.15%	47.41%	58.62%	63.95%	61.41%
Southern Maine Medical Center	26.68%	59.95%	48.56%	54.22%	49.46%
St Joseph Hospital	61.16%	57.74%	61.90%	62.68%	64.04%
St Mary's Regional Medical Center	76.61%	97.93%	85.20%	130.04%	89.10%
York Hospital	47.76%	46.98%	48.66%	50.87%	47.59%
<b>Peer Group C Median -- 4 Hospitals</b>	<b>45.20%</b>	<b>53.26%</b>	<b>52.68%</b>	<b>58.61%</b>	<b>53.97%</b>
Cary Medical Center	46.60%	41.31%	41.88%	38.92%	35.07%
Franklin Memorial Hospital	41.47%	85.03%	63.11%	62.35%	62.77%
Henrietta D. Goodall Hospital	50.87%	64.51%	63.47%	64.35%	63.49%
Maine Coast Memorial Hospital	43.80%	42.02%	42.25%	54.86%	45.17%
<b>Peer Group D Median -- 5 Hospitals</b>	<b>38.72%</b>	<b>37.27%</b>	<b>38.20%</b>	<b>31.24%</b>	<b>29.58%</b>
Inland Hospital	48.88%	37.27%	52.37%	49.05%	43.00%
Miles Memorial Hospital	38.72%	38.17%	37.15%	29.93%	29.58%
Northern Maine Medical Center	43.69%	41.14%	45.52%	47.46%	16.46%
Parkview Adventist Medical Center	29.80%	24.23%	38.20%	31.24%	31.36%
Stephens Memorial Hospital	24.85%	23.71%	22.92%	25.01%	26.07%
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>53.45%</b>	<b>49.49%</b>	<b>58.24%</b>	<b>52.67%</b>	<b>45.00%</b>
Blue Hill Memorial Hospital	32.96%	29.07%	37.80%	25.93%	26.77%
Bridgton Hospital	68.17%	62.50%	58.24%	57.31%	54.79%
Calais Regional Hospital	79.74%	82.97%	86.22%	88.83%	91.41%
Charles A. Dean Memorial Hospital	5.69%	22.27%	21.47%	14.36%	12.66%
Down East Community Hospital	58.31%	62.18%	59.28%	52.67%	45.00%
Houlton Regional Hospital	92.69%	94.69%	87.32%	99.79%	86.77%
Mayo Regional Hospital	53.45%	49.49%	41.50%	37.58%	33.41%
Millinocket Regional Hospital	88.35%	66.56%	92.96%	130.91%	100.84%
Mount Desert Island Hospital	24.40%	29.18%	56.07%	46.62%	42.29%
Penobscot Valley Hospital	78.19%	87.72%	84.04%	82.17%	84.52%
Redington-Fairview General Hospital	47.18%	43.82%	121.47%	80.04%	79.65%
Rumford Community Hospital	12.11%	8.99%	6.59%	5.18%	5.31%
St Andrews Hospital	53.05%	47.04%	58.29%	58.26%	59.51%
Sebasticook Valley Hospital	59.71%	52.90%	48.79%	42.80%	35.91%
Waldo County General Hospital	41.55%	35.81%	33.47%	34.49%	30.37%
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>111.90%</b>	<b>116.26%</b>	<b>118.14%</b>	<b>106.44%</b>	<b>103.94%</b>
Acadia Hospital Corporation	129.30%	135.43%	136.69%	111.13%	104.55%
Spring Harbor Hospital	94.50%	97.08%	99.59%	101.74%	103.32%
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>97.11%</b>	<b>98.75%</b>	<b>99.42%</b>	<b>98.85%</b>	<b>97.56%</b>
New England Rehabilitation Hospital	97.11%	98.75%	99.42%	98.85%	97.56%
<b>All Maine Hospitals Median</b>	<b>53.15%</b>	<b>49.49%</b>	<b>52.37%</b>	<b>54.22%</b>	<b>47.59%</b>
<b>* Northeast Median</b>	<b>63.90%</b>	<b>62.40%</b>	<b>60.60%</b>	<b>59.20%</b>	<b>60.60%</b>
<b>* U.S. Median</b>	<b>53.30%</b>	<b>52.50%</b>	<b>60.30%</b>	<b>49.80%</b>	<b>48.20%</b>

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

## Asset Efficiency Ratios

**Measures the relationship between revenue and assets. The numerator is always revenue that may be thought of as a surrogate measure for output. The denominator is investment in some category of assets that may be thought of as a measure of output. Two asset efficiency ratios are included:**

Total Asset Turnover  
Fixed Asset Turnover

# Total Asset Turnover

## Maine Health Data Organization

### Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>1.03</b>	<b>1.05</b>	<b>1.09</b>	<b>1.14</b>	<b>1.07</b>
Central Maine Medical Center	1.10	1.16	1.18	1.23	1.04
Eastern Maine Medical Center	1.52	1.52	1.60	1.44	1.38
MaineGeneral Medical Center	0.95	0.94	1.01	1.05	1.10
Maine Medical Center	0.71	0.68	0.74	0.77	0.74
<b>Peer Group B Median -- 8 Hospitals</b>	<b>1.21</b>	<b>1.23</b>	<b>1.21</b>	<b>1.15</b>	<b>1.23</b>
Aroostook Medical Center, The (TAMC)	1.45	1.33	1.32	1.52	1.47
Mercy Hospital	0.78	0.80	0.79	0.98	0.88
Mid Coast Hospital	0.88	0.89	0.96	0.87	0.88
Penobscot Bay Medical Center	1.19	1.29	1.26	1.30	1.30
Southern Maine Medical Center	1.23	1.01	0.92	0.99	1.15
St Joseph Hospital	1.42	1.45	1.55	1.56	1.69
St Mary's Regional Medical Center	1.27	1.23	1.16	0.95	0.90
York Hospital	1.19	1.23	1.39	1.47	1.46
<b>Peer Group C Median -- 4 Hospitals</b>	<b>1.32</b>	<b>1.24</b>	<b>1.36</b>	<b>1.26</b>	<b>1.16</b>
Cary Medical Center	1.78	1.90	1.81	1.82	1.89
Franklin Memorial Hospital	1.06	0.95	1.20	1.19	1.18
Henrietta D. Goodall Hospital	0.80	0.76	0.72	0.86	1.02
Maine Coast Memorial Hospital	1.58	1.52	1.52	1.34	1.13
<b>Peer Group D Median -- 5 Hospitals</b>	<b>1.41</b>	<b>1.52</b>	<b>1.52</b>	<b>1.37</b>	<b>1.47</b>
Inland Hospital	1.36	1.52	1.52	1.53	1.48
Miles Memorial Hospital	1.41	0.99	1.60	1.37	1.32
Northern Maine Medical Center	1.64	1.54	1.41	1.34	1.47
Parkview Adventist Medical Center	1.89	1.82	2.63	2.53	1.86
Stephens Memorial Hospital	1.13	1.12	1.19	1.12	1.14
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>1.14</b>	<b>1.19</b>	<b>1.19</b>	<b>1.19</b>	<b>1.21</b>
Blue Hill Memorial Hospital	0.95	0.94	0.96	1.02	1.34
Bridgton Hospital	1.05	1.16	1.19	1.15	1.14
Calais Regional Hospital	0.80	0.85	0.92	0.95	0.99
Charles A. Dean Memorial Hospital	1.09	1.78	1.96	1.89	1.91
Down East Community Hospital	1.38	1.34	1.32	1.31	1.35
Houlton Regional Hospital	1.32	1.42	1.51	1.32	1.44
Mayo Regional Hospital	1.14	1.17	1.15	1.16	1.09
Millinocket Regional Hospital	1.54	1.60	1.51	1.41	1.26
Mount Desert Island Hospital	1.43	1.52	1.06	1.19	1.21
Penobscot Valley Hospital	1.25	1.37	1.43	1.51	1.46
Redington-Fairview General Hospital	0.89	0.84	0.64	0.68	0.70
Rumford Community Hospital	1.40	1.51	1.41	1.40	1.45
St Andrews Hospital	0.73	0.76	0.66	0.71	0.67
Sebasticook Valley Hospital	1.18	1.19	1.30	1.25	1.17
Waldo County General Hospital	0.82	0.85	1.03	1.05	0.94
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>1.00</b>	<b>1.00</b>	<b>0.99</b>	<b>1.04</b>	<b>1.11</b>
Acadia Hospital Corporation	1.14	1.15	1.00	1.11	1.25
Spring Harbor Hospital	0.85	0.86	0.97	0.96	0.96
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>1.41</b>	<b>1.04</b>	<b>1.36</b>	<b>1.44</b>	<b>1.57</b>
New England Rehabilitation Hospital	1.41	1.04	1.36	1.44	1.57
<b>All Maine Hospitals Median</b>	<b>1.19</b>	<b>1.17</b>	<b>1.20</b>	<b>1.23</b>	<b>1.21</b>
<b>* Northeast Median</b>	<b>1.13</b>	<b>1.14</b>	<b>1.07</b>	<b>1.15</b>	<b>1.12</b>
<b>* U.S. Median</b>	<b>1.06</b>	<b>1.08</b>	<b>1.08</b>	<b>1.07</b>	<b>1.05</b>

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Fixed Asset Turnover

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>2.26</b>	<b>2.07</b>	<b>2.06</b>	<b>2.21</b>	<b>2.35</b>
Central Maine Medical Center	2.06	2.15	2.15	2.27	2.24
Eastern Maine Medical Center	4.27	4.55	4.78	3.73	3.22
MaineGeneral Medical Center	2.46	1.99	1.97	2.15	2.47
Maine Medical Center	1.99	1.67	1.57	1.62	1.68
<b>Peer Group B Median -- 8 Hospitals</b>	<b>2.80</b>	<b>2.53</b>	<b>2.87</b>	<b>2.96</b>	<b>2.55</b>
Aroostook Medical Center, The (TAMC)	3.10	3.23	3.25	3.31	3.38
Mercy Hospital	2.76	1.86	1.45	1.64	1.64
Mid Coast Hospital	1.93	2.05	2.06	1.72	1.76
Penobscot Bay Medical Center	2.54	2.41	2.59	2.63	2.63
Southern Maine Medical Center	2.84	2.38	1.90	1.92	2.24
St Joseph Hospital	3.03	2.94	3.14	3.40	3.78
St Mary's Regional Medical Center	3.80	4.38	3.82	3.33	2.46
York Hospital	2.49	2.65	3.15	3.30	3.21
<b>Peer Group C Median -- 4 Hospitals</b>	<b>2.47</b>	<b>2.75</b>	<b>2.63</b>	<b>2.45</b>	<b>2.24</b>
Cary Medical Center	4.70	4.91	4.54	4.66	5.24
Franklin Memorial Hospital	2.21	2.40	1.98	2.12	2.29
Henrietta D. Goodall Hospital	2.06	1.63	1.72	1.85	2.18
Maine Coast Memorial Hospital	2.74	3.11	3.28	2.78	2.19
<b>Peer Group D Median -- 5 Hospitals</b>	<b>3.35</b>	<b>2.96</b>	<b>3.10</b>	<b>2.86</b>	<b>2.97</b>
Inland Hospital	3.38	3.23	3.48	3.78	3.85
Miles Memorial Hospital	2.62	2.90	3.10	2.59	2.82
Northern Maine Medical Center	3.35	2.96	2.64	2.31	2.44
Parkview Adventist Medical Center	4.01	3.76	4.34	5.11	4.66
Stephens Memorial Hospital	2.34	2.70	2.80	2.86	2.97
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>2.66</b>	<b>3.00</b>	<b>2.78</b>	<b>2.74</b>	<b>2.68</b>
Blue Hill Memorial Hospital	2.66	2.82	2.88	2.93	3.85
Bridgton Hospital	1.77	1.99	2.16	2.22	2.42
Calais Regional Hospital	1.09	1.17	1.32	1.37	1.47
Charles A. Dean Memorial Hospital	1.52	3.56	4.33	3.94	4.09
Down East Community Hospital	2.78	3.00	3.02	2.74	2.61
Houlton Regional Hospital	2.96	3.38	3.80	3.40	3.10
Mayo Regional Hospital	2.53	2.84	2.78	3.04	2.78
Millinocket Regional Hospital	6.76	5.95	6.34	10.04	8.45
Mount Desert Island Hospital	3.38	3.68	2.31	2.41	2.62
Penobscot Valley Hospital	2.73	3.17	3.24	2.90	3.26
Redington-Fairview General Hospital	5.33	5.55	2.58	1.90	2.11
Rumford Community Hospital	2.93	3.36	2.63	2.32	2.36
St Andrews Hospital	1.07	1.10	0.96	0.99	1.04
Sebasticook Valley Hospital	2.45	2.94	3.30	3.28	3.30
Waldo County General Hospital	2.11	2.15	2.45	2.72	2.68
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>2.51</b>	<b>2.99</b>	<b>3.14</b>	<b>3.01</b>	<b>3.13</b>
Acadia Hospital Corporation	3.82	4.72	4.81	4.57	4.76
Spring Harbor Hospital	1.20	1.27	1.47	1.46	1.50
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>2.21</b>	<b>2.43</b>	<b>2.61</b>	<b>2.55</b>	<b>2.80</b>
New England Rehabilitation Hospital	2.21	2.43	2.61	2.55	2.80
<b>All Maine Hospitals Median</b>	<b>2.66</b>	<b>2.90</b>	<b>2.78</b>	<b>2.72</b>	<b>2.63</b>
<b>* Northeast Median</b>	†	†	†	†	†
<b>* U.S. Median</b>	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

## Other

**These are other select ratios/data elements of interest to financial data users. These ratios/data elements are included but cannot be classified into the other categories of financial ratios. One ratio and fourteen data elements from the financial data template are included:**

- Average Age of Plant (Depreciation Only)
- Net Plant, Property, Equipment
- Cash & Investments (Current Assets)
- Current Assets Whose Use is Limited
- Trustee-held Investments
- Board-Designated & Undesignated Investments
- Fund Balance-Unrestricted
- Temporarily Restricted Net Assets
- Permanently Restricted Net Assets
- Total Gross Patient Service Revenue
- Net Patient Service Revenue
- Total Non-operating Revenues
- Bad Debt (Provision for Bad Debt)
- Free Care (Charity Care)
- Total Operating Expenses
- Total Advertising Expenses
- Salaries and Benefits



# Average Age of Plant (Depreciation Only)

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>8.5</b>	<b>8.8</b>	<b>8.6</b>	<b>8.4</b>	<b>8.4</b>
Central Maine Medical Center	8.6	8.9	9.4	9.5	8.5
Eastern Maine Medical Center	8.3	9.6	11.6	12.6	11.4
MaineGeneral Medical Center	8.6	8.4	7.6	7.3	8.2
Maine Medical Center	8.0	8.7	7.9	6.8	7.2
<b>Peer Group B Median -- 8 Hospitals</b>	<b>8.4</b>	<b>9.0</b>	<b>9.0</b>	<b>9.5</b>	<b>9.5</b>
Aroostook Medical Center, The (TAMC)	10.5	10.8	10.8	12.2	12.9
Mercy Hospital	7.9	8.9	7.9	6.5	7.6
Mid Coast Hospital	5.6	7.0	7.3	7.5	7.1
Penobscot Bay Medical Center	11.8	13.0	12.3	12.8	12.9
Southern Maine Medical Center	11.8	12.4	11.9	9.3	8.9
St Joseph Hospital	8.9	9.1	9.3	10.0	9.6
St Mary's Regional Medical Center	7.3	7.6	8.6	9.7	9.5
York Hospital	7.7	7.8	7.9	9.1	10.3
<b>Peer Group C Median -- 4 Hospitals</b>	<b>9.2</b>	<b>8.9</b>	<b>8.9</b>	<b>9.0</b>	<b>9.5</b>
Cary Medical Center	12.3	14.9	13.7	12.4	13.0
Franklin Memorial Hospital	9.6	8.9	8.9	8.8	8.6
Henrietta D. Goodall Hospital	8.8	8.6	8.8	9.1	10.4
Maine Coast Memorial Hospital	8.4	9.0	8.4	7.7	7.7
<b>Peer Group D Median -- 5 Hospitals</b>	<b>8.5</b>	<b>9.1</b>	<b>9.1</b>	<b>10.2</b>	<b>10.2</b>
Inland Hospital	7.8	8.2	8.6	8.8	8.8
Miles Memorial Hospital	12.5	12.7	12.7	13.1	13.9
Northern Maine Medical Center	8.5	10.1	10.3	9.9	8.4
Parkview Adventist Medical Center	7.4	8.0	8.7	10.2	10.2
Stephens Memorial Hospital	11.3	9.1	9.1	11.0	12.4
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>10.6</b>	<b>11.9</b>	<b>11.3</b>	<b>11.2</b>	<b>11.3</b>
Blue Hill Memorial Hospital	9.6	9.7	9.8	10.5	11.8
Bridgton Hospital	12.1	13.4	15.5	13.7	13.0
Calais Regional Hospital	9.7	8.0	9.8	10.9	11.2
Charles A. Dean Memorial Hospital	0.0	11.3	11.3	11.4	11.3
Down East Community Hospital	10.6	10.5	10.8	11.2	9.0
Houlton Regional Hospital	16.0	21.2	25.6	25.9	24.9
Mayo Regional Hospital	12.1	11.9	11.3	11.2	9.7
Millinocket Regional Hospital	20.7	21.1	20.3	19.3	20.5
Mount Desert Island Hospital	10.3	12.0	11.6	11.3	11.7
Penobscot Valley Hospital	16.8	12.5	11.7	11.2	9.2
Redington-Fairview General Hospital	11.4	12.1	12.8	11.1	8.0
Rumford Community Hospital	14.7	12.3	11.9	12.1	12.3
St Andrews Hospital	9.8	11.1	10.6	10.4	11.4
Sebasticook Valley Hospital	10.0	10.5	10.4	9.9	10.5
Waldo County General Hospital	9.3	11.0	10.0	9.6	10.2
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>7.3</b>	<b>8.4</b>	<b>10.7</b>	<b>11.4</b>	<b>12.1</b>
Acadia Hospital Corporation	11.8	13.0	16.3	17.5	17.1
Spring Harbor Hospital	2.8	3.9	5.2	5.3	7.1
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>4.0</b>	<b>4.3</b>	<b>5.2</b>	<b>6.1</b>	<b>6.4</b>
New England Rehabilitation Hospital	4.0	4.3	5.2	6.1	6.4
<b>All Maine Hospitals Median</b>	<b>9.6</b>	<b>10.1</b>	<b>10.3</b>	<b>10.4</b>	<b>10.2</b>
<b>* Northeast Median</b>	<b>11.0</b>	<b>11.0</b>	<b>10.8</b>	<b>11.7</b>	<b>11.3</b>
<b>* U.S. Median</b>	<b>9.8</b>	<b>9.8</b>	<b>9.6</b>	<b>9.8</b>	<b>9.9</b>

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Net Plant Property and Equipment (PP&E)

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 107,924,244</b>	<b>\$ 125,052,907</b>	<b>\$ 132,656,329</b>	<b>\$ 142,723,788</b>	<b>\$ 154,916,995</b>
Central Maine Medical Center	\$ 101,130,539	\$ 109,893,102	\$ 117,742,718	\$ 123,638,948	\$ 135,519,565
Eastern Maine Medical Center	\$ 111,473,518	\$ 105,070,584	\$ 108,523,719	\$ 145,596,691	\$ 174,314,424
MaineGeneral Medical Center	\$ 104,374,969	\$ 140,212,712	\$ 147,569,940	\$ 139,850,884	\$ 130,050,467
Maine Medical Center	\$ 280,400,000	\$ 350,967,000	\$ 400,610,000	\$ 427,735,000	\$ 428,535,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 33,501,555</b>	<b>\$ 39,938,147</b>	<b>\$ 40,108,696</b>	<b>\$ 42,215,391</b>	<b>\$ 49,271,348</b>
Aroostook Medical Center, The (TAMC)	\$ 29,009,643	\$ 28,872,030	\$ 28,848,301	\$ 29,238,357	\$ 28,696,761
Mercy Hospital	\$ 53,053,545	\$ 85,286,524	\$ 118,793,000	\$ 112,879,000	\$ 107,073,000
Mid Coast Hospital	\$ 42,202,856	\$ 43,092,913	\$ 45,821,906	\$ 59,781,074	\$ 59,680,886
Penobscot Bay Medical Center	\$ 33,566,320	\$ 39,402,198	\$ 39,558,518	\$ 43,606,299	\$ 43,019,270
Southern Maine Medical Center	\$ 33,436,790	\$ 41,242,623	\$ 54,321,818	\$ 69,451,793	\$ 67,606,662
St Joseph Hospital	\$ 27,780,246	\$ 27,480,410	\$ 26,814,971	\$ 25,924,662	\$ 23,017,796
St Mary's Regional Medical Center	\$ 29,275,599	\$ 28,345,709	\$ 32,231,000	\$ 37,560,000	\$ 54,608,000
York Hospital	\$ 38,470,737	\$ 40,474,095	\$ 40,658,873	\$ 40,824,482	\$ 43,934,695
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 24,699,502</b>	<b>\$ 25,899,722</b>	<b>\$ 30,930,614</b>	<b>\$ 33,572,905</b>	<b>\$ 35,070,880</b>
Cary Medical Center	\$ 8,546,729	\$ 8,509,603	\$ 10,204,353	\$ 9,281,550	\$ 8,033,322
Franklin Memorial Hospital	\$ 26,292,359	\$ 29,009,742	\$ 38,713,471	\$ 37,384,373	\$ 35,782,105
Henrietta D. Goodall Hospital	\$ 28,925,346	\$ 38,716,303	\$ 38,006,663	\$ 36,683,335	\$ 34,628,970
Maine Coast Memorial Hospital	\$ 23,106,644	\$ 22,789,701	\$ 23,854,565	\$ 30,462,475	\$ 35,512,790
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 13,298,551</b>	<b>\$ 15,773,580</b>	<b>\$ 15,633,171</b>	<b>\$ 14,807,628</b>	<b>\$ 15,654,970</b>
Inland Hospital	\$ 10,804,656	\$ 12,625,024	\$ 13,658,993	\$ 14,646,424	\$ 15,654,970
Miles Memorial Hospital	\$ 17,227,436	\$ 16,622,927	\$ 16,490,763	\$ 18,916,794	\$ 18,003,944
Northern Maine Medical Center	\$ 13,298,551	\$ 15,982,704	\$ 17,283,297	\$ 18,319,849	\$ 17,554,806
Parkview Adventist Medical Center	\$ 9,656,795	\$ 8,970,714	\$ 7,402,188	\$ 6,970,546	\$ 7,262,462
Stephens Memorial Hospital	\$ 15,787,522	\$ 15,773,580	\$ 15,633,171	\$ 14,807,628	\$ 14,151,547
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 9,240,113</b>	<b>\$ 9,647,958</b>	<b>\$ 11,126,951</b>	<b>\$ 13,857,808</b>	<b>\$ 13,666,400</b>
Blue Hill Memorial Hospital	\$ 9,240,113	\$ 8,945,083	\$ 9,613,002	\$ 9,481,903	\$ 8,628,890
Bridgton Hospital	\$ 15,147,344	\$ 15,246,206	\$ 15,751,480	\$ 16,323,756	\$ 16,407,841
Calais Regional Hospital	\$ 22,925,579	\$ 21,646,160	\$ 20,433,372	\$ 19,432,306	\$ 18,467,662
Charles A. Dean Memorial Hospital	\$ 5,860,116	\$ 2,936,134	\$ 2,823,013	\$ 3,216,563	\$ 3,102,166
Down East Community Hospital	\$ 10,850,943	\$ 10,854,235	\$ 11,032,029	\$ 12,087,553	\$ 13,049,475
Houlton Regional Hospital	\$ 11,269,624	\$ 10,634,488	\$ 10,929,576	\$ 12,411,510	\$ 13,666,400
Mayo Regional Hospital	\$ 13,247,108	\$ 13,174,632	\$ 14,325,485	\$ 14,248,908	\$ 14,817,769
Millinocket Regional Hospital	\$ 3,308,878	\$ 4,084,109	\$ 3,898,553	\$ 2,607,740	\$ 3,138,101
Mount Desert Island Hospital	\$ 9,102,936	\$ 9,647,958	\$ 15,558,964	\$ 16,860,918	\$ 16,954,425
Penobscot Valley Hospital	\$ 6,996,552	\$ 6,672,589	\$ 6,659,963	\$ 7,735,269	\$ 7,190,458
Redington-Fairview General Hospital	\$ 8,779,324	\$ 9,030,422	\$ 21,170,147	\$ 31,335,956	\$ 30,956,133
Rumford Community Hospital	\$ 8,002,707	\$ 8,322,459	\$ 11,126,951	\$ 13,857,808	\$ 13,602,541
St Andrews Hospital	\$ 16,512,656	\$ 17,942,957	\$ 20,914,210	\$ 20,112,076	\$ 18,978,746
Sebasticook Valley Hospital	\$ 8,402,555	\$ 8,543,115	\$ 9,271,548	\$ 9,629,901	\$ 9,672,963
Waldo County General Hospital	\$ 19,820,736	\$ 21,589,373	\$ 22,389,103	\$ 22,104,062	\$ 23,370,955
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 17,981,186</b>	<b>\$ 16,835,698</b>	<b>\$ 15,886,788</b>	<b>\$ 16,014,725</b>	<b>\$ 15,762,285</b>
Acadia Hospital Corporation	\$ 10,622,761	\$ 9,586,611	\$ 8,884,956	\$ 10,221,418	\$ 10,661,277
Spring Harbor Hospital	\$ 25,339,611	\$ 24,084,785	\$ 22,888,620	\$ 21,808,031	\$ 20,863,292
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 12,522,809</b>	<b>\$ 11,916,058</b>	<b>\$ 11,396,176</b>	<b>\$ 10,983,506</b>	<b>\$ 11,173,412</b>
New England Rehabilitation Hospital	\$ 12,522,809	\$ 11,916,058	\$ 11,396,176	\$ 10,983,506	\$ 11,173,412
<b>All Maine Hospitals Median</b>	<b>\$ 16,512,656</b>	<b>\$ 16,622,927</b>	<b>\$ 20,433,372</b>	<b>\$ 19,432,306</b>	<b>\$ 18,467,662</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Cash & Investments (Current Assets)

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 11,855,689</b>	<b>\$ 8,534,319</b>	<b>\$ 7,759,717</b>	<b>\$ 19,393,705</b>	<b>\$ 21,284,705</b>
Central Maine Medical Center	\$ 14,576,550	\$ 11,338,019	\$ 3,176,255	\$ 2,969,278	\$ 3,348,579
Eastern Maine Medical Center	\$ 4,664,811	\$ 5,730,619	\$ 6,644,664	\$ 11,306,723	\$ 17,216,591
MaineGeneral Medical Center	\$ 9,134,827	\$ 4,412,164	\$ 8,874,769	\$ 27,480,687	\$ 25,352,819
Maine Medical Center	\$ 260,223,000	\$ 288,962,000	\$ 239,311,000	\$ 259,188,000	\$ 268,875,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 6,241,360</b>	<b>\$ 8,489,817</b>	<b>\$ 3,462,457</b>	<b>\$ 7,727,896</b>	<b>\$ 6,176,240</b>
Aroostook Medical Center, The (TAMC)	\$ 925,337	\$ 2,609,078	\$ 3,641,368	\$ 4,119,590	\$ 2,177,263
Mercy Hospital	\$ 6,639,975	\$ 14,310,750	\$ (1,193,000)	\$ 10,354,000	\$ (3,455,000)
Mid Coast Hospital	\$ 7,591,499	\$ 7,570,212	\$ 3,283,545	\$ 7,391,801	\$ 8,893,291
Penobscot Bay Medical Center	\$ 20,443,299	\$ 8,193,940	\$ 14,125,768	\$ 9,644,949	\$ 16,525,933
Southern Maine Medical Center	\$ 5,334,468	\$ 8,785,693	\$ 9,064,222	\$ 8,063,990	\$ 11,643,324
St Joseph Hospital	\$ 14,577,028	\$ 15,142,093	\$ 11,960,060	\$ 16,827,139	\$ 16,392,881
St Mary's Regional Medical Center	\$ 5,842,744	\$ 13,605,113	\$ 2,678,000	\$ 5,678,000	\$ 1,400,000
York Hospital	\$ 486,162	\$ 550,253	\$ 258,465	\$ 2,023,381	\$ 3,459,189
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 3,983,741</b>	<b>\$ 6,376,005</b>	<b>\$ 2,326,531</b>	<b>\$ 4,951,797</b>	<b>\$ 6,522,055</b>
Cary Medical Center	\$ 162,665	\$ 233,345	\$ 1,390,623	\$ 1,834,652	\$ 585,152
Franklin Memorial Hospital	\$ 9,036,376	\$ 11,238,138	\$ 3,262,438	\$ 6,631,699	\$ 9,500,250
Henrietta D. Goodall Hospital	\$ 750,858	\$ 1,513,872	\$ 76,897	\$ 3,271,895	\$ 3,543,859
Maine Coast Memorial Hospital	\$ 7,216,624	\$ 15,257,122	\$ 11,172,884	\$ 14,524,635	\$ 14,113,355
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 2,394,493</b>	<b>\$ 1,575,174</b>	<b>\$ 3,090,524</b>	<b>\$ 3,839,780</b>	<b>\$ 2,603,737</b>
Inland Hospital	\$ 1,536,333	\$ 762,848	\$ 645,454	\$ 1,369,421	\$ 234,949
Miles Memorial Hospital	\$ 2,394,493	\$ 1,575,174	\$ 3,090,524	\$ 4,537,726	\$ 4,885,572
Northern Maine Medical Center	\$ 3,732,616	\$ 5,985,917	\$ 4,530,516	\$ 3,839,780	\$ 2,603,737
Parkview Adventist Medical Center	\$ 116,473	\$ 220,107	\$ 77,363	\$ 1,438,500	\$ 432,052
Stephens Memorial Hospital	\$ 5,255,934	\$ 9,862,006	\$ 6,526,888	\$ 7,690,840	\$ 4,884,266
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 465,905</b>	<b>\$ 1,103,146</b>	<b>\$ 865,566</b>	<b>\$ 2,004,383</b>	<b>\$ 2,103,482</b>
Blue Hill Memorial Hospital	\$ 193,543	\$ 125,555	\$ 865,566	\$ 302,594	\$ 1,849,292
Bridgton Hospital	†	\$ 84,098	\$ 436,855	\$ 3,205,678	\$ 6,669,646
Calais Regional Hospital	\$ 38,209	\$ 262,510	\$ 700,671	\$ 2,004,383	\$ 330,536
Charles A. Dean Memorial Hospital	\$ 523,918	\$ 280,760	\$ 479,239	\$ 783,582	\$ 837,776
Down East Community Hospital	\$ 2,153,405	\$ 2,771,081	\$ 2,526,956	\$ 6,553,741	\$ 5,954,275
Houlton Regional Hospital	\$ 210,380	\$ 2,159,696	\$ 289,803	\$ 1,459,128	\$ 558,262
Mayo Regional Hospital	\$ 3,722,984	\$ 5,062,583	\$ 4,605,588	\$ 7,588,136	\$ 3,155,055
Millinocket Regional Hospital	\$ 125,635	\$ 605,863	\$ 1,035,138	\$ 3,610,946	\$ 5,552,690
Mount Desert Island Hospital	\$ 47,817	\$ 74,951	\$ 90,253	\$ 98,632	\$ 47,719
Penobscot Valley Hospital	\$ 76,868	\$ 78,761	\$ 79,872	\$ 1,825,926	\$ 2,103,482
Redington-Fairview General Hospital	\$ 17,956,980	\$ 27,145,853	\$ 22,498,768	\$ 25,584,037	\$ 31,093,241
Rumford Community Hospital	\$ 407,891	\$ 1,628,543	\$ 623,705	\$ 174,130	\$ 139,186
St Andrews Hospital	\$ 918,898	\$ 1,103,146	\$ 2,261,956	\$ 1,416,137	\$ 2,034,310
Sebasticook Valley Hospital	\$ 1,116,608	\$ 1,385,595	\$ 1,915,305	\$ 4,169,526	\$ 5,276,074
Waldo County General Hospital	\$ 1,817,180	\$ 3,762,284	\$ 1,581,014	\$ 6,189,161	\$ 3,098,894
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 1,604,710</b>	<b>\$ 3,905,679</b>	<b>\$ 3,732,681</b>	<b>\$ 5,172,390</b>	<b>\$ 8,372,907</b>
Acadia Hospital Corporation	\$ 1,368,641	\$ 3,300,070	\$ 3,587,774	\$ 2,854,449	\$ 8,010,353
Spring Harbor Hospital	\$ 1,840,779	\$ 4,511,287	\$ 3,877,588	\$ 7,490,331	\$ 8,735,460
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 1,834,891</b>	<b>\$ 12,247,682</b>	<b>\$ 6,164,955</b>	<b>\$ 5,464,573</b>	<b>\$ 4,870,968</b>
New England Rehabilitation Hospital	\$ 1,834,891	\$ 12,247,682	\$ 6,164,955	\$ 5,464,573	\$ 4,870,968
<b>All Maine Hospitals Median</b>	<b>\$ 1,837,835</b>	<b>\$ 3,300,070</b>	<b>\$ 2,678,000</b>	<b>\$ 4,169,526</b>	<b>\$ 3,543,859</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Current Assets Whose Use is Limited

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 3,451,815</b>	<b>\$ 3,966,730</b>	<b>\$ 3,951,227</b>	<b>\$ 3,952,008</b>	<b>\$ 6,344,000</b>
Central Maine Medical Center	\$ 3,451,815	\$ 3,966,730	\$ 3,951,227	\$ 3,952,008	\$ 34,043,289
Eastern Maine Medical Center	\$ 793,347	\$ 789,250	\$ 762,758	\$ 740,873	\$ 1,300,631
MaineGeneral Medical Center	†	†	†	†	†
Maine Medical Center	\$ 39,368,000	\$ 23,339,000	\$ 4,856,000	\$ 6,658,000	\$ 6,344,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 988,575</b>	<b>\$ 1,579,693</b>	<b>\$ 1,092,024</b>	<b>\$ 1,623,358</b>	<b>\$ 882,470</b>
Aroostook Medical Center, The (TAMC)	\$ 476,172	\$ 469,845	\$ 462,254	\$ 452,569	\$ 376,798
Mercy Hospital	\$ 2,390,397	\$ 3,499,740	\$ 984,000	\$ 751,000	\$ 1,016,000
Mid Coast Hospital	\$ 550,372	\$ 376,031	\$ 543,017	\$ 5,422,393	\$ 717,159
Penobscot Bay Medical Center	\$ 1,050,342	\$ 1,151,173	\$ 1,346,089	\$ 1,458,469	\$ 1,526,576
Southern Maine Medical Center	\$ 926,807	\$ 3,440,978	\$ 1,200,048	\$ 1,788,246	\$ 748,939
St Joseph Hospital	†	†	†	†	†
St Mary's Regional Medical Center	†	†	†	†	†
York Hospital	\$ 1,463,703	\$ 2,008,212	\$ 2,203,987	\$ 3,046,139	\$ 1,878,990
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 1,243,400</b>	<b>\$ 2,342,526</b>	<b>\$ 1,683,735</b>	<b>\$ 1,583,959</b>	<b>\$ 1,370,260</b>
Cary Medical Center	\$ 3,655,884	\$ 3,633,647	†	†	†
Franklin Memorial Hospital	\$ 1,234,305	\$ 1,830,968	\$ 1,683,735	\$ 1,389,858	\$ 1,414,076
Henrietta D. Goodall Hospital	\$ 1,252,494	\$ 2,854,083	\$ 1,688,191	\$ 1,583,959	\$ 1,370,260
Maine Coast Memorial Hospital	\$ 413,745	\$ 405,500	\$ 417,150	\$ 3,692,413	\$ 621,407
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 413,856</b>	<b>\$ 184,241</b>	<b>\$ 256,036</b>	<b>\$ 188,559</b>	<b>\$ 183,474</b>
Inland Hospital	\$ 902,627	\$ 215,336	\$ 362,949	\$ 231,316	\$ 230,270
Miles Memorial Hospital	\$ 152,212	\$ 153,146	\$ 149,123	\$ 145,802	\$ 136,678
Northern Maine Medical Center	†	†	†	†	†
Parkview Adventist Medical Center	\$ 129,603	\$ 128,051	\$ 39,602	\$ 128,269	\$ 122,880
Stephens Memorial Hospital	\$ 675,500	\$ 670,835	\$ 750,041	\$ 478,779	\$ 278,959
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 191,343</b>	<b>\$ 199,331</b>	<b>\$ 197,616</b>	<b>\$ 171,364</b>	<b>\$ 361,036</b>
Blue Hill Memorial Hospital	\$ 88,722	\$ 91,684	\$ 90,831	\$ 94,207	\$ 461,940
Bridgton Hospital	\$ 394,397	\$ 397,422	\$ 399,813	\$ 397,082	\$ 419,847
Calais Regional Hospital	†	†	†	†	†
Charles A. Dean Memorial Hospital	†	†	†	†	†
Down East Community Hospital	\$ 376,603	\$ 1,308,418	\$ 1,377,697	\$ 1,425,620	\$ 413,218
Houlton Regional Hospital	\$ 282,587	\$ 242,656	\$ 285,308	\$ 2,507,353	\$ 308,854
Mayo Regional Hospital	†	\$ 199,331	\$ 197,616	\$ 194,481	†
Millinocket Regional Hospital	†	†	†	†	†
Mount Desert Island Hospital	\$ 204,152	\$ 594,184	\$ 2,954,787	\$ 1,371,767	\$ 1,079,932
Penobscot Valley Hospital	\$ 68,692	\$ 67,483	\$ 67,712	\$ 68,186	\$ 66,586
Redington-Fairview General Hospital	†	†	†	†	†
Rumford Community Hospital	\$ 48,297	\$ 48,324	\$ 48,372	\$ 48,421	\$ 48,447
St Andrews Hospital	\$ 178,534	\$ 179,820	\$ 175,014	\$ 171,364	\$ 463,890
Sebastcook Valley Hospital	\$ 160,813	\$ 162,635	\$ 155,531	\$ 153,054	\$ 150,580
Waldo County General Hospital	\$ 1,373,736	\$ 1,197,486	\$ 434,806	\$ 155,634	\$ 152,653
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 455,915</b>	<b>\$ 456,870</b>	<b>\$ 420,965</b>	<b>\$ 437,367</b>	<b>\$ 401,171</b>
Acadia Hospital Corporation	\$ 448,412	\$ 449,700	\$ 440,296	\$ 429,489	\$ 357,945
Spring Harbor Hospital	\$ 463,417	\$ 464,039	\$ 401,633	\$ 445,244	\$ 444,397
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
<b>All Maine Hospitals Median</b>	<b>\$ 476,172</b>	<b>\$ 466,942</b>	<b>\$ 440,296</b>	<b>\$ 478,779</b>	<b>\$ 453,169</b>
* <b>Northeast Median</b>	†	†	†	†	†
* <b>U.S. Median</b>	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Trustee Held Investments

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 19,611,715</b>	<b>\$ 10,688,745</b>	<b>\$ 7,937,007</b>	<b>\$ 7,745,308</b>	<b>\$ 9,708,544</b>
Central Maine Medical Center	\$ 14,921,008	\$ 13,772,656	\$ 9,562,221	\$ 9,704,066	\$ 11,782,143
Eastern Maine Medical Center	\$ 2,185,339	\$ 3,364,078	\$ 3,600,748	\$ 4,815,944	\$ 6,348,695
MaineGeneral Medical Center	\$ 24,302,421	\$ 7,604,833	\$ 6,311,793	\$ 5,786,549	\$ 7,634,944
Maine Medical Center	\$ 62,575,000	\$ 43,230,000	\$ 18,807,000	\$ 17,695,000	\$ 21,536,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 1,051,658</b>	<b>\$ 3,198,912</b>	<b>\$ 1,714,953</b>	<b>\$ 2,135,568</b>	<b>\$ 736,457</b>
Aroostook Medical Center, The (TAMC)	†	\$ 2,531,127	\$ 2,676,506	\$ 3,319,902	\$ 3,267,620
Mercy Hospital	†	†	†	†	†
Mid Coast Hospital	\$ 3,220,682	\$ 3,866,697	\$ 3,390,787	\$ 3,750,070	†
Penobscot Bay Medical Center	†	\$ 525,316	\$ 610,782	\$ 951,233	\$ 244,915
Southern Maine Medical Center	\$ 274,103	\$ 9,152,071	\$ 242,073	\$ 186,905	\$ 150,011
St Joseph Hospital	\$ 1,012,412	\$ 780,864	\$ 753,400	\$ 759,137	\$ 736,457
St Mary's Regional Medical Center	\$ 1,090,903	\$ 7,384,013	\$ 4,921,000	\$ 23,642,000	\$ 10,091,000
York Hospital	†	†	†	†	†
<b>Peer Group C Median -- 4 Hospitals</b>	<b>†</b>	<b>\$ 9,380,179</b>	<b>†</b>	<b>†</b>	<b>†</b>
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	†	\$ 9,380,179	†	†	†
Henrietta D. Goodall Hospital	†	†	†	†	†
Maine Coast Memorial Hospital	†	†	†	†	†
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 150,058</b>	<b>\$ 318,044</b>	<b>\$ 374,482</b>	<b>\$ 390,042</b>	<b>\$ 330,713</b>
Inland Hospital	\$ 133,160	\$ 318,044	\$ 520,540	\$ 787,542	\$ 1,097,421
Miles Memorial Hospital	†	†	†	†	†
Northern Maine Medical Center	\$ 150,058	\$ 200,255	\$ 215,105	\$ 255,105	\$ 257,512
Parkview Adventist Medical Center	†	†	†	†	\$ 253,505
Stephens Memorial Hospital	\$ 338,086	\$ 356,148	\$ 374,482	\$ 390,042	\$ 403,914
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 249,950</b>	<b>\$ 112,613</b>	<b>\$ 208,616</b>	<b>\$ 249,871</b>	<b>\$ 360,928</b>
Blue Hill Memorial Hospital	†	†	†	†	†
Bridgton Hospital	\$ 695,656	\$ 715,256	\$ 734,857	\$ 754,457	\$ 774,058
Calais Regional Hospital	\$ 286,533	\$ 112,613	\$ 195,336	\$ 277,845	\$ 360,928
Charles A. Dean Memorial Hospital	†	\$ 3,825	\$ 9,098	\$ 1,381	\$ 7,133
Down East Community Hospital	†	†	†	†	†
Houlton Regional Hospital	†	†	†	†	†
Mayo Regional Hospital	\$ 213,367	\$ 20,675	\$ 28,834	\$ 32,623	†
Millinocket Regional Hospital	\$ 154,000	\$ 154,000	\$ 221,896	\$ 221,896	\$ 222,396
Mount Desert Island Hospital	†	†	†	†	†
Penobscot Valley Hospital	†	†	†	†	†
Redington-Fairview General Hospital	†	†	\$ 14,212,605	\$ 4,419,892	\$ 1,278,992
Rumford Community Hospital	†	†	†	†	†
St Andrews Hospital	†	†	†	†	†
Sebasticook Valley Hospital	†	†	†	†	†
Waldo County General Hospital	†	†	†	†	†
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 13,900</b>	<b>\$ 21,950</b>	<b>\$ 26,626</b>	<b>\$ 24,633</b>	<b>\$ 30,892</b>
Acadia Hospital Corporation	\$ 13,900	\$ 21,950	\$ 26,626	\$ 24,633	\$ 30,892
Spring Harbor Hospital	†	†	†	†	†
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>
New England Rehabilitation Hospital	†	†	†	†	†
<b>All Maine Hospitals Median</b>	<b>\$ 516,871</b>	<b>\$ 748,060</b>	<b>\$ 672,820</b>	<b>\$ 773,340</b>	<b>\$ 736,457</b>
<b>* Northeast Median</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>
<b>* U.S. Median</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Board Designated and Undesignated Investments

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 91,719,000</b>	<b>\$ 85,461,000</b>	<b>\$ 74,912,476</b>	<b>\$ 91,689,000</b>	<b>\$ 93,040,924</b>
Central Maine Medical Center	†	†	†	†	†
Eastern Maine Medical Center	\$ 60,457,809	\$ 71,639,775	\$ 74,912,476	\$ 97,815,520	\$ 93,040,924
MaineGeneral Medical Center	\$ 104,365,916	\$ 106,986,597	\$ 74,468,504	\$ 54,932,450	\$ 74,386,839
Maine Medical Center	\$ 91,719,000	\$ 85,461,000	\$ 85,113,000	\$ 91,689,000	\$ 99,929,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 22,313,281</b>	<b>\$ 21,710,091</b>	<b>\$ 21,396,000</b>	<b>\$ 19,470,021</b>	<b>\$ 22,009,013</b>
Aroostook Medical Center, The (TAMC)	\$ 2,737,913	\$ 2,299,977	\$ 2,595,403	\$ 2,685,206	\$ 4,595,214
Mercy Hospital	\$ 82,263,581	\$ 53,836,178	\$ 21,396,000	\$ 24,978,000	\$ 27,613,000
Mid Coast Hospital	\$ 28,841,803	\$ 33,264,957	\$ 31,685,579	\$ 26,583,027	\$ 28,087,240
Penobscot Bay Medical Center	†	†	†	†	†
Southern Maine Medical Center	\$ 18,999,373	\$ 21,016,055	\$ 25,290,608	\$ 15,713,428	\$ 21,576,520
St Joseph Hospital	\$ 1,700,158	\$ 2,372,712	\$ 1,248,420	\$ 1,539,639	\$ 1,742,527
St Mary's Regional Medical Center	\$ 22,313,281	\$ 21,710,091	\$ 16,359,000	\$ 23,510,000	\$ 26,607,000
York Hospital	\$ 22,590,759	\$ 25,903,957	\$ 21,663,924	\$ 19,470,021	\$ 22,009,013
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 4,599,778</b>	<b>\$ 4,376,517</b>	<b>\$ 5,200,086</b>	<b>\$ 6,137,590</b>	<b>\$ 4,866,999</b>
Cary Medical Center	\$ 5,343,290	\$ 2,962,959	\$ 5,200,086	\$ 6,137,590	\$ 4,866,999
Franklin Memorial Hospital	\$ 3,856,266	\$ 4,665,339	†	†	†
Henrietta D. Goodall Hospital	\$ 26,945,180	\$ 26,578,988	\$ 24,083,823	\$ 10,782,539	\$ 12,292,129
Maine Coast Memorial Hospital	\$ 2,423,620	\$ 4,087,694	\$ 4,968,969	\$ 3,346,820	\$ 4,365,205
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 3,176,221</b>	<b>\$ 3,020,175</b>	<b>\$ 3,638,952</b>	<b>\$ 4,326,465</b>	<b>\$ 2,734,825</b>
Inland Hospital	\$ 3,781,505	\$ 3,020,175	\$ 3,638,952	\$ 6,329,388	\$ 7,718,505
Miles Memorial Hospital	\$ 1,293,667	\$ 1,498,490	\$ 980,606	\$ 2,323,542	\$ 2,734,825
Northern Maine Medical Center	†	†	†	\$ 537,389	\$ 564,631
Parkview Adventist Medical Center	†	†	†	†	\$ 248,437
Stephens Memorial Hospital	\$ 3,176,221	\$ 4,489,136	\$ 5,368,872	\$ 6,827,096	\$ 8,466,172
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 3,075,463</b>	<b>\$ 3,524,637</b>	<b>\$ 3,046,589</b>	<b>\$ 3,163,775</b>	<b>\$ 3,765,485</b>
Blue Hill Memorial Hospital	\$ 12,649,099	\$ 12,939,945	\$ 10,502,788	\$ 6,697,532	\$ 6,473,581
Bridgton Hospital	\$ 2,617,984	\$ 2,406,779	\$ 3,046,589	\$ 2,508,031	\$ 2,923,832
Calais Regional Hospital	\$ 69,881	\$ 601,667	\$ 1,634,413	\$ 1,675,835	\$ 2,056,043
Charles A. Dean Memorial Hospital	\$ 71,431	\$ 110,204	\$ 127,801	\$ 153,059	\$ 176,660
Down East Community Hospital	\$ 1,162,883	\$ 1,295,862	\$ 812,150	\$ 1,122,975	\$ 1,312,335
Houlton Regional Hospital	\$ 3,075,463	\$ 3,524,637	\$ 3,016,514	\$ 2,925,598	\$ 3,200,002
Mayo Regional Hospital	\$ 5,111,770	\$ 6,475,406	\$ 6,134,026	\$ 8,432,159	\$ 11,560,930
Millinocket Regional Hospital	\$ 7,006,116	\$ 6,353,793	\$ 6,380,751	\$ 5,678,557	\$ 6,501,825
Mount Desert Island Hospital	\$ 5,569,054	\$ 6,210,448	\$ 5,487,827	\$ 5,049,580	\$ 7,255,271
Penobscot Valley Hospital	\$ 1,017,945	\$ 1,514,500	\$ 1,180,938	\$ 921,966	\$ 920,100
Redington-Fairview General Hospital	\$ 12,178,148	\$ 13,611,610	\$ 13,143,161	\$ 12,556,031	\$ 13,830,132
Rumford Community Hospital	\$ 1,664,407	\$ 1,921,478	\$ 1,951,470	\$ 1,459,874	\$ 1,714,134
St Andrews Hospital	\$ 3,670,232	\$ 4,044,611	\$ 3,054,110	\$ 3,163,775	\$ 3,765,485
Sebasticook Valley Hospital	\$ 1,822,583	\$ 1,886,845	\$ 2,092,766	\$ 4,338,647	\$ 6,678,663
Waldo County General Hospital	\$ 16,613,411	\$ 18,057,387	\$ 15,950,027	\$ 20,291,589	\$ 31,115,700
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 6,840,451</b>	<b>\$ 6,139,145</b>	<b>\$ 8,980,993</b>	<b>\$ 18,625,278</b>	<b>\$ 6,199,939</b>
Acadia Hospital Corporation	\$ 6,840,451	\$ 6,139,145	\$ 8,980,993	\$ 18,625,278	\$ 12,190,518
Spring Harbor Hospital	†	†	†	†	\$ 209,360
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
<b>All Maine Hospitals Median</b>	<b>\$ 5,111,770</b>	<b>\$ 4,665,339</b>	<b>\$ 5,428,350</b>	<b>\$ 6,137,590</b>	<b>\$ 6,501,825</b>
<b>* Northeast Median</b>	†	†	†	†	†
<b>* U.S. Median</b>	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Fund Balance-Unrestricted

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 188,026,870</b>	<b>\$ 207,468,720</b>	<b>\$ 192,488,822</b>	<b>\$ 180,026,900</b>	<b>\$ 193,232,783</b>
Central Maine Medical Center	\$ 75,545,819	\$ 80,592,398	\$ 82,987,897	\$ 87,150,046	\$ 77,039,440
Eastern Maine Medical Center	\$ 197,353,844	\$ 205,081,851	\$ 191,334,169	\$ 194,258,477	\$ 210,111,058
MaineGeneral Medical Center	\$ 178,699,896	\$ 209,855,589	\$ 193,643,474	\$ 165,795,323	\$ 176,354,507
Maine Medical Center	\$ 502,687,000	\$ 536,917,000	\$ 525,489,000	\$ 467,089,000	\$ 496,352,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 53,829,440</b>	<b>\$ 56,100,257</b>	<b>\$ 54,962,917</b>	<b>\$ 57,261,402</b>	<b>\$ 59,983,552</b>
Aroostook Medical Center, The (TAMC)	\$ 29,964,335	\$ 30,642,368	\$ 30,899,487	\$ 32,611,580	\$ 32,261,979
Mercy Hospital	\$ 88,092,015	\$ 93,251,465	\$ 87,897,000	\$ 99,684,000	\$ 84,171,000
Mid Coast Hospital	\$ 57,031,111	\$ 62,228,331	\$ 62,361,635	\$ 66,449,555	\$ 70,036,682
Penobscot Bay Medical Center	\$ 46,074,208	\$ 45,356,498	\$ 47,564,199	\$ 48,073,249	\$ 45,348,507
Southern Maine Medical Center	\$ 58,640,656	\$ 62,858,741	\$ 69,934,796	\$ 68,488,971	\$ 80,531,767
St Joseph Hospital	\$ 31,316,170	\$ 30,612,580	\$ 17,614,374	\$ 20,331,700	\$ 21,045,744
St Mary's Regional Medical Center	\$ 58,843,867	\$ 64,522,339	\$ 64,561,000	\$ 77,146,000	\$ 86,821,000
York Hospital	\$ 50,627,768	\$ 49,972,183	\$ 45,344,973	\$ 44,260,679	\$ 49,930,421
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 30,679,168</b>	<b>\$ 35,725,291</b>	<b>\$ 31,829,543</b>	<b>\$ 34,549,593</b>	<b>\$ 37,259,021</b>
Cary Medical Center	\$ 13,530,216	\$ 13,540,272	\$ 14,969,103	\$ 14,117,980	\$ 14,210,644
Franklin Memorial Hospital	\$ 38,504,882	\$ 43,478,979	\$ 31,808,034	\$ 34,839,051	\$ 37,564,349
Henrietta D. Goodall Hospital	\$ 46,693,315	\$ 49,162,587	\$ 46,455,266	\$ 35,243,475	\$ 36,953,692
Maine Coast Memorial Hospital	\$ 22,853,454	\$ 27,971,603	\$ 31,851,051	\$ 34,260,135	\$ 38,153,521
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 16,199,971</b>	<b>\$ 16,830,421</b>	<b>\$ 17,470,583</b>	<b>\$ 17,440,996</b>	<b>\$ 20,273,441</b>
Inland Hospital	\$ 13,115,823	\$ 14,278,482	\$ 15,302,934	\$ 18,088,039	\$ 20,273,441
Miles Memorial Hospital	\$ 16,389,615	\$ 16,830,421	\$ 17,470,583	\$ 16,587,111	\$ 26,357,234
Northern Maine Medical Center	\$ 16,199,971	\$ 18,209,478	\$ 18,019,598	\$ 17,440,996	\$ 14,506,439
Parkview Adventist Medical Center	\$ 8,394,015	\$ 883,370	\$ (2,816,014)	\$ (4,762,243)	\$ (798,556)
Stephens Memorial Hospital	\$ 23,443,769	\$ 27,091,199	\$ 26,168,276	\$ 26,126,336	\$ 26,900,650
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 11,823,508</b>	<b>\$ 13,253,393</b>	<b>\$ 13,294,276</b>	<b>\$ 14,000,105</b>	<b>\$ 13,643,192</b>
Blue Hill Memorial Hospital	\$ 19,978,397	\$ 19,474,270	\$ 17,604,379	\$ 13,773,175	\$ 16,613,496
Bridgton Hospital	\$ 12,398,805	\$ 14,216,297	\$ 16,617,049	\$ 18,955,373	\$ 22,389,176
Calais Regional Hospital	\$ 9,169,087	\$ 8,645,166	\$ 8,898,772	\$ 8,648,762	\$ 7,222,085
Charles A. Dean Memorial Hospital	\$ 252,377	\$ 927,101	\$ 800,972	\$ 875,996	\$ 833,699
Down East Community Hospital	\$ 11,878,362	\$ 14,418,895	\$ 14,577,477	\$ 14,000,105	\$ 12,982,742
Houlton Regional Hospital	\$ 5,190,881	\$ 6,349,183	\$ 8,129,971	\$ 8,106,048	\$ 7,930,948
Mayo Regional Hospital	\$ 19,547,954	\$ 22,429,841	\$ 24,098,588	\$ 26,956,517	\$ 27,559,426
Millinocket Regional Hospital	\$ 10,064,445	\$ 11,714,448	\$ 11,878,157	\$ 11,620,360	\$ 12,824,904
Mount Desert Island Hospital	\$ 11,845,210	\$ 13,515,272	\$ 14,691,027	\$ 15,282,327	\$ 16,861,433
Penobscot Valley Hospital	\$ 3,197,457	\$ 4,010,210	\$ 3,669,781	\$ 3,816,818	\$ 3,892,932
Redington-Fairview General Hospital	\$ 46,232,110	\$ 48,511,459	\$ 48,942,453	\$ 47,501,010	\$ 50,934,656
Rumford Community Hospital	\$ 10,076,426	\$ 12,705,454	\$ 13,294,276	\$ 14,549,407	\$ 13,643,192
St Andrews Hospital	\$ 11,823,508	\$ 13,253,393	\$ 12,761,864	\$ 12,801,544	\$ 12,837,313
Sebasticook Valley Hospital	\$ 9,045,433	\$ 9,946,850	\$ 12,494,671	\$ 14,512,785	\$ 16,339,936
Waldo County General Hospital	\$ 38,772,101	\$ 43,780,658	\$ 41,748,596	\$ 43,186,589	\$ 48,545,647
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 4,292,984</b>	<b>\$ 7,361,611</b>	<b>\$ 7,195,708</b>	<b>\$ 6,080,930</b>	<b>\$ 6,849,073</b>
Acadia Hospital Corporation	\$ 1,643,226	\$ 7,309,716	\$ 6,177,018	\$ 3,915,471	\$ 5,945,002
Spring Harbor Hospital	\$ 6,942,741	\$ 7,413,506	\$ 8,214,398	\$ 8,246,388	\$ 7,753,144
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 5,097,339</b>	<b>\$ 10,219,580</b>	<b>\$ 6,645,557</b>	<b>\$ 3,904,763</b>	<b>\$ 5,398,478</b>
New England Rehabilitation Hospital	\$ 5,097,339	\$ 10,219,580	\$ 6,645,557	\$ 3,904,763	\$ 5,398,478
<b>All Maine Hospitals Median</b>	<b>\$ 19,547,954</b>	<b>\$ 19,474,270</b>	<b>\$ 17,614,374</b>	<b>\$ 18,955,373</b>	<b>\$ 22,389,176</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Temporarily Restricted Net Assets

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 14,220,945</b>	<b>\$ 17,753,072</b>	<b>\$ 11,868,022</b>	<b>\$ 12,397,920</b>	<b>\$ 10,725,012</b>
Central Maine Medical Center	\$ 2,749,381	\$ 3,007,425	\$ 1,678,602	\$ 520,499	\$ 2,476,697
Eastern Maine Medical Center	\$ 18,124,637	\$ 22,250,013	\$ 19,384,814	\$ 20,513,713	\$ 17,909,894
MaineGeneral Medical Center	\$ 10,317,252	\$ 13,256,131	\$ 4,351,229	\$ 4,282,126	\$ 3,540,130
Maine Medical Center	\$ 81,539,000	\$ 92,365,000	\$ 69,529,000	\$ 69,624,000	\$ 78,235,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 5,046,739</b>	<b>\$ 5,674,361</b>	<b>\$ 5,189,899</b>	<b>\$ 1,534,000</b>	<b>\$ 1,279,000</b>
Aroostook Medical Center, The (TAMC)	\$ 1,237,972	\$ 1,395,680	\$ 1,027,196	\$ 846,254	\$ 1,002,096
Mercy Hospital	\$ 14,411,779	\$ 15,862,541	\$ 5,545,000	\$ 1,213,000	\$ 1,081,000
Mid Coast Hospital	\$ 6,926,070	\$ 8,297,950	\$ 5,877,062	\$ 6,101,568	\$ 7,036,575
Penobscot Bay Medical Center	\$ 1,938,215	\$ 2,304,586	\$ 2,312,832	\$ 793,258	\$ 2,379,339
Southern Maine Medical Center	\$ 7,782,316	\$ 10,615,738	\$ 6,798,525	\$ 4,270,671	\$ 608,583
St Joseph Hospital	†	†	†	†	†
St Mary's Regional Medical Center	\$ 589,630	\$ 2,667,960	\$ 2,384,000	\$ 1,534,000	\$ 1,279,000
York Hospital	\$ 5,046,739	\$ 5,674,361	\$ 5,189,899	\$ 5,726,621	\$ 6,201,608
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 1,197,667</b>	<b>\$ 1,361,105</b>	<b>\$ 894,861</b>	<b>\$ 983,327</b>	<b>\$ 718,836</b>
Cary Medical Center	\$ 10,532	\$ 22,237	\$ 16,050	\$ 19,756	\$ 26,040
Franklin Memorial Hospital	\$ 1,970,089	\$ 2,347,654	\$ 585,402	\$ 627,795	\$ 773,717
Henrietta D. Goodall Hospital	\$ 1,614,438	\$ 1,671,158	\$ 1,540,527	\$ 1,338,859	\$ 1,451,392
Maine Coast Memorial Hospital	\$ 780,895	\$ 1,051,052	\$ 1,204,319	\$ 2,781,475	\$ 663,955
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 332,182</b>	<b>\$ 217,973</b>	<b>\$ 233,011</b>	<b>\$ 346,747</b>	<b>\$ 350,218</b>
Inland Hospital	\$ 251,785	\$ 324,055	\$ 434,402	\$ 490,462	\$ 350,218
Miles Memorial Hospital	\$ 332,182	\$ 139,871	\$ 108,857	\$ 39,231	\$ 49,338
Northern Maine Medical Center	\$ 455,894	\$ 567,465	\$ 719,671	\$ 402,401	\$ 392,196
Parkview Adventist Medical Center	\$ 31,247	\$ 31,247	\$ 90,469	\$ 45,430	\$ 47,946
Stephens Memorial Hospital	\$ 459,360	\$ 217,973	\$ 233,011	\$ 346,747	\$ 451,844
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 410,198</b>	<b>\$ 297,542</b>	<b>\$ 343,698</b>	<b>\$ 213,781</b>	<b>\$ 362,790</b>
Blue Hill Memorial Hospital	\$ 775,019	\$ 756,754	\$ 584,685	\$ 88,039	\$ 150,285
Bridgton Hospital	\$ 1,986,502	\$ 2,024,947	\$ 2,012,858	\$ 2,223,069	\$ 2,280,994
Calais Regional Hospital	\$ 299,952	\$ 169,731	\$ 161,667	\$ 163,783	\$ 788,279
Charles A. Dean Memorial Hospital	\$ 1,066,081	\$ 611,687	\$ 534,983	\$ 498,384	\$ 362,790
Down East Community Hospital	\$ 8,780	\$ 100,695	\$ 120,896	\$ 61,825	\$ 60,719
Houlton Regional Hospital	\$ 410,198	\$ 92,920	\$ 276,300	\$ 211,188	\$ 314,975
Mayo Regional Hospital	\$ 283,325	\$ 297,542	\$ 343,698	\$ 363,722	\$ 549,671
Millinocket Regional Hospital	\$ 80,739	\$ 96,938	\$ 90,010	\$ 99,862	\$ 74,589
Mount Desert Island Hospital	\$ 3,323,140	\$ 2,959,929	\$ 1,169,075	\$ 1,693,522	\$ 1,608,714
Penobscot Valley Hospital	\$ 340,071	\$ 92,106	\$ 85,029	\$ 101,917	\$ 122,405
Redington-Fairview General Hospital	\$ 624,223	\$ 639,730	\$ 722,362	\$ 772,513	\$ 779,058
Rumford Community Hospital	\$ 242,120	\$ 230,217	\$ 274,439	\$ 213,781	\$ 245,767
St Andrews Hospital	\$ 853,723	\$ 751,879	\$ 521,474	\$ 482,920	\$ 616,233
Sebasticook Valley Hospital	\$ 150,215	\$ 141,375	\$ 64,961	\$ 98,839	\$ 153,748
Waldo County General Hospital	\$ 2,810,330	\$ 1,978,356	\$ 1,663,290	\$ 1,418,917	\$ 1,546,298
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 324,603</b>	<b>\$ 373,770</b>	<b>\$ 399,682</b>	<b>\$ 303,973</b>	<b>\$ 262,195</b>
Acadia Hospital Corporation	\$ 242,702	\$ 557,409	\$ 675,463	\$ 530,890	\$ 460,754
Spring Harbor Hospital	\$ 406,504	\$ 190,130	\$ 123,901	\$ 77,056	\$ 63,635
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
<b>All Maine Hospitals Median</b>	<b>\$ 775,019</b>	<b>\$ 751,879</b>	<b>\$ 675,463</b>	<b>\$ 520,499</b>	<b>\$ 616,233</b>
<b>* Northeast Median</b>	†	†	†	†	†
<b>* U.S. Median</b>	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable



# Permanently Restricted Net Assets

## Maine Health Data Organization

### Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 10,984,707</b>	<b>\$ 13,211,695</b>	<b>\$ 13,901,992</b>	<b>\$ 12,728,541</b>	<b>\$ 14,854,214</b>
Central Maine Medical Center	\$ 1,111,388	\$ 12,140,164	\$ 13,128,003	\$ 12,802,618	\$ 16,347,030
Eastern Maine Medical Center	\$ 8,828,028	\$ 10,263,488	\$ 10,319,149	\$ 10,228,387	\$ 10,364,066
MaineGeneral Medical Center	\$ 13,141,386	\$ 14,283,225	\$ 14,675,980	\$ 12,654,464	\$ 13,361,398
Maine Medical Center	\$ 19,603,000	\$ 20,716,000	\$ 21,035,000	\$ 21,589,000	\$ 23,019,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 2,021,427</b>	<b>\$ 2,029,037</b>	<b>\$ 1,730,240</b>	<b>\$ 1,757,496</b>	<b>\$ 1,912,553</b>
Aroostook Medical Center, The (TAMC)	\$ 676,715	\$ 676,715	\$ 676,715	\$ 676,715	\$ 676,715
Mercy Hospital	\$ 1,019,493	\$ 1,086,370	\$ 873,000	\$ 983,000	\$ 1,052,000
Mid Coast Hospital	\$ 4,849,201	\$ 7,120,042	\$ 7,289,874	\$ 7,353,514	\$ 7,439,780
Penobscot Bay Medical Center	\$ 5,751,817	\$ 5,920,640	\$ 5,637,758	\$ 4,475,855	\$ 5,120,365
Southern Maine Medical Center	\$ 1,649,766	\$ 1,579,235	\$ 1,590,625	\$ 1,442,743	\$ 1,542,709
St Joseph Hospital	\$ 2,393,087	\$ 2,478,838	\$ 1,869,854	\$ 2,072,249	\$ 2,288,800
St Mary's Regional Medical Center	\$ 664,062	\$ 685,062	\$ 686,000	\$ 689,000	\$ 691,000
York Hospital	\$ 2,416,178	\$ 2,638,993	\$ 2,433,615	\$ 2,119,506	\$ 2,282,397
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 1,213,032</b>	<b>\$ 1,484,714</b>	<b>\$ 1,457,637</b>	<b>\$ 1,385,671</b>	<b>\$ 1,401,130</b>
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	\$ 1,213,032	\$ 1,484,714	\$ 1,457,637	\$ 1,385,671	\$ 1,401,130
Henrietta D. Goodall Hospital	\$ 10,614,574	\$ 11,891,518	\$ 11,307,572	\$ 8,176,852	\$ 8,912,322
Maine Coast Memorial Hospital	\$ 600,000	\$ 600,000	\$ 691,999	\$ 668,718	\$ 668,915
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 452,438</b>	<b>\$ 503,623</b>	<b>\$ 552,154</b>	<b>\$ 552,154</b>	<b>\$ 552,154</b>
Inland Hospital	\$ 452,438	\$ 503,623	\$ 440,145	\$ 417,062	\$ 533,610
Miles Memorial Hospital	\$ 4,400,945	\$ 4,816,655	\$ 4,153,638	\$ 3,866,654	\$ 3,995,218
Northern Maine Medical Center	†	†	†	†	†
Parkview Adventist Medical Center	†	†	†	†	†
Stephens Memorial Hospital	\$ 436,825	\$ 441,825	\$ 552,154	\$ 552,154	\$ 552,154
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 341,517</b>	<b>\$ 341,517</b>	<b>\$ 344,094</b>	<b>\$ 344,970</b>	<b>\$ 384,049</b>
Blue Hill Memorial Hospital	\$ 252,141	\$ 252,141	\$ 252,141	\$ 252,141	\$ 480,196
Bridgton Hospital	\$ 960,573	\$ 1,156,520	\$ 1,138,295	\$ 1,013,099	\$ 1,060,740
Calais Regional Hospital	\$ 681,108	\$ 749,945	\$ 559,344	\$ 684,853	\$ 505,406
Charles A. Dean Memorial Hospital	\$ 340,698	\$ 340,698	\$ 345,852	\$ 348,352	\$ 348,352
Down East Community Hospital	\$ 342,335	\$ 342,335	\$ 342,335	\$ 342,335	\$ 342,335
Houlton Regional Hospital	\$ 51,664	\$ 51,664	\$ 51,664	\$ 51,664	\$ 51,664
Mayo Regional Hospital	\$ 291,848	\$ 305,569	\$ 272,741	\$ 269,317	\$ 415,458
Millinocket Regional Hospital	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Mount Desert Island Hospital	\$ 2,085,531	\$ 2,152,036	\$ 2,101,097	\$ 1,657,474	\$ 1,895,995
Penobscot Valley Hospital	\$ 76,549	\$ 76,549	\$ 76,549	\$ 76,549	\$ 76,549
Redington-Fairview General Hospital	†	†	†	†	†
Rumford Community Hospital	\$ 262,905	\$ 330,446	\$ 262,292	\$ 250,111	\$ 253,554
St Andrews Hospital	\$ 696,759	\$ 745,979	\$ 654,618	\$ 634,103	\$ 656,860
Sebasticook Valley Hospital	\$ 389,115	\$ 416,613	\$ 355,852	\$ 347,605	\$ 352,639
Waldo County General Hospital	\$ 13,579,744	\$ 15,846,328	\$ 13,690,968	\$ 11,408,822	\$ 11,747,978
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 39,119</b>	<b>\$ 202,423</b>	<b>\$ 206,231</b>	<b>\$ 210,071</b>	<b>\$ 210,271</b>
Acadia Hospital Corporation	\$ 39,119	\$ 54,846	\$ 62,462	\$ 70,142	\$ 70,542
Spring Harbor Hospital	†	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>
New England Rehabilitation Hospital	†	†	†	†	†
<b>All Maine Hospitals Median</b>	<b>\$ 696,759</b>	<b>\$ 747,962</b>	<b>\$ 689,000</b>	<b>\$ 686,927</b>	<b>\$ 683,858</b>
<b>* Northeast Median</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>
<b>* U.S. Median</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Total Gross Patient Service Revenue

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 597,480,437</b>	<b>\$ 647,317,197</b>	<b>\$ 712,587,522</b>	<b>\$ 770,199,115</b>	<b>\$ 822,551,148</b>
Central Maine Medical Center	\$ 391,254,167	\$ 434,315,385	\$ 482,248,949	\$ 551,343,474	\$ 597,614,776
Eastern Maine Medical Center	\$ 751,617,456	\$ 808,627,564	\$ 891,545,566	\$ 978,642,035	\$ 1,047,487,520
MaineGeneral Medical Center	\$ 443,343,417	\$ 486,006,829	\$ 533,629,477	\$ 561,756,194	\$ 586,702,373
Maine Medical Center	\$ 864,046,000	\$ 906,086,000	\$ 1,001,892,000	\$ 1,147,415,000	\$ 1,269,772,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 174,958,957</b>	<b>\$ 191,007,128</b>	<b>\$ 201,180,713</b>	<b>\$ 234,667,971</b>	<b>\$ 244,104,800</b>
Aroostook Medical Center, The (TAMC)	\$ 179,428,241	\$ 184,795,464	\$ 187,005,213	\$ 199,474,883	\$ 206,070,315
Mercy Hospital	\$ 247,274,959	\$ 279,240,830	\$ 308,298,000	\$ 334,405,000	\$ 346,763,000
Mid Coast Hospital	\$ 143,749,268	\$ 150,905,832	\$ 167,032,601	\$ 186,356,548	\$ 194,679,667
Penobscot Bay Medical Center	\$ 145,324,002	\$ 168,193,492	\$ 190,581,047	\$ 206,326,092	\$ 199,128,412
Southern Maine Medical Center	\$ 187,851,556	\$ 203,489,975	\$ 211,780,378	\$ 264,792,647	\$ 306,620,106
St Joseph Hospital	\$ 145,080,806	\$ 145,394,683	\$ 155,717,327	\$ 164,126,043	\$ 164,568,941
St Mary's Regional Medical Center	\$ 262,163,211	\$ 281,379,756	\$ 296,369,000	\$ 298,076,000	\$ 324,260,000
York Hospital	\$ 170,489,672	\$ 197,218,791	\$ 240,425,574	\$ 263,009,850	\$ 282,139,284
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 106,384,043</b>	<b>\$ 120,567,567</b>	<b>\$ 138,247,005</b>	<b>\$ 154,749,846</b>	<b>\$ 162,255,224</b>
Cary Medical Center	\$ 82,185,692	\$ 86,469,363	\$ 90,183,359	\$ 85,955,035	\$ 87,956,361
Franklin Memorial Hospital	\$ 108,325,378	\$ 130,753,960	\$ 148,651,803	\$ 160,764,290	\$ 169,309,438
Henrietta D. Goodall Hospital	\$ 104,442,707	\$ 111,869,320	\$ 127,842,206	\$ 148,735,401	\$ 160,349,362
Maine Coast Memorial Hospital	\$ 119,206,732	\$ 129,265,814	\$ 149,255,830	\$ 164,681,807	\$ 164,161,086
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 72,745,529</b>	<b>\$ 80,064,192</b>	<b>\$ 85,601,485</b>	<b>\$ 89,295,960</b>	<b>\$ 92,126,056</b>
Inland Hospital	\$ 65,937,363	\$ 71,105,740	\$ 85,601,485	\$ 96,441,890	\$ 107,316,864
Miles Memorial Hospital	\$ 86,884,742	\$ 93,201,572	\$ 95,904,047	\$ 96,391,835	\$ 96,545,680
Northern Maine Medical Center	\$ 66,040,780	\$ 69,768,489	\$ 67,957,750	\$ 65,551,359	\$ 68,683,450
Parkview Adventist Medical Center	\$ 81,278,218	\$ 80,064,192	\$ 76,824,965	\$ 82,144,443	\$ 75,533,406
Stephens Memorial Hospital	\$ 72,745,529	\$ 84,481,621	\$ 87,963,437	\$ 89,295,960	\$ 92,126,056
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 38,959,123</b>	<b>\$ 45,809,561</b>	<b>\$ 48,748,002</b>	<b>\$ 53,280,370</b>	<b>\$ 55,273,517</b>
Blue Hill Memorial Hospital	\$ 36,923,796	\$ 38,402,139	\$ 44,643,905	\$ 44,330,709	\$ 45,557,062
Bridgton Hospital	\$ 48,759,293	\$ 54,746,099	\$ 59,550,523	\$ 62,240,150	\$ 66,474,360
Calais Regional Hospital	\$ 35,770,335	\$ 36,954,152	\$ 42,302,465	\$ 41,884,943	\$ 46,900,132
Charles A. Dean Memorial Hospital	\$ 11,418,044	\$ 13,191,027	\$ 15,905,898	\$ 17,537,064	\$ 18,516,635
Down East Community Hospital	\$ 49,263,482	\$ 51,098,930	\$ 48,976,930	\$ 49,102,639	\$ 55,273,517
Houlton Regional Hospital	\$ 51,849,493	\$ 56,069,208	\$ 62,292,325	\$ 65,296,388	\$ 67,523,171
Mayo Regional Hospital	\$ 50,964,908	\$ 54,889,355	\$ 56,426,532	\$ 63,800,591	\$ 64,008,703
Millinocket Regional Hospital	\$ 34,905,416	\$ 37,889,779	\$ 38,897,488	\$ 41,438,870	\$ 42,802,955
Mount Desert Island Hospital	\$ 41,868,465	\$ 45,809,561	\$ 46,700,157	\$ 54,428,683	\$ 62,073,403
Penobscot Valley Hospital	\$ 26,187,508	\$ 28,342,249	\$ 28,455,630	\$ 32,688,681	\$ 33,096,214
Redington-Fairview General Hospital	\$ 94,367,464	\$ 86,664,815	\$ 88,048,194	\$ 86,798,235	\$ 92,954,345
Rumford Community Hospital	\$ 38,959,123	\$ 46,110,482	\$ 48,748,002	\$ 54,505,241	\$ 53,398,247
St Andrews Hospital	\$ 20,943,665	\$ 23,355,619	\$ 22,853,589	\$ 23,739,778	\$ 25,014,573
Sebasticook Valley Hospital	\$ 37,963,436	\$ 43,973,468	\$ 51,362,044	\$ 53,280,370	\$ 56,729,621
Waldo County General Hospital	\$ 64,331,933	\$ 68,510,564	\$ 80,975,987	\$ 87,524,086	\$ 96,484,694
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 50,187,651</b>	<b>\$ 52,097,357</b>	<b>\$ 54,836,619</b>	<b>\$ 62,186,472</b>	<b>\$ 65,766,561</b>
Acadia Hospital Corporation	\$ 57,618,593	\$ 60,055,491	\$ 61,198,680	\$ 78,282,068	\$ 84,560,940
Spring Harbor Hospital	\$ 42,756,709	\$ 44,139,222	\$ 48,474,557	\$ 46,090,875	\$ 46,972,182
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 41,150,273</b>	<b>\$ 39,951,606</b>	<b>\$ 41,455,939</b>	<b>\$ 42,950,963</b>	<b>\$ 44,354,920</b>
New England Rehabilitation Hospital	\$ 41,150,273	\$ 39,951,606	\$ 41,455,939	\$ 42,950,963	\$ 44,354,920
<b>All Maine Hospitals Median</b>	<b>\$ 72,745,529</b>	<b>\$ 80,064,192</b>	<b>\$ 85,601,485</b>	<b>\$ 86,798,235</b>	<b>\$ 92,126,056</b>
* <b>Northeast Median</b>		†	†	†	†
* <b>U.S. Median</b>		†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Net Patient Service Revenue

## Maine Health Data Organization

### Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 353,655,229</b>	<b>\$ 365,345,339</b>	<b>\$ 391,712,866</b>	<b>\$ 406,855,143</b>	<b>\$ 423,754,981</b>
Central Maine Medical Center	\$ 202,752,123	\$ 228,376,995	\$ 244,437,425	\$ 270,827,099	\$ 291,820,604
Eastern Maine Medical Center	\$ 460,115,934	\$ 462,697,137	\$ 503,710,230	\$ 526,197,664	\$ 543,858,127
MaineGeneral Medical Center	\$ 247,194,524	\$ 267,993,540	\$ 279,715,501	\$ 287,512,622	\$ 303,651,834
Maine Medical Center	\$ 549,069,000	\$ 578,504,000	\$ 620,308,000	\$ 683,108,000	\$ 711,180,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 89,660,459</b>	<b>\$ 92,890,728</b>	<b>\$ 98,030,692</b>	<b>\$ 116,139,082</b>	<b>\$ 119,753,285</b>
Aroostook Medical Center, The (TAMC)	\$ 87,619,010	\$ 90,834,717	\$ 91,538,753	\$ 94,733,466	\$ 94,675,344
Mercy Hospital	\$ 143,426,692	\$ 154,957,663	\$ 168,378,000	\$ 181,694,000	\$ 171,986,000
Mid Coast Hospital	\$ 79,414,507	\$ 85,943,784	\$ 91,558,877	\$ 99,835,233	\$ 101,483,250
Penobscot Bay Medical Center	\$ 78,924,753	\$ 88,290,321	\$ 96,389,369	\$ 109,167,164	\$ 106,523,569
Southern Maine Medical Center	\$ 91,701,908	\$ 94,946,738	\$ 99,672,015	\$ 129,548,173	\$ 148,079,608
St Joseph Hospital	\$ 82,032,454	\$ 79,443,367	\$ 82,193,221	\$ 86,090,562	\$ 85,221,071
St Mary's Regional Medical Center	\$ 109,694,854	\$ 122,689,031	\$ 121,591,000	\$ 123,111,000	\$ 132,983,000
York Hospital	\$ 93,091,746	\$ 104,941,767	\$ 125,463,162	\$ 131,921,073	\$ 138,147,565
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 56,449,497</b>	<b>\$ 63,654,901</b>	<b>\$ 67,888,115</b>	<b>\$ 71,117,146</b>	<b>\$ 74,429,903</b>
Cary Medical Center	\$ 37,000,698	\$ 38,623,803	\$ 43,304,504	\$ 40,307,037	\$ 39,002,459
Franklin Memorial Hospital	\$ 55,480,681	\$ 66,898,786	\$ 73,402,385	\$ 76,989,100	\$ 79,520,815
Henrietta D. Goodall Hospital	\$ 57,418,312	\$ 60,411,015	\$ 62,373,844	\$ 65,245,192	\$ 72,831,444
Maine Coast Memorial Hospital	\$ 60,438,219	\$ 67,673,583	\$ 75,024,452	\$ 82,685,267	\$ 76,028,362
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 38,366,191</b>	<b>\$ 41,848,856</b>	<b>\$ 44,698,882</b>	<b>\$ 41,739,135</b>	<b>\$ 41,979,074</b>
Inland Hospital	\$ 35,359,509	\$ 39,898,708	\$ 46,843,413	\$ 54,648,130	\$ 59,501,234
Miles Memorial Hospital	\$ 43,556,576	\$ 47,045,207	\$ 50,478,106	\$ 48,224,007	\$ 50,236,594
Northern Maine Medical Center	\$ 43,417,472	\$ 46,074,747	\$ 44,698,882	\$ 41,587,230	\$ 41,979,074
Parkview Adventist Medical Center	\$ 38,366,191	\$ 33,439,297	\$ 31,815,926	\$ 35,226,971	\$ 33,081,245
Stephens Memorial Hospital	\$ 36,473,277	\$ 41,848,856	\$ 43,174,697	\$ 41,739,135	\$ 41,559,482
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 24,418,591</b>	<b>\$ 27,769,431</b>	<b>\$ 29,636,075</b>	<b>\$ 32,104,702</b>	<b>\$ 31,925,427</b>
Blue Hill Memorial Hospital	\$ 23,383,396	\$ 24,336,845	\$ 26,789,172	\$ 26,995,092	\$ 31,925,427
Bridgton Hospital	\$ 26,331,561	\$ 29,842,423	\$ 33,534,138	\$ 35,866,713	\$ 39,231,248
Calais Regional Hospital	\$ 24,418,591	\$ 24,786,217	\$ 26,654,287	\$ 26,303,379	\$ 26,967,215
Charles A. Dean Memorial Hospital	\$ 8,746,062	\$ 10,242,608	\$ 11,882,652	\$ 12,451,076	\$ 12,445,067
Down East Community Hospital	\$ 29,726,805	\$ 32,090,343	\$ 32,815,776	\$ 32,777,157	\$ 33,899,314
Houlton Regional Hospital	\$ 32,589,591	\$ 35,193,311	\$ 40,993,036	\$ 41,684,734	\$ 41,758,892
Mayo Regional Hospital	\$ 32,450,538	\$ 36,260,749	\$ 38,628,929	\$ 41,848,926	\$ 39,591,262
Millinocket Regional Hospital	\$ 21,707,545	\$ 23,827,254	\$ 24,361,293	\$ 25,905,584	\$ 26,264,911
Mount Desert Island Hospital	\$ 30,134,374	\$ 34,558,049	\$ 35,241,275	\$ 40,287,025	\$ 43,533,750
Penobscot Valley Hospital	\$ 18,430,008	\$ 20,709,760	\$ 21,236,496	\$ 22,140,214	\$ 23,167,373
Redington-Fairview General Hospital	\$ 46,309,385	\$ 49,551,259	\$ 54,266,065	\$ 58,697,284	\$ 64,570,396
Rumford Community Hospital	\$ 23,099,013	\$ 27,769,431	\$ 29,125,766	\$ 32,104,702	\$ 31,708,877
St Andrews Hospital	\$ 14,161,427	\$ 16,261,375	\$ 16,834,236	\$ 16,516,123	\$ 18,541,723
Sebasticook Valley Hospital	\$ 19,732,352	\$ 24,031,978	\$ 29,636,075	\$ 30,785,890	\$ 31,324,223
Waldo County General Hospital	\$ 40,591,201	\$ 44,848,805	\$ 53,040,151	\$ 58,681,415	\$ 61,360,895
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 34,107,018</b>	<b>\$ 36,386,581</b>	<b>\$ 36,791,060</b>	<b>\$ 37,694,251</b>	<b>\$ 39,596,130</b>
Acadia Hospital Corporation	\$ 38,659,971	\$ 43,244,348	\$ 40,893,500	\$ 44,658,302	\$ 48,944,850
Spring Harbor Hospital	\$ 29,554,064	\$ 29,528,813	\$ 32,688,620	\$ 30,730,200	\$ 30,247,409
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 27,225,247</b>	<b>\$ 28,879,722</b>	<b>\$ 29,696,770</b>	<b>\$ 27,535,247</b>	<b>\$ 30,934,740</b>
New England Rehabilitation Hospital	\$ 27,225,247	\$ 28,879,722	\$ 29,696,770	\$ 27,535,247	\$ 30,934,740
<b>All Maine Hospitals Median</b>	<b>\$ 38,659,971</b>	<b>\$ 43,244,348</b>	<b>\$ 44,698,882</b>	<b>\$ 44,658,302</b>	<b>\$ 48,944,850</b>
* <b>Northeast Median</b>	†	†	†	†	†
* <b>U.S. Median</b>	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Total Non-Operating Revenues

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	\$ 7,103,232	\$ 5,885,780	\$ 3,116,158	\$ (1,236,035)	\$ 4,746,099
Central Maine Medical Center	\$ 139,989	\$ 1,007,338	\$ 906,411	\$ 483,032	\$ 148,700
Eastern Maine Medical Center	\$ 3,162,820	\$ 2,890,567	\$ 3,257,151	\$ (2,955,101)	\$ 5,028,809
MaineGeneral Medical Center	\$ 11,043,643	\$ 8,880,993	\$ 2,975,164	\$ (10,821,704)	\$ 4,463,388
Maine Medical Center	\$ 19,133,000	\$ 21,817,000	\$ 12,751,000	\$ 14,149,000	\$ 8,373,000
<b>Peer Group B Median -- 8 Hospitals</b>	\$ 1,967,914	\$ 1,844,102	\$ 632,590	\$ 661,459	\$ 1,025,224
Aroostook Medical Center, The (TAMC)	\$ 773,744	\$ 457,414	\$ 508,182	\$ 206,586	\$ 243,223
Mercy Hospital	\$ 2,610,406	\$ 3,683,621	\$ (12,324,000)	\$ 12,472,000	\$ 592,000
Mid Coast Hospital	\$ 2,525,516	\$ 2,685,057	\$ 2,181,840	\$ 1,087,272	\$ 872,840
Penobscot Bay Medical Center	\$ 2,391,097	\$ 1,745,132	\$ 1,762,713	\$ 1,130,122	\$ 1,177,607
Southern Maine Medical Center	\$ 742,956	\$ 4,979,361	\$ 756,998	\$ (5,658,047)	\$ 1,750,749
St Joseph Hospital	\$ 278,966	\$ 1,785,360	\$ 806,731	\$ 235,645	\$ 735,147
St Mary's Regional Medical Center	\$ 2,643,741	\$ 1,279,438	\$ (5,137,000)	\$ 4,295,000	\$ 1,880,000
York Hospital	\$ 1,544,730	\$ 1,902,844	\$ (1,347,727)	\$ (3,608,329)	\$ 2,456,613
<b>Peer Group C Median -- 4 Hospitals</b>	\$ 818,394	\$ 3,488,286	\$ 479,667	\$ (39,294)	\$ 149,311
Cary Medical Center	\$ 381,158	\$ 452,503	\$ 131,428	\$ 67,233	\$ 29,899
Franklin Memorial Hospital	\$ 1,056,390	\$ 1,260,226	\$ 1,087,646	\$ 126,425	\$ 268,722
Henrietta D. Goodall Hospital	\$ 1,831,349	\$ 6,130,762	\$ (402,455)	\$ (3,171,016)	\$ (249,041)
Maine Coast Memorial Hospital	\$ 580,398	\$ 5,716,346	\$ 827,905	\$ (145,821)	\$ 1,038,170
<b>Peer Group D Median -- 5 Hospitals</b>	\$ 137,379	\$ 306,411	\$ 341,400	\$ 172,701	\$ 304,787
Inland Hospital	\$ 37,858	\$ 232,898	\$ 196,108	\$ (263,709)	\$ 304,787
Miles Memorial Hospital	\$ 137,379	\$ 533,146	\$ 685,742	\$ (641,034)	\$ 462,871
Northern Maine Medical Center	\$ 661,609	\$ 306,411	\$ 210,702	\$ 759,693	\$ (50,459)
Parkview Adventist Medical Center	\$ 275,543	\$ 143,275	\$ 658,206	\$ 406,280	\$ 62,516
Stephens Memorial Hospital	\$ (132,651)	\$ 1,435,070	\$ 341,400	\$ 172,701	\$ 401,292
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	\$ 407,359	\$ 546,590	\$ 172,344	\$ 25,636	\$ 233,154
Blue Hill Memorial Hospital	\$ 769,214	\$ 395,519	\$ 334,082	\$ (368,825)	\$ 12,811
Bridgton Hospital	\$ 407,359	\$ 740,701	\$ 213,667	\$ (89,551)	\$ 296,950
Calais Regional Hospital	\$ 23,028	\$ 52,966	\$ 75,406	\$ 116,073	\$ 138,486
Charles A. Dean Memorial Hospital	\$ 61,026	\$ 57,152	\$ 31,257	\$ (14,064)	\$ 29,379
Down East Community Hospital	\$ 289,206	\$ 376,927	\$ 131,645	\$ 25,636	\$ 248,970
Houlton Regional Hospital	\$ (1,093,318)	\$ (1,077,403)	\$ (895,571)	\$ (1,126,962)	\$ (302,402)
Mayo Regional Hospital	\$ 469,922	\$ 706,892	\$ 23,262	\$ 462,384	\$ 461,793
Millinocket Regional Hospital	\$ 568,669	\$ 558,002	\$ 513,840	\$ (310,165)	\$ 209,767
Mount Desert Island Hospital	\$ 1,130,713	\$ 1,153,554	\$ 1,764,625	\$ 386,909	\$ 1,080,409
Penobscot Valley Hospital	\$ 55,800	\$ 55,037	\$ (26,794)	\$ (26,460)	\$ 18,439
Redington-Fairview General Hospital	\$ 1,850,576	\$ 2,260,113	\$ 2,052,471	\$ 1,871,583	\$ 520,790
Rumford Community Hospital	\$ 271,340	\$ 546,590	\$ 117,088	\$ (61,112)	\$ 191,156
St Andrews Hospital	\$ 122,969	\$ 789,462	\$ 201,337	\$ 308,256	\$ 487,136
Sebasticook Valley Hospital	\$ 614,641	\$ 167,876	\$ 172,344	\$ 73,424	\$ 233,154
Waldo County General Hospital	\$ 1,418,632	\$ 2,093,905	\$ 1,979,266	\$ 911,237	\$ 2,324,481
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	\$ 259,421	\$ 568,933	\$ 115,855	\$ 241,959	\$ 74,349
Acadia Hospital Corporation	\$ 419,434	\$ 355,371	\$ 208,442	\$ 458,207	\$ 48,120
Spring Harbor Hospital	\$ 99,407	\$ 782,495	\$ 23,267	\$ 25,711	\$ 100,577
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	\$ 258,071	\$ 295,004	\$ 156,582	\$ 11,379	\$ 5,534
New England Rehabilitation Hospital	\$ 258,071	\$ 295,004	\$ 156,582	\$ 11,379	\$ 5,534
<b>All Maine Hospitals Median</b>	\$ 568,669	\$ 782,495	\$ 213,667	\$ 73,424	\$ 296,950
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Bad Debt (Provision for Bad Debt)

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 13,679,413</b>	<b>\$ 18,061,671</b>	<b>\$ 16,110,352</b>	<b>\$ 15,394,146</b>	<b>\$ 15,456,023</b>
Central Maine Medical Center	\$ 8,100,422	\$ 9,335,647	\$ 11,001,563	\$ 12,318,875	\$ 13,409,215
Eastern Maine Medical Center	\$ 12,269,658	\$ 16,902,684	\$ 15,869,584	\$ 15,546,020	\$ 16,057,939
MaineGeneral Medical Center	\$ 15,089,167	\$ 19,220,658	\$ 16,351,120	\$ 15,242,271	\$ 14,854,106
Maine Medical Center	\$ 21,255,000	\$ 22,965,000	\$ 23,817,000	\$ 31,185,000	\$ 37,061,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 3,473,800</b>	<b>\$ 4,195,036</b>	<b>\$ 5,161,856</b>	<b>\$ 5,089,651</b>	<b>\$ 6,303,674</b>
Aroostook Medical Center, The (TAMC)	\$ 3,127,807	\$ 3,718,854	\$ 2,970,533	\$ 2,773,415	\$ 3,098,758
Mercy Hospital	\$ 6,784,286	\$ 8,233,522	\$ 10,534,000	\$ 10,269,000	\$ 13,788,000
Mid Coast Hospital	\$ 2,681,897	\$ 2,541,687	\$ 3,934,972	\$ 4,350,798	\$ 4,892,662
Penobscot Bay Medical Center	\$ 3,726,461	\$ 4,373,276	\$ 6,316,091	\$ 2,727,002	\$ 4,635,412
Southern Maine Medical Center	\$ 4,081,120	\$ 5,428,915	\$ 6,692,633	\$ 10,588,223	\$ 9,201,104
St Joseph Hospital	\$ 3,221,138	\$ 3,223,453	\$ 5,488,961	\$ 6,686,005	\$ 6,275,693
St Mary's Regional Medical Center	\$ 4,333,357	\$ 4,989,653	\$ 4,774,000	\$ 4,252,000	\$ 6,825,000
York Hospital	\$ 2,749,735	\$ 4,016,796	\$ 4,834,751	\$ 5,828,504	\$ 6,331,654
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 2,916,069</b>	<b>\$ 3,264,240</b>	<b>\$ 3,543,102</b>	<b>\$ 4,636,658</b>	<b>\$ 4,621,457</b>
Cary Medical Center	\$ 760,652	\$ 892,435	\$ 1,522,564	\$ 933,916	\$ 2,004,000
Franklin Memorial Hospital	\$ 2,899,056	\$ 3,012,279	\$ 3,180,913	\$ 4,091,963	\$ 3,615,786
Henrietta D. Goodall Hospital	\$ 3,600,985	\$ 3,985,599	\$ 4,341,883	\$ 5,860,662	\$ 5,796,802
Maine Coast Memorial Hospital	\$ 2,933,082	\$ 3,516,201	\$ 3,905,291	\$ 5,181,352	\$ 5,627,128
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 2,134,588</b>	<b>\$ 2,266,453</b>	<b>\$ 2,710,254</b>	<b>\$ 3,181,042</b>	<b>\$ 3,125,247</b>
Inland Hospital	\$ 2,022,642	\$ 1,940,128	\$ 2,710,254	\$ 3,805,329	\$ 3,125,247
Miles Memorial Hospital	\$ 3,441,420	\$ 2,455,834	\$ 3,312,035	\$ 3,436,861	\$ 2,161,820
Northern Maine Medical Center	\$ 582,506	\$ 850,368	\$ 951,596	\$ 920,522	\$ 1,327,567
Parkview Adventist Medical Center	\$ 2,404,086	\$ 2,883,963	\$ 3,319,849	\$ 3,181,042	\$ 3,440,108
Stephens Memorial Hospital	\$ 2,134,588	\$ 2,266,453	\$ 2,347,139	\$ 2,437,300	\$ 3,225,401
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 831,759</b>	<b>\$ 1,007,491</b>	<b>\$ 1,542,509</b>	<b>\$ 1,537,418</b>	<b>\$ 1,562,535</b>
Blue Hill Memorial Hospital	\$ 1,544,731	\$ 1,303,751	\$ 1,558,288	\$ 2,374,729	\$ 1,726,717
Bridgton Hospital	\$ 1,875,125	\$ 2,300,034	\$ 2,322,652	\$ 2,323,196	\$ 2,598,159
Calais Regional Hospital	\$ 774,657	\$ 753,066	\$ 1,164,268	\$ 1,173,224	\$ 1,110,497
Charles A. Dean Memorial Hospital	\$ 233,551	\$ 312,206	\$ 444,746	\$ 542,986	\$ 368,815
Down East Community Hospital	\$ 773,069	\$ 973,710	\$ 797,196	\$ 847,893	\$ 1,347,971
Houlton Regional Hospital	\$ 209,366	\$ 700,001	\$ 1,587,490	\$ 1,237,223	\$ 1,102,308
Mayo Regional Hospital	\$ 1,123,249	\$ 1,007,491	\$ 1,288,173	\$ 1,537,418	\$ 1,562,535
Millinocket Regional Hospital	\$ 373,537	\$ 686,784	\$ 882,334	\$ 993,806	\$ 534,755
Mount Desert Island Hospital	\$ 1,537,202	\$ 1,531,883	\$ 2,190,104	\$ 2,679,237	\$ 2,835,620
Penobscot Valley Hospital	\$ 658,100	\$ 884,230	\$ 810,014	\$ 1,218,671	\$ 846,680
Redington-Fairview General Hospital	\$ 3,183,776	\$ 1,833,549	\$ 3,723,610	\$ 4,212,178	\$ 3,689,131
Rumford Community Hospital	\$ 1,248,029	\$ 1,561,303	\$ 1,542,509	\$ 1,794,612	\$ 2,027,494
St Andrews Hospital	\$ 586,984	\$ 639,272	\$ 277,213	\$ 639,562	\$ 476,802
Sebasticook Valley Hospital	\$ 831,759	\$ 1,661,649	\$ 1,841,200	\$ 1,628,972	\$ 2,258,561
Waldo County General Hospital	\$ 1,463,015	\$ 1,599,841	\$ 2,081,830	\$ 3,040,861	\$ 3,245,250
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 1,439,762</b>	<b>\$ 1,191,419</b>	<b>\$ 1,298,273</b>	<b>\$ 1,591,783</b>	<b>\$ 1,843,596</b>
Acadia Hospital Corporation	\$ 2,357,178	\$ 2,059,814	\$ 2,073,516	\$ 2,654,322	\$ 3,090,087
Spring Harbor Hospital	\$ 522,345	\$ 323,023	\$ 523,029	\$ 529,243	\$ 597,104
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 415,530</b>	<b>\$ 167,282</b>	<b>\$ 146,029</b>	<b>\$ 445,057</b>	<b>\$ 16,488</b>
New England Rehabilitation Hospital	\$ 415,530	\$ 167,282	\$ 146,029	\$ 445,057	\$ 16,488
<b>All Maine Hospitals Median</b>	<b>\$ 2,134,588</b>	<b>\$ 2,059,814</b>	<b>\$ 2,347,139</b>	<b>\$ 2,727,002</b>	<b>\$ 3,098,758</b>
<b>* Northeast Median</b>	†	†	†	†	†
<b>* U.S. Median</b>	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Free Care (Charity Care)

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 10,832,535</b>	<b>\$ 11,586,694</b>	<b>\$ 12,565,069</b>	<b>\$ 14,889,105</b>	<b>\$ 18,943,104</b>
Central Maine Medical Center	\$ 7,078,574	\$ 7,838,054	\$ 8,725,668	\$ 11,164,718	\$ 16,542,355
Eastern Maine Medical Center	\$ 14,586,496	\$ 15,335,333	\$ 16,404,469	\$ 18,613,491	\$ 21,343,853
MaineGeneral Medical Center	\$ 5,928,924	\$ 6,403,906	\$ 7,696,496	\$ 8,296,375	\$ 9,791,619
Maine Medical Center	\$ 16,703,000	\$ 17,423,000	\$ 17,416,000	\$ 23,516,000	\$ 38,141,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 2,540,260</b>	<b>\$ 2,487,527</b>	<b>\$ 2,505,079</b>	<b>\$ 3,260,631</b>	<b>\$ 3,942,560</b>
Aroostook Medical Center, The (TAMC)	\$ 2,205,938	\$ 1,797,211	\$ 2,005,061	\$ 2,645,546	\$ 2,979,952
Mercy Hospital	\$ 5,371,124	\$ 5,008,636	\$ 7,349,000	\$ 8,045,000	\$ 10,551,000
Mid Coast Hospital	\$ 2,097,890	\$ 1,803,287	\$ 1,997,445	\$ 2,046,686	\$ 2,836,544
Penobscot Bay Medical Center	\$ 970,168	\$ 1,163,075	\$ 1,618,905	\$ 2,168,624	\$ 2,577,271
Southern Maine Medical Center	\$ 4,092,231	\$ 3,171,766	\$ 3,005,096	\$ 3,875,715	\$ 5,377,394
St Joseph Hospital	\$ 1,309,931	\$ 1,198,225	\$ 1,174,282	\$ 1,226,737	\$ 1,757,748
St Mary's Regional Medical Center	\$ 2,874,582	\$ 5,962,010	\$ 6,989,000	\$ 9,312,000	\$ 9,478,000
York Hospital	\$ 3,124,806	\$ 4,234,899	\$ 4,944,245	\$ 5,384,387	\$ 4,905,168
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 1,209,025</b>	<b>\$ 1,348,566</b>	<b>\$ 1,646,684</b>	<b>\$ 2,416,739</b>	<b>\$ 2,780,726</b>
Cary Medical Center	\$ 1,034,739	\$ 1,122,783	\$ 703,062	\$ 1,115,624	\$ 1,237,339
Franklin Memorial Hospital	\$ 1,383,311	\$ 1,574,349	\$ 2,268,120	\$ 3,626,663	\$ 4,659,236
Henrietta D. Goodall Hospital	\$ 450,459	\$ 636,476	\$ 1,282,778	\$ 1,503,701	\$ 882,162
Maine Coast Memorial Hospital	\$ 1,738,447	\$ 1,969,190	\$ 2,010,589	\$ 3,329,776	\$ 4,324,113
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 1,130,609</b>	<b>\$ 1,411,867</b>	<b>\$ 1,457,693</b>	<b>\$ 1,786,975</b>	<b>\$ 1,997,478</b>
Inland Hospital	\$ 1,254,543	\$ 1,411,867	\$ 1,896,318	\$ 1,786,975	\$ 2,643,073
Miles Memorial Hospital	\$ 1,130,609	\$ 1,421,209	\$ 1,836,785	\$ 2,038,203	\$ 3,443,087
Northern Maine Medical Center	\$ 689,526	\$ 396,911	\$ 636,686	\$ 567,327	\$ 507,845
Parkview Adventist Medical Center	\$ 929,690	\$ 633,777	\$ 737,448	\$ 593,913	\$ 1,113,910
Stephens Memorial Hospital	\$ 1,582,452	\$ 1,567,412	\$ 1,457,693	\$ 2,098,069	\$ 1,997,478
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 721,576</b>	<b>\$ 951,063</b>	<b>\$ 963,271</b>	<b>\$ 1,116,919</b>	<b>\$ 1,160,433</b>
Blue Hill Memorial Hospital	\$ 359,681	\$ 1,007,332	\$ 1,219,810	\$ 1,355,162	\$ 1,160,433
Bridgton Hospital	\$ 721,576	\$ 1,047,970	\$ 826,777	\$ 1,116,919	\$ 1,472,781
Calais Regional Hospital	\$ 318,103	\$ 317,937	\$ 272,167	\$ 565,993	\$ 712,067
Charles A. Dean Memorial Hospital	\$ 293,120	\$ 437,874	\$ 398,321	\$ 395,616	\$ 543,615
Down East Community Hospital	\$ 945,118	\$ 1,173,094	\$ 1,209,626	\$ 1,657,540	\$ 1,969,766
Houlton Regional Hospital	\$ 996,435	\$ 1,034,199	\$ 991,321	\$ 1,175,558	\$ 1,245,888
Mayo Regional Hospital	\$ 820,598	\$ 1,255,776	\$ 1,521,580	\$ 2,608,580	\$ 2,385,853
Millinocket Regional Hospital	\$ 835,735	\$ 951,063	\$ 893,651	\$ 916,308	\$ 966,783
Mount Desert Island Hospital	\$ 400,286	\$ 302,421	\$ 197,613	\$ 498,421	\$ 912,931
Penobscot Valley Hospital	\$ 600,042	\$ 865,339	\$ 963,271	\$ 1,089,569	\$ 1,028,591
Redington-Fairview General Hospital	\$ 1,288,195	\$ 1,446,806	\$ 1,068,676	\$ 1,152,549	\$ 1,486,131
Rumford Community Hospital	\$ 582,767	\$ 812,007	\$ 500,876	\$ 579,976	\$ 741,037
St Andrews Hospital	\$ 226,320	\$ 212,925	\$ 312,107	\$ 452,980	\$ 553,512
Sebastiacook Valley Hospital	\$ 1,527,353	\$ 1,378,085	\$ 1,693,932	\$ 2,066,860	\$ 2,842,765
Waldo County General Hospital	\$ 733,407	\$ 769,192	\$ 1,011,170	\$ 1,741,337	\$ 2,782,100
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 7,477,243</b>	<b>\$ 6,818,244</b>	<b>\$ 7,228,589</b>	<b>\$ 9,974,789</b>	<b>\$ 12,213,781</b>
Acadia Hospital Corporation	\$ 10,604,435	\$ 9,501,747	\$ 8,700,637	\$ 14,315,704	\$ 18,917,657
Spring Harbor Hospital	\$ 4,350,050	\$ 4,134,741	\$ 5,756,541	\$ 5,633,874	\$ 5,509,905
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 229,478</b>	<b>\$ 360,975</b>	<b>\$ 285,670</b>	<b>\$ 211,046</b>	<b>\$ 262,865</b>
New England Rehabilitation Hospital	\$ 229,478	\$ 360,975	\$ 285,670	\$ 211,046	\$ 262,865
<b>All Maine Hospitals Median</b>	<b>\$ 1,130,609</b>	<b>\$ 1,255,776</b>	<b>\$ 1,457,693</b>	<b>\$ 1,786,975</b>	<b>\$ 2,385,853</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Total Operating Expenses

## Maine Health Data Organization

### Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 355,070,197</b>	<b>\$ 372,394,374</b>	<b>\$ 399,181,880</b>	<b>\$ 411,775,484</b>	<b>\$ 430,252,241</b>
Central Maine Medical Center	\$ 202,788,433	\$ 233,293,950	\$ 252,928,177	\$ 276,176,439	\$ 307,933,595
Eastern Maine Medical Center	\$ 462,632,150	\$ 473,287,427	\$ 501,280,403	\$ 530,550,467	\$ 552,570,887
MaineGeneral Medical Center	\$ 247,508,243	\$ 271,501,320	\$ 297,083,357	\$ 293,000,501	\$ 305,483,726
Maine Medical Center	\$ 523,649,000	\$ 539,763,000	\$ 587,572,000	\$ 641,032,000	\$ 675,122,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 91,420,926</b>	<b>\$ 96,345,698</b>	<b>\$ 102,525,654</b>	<b>\$ 116,684,799</b>	<b>\$ 122,645,714</b>
Aroostook Medical Center, The (TAMC)	\$ 89,728,148	\$ 92,965,447	\$ 94,743,693	\$ 95,858,769	\$ 96,939,376
Mercy Hospital	\$ 141,944,599	\$ 154,847,307	\$ 173,229,000	\$ 190,847,000	\$ 191,235,000
Mid Coast Hospital	\$ 75,234,871	\$ 84,555,302	\$ 93,448,995	\$ 99,751,716	\$ 102,627,166
Penobscot Bay Medical Center	\$ 84,806,658	\$ 95,170,938	\$ 102,186,122	\$ 114,643,598	\$ 116,912,427
Southern Maine Medical Center	\$ 94,930,554	\$ 97,520,457	\$ 102,865,185	\$ 131,421,727	\$ 150,657,863
St Joseph Hospital	\$ 80,808,517	\$ 81,649,774	\$ 85,155,878	\$ 83,658,942	\$ 81,890,940
St Mary's Regional Medical Center	\$ 107,371,259	\$ 115,467,926	\$ 118,326,000	\$ 118,726,000	\$ 128,379,000
York Hospital	\$ 93,113,704	\$ 105,699,304	\$ 128,502,138	\$ 132,319,279	\$ 136,999,629
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 58,971,632</b>	<b>\$ 64,984,478</b>	<b>\$ 69,997,777</b>	<b>\$ 76,184,834</b>	<b>\$ 77,136,137</b>
Cary Medical Center	\$ 40,356,687	\$ 42,180,875	\$ 45,155,845	\$ 44,017,422	\$ 42,052,923
Franklin Memorial Hospital	\$ 57,654,641	\$ 66,905,929	\$ 72,869,855	\$ 77,650,499	\$ 79,453,564
Henrietta D. Goodall Hospital	\$ 60,288,623	\$ 63,063,026	\$ 67,125,699	\$ 74,719,168	\$ 75,030,000
Maine Coast Memorial Hospital	\$ 61,961,925	\$ 68,088,208	\$ 75,250,793	\$ 81,615,691	\$ 79,242,274
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 38,227,893</b>	<b>\$ 41,365,787</b>	<b>\$ 46,057,385</b>	<b>\$ 44,022,837</b>	<b>\$ 45,493,676</b>
Inland Hospital	\$ 37,440,094	\$ 39,867,120	\$ 46,084,905	\$ 53,333,313	\$ 59,520,483
Miles Memorial Hospital	\$ 43,015,440	\$ 48,718,718	\$ 50,308,384	\$ 49,103,521	\$ 49,947,960
Northern Maine Medical Center	\$ 42,493,214	\$ 45,625,019	\$ 46,057,385	\$ 44,022,837	\$ 45,493,676
Parkview Adventist Medical Center	\$ 38,227,893	\$ 41,365,787	\$ 36,475,338	\$ 37,952,299	\$ 34,765,434
Stephens Memorial Hospital	\$ 33,716,180	\$ 37,842,244	\$ 40,636,083	\$ 39,762,828	\$ 39,406,490
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 24,742,808</b>	<b>\$ 27,107,667</b>	<b>\$ 29,110,065</b>	<b>\$ 31,936,003</b>	<b>\$ 33,244,089</b>
Blue Hill Memorial Hospital	\$ 24,742,808	\$ 27,107,667	\$ 29,110,065	\$ 31,936,003	\$ 30,317,244
Bridgton Hospital	\$ 25,207,651	\$ 28,961,577	\$ 31,732,258	\$ 33,668,460	\$ 36,757,860
Calais Regional Hospital	\$ 23,992,610	\$ 25,977,636	\$ 26,858,195	\$ 27,055,797	\$ 28,550,660
Charles A. Dean Memorial Hospital	\$ 8,839,435	\$ 10,508,896	\$ 12,219,749	\$ 13,176,995	\$ 13,039,301
Down East Community Hospital	\$ 27,798,932	\$ 29,890,237	\$ 30,863,768	\$ 33,776,861	\$ 34,715,647
Houlton Regional Hospital	\$ 32,658,303	\$ 34,611,148	\$ 38,412,100	\$ 41,287,298	\$ 42,482,050
Mayo Regional Hospital	\$ 32,454,479	\$ 35,262,588	\$ 38,157,550	\$ 40,970,648	\$ 41,131,836
Millinocket Regional Hospital	\$ 22,177,479	\$ 23,456,879	\$ 24,340,426	\$ 25,495,189	\$ 25,750,715
Mount Desert Island Hospital	\$ 31,951,415	\$ 35,310,178	\$ 38,145,019	\$ 41,085,324	\$ 45,473,736
Penobscot Valley Hospital	\$ 18,724,555	\$ 20,669,745	\$ 21,758,238	\$ 22,380,773	\$ 23,384,614
Redington-Fairview General Hospital	\$ 40,247,055	\$ 46,520,776	\$ 51,796,346	\$ 56,484,502	\$ 64,344,038
Rumford Community Hospital	\$ 22,396,573	\$ 25,747,364	\$ 28,662,917	\$ 30,871,168	\$ 33,244,089
St Andrews Hospital	\$ 18,188,748	\$ 19,508,080	\$ 20,813,166	\$ 21,162,608	\$ 19,708,595
Sebasticook Valley Hospital	\$ 19,628,027	\$ 24,338,157	\$ 27,988,023	\$ 29,944,818	\$ 30,580,998
Waldo County General Hospital	\$ 39,579,226	\$ 44,474,229	\$ 53,472,054	\$ 57,925,822	\$ 59,180,386
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 34,902,863</b>	<b>\$ 34,701,786</b>	<b>\$ 37,266,266</b>	<b>\$ 38,335,366</b>	<b>\$ 40,162,293</b>
Acadia Hospital Corporation	\$ 40,197,721	\$ 39,518,094	\$ 41,536,087	\$ 45,316,176	\$ 49,301,737
Spring Harbor Hospital	\$ 29,608,005	\$ 29,885,477	\$ 32,996,445	\$ 31,354,555	\$ 31,022,849
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 22,721,835</b>	<b>\$ 23,942,768</b>	<b>\$ 24,511,797</b>	<b>\$ 24,713,480</b>	<b>\$ 24,936,026</b>
New England Rehabilitation Hospital	\$ 22,721,835	\$ 23,942,768	\$ 24,511,797	\$ 24,713,480	\$ 24,936,026
<b>All Maine Hospitals Median</b>	<b>\$ 40,197,721</b>	<b>\$ 42,180,875</b>	<b>\$ 46,057,385</b>	<b>\$ 45,316,176</b>	<b>\$ 49,301,737</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

# Advertising Expenses\*\*

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	†	†	†	† \$	<b>1,200,009</b>
Central Maine Medical Center	†	†	†	† \$	1,585,432
Eastern Maine Medical Center	†	†	†	† \$	571,909
MaineGeneral Medical Center	†	†	†	† \$	909,017
Maine Medical Center	†	†	†	† \$	1,491,000
<b>Peer Group B Median -- 8 Hospitals</b>	†	†	†	† \$	<b>427,234</b>
Aroostook Medical Center, The (TAMC)	†	†	†	† \$	364,467
Mercy Hospital	†	†	†	† \$	1,063,000
Mid Coast Hospital	†	†	†	† \$	360,575
Penobscot Bay Medical Center	†	†	†	†	†
Southern Maine Medical Center	†	†	†	† \$	519,413
St Joseph Hospital	†	†	†	† \$	164,651
St Mary's Regional Medical Center	†	†	†	†	†
York Hospital	†	†	†	† \$	490,000
<b>Peer Group C Median -- 4 Hospitals</b>	†	†	†	† \$	<b>113,233</b>
Cary Medical Center	†	†	†	† \$	262,645
Franklin Memorial Hospital	†	†	†	† \$	8,674
Henrietta D. Goodall Hospital	†	†	†	† \$	73,462
Maine Coast Memorial Hospital	†	†	†	† \$	153,004
<b>Peer Group D Median -- 5 Hospitals</b>	†	†	†	† \$	<b>182,187</b>
Inland Hospital	†	†	†	† \$	257,543
Miles Memorial Hospital	†	†	†	† \$	26,379
Northern Maine Medical Center	†	†	†	†	†
Parkview Adventist Medical Center	†	†	†	† \$	272,402
Stephens Memorial Hospital	†	†	†	† \$	106,830
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	†	†	†	† \$	<b>54,694</b>
Blue Hill Memorial Hospital	†	†	†	† \$	27,626
Bridgton Hospital	†	†	†	† \$	204,011
Calais Regional Hospital	†	†	†	† \$	60,751
Charles A. Dean Memorial Hospital	†	†	†	† \$	28,051
Down East Community Hospital	†	†	†	† \$	52,158
Houlton Regional Hospital	†	†	†	† \$	17,776
Mayo Regional Hospital	†	†	†	† \$	117,838
Millinocket Regional Hospital	†	†	†	† \$	54,694
Mount Desert Island Hospital	†	†	†	† \$	95,195
Penobscot Valley Hospital	†	†	†	† \$	33,869
Redington-Fairview General Hospital	†	†	†	† \$	194,153
Rumford Community Hospital	†	†	†	† \$	78,940
St Andrews Hospital	†	†	†	† \$	38,692
Sebasticook Valley Hospital	†	†	†	† \$	118,978
Waldo County General Hospital	†	†	†	† \$	40,880
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	†	†	†	† \$	<b>46,889</b>
Acadia Hospital Corporation	†	†	†	† \$	16,326
Spring Harbor Hospital	†	†	†	† \$	77,451
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	†	†	†	† \$	<b>49,957</b>
New England Rehabilitation Hospital	†	†	†	† \$	49,957
<b>All Maine Hospitals Median</b>	†	†	†	† \$	<b>112,334</b>
<b>* Northeast Median</b>	†	†	†	†	†
<b>* U.S. Median</b>	†	†	†	†	†

\*\* New Data Element in FY 2010

\* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable



# Salaries and Benefits\*\*

## Maine Health Data Organization Hospital Financial Report Part I

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Peer Group A Median -- 4 Hospitals</b>	†	†	†	†	<b>\$ 234,242,348</b>
Central Maine Medical Center	†	†	†	†	\$ 180,934,163
Eastern Maine Medical Center	†	†	†	†	\$ 287,550,532
MaineGeneral Medical Center	†	†	†	†	\$ 148,862,588
Maine Medical Center	†	†	†	†	\$ 375,870,000
<b>Peer Group B Median -- 8 Hospitals</b>	†	†	†	†	<b>\$ 64,341,334</b>
Aroostook Medical Center, The (TAMC)	†	†	†	†	\$ 60,854,362
Mercy Hospital	†	†	†	†	\$ 103,630,000
Mid Coast Hospital	†	†	†	†	\$ 56,030,771
Penobscot Bay Medical Center	†	†	†	†	\$ 67,828,306
Southern Maine Medical Center	†	†	†	†	\$ 72,360,907
St Joseph Hospital	†	†	†	†	\$ 42,046,980
St Mary's Regional Medical Center	†	†	†	†	\$ 51,631,000
York Hospital	†	†	†	†	\$ 80,752,435
<b>Peer Group C Median -- 4 Hospitals</b>	†	†	†	†	<b>\$ 46,017,986</b>
Cary Medical Center	†	†	†	†	\$ 21,636,508
Franklin Memorial Hospital	†	†	†	†	\$ 48,015,942
Henrietta D. Goodall Hospital	†	†	†	†	\$ 44,020,030
Maine Coast Memorial Hospital	†	†	†	†	\$ 52,342,605
<b>Peer Group D Median -- 5 Hospitals</b>	†	†	†	†	<b>\$ 22,379,158</b>
Inland Hospital	†	†	†	†	\$ 33,846,303
Miles Memorial Hospital	†	†	†	†	\$ 17,713,784
Northern Maine Medical Center	†	†	†	†	\$ 29,263,009
Parkview Adventist Medical Center	†	†	†	†	\$ 15,846,583
Stephens Memorial Hospital	†	†	†	†	\$ 22,379,158
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	†	†	†	†	<b>\$ 19,887,756</b>
Blue Hill Memorial Hospital	†	†	†	†	\$ 17,369,717
Bridgton Hospital	†	†	†	†	\$ 23,861,467
Calais Regional Hospital	†	†	†	†	\$ 14,061,579
Charles A. Dean Memorial Hospital	†	†	†	†	\$ 8,642,310
Down East Community Hospital	†	†	†	†	\$ 19,887,756
Houlton Regional Hospital	†	†	†	†	\$ 30,885,200
Mayo Regional Hospital	†	†	†	†	\$ 26,978,460
Millinocket Regional Hospital	†	†	†	†	\$ 16,095,846
Mount Desert Island Hospital	†	†	†	†	\$ 28,295,173
Penobscot Valley Hospital	†	†	†	†	\$ 12,503,750
Redington-Fairview General Hospital	†	†	†	†	\$ 36,660,838
Rumford Community Hospital	†	†	†	†	\$ 22,464,958
St Andrews Hospital	†	†	†	†	\$ 8,756,524
Sebasticook Valley Hospital	†	†	†	†	\$ 17,838,855
Waldo County General Hospital	†	†	†	†	\$ 37,119,636
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	†	†	†	†	<b>\$ 27,531,887</b>
Acadia Hospital Corporation	†	†	†	†	\$ 33,457,148
Spring Harbor Hospital	†	†	†	†	\$ 21,606,625
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	†	†	†	†	<b>\$ 14,956,638</b>
New England Rehabilitation Hospital	†	†	†	†	\$ 14,956,638
<b>All Maine Hospitals Median</b>	†	†	†	†	<b>\$ 30,885,200</b>
<b>* Northeast Median</b>	†	†	†	†	†
<b>* U.S. Median</b>	†	†	†	†	†

\*\* New Data Element in FY 2010

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