

Maine Health Data Organization Hospital Financial Information Part I

2009 – 2013 Select Financial Information by Data Element/Ratio

Comprised of tables for select data elements and ratios containing all of Maine's 39 non-governmental hospitals arrayed by hospital peer groups as determined by the Maine Hospital Association (MHA). The peer groups are based upon bed size, revenue, critical access designation (CAH), and specialty. When data are available, the tables include a comparison of the Maine (ME), Northeast, and U.S. median as reported from the 2015 INGENIX, "Almanac of Hospital and Financial & Operating Indicators", publication. The Northeast comparison includes the states of Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island, and Vermont.

Note: In FY2011, Stephens Memorial Hospital moved from Peer Group D to E.

Maine Hospital Designation

August 31, 2013

Hospital Name	Peer Group
Acadia Hospital Corporation	F
Aroostook Medical Center, The (TAMC)	B
Blue Hill Memorial Hospital	E
Bridgton Hospital	E
Calais Regional Hospital	E
Cary Medical Center	C
Central Maine Medical Center	A
Charles A. Dean Memorial Hospital	E
Down East Community Hospital	E
Eastern Maine Medical Center	A
Franklin Memorial Hospital	C
Henrietta D. Goodall Hospital	C
Houlton Regional Hospital	E
Inland Hospital	D
Maine Coast Memorial Hospital	C
Maine Medical Center	A
MaineGeneral Medical Center	A
Mayo Regional Hospital	E
Mercy Hospital	B
Mid Coast Hospital	B
Miles Memorial Hospital	D
Millinocket Regional Hospital	E
Mount Desert Island Hospital	E
New England Rehabilitation Hospital	G
Northern Maine Medical Center	D
Parkview Adventist Medical Center	D
Penobscot Bay Medical Center	B
Penobscot Valley Hospital	E
Redington-Fairview General Hospital	E
Rumford Community Hospital	E
Sebasticook Valley Hospital	E
Southern Maine Medical Center	B
Spring Harbor Hospital	F
St. Andrews Hospital	E
St. Joseph Hospital	B
St. Mary's Regional Medical Center	B
Stephens Memorial Hospital*	E
Waldo County General Hospital	E
York Hospital	B

* In FY2011, Stephens Memorial Hospital moved from Peer Group D to E.

Profitability Ratios

Provides information on the ability of the organization to produce a profit. Few hospitals could remain financially viable without a profit (or excess of revenues over expenses), especially over a long period of time. Cash flow would not be sufficient to meet normal cash requirements such as debt principal and investment in fixed or current assets. Six measures of profitability are included:

- Operating Margin
- Non-operating Revenue Margin
- Total Margin
- Return on Equity
- Net Operating Income (Operating Surplus or Loss)
- Total Surplus/Deficit (Total Surplus or Loss)

Operating Margin

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	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	2.43%	3.28%	3.71%	5.06%	3.71%
Central Maine Medical Center	1.39%	(1.56%)	(2.97%)	(1.17%)	(4.36%)
Eastern Maine Medical Center	2.33%	1.64%	2.58%	9.18%	4.58%
MaineGeneral Medical Center	2.53%	4.92%	4.84%	3.65%	2.84%
Maine Medical Center	7.34%	6.25%	5.95%	6.46%	4.91%
Peer Group B Median -- 8 Hospitals	1.49%	1.43%	2.30%	(1.55%)	0.59%
Aroostook Medical Center, The (TAMC)	0.93%	(0.04%)	3.11%	(2.03%)	1.11%
Mercy Hospital	(2.91%)	(9.20%)	(9.07%)	(7.24%)	(4.59%)
Mid Coast Hospital	3.09%	2.18%	4.39%	0.89%	1.38%
Penobscot Bay Medical Center	(0.05%)	(3.29%)	0.33%	(4.80%)	(0.42%)
Southern Maine Medical Center	1.27%	0.68%	1.89%	1.60%	1.19%
St Joseph Hospital	4.99%	5.90%	9.05%	5.38%	8.04%
St Mary's Regional Medical Center	5.10%	4.57%	2.71%	(2.60%)	0.07%
York Hospital	1.71%	2.80%	1.88%	(1.06%)	(1.12%)
Peer Group C Median -- 4 Hospitals	0.14%	0.31%	3.63%	(0.67%)	(2.85%)
Cary Medical Center	(1.83%)	0.12%	8.16%	(1.05%)	(3.91%)
Franklin Memorial Hospital	2.11%	2.98%	1.82%	(0.29%)	(9.85%)
Henrietta D. Goodall Hospital	(9.82%)	0.51%	1.11%	2.33%	(1.78%)
Maine Coast Memorial Hospital	3.57%	(1.83%)	5.45%	(1.28%)	(0.47%)
Peer Group D Median -- 5 Hospitals	(0.37%)	1.27%	3.11%	2.14%	2.54%
Inland Hospital	3.61%	1.27%	3.88%	1.05%	1.17%
Miles Memorial Hospital	(0.37%)	1.57%	4.29%	3.24%	3.90%
Northern Maine Medical Center	(3.84%)	(6.28%)	(0.37%)	29.61%	4.56%
Parkview Adventist Medical Center	(6.61%)	(2.69%)	2.34%	(4.82%)	(1.30%)
Stephens Memorial Hospital**	6.07%	6.11%	+	+	+
Peer Group E Median -- 16 Critical Access Hospitals	2.08%	0.09%	1.99%	(1.11%)	(1.79%)
Blue Hill Memorial Hospital	(14.98%)	8.68%	2.34%	2.09%	4.34%
Bridgton Hospital	7.24%	7.41%	15.82%	3.88%	3.19%
Calais Regional Hospital	(1.38%)	(5.23%)	(2.21%)	(8.84%)	(6.95%)
Charles A. Dean Memorial Hospital	(3.85%)	(2.89%)	10.44%	1.96%	3.69%
Down East Community Hospital	(1.94%)	(1.81%)	(2.23%)	(2.48%)	(4.53%)
Houlton Regional Hospital	2.08%	(0.32%)	(0.42%)	(4.43%)	(8.90%)
Mayo Regional Hospital	5.57%	0.25%	1.13%	(2.40%)	(4.37%)
Millinocket Regional Hospital	2.60%	2.88%	1.72%	(1.77%)	(1.63%)
Mount Desert Island Hospital	(0.93%)	(2.41%)	(1.52%)	(6.01%)	(2.28%)
Penobscot Valley Hospital	0.26%	0.09%	1.59%	(0.41%)	(1.96%)
Redington-Fairview General Hospital	5.23%	1.70%	(0.98%)	(0.93%)	(2.85%)
Rumford Community Hospital	4.18%	(3.71%)	11.97%	(1.30%)	(1.58%)
St Andrews Hospital	(5.89%)	(0.22%)	2.26%	(3.64%)	(7.37%)
Sebasticook Valley Hospital	5.14%	4.27%	3.42%	0.81%	4.68%
Stephens Memorial Hospital**	+	+	10.70%	8.24%	4.68%
Waldo County General Hospital	3.70%	5.55%	10.41%	5.88%	3.50%
Peer Group F Median -- 2 Private Psychiatric Hospitals	2.13%	1.94%	3.01%	3.19%	6.75%
Acadia Hospital Corporation	3.04%	2.90%	4.33%	4.32%	9.47%
Spring Harbor Hospital	1.22%	0.98%	1.69%	2.07%	4.03%
Peer Group G Median -- 1 Rehabilitation Hospital	11.62%	20.39%	22.80%	26.12%	24.29%
New England Rehabilitation Hospital	11.62%	20.39%	22.80%	26.12%	24.29%
All Maine Hospitals Median	2.08%	0.98%	2.34%	(0.29%)	0.07%
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Non-Operating Revenue Margin

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	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	16%	19%	15%	11%	27%
Central Maine Medical Center	11%	(3%)	6%	(16%)	(5%)
Eastern Maine Medical Center	(30%)	35%	12%	3%	39%
MaineGeneral Medical Center	338%	22%	19%	416%	29%
Maine Medical Center	22%	16%	23%	20%	26%
Peer Group B Median -- 8 Hospitals	73%	26%	10%	(18%)	56%
Aroostook Medical Center, The (TAMC)	19%	122%	12%	(15%)	8%
Mercy Hospital	176%	(4%)	6%	(25%)	(2%)
Mid Coast Hospital	26%	28%	22%	48%	51%
Penobscot Bay Medical Center	106%	(46%)	81%	(81%)	128%
Southern Maine Medical Center	142%	63%	(13%)	62%	60%
St Joseph Hospital	5%	13%	8%	20%	9%
St Mary's Regional Medical Center	40%	23%	(104%)	(199%)	96%
York Hospital	276%	38%	61%	(20%)	193%
Peer Group C Median -- 4 Hospitals	1%	(87%)	(13%)	(111%)	(1%)
Cary Medical Center	(9%)	38%	5%	(124%)	(4%)
Franklin Memorial Hospital	7%	10%	(31%)	10%	2%
Henrietta D. Goodall Hospital	32%	(183%)	(707%)	(139%)	(651%)
Maine Coast Memorial Hospital	(5%)	(270%)	11%	(98%)	228%
Peer Group D Median -- 5 Hospitals	(15%)	14%	33%	14%	32%
Inland Hospital	(15%)	28%	16%	23%	36%
Miles Memorial Hospital	78%	37%	15%	25%	23%
Northern Maine Medical Center	(87%)	2%	347%	6%	42%
Parkview Adventist Medical Center	(21%)	(7%)	50%	(1%)	29%
Stephens Memorial Hospital**	6%	14%	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	3%	22%	17%	5%	(7%)
Blue Hill Memorial Hospital	8%	0%	25%	20%	15%
Bridgton Hospital	(4%)	9%	4%	12%	20%
Calais Regional Hospital	(46%)	(11%)	(9%)	(2%)	(3%)
Charles A. Dean Memorial Hospital	3%	(9%)	18%	12%	3%
Down East Community Hospital	(4%)	(68%)	(31%)	(40%)	(68%)
Houlton Regional Hospital	450%	69%	187%	(23%)	(12%)
Mayo Regional Hospital	16%	82%	(12%)	354%	(131%)
Millinocket Regional Hospital	(84%)	22%	31%	(70%)	383%
Mount Desert Island Hospital	5237%	9858%	329%	(41%)	(38%)
Penobscot Valley Hospital	(83%)	47%	16%	(87%)	(16%)
Redington-Fairview General Hospital	38%	32%	239%	152%	(159%)
Rumford Community Hospital	(5%)	(19%)	3%	(21%)	(76%)
St Andrews Hospital	(36%)	110%	51%	(206%)	(73%)
Sebasticook Valley Hospital	4%	15%	21%	53%	19%
Stephens Memorial Hospital**	†	†	1%	11%	15%
Waldo County General Hospital	29%	40%	12%	56%	65%
Peer Group F Median -- 2 Private Psychiatric Hospitals	15%	14%	12%	12%	5%
Acadia Hospital Corporation	24%	3%	15%	17%	8%
Spring Harbor Hospital	6%	25%	9%	6%	2%
Peer Group G Median -- 1 Rehabilitation Hospital	0%	0%	0%	0%	0%
New England Rehabilitation Hospital	0%	0%	0%	0%	0%
All Maine Hospitals Median	7%	16%	12%	3%	9%
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

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**FY 2011 Stephens Memorial changed from Peer Group D to E

Total Margin

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	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	1.68%	4.37%	4.41%	3.46%	5.22%
Central Maine Medical Center	1.56%	(1.51%)	(3.18%)	(1.01%)	(4.14%)
Eastern Maine Medical Center	1.80%	2.51%	2.91%	9.41%	7.34%
MaineGeneral Medical Center	(1.11%)	6.23%	5.92%	(1.21%)	3.96%
Maine Medical Center	9.19%	7.33%	7.61%	7.93%	6.48%
Peer Group B Median -- 8 Hospitals	2.36%	2.40%	2.61%	(0.87%)	1.70%
Aroostook Medical Center, The (TAMC)	1.14%	0.21%	3.53%	(1.77%)	1.21%
Mercy Hospital	3.57%	(8.83%)	(9.70%)	(5.71%)	(4.49%)
Mid Coast Hospital	4.10%	2.99%	5.55%	1.69%	2.79%
Penobscot Bay Medical Center	0.92%	(2.23%)	1.69%	(2.60%)	1.48%
Southern Maine Medical Center	(3.12%)	1.81%	1.67%	4.09%	2.94%
St Joseph Hospital	5.25%	6.69%	9.73%	6.61%	8.76%
St Mary's Regional Medical Center	8.25%	5.88%	1.34%	(0.86%)	1.92%
York Hospital	(1.00%)	4.47%	4.72%	(0.88%)	1.17%
Peer Group C Median -- 4 Hospitals	0.30%	0.18%	3.72%	(0.39%)	(2.00%)
Cary Medical Center	(1.67%)	0.19%	8.57%	(0.46%)	(3.77%)
Franklin Memorial Hospital	2.27%	3.30%	1.39%	(0.32%)	(10.07%)
Henrietta D. Goodall Hospital	(15.19%)	0.18%	0.14%	0.99%	(0.23%)
Maine Coast Memorial Hospital	3.40%	(0.49%)	6.05%	(0.64%)	0.36%
Peer Group D Median -- 5 Hospitals	(1.70%)	1.77%	4.57%	2.82%	3.40%
Inland Hospital	3.15%	1.77%	4.60%	1.35%	1.82%
Miles Memorial Hospital	(1.70%)	2.46%	4.99%	4.29%	4.99%
Northern Maine Medical Center	(2.02%)	(6.40%)	0.15%	30.82%	7.56%
Parkview Adventist Medical Center	(5.41%)	(2.50%)	4.54%	(4.78%)	(1.85%)
Stephens Memorial Hospital**	6.45%	7.00%	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	0.14%	1.36%	2.79%	0.35%	(0.99%)
Blue Hill Memorial Hospital	(16.53%)	8.71%	3.11%	2.60%	5.10%
Bridgton Hospital	7.01%	8.10%	16.40%	4.40%	3.95%
Calais Regional Hospital	(0.94%)	(4.70%)	(2.02%)	(8.69%)	(6.75%)
Charles A. Dean Memorial Hospital	(3.96%)	(2.65%)	12.46%	2.24%	3.81%
Down East Community Hospital	(1.86%)	(1.07%)	(1.69%)	(1.76%)	(2.64%)
Houlton Regional Hospital	(0.61%)	(1.04%)	0.48%	(3.58%)	(7.90%)
Mayo Regional Hospital	6.56%	1.36%	1.01%	0.91%	(1.85%)
Millinocket Regional Hospital	1.44%	3.64%	2.46%	(1.03%)	0.56%
Mount Desert Island Hospital	0.02%	0.02%	0.65%	(4.19%)	(1.65%)
Penobscot Valley Hospital	0.14%	0.17%	1.88%	(0.22%)	(1.69%)
Redington-Fairview General Hospital	8.11%	2.48%	0.69%	1.73%	(1.09%)
Rumford Community Hospital	4.00%	(3.09%)	12.27%	(1.07%)	(0.89%)
St Andrews Hospital	(4.28%)	2.21%	4.54%	(1.16%)	(4.14%)
Sebasticook Valley Hospital	5.36%	4.97%	4.31%	1.70%	5.68%
Stephens Memorial Hospital**	†	†	10.77%	9.18%	5.48%
Waldo County General Hospital	5.14%	8.93%	11.65%	12.40%	9.36%
Peer Group F Median -- 2 Private Psychiatric Hospitals	2.64%	2.15%	3.47%	3.69%	7.18%
Acadia Hospital Corporation	3.98%	3.00%	5.07%	5.18%	10.25%
Spring Harbor Hospital	1.30%	1.29%	1.86%	2.20%	4.11%
Peer Group G Median -- 1 Rehabilitation Hospital	11.65%	20.41%	22.81%	26.13%	24.29%
New England Rehabilitation Hospital	11.65%	20.41%	22.81%	26.13%	24.29%
All Maine Hospitals Median	1.44%	1.81%	3.53%	0.91%	1.48%
* Northeast Median	1.50%	2.40%	2.40%	2.18%	2.90%
* U.S. Median	2.70%	3.40%	3.40%	3.40%	2.90%

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Return on Equity

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	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	5.00%	8.76%	8.88%	6.11%	8.69%
Central Maine Medical Center	5.01%	(5.93%)	(13.56%)	(4.73%)	(23.06%)
Eastern Maine Medical Center	4.99%	6.77%	7.85%	22.02%	14.50%
MaineGeneral Medical Center	(1.93%)	11.50%	9.90%	(2.37%)	6.86%
Maine Medical Center	13.90%	10.76%	13.29%	14.60%	10.51%
Peer Group B Median -- 8 Hospitals	4.91%	3.98%	6.25%	(1.96%)	3.82%
Aroostook Medical Center, The (TAMC)	3.40%	0.62%	9.94%	(5.32%)	3.68%
Mercy Hospital	7.10%	(18.43%)	(27.37%)	(20.62%)	(18.52%)
Mid Coast Hospital	6.42%	4.51%	8.35%	2.51%	4.12%
Penobscot Bay Medical Center	2.23%	(5.62%)	4.14%	(6.68%)	3.97%
Southern Maine Medical Center	(5.80%)	3.45%	3.22%	7.59%	5.28%
St Joseph Hospital	22.79%	27.89%	47.12%	27.75%	30.49%
St Mary's Regional Medical Center	13.84%	9.24%	2.20%	(1.58%)	3.39%
York Hospital	(2.96%)	12.83%	11.69%	(2.34%)	2.88%
Peer Group C Median -- 4 Hospitals	0.02%	0.46%	7.43%	(0.95%)	(5.83%)
Cary Medical Center	(5.13%)	0.56%	22.94%	(1.26%)	(11.17%)
Franklin Memorial Hospital	5.18%	7.21%	3.05%	(0.74%)	(23.61%)
Henrietta D. Goodall Hospital	(27.95%)	0.37%	0.29%	2.14%	(0.49%)
Maine Coast Memorial Hospital	8.40%	(1.01%)	11.80%	(1.16%)	0.63%
Peer Group D Median -- 5 Hospitals	9.60%	5.28%	11.32%	38.98%	11.72%
Inland Hospital	9.60%	5.28%	13.76%	3.98%	4.98%
Miles Memorial Hospital	(4.96%)	4.78%	8.87%	8.20%	9.37%
Northern Maine Medical Center	(4.99%)	(18.88%)	0.46%	69.76%	14.07%
Parkview Adventist Medical Center	40.87%	106.23%	168733.44%	100.33%	19.29%
Stephens Memorial Hospital**	10.49%	11.03%	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	0.83%	2.05%	6.01%	0.06%	(1.50%)
Blue Hill Memorial Hospital	(32.89%)	17.42%	5.64%	4.73%	8.56%
Bridgton Hospital	13.39%	14.47%	24.73%	5.82%	5.15%
Calais Regional Hospital	(2.91%)	(17.74%)	(10.09%)	(70.16%)	(120.07%)
Charles A. Dean Memorial Hospital	(57.35%)	(40.42%)	63.80%	9.71%	13.95%
Down East Community Hospital	(4.41%)	(2.82%)	(5.64%)	(6.51%)	(8.88%)
Houlton Regional Hospital	(3.09%)	(5.51%)	2.74%	(21.29%)	(78.66%)
Mayo Regional Hospital	10.68%	2.05%	1.61%	1.46%	(3.00%)
Millinocket Regional Hospital	3.20%	7.58%	4.59%	(1.97%)	1.05%
Mount Desert Island Hospital	0.05%	0.07%	2.00%	(15.24%)	(5.83%)
Penobscot Valley Hospital	0.83%	1.02%	10.86%	(1.34%)	(11.20%)
Redington-Fairview General Hospital	10.50%	3.21%	0.81%	2.05%	(1.32%)
Rumford Community Hospital	8.83%	(7.30%)	24.67%	(2.02%)	(1.68%)
St Andrews Hospital	(6.78%)	3.46%	6.39%	(1.54%)	(5.39%)
Sebasticook Valley Hospital	11.68%	9.78%	8.28%	3.13%	9.43%
Stephens Memorial Hospital**	†	†	18.72%	15.72%	9.46%
Waldo County General Hospital	7.26%	11.96%	15.25%	14.48%	10.25%
Peer Group F Median -- 2 Private Psychiatric Hospitals	26.49%	15.43%	20.22%	15.87%	22.89%
Acadia Hospital Corporation	47.97%	25.62%	33.39%	23.98%	33.03%
Spring Harbor Hospital	5.01%	5.25%	7.04%	7.77%	12.74%
Peer Group G Median -- 1 Rehabilitation Hospital	83.47%	118.44%	113.95%	137.27%	83.82%
New England Rehabilitation Hospital	83.47%	118.44%	113.95%	137.27%	83.82%
All Maine Hospitals Median	5.01%	4.51%	8.28%	2.05%	3.97%
* Northeast Median	4.30%	4.80%	5.50%	6.80%	6.00%
* U.S. Median	5.50%	6.30%	6.40%	5.70%	5.50%

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Net Operating Income (Operating Surplus/Loss)

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	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	\$ 10,136,706	\$ 12,504,556	\$ 16,008,888	\$ 35,312,265	\$ 20,199,344
Central Maine Medical Center	\$ 3,884,580	\$ (4,719,269)	\$ (8,632,528)	\$ (3,550,070)	\$ (12,904,142)
Eastern Maine Medical Center	\$ 12,657,859	\$ 9,185,814	\$ 14,711,174	\$ 60,107,333	\$ 29,659,616
MaineGeneral Medical Center	\$ 7,615,552	\$ 15,823,297	\$ 17,306,601	\$ 13,560,530	\$ 10,739,071
Maine Medical Center	\$ 50,754,000	\$ 45,012,000	\$ 49,442,185	\$ 57,064,000	\$ 47,011,000
Peer Group B Median -- 8 Hospitals	\$ 1,992,416	\$ 1,656,075	\$ 3,070,499	\$ (1,859,121)	\$ 634,714
Aroostook Medical Center, The (TAMC)	\$ 903,690	\$ (43,154)	\$ 3,115,326	\$ (2,077,147)	\$ 1,168,428
Mercy Hospital	\$ (5,397,000)	\$ (16,108,000)	\$ (17,208,000)	\$ (14,630,000)	\$ (9,489,000)
Mid Coast Hospital	\$ 3,176,457	\$ 2,286,056	\$ 5,025,315	\$ 1,053,528	\$ 1,737,702
Penobscot Bay Medical Center	\$ (60,484)	\$ (3,725,708)	\$ 382,593	\$ (5,508,362)	\$ (512,125)
Southern Maine Medical Center	\$ 1,685,619	\$ 1,026,094	\$ 3,025,672	\$ 2,645,676	\$ 2,008,318
St Joseph Hospital	\$ 4,397,457	\$ 5,134,186	\$ 8,195,466	\$ 5,131,772	\$ 8,264,000
St Mary's Regional Medical Center	\$ 6,383,000	\$ 6,145,000	\$ 4,067,000	\$ (3,765,000)	\$ 101,000
York Hospital	\$ 2,299,212	\$ 3,950,743	\$ 2,814,978	\$ (1,641,094)	\$ (1,699,316)
Peer Group C Median -- 4 Hospitals	\$ 442,863	\$ 217,171	\$ 2,752,587	\$ (387,341)	\$ (1,687,690)
Cary Medical Center	\$ (791,523)	\$ 49,314	\$ 3,956,063	\$ (517,648)	\$ (1,910,489)
Franklin Memorial Hospital	\$ 1,677,248	\$ 2,439,324	\$ 1,549,111	\$ (257,034)	\$ (7,530,258)
Henrietta D. Goodall Hospital	\$ (6,679,649)	\$ 385,028	\$ 900,512	\$ 1,963,314	\$ (1,464,891)
Maine Coast Memorial Hospital	\$ 3,022,216	\$ (1,423,347)	\$ 4,667,475	\$ (1,024,320)	\$ (375,470)
Peer Group D Median -- 5 Hospitals	\$ (181,313)	\$ 766,472	\$ 1,583,251	\$ 1,281,873	\$ 1,409,715
Inland Hospital	\$ 1,999,409	\$ 766,472	\$ 2,620,141	\$ 728,867	\$ 789,295
Miles Memorial Hospital	\$ (181,313)	\$ 797,227	\$ 2,385,940	\$ 1,834,879	\$ 2,162,982
Northern Maine Medical Center	\$ (1,629,927)	\$ (2,687,920)	\$ (163,858)	\$ 15,235,479	\$ 2,030,134
Parkview Adventist Medical Center	\$ (2,352,510)	\$ (910,817)	\$ 780,561	\$ (1,514,627)	\$ (387,646)
Stephens Memorial Hospital**	\$ 2,568,637	\$ 2,565,729	+	+	+
Peer Group E Median -- 16 Critical Access Hospitals	\$ 681,490	\$ 21,158	\$ 483,655	\$ (462,193)	\$ (521,093)
Blue Hill Memorial Hospital	\$ (4,161,543)	\$ 2,881,341	\$ 774,266	\$ 755,001	\$ 1,628,196
Bridgton Hospital	\$ 2,627,046	\$ 2,942,235	\$ 7,170,059	\$ 1,630,465	\$ 1,390,365
Calais Regional Hospital	\$ (367,380)	\$ (1,419,814)	\$ (723,099)	\$ (2,757,120)	\$ (2,176,774)
Charles A. Dean Memorial Hospital	\$ (488,328)	\$ (366,337)	\$ 1,447,721	\$ 275,269	\$ 547,255
Down East Community Hospital	\$ (642,885)	\$ (615,625)	\$ (788,152)	\$ (874,600)	\$ (1,493,922)
Houlton Regional Hospital	\$ 876,761	\$ (134,983)	\$ (187,850)	\$ (1,869,074)	\$ (3,696,027)
Mayo Regional Hospital	\$ 2,415,569	\$ 103,406	\$ 506,307	\$ (1,055,354)	\$ (1,916,577)
Millinocket Regional Hospital	\$ 681,490	\$ 762,435	\$ 461,003	\$ (480,696)	\$ (441,366)
Mount Desert Island Hospital	\$ (379,521)	\$ (1,069,449)	\$ (721,712)	\$ (2,927,724)	\$ (1,145,886)
Penobscot Valley Hospital	\$ 58,236	\$ 21,158	\$ 397,852	\$ (108,996)	\$ (513,373)
Redington-Fairview General Hospital	\$ 3,114,604	\$ 1,114,242	\$ (651,755)	\$ (625,334)	\$ (2,031,056)
Rumford Community Hospital	\$ 1,345,755	\$ (1,187,765)	\$ 4,462,577	\$ (443,690)	\$ (528,812)
St Andrews Hospital	\$ (1,176,280)	\$ (42,347)	\$ 424,036	\$ (641,526)	\$ (1,243,318)
Sebasticook Valley Hospital	\$ 1,621,056	\$ 1,365,318	\$ 1,130,319	\$ 274,221	\$ 1,574,272
Stephens Memorial Hospital**	+	+	\$ 5,280,960	\$ 4,585,534	\$ 2,570,410
Waldo County General Hospital	\$ 2,225,805	\$ 3,479,605	\$ 7,549,551	\$ 4,134,209	\$ 2,530,863
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 903,847	\$ 890,497	\$ 1,342,559	\$ 1,363,523	\$ 3,024,734
Acadia Hospital Corporation	\$ 1,419,993	\$ 1,474,814	\$ 2,154,957	\$ 2,065,664	\$ 4,749,536
Spring Harbor Hospital	\$ 387,700	\$ 306,179	\$ 530,161	\$ 661,382	\$ 1,299,931
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 3,247,852	\$ 6,388,182	\$ 7,360,102	\$ 8,978,508	\$ 8,497,911
New England Rehabilitation Hospital	\$ 3,247,852	\$ 6,388,182	\$ 7,360,102	\$ 8,978,508	\$ 8,497,911
All Maine Hospitals Median	\$ 1,419,993	\$ 762,435	\$ 1,549,111	\$ (108,996)	\$ 101,000
* Northeast Median	+	+	+	+	+
* U.S. Median	+	+	+	+	+

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

+ Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Total Surplus/Deficit (Total Surplus/Loss)

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	\$ 7,035,185	\$ 17,250,654	\$ 19,031,344	\$ 29,377,390	\$ 32,100,019
Central Maine Medical Center	\$ 4,367,612	\$ (4,570,569)	\$ (9,221,774)	\$ (3,063,255)	\$ (12,862,669)
Eastern Maine Medical Center	\$ 9,702,758	\$ 14,214,623	\$ 16,652,185	\$ 61,818,034	\$ 49,021,150
MaineGeneral Medical Center	\$ (3,206,152)	\$ 20,286,685	\$ 21,410,503	\$ (4,286,110)	\$ 15,178,887
Maine Medical Center	\$ 64,903,000	\$ 53,385,000	\$ 64,351,185	\$ 71,158,000	\$ 63,162,000
Peer Group B Median -- 8 Hospitals	\$ 2,652,759	\$ 2,855,965	\$ 3,112,862	\$ (1,311,639)	\$ 2,360,211
Aroostook Medical Center, The (TAMC)	\$ 1,110,276	\$ (303,484)	\$ 3,550,064	\$ (1,989,673)	\$ 1,272,300
Mercy Hospital	\$ 7,075,000	\$ (15,846,000)	\$ (18,399,000)	\$ (11,777,000)	\$ (9,283,000)
Mid Coast Hospital	\$ 4,195,241	\$ 2,935,086	\$ 7,730,967	\$ 2,951,038	\$ 5,447,042
Penobscot Bay Medical Center	\$ 1,069,638	\$ (2,548,101)	\$ 1,971,635	\$ (3,041,639)	\$ 1,835,421
Southern Maine Medical Center	\$ (3,972,428)	\$ 2,776,843	\$ 2,675,660	\$ 6,931,227	\$ 5,056,516
St Joseph Hospital	\$ 4,633,102	\$ 5,869,333	\$ 8,873,071	\$ 6,398,249	\$ 9,080,000
St Mary's Regional Medical Center	\$ 10,678,000	\$ 8,025,000	\$ 1,990,000	\$ (1,261,000)	\$ 2,885,000
York Hospital	\$ (1,309,117)	\$ 6,407,356	\$ 7,267,290	\$ (1,362,278)	\$ 1,824,458
Peer Group C Median -- 4 Hospitals	\$ 539,692	\$ 107,600	\$ 2,677,748	\$ (258,166)	\$ (1,091,320)
Cary Medical Center	\$ (724,290)	\$ 79,213	\$ 4,172,134	\$ (231,069)	\$ (1,843,667)
Franklin Memorial Hospital	\$ 1,803,673	\$ 2,708,046	\$ 1,183,361	\$ (285,262)	\$ (7,687,087)
Henrietta D. Goodall Hospital	\$ (9,850,665)	\$ 135,987	\$ 111,547	\$ 592,260	\$ (338,973)
Maine Coast Memorial Hospital	\$ 2,876,395	\$ (385,177)	\$ 5,221,188	\$ (562,906)	\$ 175,777
Peer Group D Median -- 5 Hospitals	\$ (822,347)	\$ 1,071,259	\$ 2,173,054	\$ 1,700,406	\$ 2,015,713
Inland Hospital	\$ 1,735,700	\$ 1,071,259	\$ 3,125,261	\$ 943,738	\$ 1,230,629
Miles Memorial Hospital	\$ (822,347)	\$ 1,260,098	\$ 2,797,134	\$ 2,457,073	\$ 2,800,797
Northern Maine Medical Center	\$ (870,234)	\$ (2,738,379)	\$ 66,374	\$ 16,135,318	\$ 3,472,249
Parkview Adventist Medical Center	\$ (1,946,230)	\$ (848,301)	\$ 1,548,973	\$ (1,503,476)	\$ (546,979)
Stephens Memorial Hospital**	\$ 2,741,338	\$ 2,967,021	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 31,776	\$ 444,789	\$ 769,291	\$ 114,651	\$ (372,233)
Blue Hill Memorial Hospital	\$ (4,530,368)	\$ 2,894,152	\$ 1,036,343	\$ 945,913	\$ 1,925,742
Bridgton Hospital	\$ 2,537,495	\$ 3,239,185	\$ 7,485,240	\$ 1,859,657	\$ 1,738,828
Calais Regional Hospital	\$ (251,307)	\$ (1,281,328)	\$ (662,104)	\$ (2,713,741)	\$ (2,117,764)
Charles A. Dean Memorial Hospital	\$ (502,392)	\$ (336,958)	\$ 1,768,642	\$ 314,123	\$ 565,775
Down East Community Hospital	\$ (617,249)	\$ (366,655)	\$ (601,447)	\$ (623,641)	\$ (886,900)
Houlton Regional Hospital	\$ (250,201)	\$ (437,385)	\$ 216,718	\$ (1,519,775)	\$ (3,309,554)
Mayo Regional Hospital	\$ 2,877,953	\$ 565,199	\$ 450,817	\$ 415,720	\$ (829,528)
Millinocket Regional Hospital	\$ 371,325	\$ 972,202	\$ 664,422	\$ (282,977)	\$ 156,089
Mount Desert Island Hospital	\$ 7,388	\$ 10,960	\$ 268,471	\$ (2,075,688)	\$ (831,140)
Penobscot Valley Hospital	\$ 31,776	\$ 39,597	\$ 473,838	\$ (84,822)	\$ (444,197)
Redington-Fairview General Hospital	\$ 4,986,187	\$ 1,635,032	\$ 468,556	\$ 1,197,263	\$ (785,659)
Rumford Community Hospital	\$ 1,284,643	\$ (996,609)	\$ 4,588,135	\$ (367,281)	\$ (300,268)
St Andrews Hospital	\$ (868,024)	\$ 444,789	\$ 874,159	\$ (209,794)	\$ (719,772)
Sebasticook Valley Hospital	\$ 1,694,480	\$ 1,598,472	\$ 1,438,170	\$ 583,588	\$ 1,883,911
Stephens Memorial Hospital**	†	†	\$ 5,320,552	\$ 5,161,844	\$ 3,034,455
Waldo County General Hospital	\$ 3,137,042	\$ 5,804,086	\$ 8,568,525	\$ 9,361,599	\$ 7,218,574
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 1,145,806	\$ 964,845	\$ 1,566,438	\$ 1,602,921	\$ 3,255,010
Acadia Hospital Corporation	\$ 1,878,200	\$ 1,522,934	\$ 2,547,713	\$ 2,500,285	\$ 5,183,298
Spring Harbor Hospital	\$ 413,411	\$ 406,756	\$ 585,162	\$ 705,556	\$ 1,326,721
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 3,259,205	\$ 6,393,716	\$ 7,362,834	\$ 8,981,990	\$ 8,500,942
New England Rehabilitation Hospital	\$ 3,259,205	\$ 6,393,716	\$ 7,362,834	\$ 8,981,990	\$ 8,500,942
All Maine Hospitals Median	\$ 1,110,276	\$ 972,202	\$ 1,971,635	\$ 314,123	\$ 1,272,300
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Liquidity Ratios

MHDO Hospital Financial Report Part I

Measures an organization's ability to meet short-term obligations, collect receivables, and maintain cash position. Most organizations that experience financial problems do so because of a liquidity crisis: they are unable to pay current obligations as they become due. Five measures of liquidity are included:

- Current Ratio (without Board Designated and Undesignated Investments)
- Days in Accounts Receivable
- Days Cash on Hand (Current)
- Days Cash on Hand (Including Board Designated and Undesignated Investments)
- Average Payment Period (Current Liabilities)

Current Ratio (Without Board Designated & Undesignated Investments)

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	2.06	1.84	1.89	1.30	1.63
Central Maine Medical Center	1.91	1.38	1.19	0.81	1.00
Eastern Maine Medical Center	1.08	1.51	1.60	1.79	1.65
MaineGeneral Medical Center	2.22	2.16	2.18	0.81	1.61
Maine Medical Center	3.02	2.53	2.54	2.30	2.24
Peer Group B Median -- 8 Hospitals	1.65	1.96	1.87	1.60	1.74
Aroostook Medical Center, The (TAMC)	1.51	1.23	1.27	0.99	1.24
Mercy Hospital	1.41	1.12	1.35	1.28	1.25
Mid Coast Hospital	1.65	1.92	2.37	1.83	1.68
Penobscot Bay Medical Center	2.66	1.99	2.05	1.39	1.81
Southern Maine Medical Center	1.72	2.36	2.22	1.82	0.97
St Joseph Hospital	1.57	2.05	1.59	2.36	1.94
St Mary's Regional Medical Center	3.52	3.90	2.53	3.29	3.19
York Hospital	1.64	1.71	1.68	1.30	1.99
Peer Group C Median -- 4 Hospitals	1.88	1.74	1.62	1.50	1.71
Cary Medical Center	1.39	1.81	1.64	1.63	1.63
Franklin Memorial Hospital	2.37	2.48	2.91	2.12	3.65
Henrietta D. Goodall Hospital	1.01	1.14	1.15	1.07	1.04
Maine Coast Memorial Hospital	2.41	1.68	1.60	1.37	1.79
Peer Group D Median -- 5 Hospitals	0.93	0.81	1.15	1.38	1.37
Inland Hospital	0.83	0.69	0.80	0.75	1.01
Miles Memorial Hospital	0.93	2.33	2.98	2.41	2.32
Northern Maine Medical Center	1.65	0.81	1.50	2.01	1.73
Parkview Adventist Medical Center	0.40	0.55	0.50	0.49	0.47
Stephens Memorial Hospital**	1.62	1.54	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	2.00	1.30	1.28	1.28	1.36
Blue Hill Memorial Hospital	0.92	0.96	0.83	1.00	1.08
Bridgton Hospital	4.14	4.65	6.95	7.53	4.36
Calais Regional Hospital	2.88	1.78	1.10	0.72	0.66
Charles A. Dean Memorial Hospital	0.64	0.63	1.32	1.22	1.38
Down East Community Hospital	3.16	1.97	1.61	1.34	1.15
Houlton Regional Hospital	1.38	1.28	1.18	0.93	0.81
Mayo Regional Hospital	2.32	1.41	1.24	1.31	1.74
Millinocket Regional Hospital	2.40	1.83	1.45	1.72	1.67
Mount Desert Island Hospital	0.76	0.68	0.60	0.57	0.58
Penobscot Valley Hospital	1.15	1.24	1.15	1.25	1.36
Redington-Fairview General Hospital	3.82	4.50	5.04	4.77	5.51
Rumford Community Hospital	2.11	1.50	3.53	4.19	2.12
St Andrews Hospital	1.18	1.15	1.37	1.41	1.20
Sebasticook Valley Hospital	1.51	1.30	1.00	0.82	1.35
Stephens Memorial Hospital**	†	†	1.95	2.11	1.74
Waldo County General Hospital	2.00	0.83	1.24	0.90	0.76
Peer Group F Median -- 2 Private Psychiatric Hospitals	2.56	2.62	2.99	2.90	4.40
Acadia Hospital Corporation	0.58	1.92	1.70	1.36	3.06
Spring Harbor Hospital	4.54	3.32	4.27	4.44	5.74
Peer Group G Median -- 1 Rehabilitation Hospital	1.81	2.39	2.59	2.12	3.87
New England Rehabilitation Hospital	1.81	2.39	2.59	2.12	3.87
All Maine Hospitals Median	1.65	1.68	1.60	1.37	1.65
* Northeast Median	1.53	1.59	1.60	1.57	1.52
* U.S. Median	2.11	2.19	2.11	2.15	2.03

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Days in Account Receivable

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	28.6	31.7	34.0	36.9	41.5
Central Maine Medical Center	43.2	46.5	47.4	42.9	44.1
Eastern Maine Medical Center	27.2	29.2	31.3	31.2	38.8
MaineGeneral Medical Center	30.0	33.6	36.6	39.1	58.5
Maine Medical Center	25.7	29.9	28.9	34.7	34.3
Peer Group B Median -- 8 Hospitals	32.1	36.9	40.7	43.1	48.8
Aroostook Medical Center, The (TAMC)	24.4	29.1	30.0	36.5	41.4
Mercy Hospital	38.9	53.5	58.3	55.6	60.8
Mid Coast Hospital	29.4	30.3	28.6	37.9	48.3
Penobscot Bay Medical Center	46.4	38.4	45.1	54.1	59.3
Southern Maine Medical Center	49.0	43.7	43.0	48.9	49.2
St Joseph Hospital	24.1	26.3	30.9	36.5	33.6
St Mary's Regional Medical Center	24.5	35.4	38.4	34.7	36.3
York Hospital	34.9	42.8	44.8	48.4	56.7
Peer Group C Median -- 4 Hospitals	39.0	38.1	40.5	43.3	49.4
Cary Medical Center	28.1	37.3	37.0	44.0	50.3
Franklin Memorial Hospital	48.4	41.0	43.9	45.9	50.8
Henrietta D. Goodall Hospital	46.3	38.9	44.3	41.5	48.4
Maine Coast Memorial Hospital	31.7	35.2	30.8	42.6	41.6
Peer Group D Median -- 5 Hospitals	35.1	43.8	42.3	40.0	47.0
Inland Hospital	25.9	24.9	32.6	36.7	45.8
Miles Memorial Hospital	43.3	46.3	58.6	42.3	54.3
Northern Maine Medical Center	35.1	44.1	47.9	43.9	48.1
Parkview Adventist Medical Center	37.0	43.8	36.7	37.6	39.2
Stephens Memorial Hospital**	20.6	20.1	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	39.7	37.8	40.6	44.4	41.0
Blue Hill Memorial Hospital	51.4	16.4	20.6	24.8	28.7
Bridgton Hospital	46.2	39.2	46.5	51.3	42.0
Calais Regional Hospital	51.3	55.9	49.7	44.6	44.4
Charles A. Dean Memorial Hospital	14.9	22.2	36.3	48.7	69.1
Down East Community Hospital	29.3	37.8	44.5	46.8	35.6
Houlton Regional Hospital	41.2	48.2	56.3	74.3	59.8
Mayo Regional Hospital	29.4	30.5	34.3	44.2	48.1
Millinocket Regional Hospital	36.6	31.0	37.5	31.5	40.1
Mount Desert Island Hospital	39.7	36.6	38.5	38.7	46.5
Penobscot Valley Hospital	35.4	39.6	40.1	45.8	37.5
Redington-Fairview General Hospital	43.8	43.9	47.7	58.6	55.6
Rumford Community Hospital	58.2	42.8	41.1	46.3	45.8
St Andrews Hospital	54.6	44.3	48.2	38.4	36.8
Sebasticook Valley Hospital	22.9	24.0	26.9	37.0	25.2
Stephens Memorial Hospital**	†	†	50.9	44.2	35.6
Waldo County General Hospital	29.5	28.6	34.3	30.3	33.5
Peer Group F Median -- 2 Private Psychiatric Hospitals	18.9	15.6	13.7	14.7	15.4
Acadia Hospital Corporation	22.6	18.1	13.7	14.6	17.6
Spring Harbor Hospital	15.2	13.0	13.6	14.7	13.2
Peer Group G Median -- 1 Rehabilitation Hospital	33.9	42.4	43.6	54.4	47.2
New England Rehabilitation Hospital	33.9	42.4	43.6	54.4	47.2
All Maine Hospitals Median	34.9	37.3	38.5	42.6	44.4
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Days Cash on Hand (Current)

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	23.3	39.8	22.1	21.0	18.5
Central Maine Medical Center	9.7	47.0	18.9	14.9	14.4
Eastern Maine Medical Center	8.6	12.7	15.6	25.0	22.6
MaineGeneral Medical Center	37.0	32.5	25.3	16.9	12.0
Maine Medical Center	162.9	160.2	113.6	108.6	108.6
Peer Group B Median -- 8 Hospitals	25.8	23.4	25.8	17.0	22.8
Aroostook Medical Center, The (TAMC)	18.1	10.0	26.2	17.5	12.5
Mercy Hospital	22.6	(4.9)	(0.5)	(2.6)	9.5
Mid Coast Hospital	49.2	36.2	25.5	16.5	21.9
Penobscot Bay Medical Center	37.0	59.1	71.2	52.7	62.3
Southern Maine Medical Center	29.0	31.9	48.6	28.8	23.9
St Joseph Hospital	77.4	76.9	75.6	80.6	79.5
St Mary's Regional Medical Center	18.1	4.1	12.1	7.2	23.6
York Hospital	14.6	14.8	19.5	6.3	5.0
Peer Group C Median -- 4 Hospitals	32.4	39.2	35.2	22.6	15.7
Cary Medical Center	15.8	5.3	25.2	12.1	14.1
Franklin Memorial Hospital	39.8	53.2	45.2	23.7	17.2
Henrietta D. Goodall Hospital	25.0	25.1	22.7	21.5	14.2
Maine Coast Memorial Hospital	84.3	70.6	57.2	41.1	28.7
Peer Group D Median -- 5 Hospitals	33.3	22.0	12.0	10.1	30.5
Inland Hospital	11.3	3.0	11.0	9.5	29.6
Miles Memorial Hospital	36.3	38.2	8.6	10.3	16.0
Northern Maine Medical Center	33.3	22.0	18.6	56.0	97.2
Parkview Adventist Medical Center	15.8	6.1	12.9	10.0	31.3
Stephens Memorial Hospital**	79.3	50.5	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	35.9	29.4	34.9	24.4	48.0
Blue Hill Memorial Hospital	4.8	29.2	38.1	50.1	52.6
Bridgton Hospital	40.4	72.8	160.3	160.0	226.7
Calais Regional Hospital	28.4	4.4	5.9	1.0	0.3
Charles A. Dean Memorial Hospital	22.4	24.3	28.2	31.4	12.9
Down East Community Hospital	89.4	69.9	46.4	45.6	49.1
Houlton Regional Hospital	35.9	7.6	12.9	9.0	3.5
Mayo Regional Hospital	72.5	29.4	13.7	25.1	54.2
Millinocket Regional Hospital	52.9	80.6	20.2	12.8	9.6
Mount Desert Island Hospital	13.6	9.4	4.4	4.3	4.0
Penobscot Valley Hospital	32.0	35.4	51.0	22.2	46.9
Redington-Fairview General Hospital	172.4	187.1	197.2	172.9	154.1
Rumford Community Hospital	2.7	2.1	14.3	2.6	67.9
St Andrews Hospital	29.2	49.6	31.7	33.4	30.2
Sebasticook Valley Hospital	55.2	67.8	49.6	16.7	68.3
Stephens Memorial Hospital**	†	†	61.4	54.6	110.8
Waldo County General Hospital	42.2	21.2	49.9	23.7	30.2
Peer Group F Median -- 2 Private Psychiatric Hospitals	61.5	87.6	133.6	124.0	160.7
Acadia Hospital Corporation	27.1	63.4	93.1	113.2	138.4
Spring Harbor Hospital	96.0	111.7	174.0	134.7	183.1
Peer Group G Median -- 1 Rehabilitation Hospital	83.8	74.3	72.3	100.9	91.0
New England Rehabilitation Hospital	83.8	74.3	72.3	100.9	91.0
All Maine Hospitals Median	33.3	32.5	26.2	23.7	29.6
* Northeast Median	35.1	31.0	33.3	32.3	36.3
* U.S. Median	34.8	27.3	25.6	30.5	34.5

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Days Cash on Hand (Inc. Board Designated & Undesignated Investments)

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	94.5	102.2	113.0	105.5	127.2
Central Maine Medical Center	9.7	47.0	18.9	14.9	14.4
Eastern Maine Medical Center	78.2	76.7	94.1	106.4	154.5
MaineGeneral Medical Center	110.8	127.8	131.9	104.5	99.8
Maine Medical Center	219.1	218.4	166.6	169.7	168.9
Peer Group B Median -- 8 Hospitals	74.3	79.1	82.2	71.9	85.3
Aroostook Medical Center, The (TAMC)	28.7	28.0	49.2	42.0	49.6
Mercy Hospital	73.4	50.9	37.0	21.4	37.1
Mid Coast Hospital	151.3	141.9	134.1	125.0	173.0
Penobscot Bay Medical Center	37.0	59.1	71.2	52.7	62.3
Southern Maine Medical Center	75.2	87.6	100.6	91.0	135.1
St Joseph Hospital	84.4	85.1	83.9	80.7	109.9
St Mary's Regional Medical Center	93.0	82.5	80.6	77.5	103.9
York Hospital	70.6	75.8	88.9	66.4	66.8
Peer Group C Median -- 4 Hospitals	74.5	70.6	91.8	69.0	70.9
Cary Medical Center	68.7	49.3	88.5	50.8	59.9
Franklin Memorial Hospital	39.8	53.2	45.2	23.7	17.2
Henrietta D. Goodall Hospital	80.4	87.9	95.0	87.2	82.3
Maine Coast Memorial Hospital	99.7	91.5	102.4	88.1	81.9
Peer Group D Median -- 5 Hospitals	54.2	52.0	25.0	40.6	56.5
Inland Hospital	56.2	52.0	50.5	48.4	70.3
Miles Memorial Hospital	54.2	59.0	25.8	32.8	42.7
Northern Maine Medical Center	37.9	26.8	24.2	63.3	103.6
Parkview Adventist Medical Center	15.8	8.9	15.8	12.9	34.5
Stephens Memorial Hospital**	145.6	133.3	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	85.0	102.9	99.8	103.9	139.9
Blue Hill Memorial Hospital	85.0	110.8	184.4	193.8	229.6
Bridgton Hospital	68.5	102.9	196.4	194.4	262.9
Calais Regional Hospital	52.1	32.0	35.9	30.4	33.9
Charles A. Dean Memorial Hospital	26.8	29.4	45.8	53.2	71.5
Down East Community Hospital	101.9	84.3	59.6	62.3	71.6
Houlton Regional Hospital	62.4	35.8	37.5	37.5	35.1
Mayo Regional Hospital	151.1	137.0	107.8	124.3	152.1
Millinocket Regional Hospital	136.2	174.9	138.1	135.3	139.2
Mount Desert Island Hospital	60.5	70.0	67.6	51.4	44.6
Penobscot Valley Hospital	47.6	50.4	65.6	35.8	62.4
Redington-Fairview General Hospital	257.0	270.3	282.8	266.4	247.6
Rumford Community Hospital	20.7	21.7	38.7	25.1	92.9
St Andrews Hospital	87.5	124.4	114.6	130.7	147.0
Sebasticook Valley Hospital	110.5	151.3	179.2	134.6	158.0
Stephens Memorial Hospital**	†	†	91.9	83.5	140.6
Waldo County General Hospital	177.0	223.6	261.7	274.1	299.8
Peer Group F Median -- 2 Private Psychiatric Hospitals	138.3	135.0	183.3	173.3	210.6
Acadia Hospital Corporation	180.6	155.7	189.1	212.0	238.0
Spring Harbor Hospital	96.0	114.3	177.5	134.7	183.1
Peer Group G Median -- 1 Rehabilitation Hospital	83.8	74.3	72.3	100.9	91.0
New England Rehabilitation Hospital	83.8	74.3	72.3	100.9	91.0
All Maine Hospitals Median	78.2	82.5	88.5	80.7	92.9
* Northeast Median	88.0	96.2	93.7	84.6	79.9
* U.S. Median	104.1	108.0	100.6	93.8	94.7

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Average Payment Period (Current Liabilities)

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	54.5	64.9	54.5	77.7	76.7
Central Maine Medical Center	49.2	96.4	83.5	109.1	111.3
Eastern Maine Medical Center	59.9	36.2	39.8	43.3	52.8
MaineGeneral Medical Center	43.8	47.6	46.9	87.4	79.7
Maine Medical Center	68.1	82.2	62.1	67.9	73.6
Peer Group B Median -- 8 Hospitals	59.2	50.3	58.4	65.5	66.2
Aroostook Medical Center, The (TAMC)	58.9	61.4	69.6	73.5	67.5
Mercy Hospital	60.2	87.8	84.2	88.1	74.9
Mid Coast Hospital	59.5	48.6	43.0	40.1	53.2
Penobscot Bay Medical Center	43.3	52.0	63.4	85.9	79.3
Southern Maine Medical Center	61.3	46.2	53.4	67.7	86.1
St Joseph Hospital	72.3	56.6	76.4	63.4	64.8
St Mary's Regional Medical Center	28.8	43.4	46.2	39.2	40.1
York Hospital	42.1	43.1	47.0	51.9	38.9
Peer Group C Median -- 4 Hospitals	52.0	58.4	68.5	68.1	60.9
Cary Medical Center	49.4	44.1	74.4	67.9	51.7
Franklin Memorial Hospital	42.5	44.7	35.7	39.9	36.5
Henrietta D. Goodall Hospital	86.7	75.7	76.8	78.7	70.1
Maine Coast Memorial Hospital	54.6	72.2	62.5	68.3	76.5
Peer Group D Median -- 5 Hospitals	72.7	70.8	71.5	94.3	108.8
Inland Hospital	69.9	70.8	83.6	86.4	99.8
Miles Memorial Hospital	99.0	51.6	43.3	41.6	63.5
Northern Maine Medical Center	52.2	94.3	59.4	102.2	117.7
Parkview Adventist Medical Center	169.2	185.3	208.1	234.6	213.6
Stephens Memorial Hospital**	72.7	57.6	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	72.0	71.8	70.6	79.1	86.1
Blue Hill Memorial Hospital	94.7	65.6	92.0	88.5	94.3
Bridgton Hospital	31.6	33.1	32.0	30.6	67.9
Calais Regional Hospital	33.9	47.3	58.4	78.7	84.3
Charles A. Dean Memorial Hospital	119.8	102.9	86.8	104.3	80.3
Down East Community Hospital	41.6	60.5	62.8	79.4	89.8
Houlton Regional Hospital	89.1	71.8	72.2	101.9	87.9
Mayo Regional Hospital	50.5	54.5	50.2	63.5	67.5
Millinocket Regional Hospital	49.3	74.7	60.6	41.9	43.9
Mount Desert Island Hospital	95.7	103.6	114.9	131.1	133.9
Penobscot Valley Hospital	79.6	99.2	97.4	79.9	72.4
Redington-Fairview General Hospital	72.0	63.6	59.2	61.8	47.8
Rumford Community Hospital	42.7	51.0	25.6	24.5	65.2
St Andrews Hospital	74.0	112.7	98.3	78.1	89.0
Sebasticook Valley Hospital	82.3	78.5	92.0	88.1	90.1
Stephens Memorial Hospital**	†	†	69.0	54.6	92.7
Waldo County General Hospital	49.0	83.9	83.9	84.3	107.4
Peer Group F Median -- 2 Private Psychiatric Hospitals	90.1	44.6	59.3	70.0	45.0
Acadia Hospital Corporation	152.4	49.3	72.4	101.8	54.2
Spring Harbor Hospital	27.9	39.9	46.2	38.2	35.8
Peer Group G Median -- 1 Rehabilitation Hospital	71.8	56.3	60.8	85.4	45.6
New England Rehabilitation Hospital	71.8	56.3	60.8	85.4	45.6
All Maine Hospitals Median	59.9	60.5	62.8	78.1	73.6
* Northeast Median	61.7	60.3	63.4	66.1	70.6
* U.S. Median	50.6	48.6	50.3	51.8	52.7

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Capital Structure Ratios

MHDO Hospital Financial Report Part I

Capital Structure Ratios - Measures how an organization's assets are financed, and its capacity to pay for new debt. Many longterm creditors and bond rating agencies carefully evaluate capital structure ratios to determine an entity's ability to increase its amount of debt financing. Four capital structure ratios are included:

- Equity Financing
- Debt Service Coverage Total
- Cash Flow to Total Debt
- Fixed Asset Financing

Equity Financing

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	51.29%	50.78%	48.75%	38.58%	39.82%
Central Maine Medical Center	38.26%	26.43%	25.74%	22.35%	19.26%
Eastern Maine Medical Center	51.65%	51.13%	49.06%	51.77%	44.93%
MaineGeneral Medical Center	59.89%	59.78%	67.04%	29.27%	34.71%
Maine Medical Center	50.93%	50.42%	48.45%	47.88%	57.39%
Peer Group B Median -- 8 Hospitals	52.25%	51.31%	54.87%	49.70%	53.46%
Aroostook Medical Center, The (TAMC)	51.12%	48.90%	50.73%	45.77%	48.14%
Mercy Hospital	49.26%	42.17%	34.70%	30.16%	28.64%
Mid Coast Hospital	55.56%	58.26%	61.18%	61.52%	60.54%
Penobscot Bay Medical Center	54.04%	51.73%	51.96%	45.03%	45.70%
Southern Maine Medical Center	53.38%	60.28%	60.81%	61.37%	58.97%
St Joseph Hospital	36.00%	40.47%	33.57%	32.25%	40.16%
St Mary's Regional Medical Center	56.91%	57.60%	57.77%	56.23%	58.79%
York Hospital	49.57%	50.90%	57.84%	53.63%	59.56%
Peer Group C Median -- 4 Hospitals	53.16%	54.38%	58.35%	56.62%	56.62%
Cary Medical Center	59.20%	63.80%	61.32%	61.63%	59.43%
Franklin Memorial Hospital	52.09%	54.08%	56.17%	52.57%	49.53%
Henrietta D. Goodall Hospital	46.54%	50.10%	50.63%	50.97%	53.81%
Maine Coast Memorial Hospital	54.23%	54.68%	60.53%	60.66%	60.61%
Peer Group D Median -- 5 Hospitals	50.22%	50.02%	49.70%	51.06%	49.06%
Inland Hospital	50.22%	49.56%	48.79%	45.87%	44.75%
Miles Memorial Hospital	46.98%	68.01%	73.66%	73.42%	69.33%
Northern Maine Medical Center	54.24%	50.02%	50.62%	56.25%	53.36%
Parkview Adventist Medical Center	(33.47%)	(4.39%)	0.00%	(7.04%)	(18.63%)
Stephens Memorial Hospital**	68.83%	72.54%	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	52.41%	53.79%	58.43%	58.60%	55.38%
Blue Hill Memorial Hospital	51.46%	66.80%	62.46%	60.23%	62.29%
Bridgton Hospital	59.95%	63.85%	70.97%	70.68%	63.00%
Calais Regional Hospital	30.55%	26.14%	22.82%	13.82%	6.82%
Charles A. Dean Memorial Hospital	13.06%	12.57%	33.22%	32.74%	39.78%
Down East Community Hospital	55.39%	50.92%	44.23%	39.48%	43.38%
Houlton Regional Hospital	26.11%	27.19%	27.53%	23.26%	16.16%
Mayo Regional Hospital	71.44%	71.84%	73.02%	71.03%	70.09%
Millinocket Regional Hospital	63.18%	60.67%	66.90%	62.23%	64.09%
Mount Desert Island Hospital	44.24%	44.70%	34.52%	29.98%	31.44%
Penobscot Valley Hospital	25.65%	24.25%	26.44%	27.62%	27.06%
Redington-Fairview General Hospital	52.41%	53.79%	59.52%	59.95%	62.72%
Rumford Community Hospital	63.49%	61.51%	81.95%	72.95%	63.37%
St Andrews Hospital	44.62%	42.82%	46.95%	49.30%	48.48%
Sebasticook Valley Hospital	57.35%	59.26%	57.33%	57.25%	47.91%
Stephens Memorial Hospital**	†	†	69.76%	73.82%	65.69%
Waldo County General Hospital	74.22%	70.17%	71.79%	72.81%	70.44%
Peer Group F Median -- 2 Private Psychiatric Hospitals	17.11%	19.14%	20.64%	24.55%	32.03%
Acadia Hospital Corporation	9.21%	14.66%	18.58%	22.26%	35.82%
Spring Harbor Hospital	25.01%	23.63%	22.70%	26.84%	28.24%
Peer Group G Median -- 1 Rehabilitation Hospital	20.08%	27.01%	31.48%	30.49%	46.34%
New England Rehabilitation Hospital	20.08%	27.01%	31.48%	30.49%	46.34%
All Maine Hospitals Median	51.46%	50.92%	50.73%	50.97%	48.48%
* Northeast Median	38.30%	43.30%	44.10%	44.40%	49.90%
* U.S. Median	53.60%	56.60%	54.70%	56.50%	55.60%

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Debt Service Coverage

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	4.82	6.11	6.78	5.64	7.09
Central Maine Medical Center	3.13	2.19	2.02	2.78	1.27
Eastern Maine Medical Center	8.20	8.19	7.32	14.45	13.34
MaineGeneral Medical Center	2.60	5.93	6.23	2.55	5.05
Maine Medical Center	6.52	6.29	7.62	8.51	9.12
Peer Group B Median -- 8 Hospitals	2.96	3.09	3.91	1.82	3.16
Aroostook Medical Center, The (TAMC)	3.02	2.54	4.71	1.31	3.28
Mercy Hospital	2.07	(0.24)	(0.40)	0.08	0.25
Mid Coast Hospital	5.37	4.17	5.05	3.33	3.76
Penobscot Bay Medical Center	2.91	1.51	3.10	1.23	2.19
Southern Maine Medical Center	1.71	2.68	2.70	3.53	3.15
St Joseph Hospital	3.30	3.50	4.75	5.63	6.19
St Mary's Regional Medical Center	7.03	4.63	2.32	1.49	2.45
York Hospital	2.10	4.99	7.45	2.14	3.18
Peer Group C Median -- 4 Hospitals	2.68	2.09	4.39	2.27	0.92
Cary Medical Center	1.26	2.06	6.50	2.62	0.21
Franklin Memorial Hospital	4.09	4.38	3.71	3.23	(0.96)
Henrietta D. Goodall Hospital	(1.56)	1.37	1.61	1.63	1.63
Maine Coast Memorial Hospital	4.32	2.11	5.07	1.92	2.20
Peer Group D Median -- 5 Hospitals	1.92	2.58	2.29	4.56	4.40
Inland Hospital	3.68	2.58	4.11	2.76	2.90
Miles Memorial Hospital	1.92	4.57	7.86	6.35	7.67
Northern Maine Medical Center	1.43	0.07	0.43	12.22	5.90
Parkview Adventist Medical Center	0.01	0.20	0.47	0.04	0.21
Stephens Memorial Hospital**	22.66	17.69	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	2.06	3.27	4.00	3.32	2.48
Blue Hill Memorial Hospital	(4.56)	3.28	7.81	10.08	17.34
Bridgton Hospital	4.55	4.71	8.99	4.01	3.27
Calais Regional Hospital	1.56	0.73	1.25	(0.16)	0.33
Charles A. Dean Memorial Hospital	(0.15)	0.83	21.20	11.65	15.23
Down East Community Hospital	1.07	1.45	1.29	1.20	0.87
Houlton Regional Hospital	1.18	1.03	1.61	0.45	(0.61)
Mayo Regional Hospital	5.78	3.27	4.40	4.73	2.64
Millinocket Regional Hospital	3.70	5.56	5.19	1.73	2.08
Mount Desert Island Hospital	1.78	1.72	2.40	0.35	0.65
Penobscot Valley Hospital	2.06	2.16	3.01	2.21	1.28
Redington-Fairview General Hospital	8.93	3.48	3.08	3.47	2.32
Rumford Community Hospital	42.08	4.80	78.21	10.91	4.05
St Andrews Hospital	1.10	2.23	2.68	1.48	1.01
Sebasticook Valley Hospital	3.86	3.82	3.61	3.17	6.59
Stephens Memorial Hospital**	†	†	21.41	18.60	12.69
Waldo County General Hospital	9.47	10.48	12.97	14.41	14.38
Peer Group F Median -- 2 Private Psychiatric Hospitals	1.91	1.76	2.30	2.18	3.23
Acadia Hospital Corporation	2.25	2.05	3.03	2.72	4.46
Spring Harbor Hospital	1.57	1.48	1.57	1.65	2.01
Peer Group G Median -- 1 Rehabilitation Hospital	3.77	5.74	5.50	6.54	6.60
New England Rehabilitation Hospital	3.77	5.74	5.50	6.54	6.60
All Maine Hospitals Median	2.91	2.68	4.11	2.76	2.90
* Northeast Median	2.76	3.35	3.26	3.62	3.95
* U.S. Median	3.10	2.61	2.96	3.02	2.63

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Cash Flow to Total Debt

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	15.90%	19.25%	20.25%	15.68%	12.51%
Central Maine Medical Center	13.40%	6.14%	5.66%	8.04%	3.98%
Eastern Maine Medical Center	15.21%	17.73%	17.58%	32.11%	17.82%
MaineGeneral Medical Center	16.59%	34.54%	39.03%	3.11%	7.21%
Maine Medical Center	24.51%	20.78%	22.93%	23.32%	26.95%
Peer Group B Median -- 8 Hospitals	16.17%	18.57%	21.23%	7.39%	14.41%
Aroostook Medical Center, The (TAMC)	15.41%	11.40%	20.51%	4.21%	12.71%
Mercy Hospital	17.95%	(4.05%)	(5.99%)	(0.84%)	1.38%
Mid Coast Hospital	16.93%	17.63%	25.13%	15.07%	15.82%
Penobscot Bay Medical Center	15.00%	6.79%	17.53%	4.67%	12.93%
Southern Maine Medical Center	5.70%	22.32%	21.95%	27.25%	20.10%
St Joseph Hospital	24.59%	32.30%	33.62%	20.61%	29.12%
St Mary's Regional Medical Center	25.38%	19.51%	10.54%	6.48%	13.17%
York Hospital	9.22%	24.28%	28.13%	8.29%	15.64%
Peer Group C Median -- 4 Hospitals	14.05%	16.05%	25.19%	12.07%	4.76%
Cary Medical Center	9.78%	21.99%	51.07%	12.94%	(0.21%)
Franklin Memorial Hospital	18.32%	23.00%	20.09%	12.59%	(9.57%)
Henrietta D. Goodall Hospital	(15.21%)	10.10%	9.47%	11.55%	9.72%
Maine Coast Memorial Hospital	19.29%	8.46%	30.29%	10.34%	12.18%
Peer Group D Median -- 5 Hospitals	7.10%	15.14%	19.51%	25.30%	18.94%
Inland Hospital	19.78%	15.14%	22.75%	11.86%	11.88%
Miles Memorial Hospital	6.05%	25.89%	40.53%	38.74%	33.70%
Northern Maine Medical Center	7.10%	(2.91%)	16.27%	101.83%	26.00%
Parkview Adventist Medical Center	(1.42%)	5.07%	15.63%	(0.19%)	5.19%
Stephens Memorial Hospital**	41.50%	49.70%	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	9.13%	10.34%	19.86%	12.31%	10.21%
Blue Hill Memorial Hospital	(23.50%)	51.78%	21.72%	17.83%	23.74%
Bridgton Hospital	28.66%	35.21%	70.98%	24.66%	15.90%
Calais Regional Hospital	5.28%	0.09%	3.14%	(4.94%)	(1.90%)
Charles A. Dean Memorial Hospital	(1.62%)	1.93%	39.74%	12.29%	17.61%
Down East Community Hospital	5.03%	8.78%	7.15%	6.16%	4.82%
Houlton Regional Hospital	3.18%	2.79%	7.25%	(0.31%)	(7.86%)
Mayo Regional Hospital	43.42%	22.99%	24.76%	23.03%	11.56%
Millinocket Regional Hospital	14.36%	18.81%	18.00%	5.22%	12.28%
Mount Desert Island Hospital	9.13%	8.50%	7.76%	0.30%	3.96%
Penobscot Valley Hospital	7.55%	8.62%	12.11%	8.79%	5.37%
Redington-Fairview General Hospital	16.95%	12.13%	10.98%	13.31%	8.87%
Rumford Community Hospital	29.41%	2.95%	142.63%	12.32%	7.88%
St Andrews Hospital	2.99%	10.34%	13.93%	7.56%	3.45%
Sebasticook Valley Hospital	28.12%	26.56%	21.85%	14.70%	16.16%
Stephens Memorial Hospital**	†	†	60.96%	62.31%	30.61%
Waldo County General Hospital	40.82%	43.00%	53.09%	51.60%	34.86%
Peer Group F Median -- 2 Private Psychiatric Hospitals	6.99%	6.69%	8.46%	8.57%	15.62%
Acadia Hospital Corporation	7.53%	7.62%	11.13%	9.99%	22.14%
Spring Harbor Hospital	6.45%	5.77%	5.78%	7.15%	9.10%
Peer Group G Median -- 1 Rehabilitation Hospital	26.75%	50.65%	59.63%	66.88%	81.45%
New England Rehabilitation Hospital	26.75%	50.65%	59.63%	66.88%	81.45%
All Maine Hospitals Median	15.00%	15.14%	20.51%	11.86%	12.28%
* Northeast Median	14.40%	15.60%	16.00%	19.00%	20.14%
* U.S. Median	17.40%	19.60%	19.00%	21.70%	19.80%

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Fixed Asset Financing

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	32.43%	35.84%	33.57%	59.34%	83.24%
Central Maine Medical Center	79.29%	95.85%	84.99%	84.81%	82.37%
Eastern Maine Medical Center	18.89%	38.29%	38.42%	33.87%	103.45%
MaineGeneral Medical Center	34.72%	33.39%	28.72%	149.86%	84.10%
Maine Medical Center	30.14%	28.17%	26.06%	23.91%	22.78%
Peer Group B Median -- 8 Hospitals	58.05%	58.26%	57.93%	54.70%	53.11%
Aroostook Medical Center, The (TAMC)	44.39%	40.93%	37.76%	33.35%	28.75%
Mercy Hospital	59.34%	62.04%	62.90%	63.41%	69.57%
Mid Coast Hospital	56.76%	55.11%	54.73%	54.51%	55.39%
Penobscot Bay Medical Center	63.95%	61.41%	61.13%	54.89%	50.83%
Southern Maine Medical Center	54.22%	49.46%	46.06%	42.26%	42.12%
St Joseph Hospital	62.68%	64.04%	61.39%	123.54%	100.68%
St Mary's Regional Medical Center	130.04%	89.10%	78.72%	78.32%	77.64%
York Hospital	50.87%	47.59%	42.13%	35.16%	38.78%
Peer Group C Median -- 4 Hospitals	58.61%	53.97%	52.76%	50.84%	47.77%
Cary Medical Center	38.92%	35.07%	32.24%	22.17%	39.09%
Franklin Memorial Hospital	62.35%	62.77%	61.45%	64.40%	68.38%
Henrietta D. Goodall Hospital	64.35%	63.49%	62.81%	60.53%	56.46%
Maine Coast Memorial Hospital	54.86%	45.17%	44.07%	41.14%	38.34%
Peer Group D Median -- 5 Hospitals	31.24%	29.58%	31.15%	28.12%	22.39%
Inland Hospital	49.05%	43.00%	34.46%	29.25%	20.48%
Miles Memorial Hospital	29.93%	29.58%	27.84%	26.99%	24.31%
Northern Maine Medical Center	47.46%	16.46%	43.13%	46.97%	40.96%
Parkview Adventist Medical Center	31.24%	31.36%	23.71%	20.46%	19.01%
Stephens Memorial Hospital**	25.01%	26.07%	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	52.67%	45.00%	47.03%	43.85%	46.39%
Blue Hill Memorial Hospital	25.93%	26.77%	25.13%	23.27%	22.30%
Bridgton Hospital	57.31%	54.79%	54.85%	58.66%	56.52%
Calais Regional Hospital	88.83%	91.41%	91.98%	94.48%	96.02%
Charles A. Dean Memorial Hospital	14.36%	12.66%	10.51%	9.45%	7.56%
Down East Community Hospital	52.67%	45.00%	39.22%	34.91%	31.55%
Houlton Regional Hospital	99.79%	86.77%	87.21%	80.76%	78.19%
Mayo Regional Hospital	37.58%	33.41%	31.10%	31.02%	27.42%
Millinocket Regional Hospital	130.91%	100.84%	55.33%	83.78%	78.28%
Mount Desert Island Hospital	46.62%	42.29%	57.58%	52.78%	48.28%
Penobscot Valley Hospital	82.17%	84.52%	85.02%	85.98%	84.87%
Redington-Fairview General Hospital	80.04%	79.65%	81.12%	82.06%	85.09%
Rumford Community Hospital	5.18%	5.31%	5.53%	13.01%	11.05%
St Andrews Hospital	58.26%	59.51%	58.80%	59.36%	60.34%
Sebasticook Valley Hospital	42.80%	35.91%	30.11%	19.61%	44.49%
Stephens Memorial Hospital**	†	†	24.62%	23.44%	21.87%
Waldo County General Hospital	34.49%	30.37%	29.93%	26.28%	23.88%
Peer Group F Median -- 2 Private Psychiatric Hospitals	106.44%	103.94%	102.79%	98.57%	89.66%
Acadia Hospital Corporation	111.13%	104.55%	100.92%	90.90%	78.89%
Spring Harbor Hospital	101.74%	103.32%	104.66%	106.23%	100.44%
Peer Group G Median -- 1 Rehabilitation Hospital	98.85%	97.56%	98.60%	98.37%	89.52%
New England Rehabilitation Hospital	98.85%	97.56%	98.60%	98.37%	89.52%
All Maine Hospitals Median	54.22%	47.59%	46.06%	52.78%	50.83%
* Northeast Median	59.20%	61.20%	65.90%	59.10%	57.40%
* U.S. Median	49.70%	48.40%	50.80%	50.00%	55.50%

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Asset Efficiency Ratios

MHDO Hospital Financial Report Part I

Measures the relationship between revenue and assets. The numerator is always revenue that may be thought of as a surrogate measure for output. The denominator is investment in some category of assets that may be thought of as a measure of output. Two asset efficiency ratios are included:

Total Asset Turnover
Fixed Asset Turnover

Total Asset Turnover

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	1.14	1.07	1.11	0.96	0.91
Central Maine Medical Center	1.23	1.04	1.10	1.05	1.07
Eastern Maine Medical Center	1.44	1.38	1.33	1.21	0.89
MaineGeneral Medical Center	1.05	1.10	1.12	0.57	0.60
Maine Medical Center	0.77	0.74	0.85	0.88	0.93
Peer Group B Median -- 8 Hospitals	1.15	1.23	1.22	1.15	1.20
Aroostook Medical Center, The (TAMC)	1.52	1.47	1.43	1.38	1.47
Mercy Hospital	0.98	0.88	0.98	1.09	1.18
Mid Coast Hospital	0.87	0.88	0.92	0.91	0.89
Penobscot Bay Medical Center	1.30	1.30	1.27	1.16	1.22
Southern Maine Medical Center	0.99	1.15	1.17	1.14	1.06
St Joseph Hospital	1.56	1.69	1.63	1.35	1.40
St Mary's Regional Medical Center	0.95	0.90	0.94	1.04	1.04
York Hospital	1.47	1.46	1.43	1.42	1.46
Peer Group C Median -- 4 Hospitals	1.26	1.16	1.21	1.16	1.15
Cary Medical Center	1.82	1.89	1.64	1.68	1.76
Franklin Memorial Hospital	1.19	1.18	1.23	1.21	1.16
Henrietta D. Goodall Hospital	0.86	1.02	1.06	1.10	1.13
Maine Coast Memorial Hospital	1.34	1.13	1.18	1.09	1.06
Peer Group D Median -- 5 Hospitals	1.37	1.47	1.51	1.38	1.26
Inland Hospital	1.53	1.48	1.46	1.35	1.23
Miles Memorial Hospital	1.37	1.32	1.31	1.40	1.30
Northern Maine Medical Center	1.34	1.47	1.56	1.27	0.99
Parkview Adventist Medical Center	2.53	1.86	1.73	1.48	1.95
Stephens Memorial Hospital**	1.12	1.14	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	1.19	1.21	1.15	1.13	1.14
Blue Hill Memorial Hospital	1.02	1.34	1.13	1.09	1.05
Bridgton Hospital	1.15	1.14	1.07	0.94	0.82
Calais Regional Hospital	0.95	0.99	1.14	1.12	1.21
Charles A. Dean Memorial Hospital	1.89	1.91	1.70	1.42	1.46
Down East Community Hospital	1.31	1.35	1.48	1.46	1.46
Houlton Regional Hospital	1.32	1.44	1.58	1.38	1.61
Mayo Regional Hospital	1.16	1.09	1.16	1.14	1.14
Millinocket Regional Hospital	1.41	1.26	1.25	1.19	1.19
Mount Desert Island Hospital	1.19	1.21	1.06	1.09	1.11
Penobscot Valley Hospital	1.51	1.46	1.52	1.68	1.79
Redington-Fairview General Hospital	0.68	0.70	0.70	0.71	0.76
Rumford Community Hospital	1.40	1.45	1.65	1.37	1.19
St Andrews Hospital	0.71	0.67	0.66	0.65	0.63
Sebasticook Valley Hospital	1.25	1.17	1.10	1.05	0.80
Stephens Memorial Hospital**	†	†	1.21	1.26	1.13
Waldo County General Hospital	1.05	0.94	0.94	0.85	0.77
Peer Group F Median -- 2 Private Psychiatric Hospitals	1.04	1.11	1.04	0.99	1.01
Acadia Hospital Corporation	1.11	1.25	1.22	1.03	1.15
Spring Harbor Hospital	0.96	0.96	0.86	0.95	0.87
Peer Group G Median -- 1 Rehabilitation Hospital	1.44	1.57	1.57	1.60	1.60
New England Rehabilitation Hospital	1.44	1.57	1.57	1.60	1.60
All Maine Hospitals Median	1.23	1.21	1.21	1.14	1.14
* Northeast Median	1.15	1.12	1.03	1.06	1.03
* U.S. Median	1.07	1.05	1.07	1.00	1.00

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Fixed Asset Turnover

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	2.21	2.35	2.33	1.99	2.07
Central Maine Medical Center	2.27	2.24	1.96	1.94	1.93
Eastern Maine Medical Center	3.73	3.22	3.40	3.60	3.13
MaineGeneral Medical Center	2.15	2.47	2.70	1.78	1.02
Maine Medical Center	1.62	1.68	1.93	2.04	2.21
Peer Group B Median -- 8 Hospitals	2.96	2.55	2.67	2.70	2.86
Aroostook Medical Center, The (TAMC)	3.31	3.38	3.60	3.63	3.78
Mercy Hospital	1.64	1.64	1.82	2.01	2.16
Mid Coast Hospital	1.72	1.76	1.97	2.11	2.32
Penobscot Bay Medical Center	2.63	2.63	2.80	2.80	3.07
Southern Maine Medical Center	1.92	2.24	2.45	2.60	2.65
St Joseph Hospital	3.40	3.78	4.13	4.64	4.39
St Mary's Regional Medical Center	3.33	2.46	2.53	2.50	2.64
York Hospital	3.30	3.21	3.25	3.03	3.15
Peer Group C Median -- 4 Hospitals	2.45	2.24	2.47	2.49	2.47
Cary Medical Center	4.66	5.24	6.52	5.25	4.73
Franklin Memorial Hospital	2.12	2.29	2.40	2.33	2.18
Henrietta D. Goodall Hospital	1.85	2.18	2.40	2.57	2.57
Maine Coast Memorial Hospital	2.78	2.19	2.54	2.41	2.38
Peer Group D Median -- 5 Hospitals	2.86	2.97	3.52	3.33	3.30
Inland Hospital	3.78	3.85	3.87	4.06	3.23
Miles Memorial Hospital	2.59	2.82	3.16	3.37	3.37
Northern Maine Medical Center	2.31	2.44	2.84	3.08	2.31
Parkview Adventist Medical Center	5.11	4.66	3.89	3.29	4.47
Stephens Memorial Hospital**	2.86	2.97	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	2.74	2.68	3.19	2.84	2.83
Blue Hill Memorial Hospital	2.93	3.85	3.90	4.16	4.37
Bridgton Hospital	2.22	2.42	2.87	2.61	2.80
Calais Regional Hospital	1.37	1.47	1.76	1.72	1.80
Charles A. Dean Memorial Hospital	3.94	4.09	4.16	3.85	3.97
Down East Community Hospital	2.74	2.61	2.71	2.84	2.86
Houlton Regional Hospital	3.40	3.10	3.44	3.09	3.19
Mayo Regional Hospital	3.04	2.78	3.06	3.30	3.22
Millinocket Regional Hospital	10.04	8.45	5.11	4.05	4.13
Mount Desert Island Hospital	2.41	2.62	1.98	2.09	2.21
Penobscot Valley Hospital	2.90	3.26	3.68	3.93	4.02
Redington-Fairview General Hospital	1.90	2.11	2.26	2.39	2.71
Rumford Community Hospital	2.32	2.36	2.96	2.65	2.59
St Andrews Hospital	0.99	1.04	1.03	1.02	1.02
Sebasticook Valley Hospital	3.28	3.30	3.39	2.69	1.54
Stephens Memorial Hospital**	†	†	3.48	4.14	4.18
Waldo County General Hospital	2.72	2.68	3.31	2.84	2.80
Peer Group F Median -- 2 Private Psychiatric Hospitals	3.01	3.13	3.27	3.26	3.36
Acadia Hospital Corporation	4.57	4.76	4.97	4.85	5.07
Spring Harbor Hospital	1.46	1.50	1.57	1.66	1.65
Peer Group G Median -- 1 Rehabilitation Hospital	2.55	2.80	3.16	3.67	3.66
New England Rehabilitation Hospital	2.55	2.80	3.16	3.67	3.66
All Maine Hospitals Median	2.72	2.63	2.96	2.84	2.80
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Other

MHDO Hospital Financial Report Part I

These are other select ratios/data elements of interest to financial data users. These ratios/data elements are included but cannot be classified into the other categories of financial ratios. One ratio and fourteen data elements from the financial data template are included:

- Average Age of Plant (Depreciation Only)
- Net Plant, Property, Equipment
- Cash & Investments (Current Assets)
- Current Assets Whose Use is Limited
- Trustee-held Investments
- Board-Designated & Undesignated Investments
- Fund Balance-Unrestricted
- Temporarily Restricted Net Assets
- Permanently Restricted Net Assets
- Total Gross Patient Service Revenue
- Net Patient Service Revenue
- Total Non-operating Revenues
- Bad Debt (Provision for Bad Debt)
- Free Care (Charity Care)
- Total Operating Expenses
- Total Advertising Expenses
- Salaries and Benefits

Average Age of Plant (Depreciation Only)

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	8.4	8.4	8.7	8.7	10.3
Central Maine Medical Center	9.5	8.5	8.2	8.7	9.5
Eastern Maine Medical Center	12.6	11.4	11.9	12.6	11.6
MaineGeneral Medical Center	7.3	8.2	9.2	8.6	11.1
Maine Medical Center	6.8	7.2	7.5	8.6	8.9
Peer Group B Median -- 8 Hospitals	9.5	9.5	10.0	11.1	12.3
Aroostook Medical Center, The (TAMC)	12.2	12.9	13.6	14.5	15.5
Mercy Hospital	6.5	7.6	8.2	8.8	9.1
Mid Coast Hospital	7.5	7.1	7.8	8.9	10.1
Penobscot Bay Medical Center	12.8	12.9	13.1	14.0	15.9
Southern Maine Medical Center	9.3	8.9	9.7	11.1	12.6
St Joseph Hospital	10.0	9.6	11.2	12.1	12.0
St Mary's Regional Medical Center	9.7	9.5	9.4	9.8	10.8
York Hospital	9.1	10.3	10.3	11.2	13.4
Peer Group C Median -- 4 Hospitals	9.0	9.5	10.2	11.2	12.2
Cary Medical Center	12.4	13.0	13.7	14.4	13.7
Franklin Memorial Hospital	8.8	8.6	8.9	9.9	11.2
Henrietta D. Goodall Hospital	9.1	10.4	11.5	12.5	13.1
Maine Coast Memorial Hospital	7.7	7.7	7.2	8.1	9.3
Peer Group D Median -- 5 Hospitals	10.2	10.2	11.3	12.6	12.5
Inland Hospital	8.8	8.8	8.1	8.5	9.3
Miles Memorial Hospital	13.1	13.9	16.3	14.7	16.0
Northern Maine Medical Center	9.9	8.4	9.6	10.9	11.5
Parkview Adventist Medical Center	10.2	10.2	13.0	14.4	13.5
Stephens Memorial Hospital**	11.0	12.4	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	11.2	11.3	11.9	11.6	12.4
Blue Hill Memorial Hospital	10.5	11.8	12.7	13.0	14.7
Bridgton Hospital	13.7	13.0	13.1	12.9	13.7
Calais Regional Hospital	10.9	11.2	11.7	10.9	7.6
Charles A. Dean Memorial Hospital	11.4	11.3	12.0	11.4	12.2
Down East Community Hospital	11.2	9.0	9.4	10.5	11.6
Houlton Regional Hospital	25.9	24.9	20.5	18.5	17.5
Mayo Regional Hospital	11.2	9.7	9.7	9.9	11.1
Millinocket Regional Hospital	19.3	20.5	20.2	15.8	14.4
Mount Desert Island Hospital	11.3	11.7	9.6	9.9	11.4
Penobscot Valley Hospital	11.2	9.2	10.1	10.3	11.5
Redington-Fairview General Hospital	11.1	8.0	8.6	9.3	10.5
Rumford Community Hospital	12.1	12.3	13.1	14.6	16.6
St Andrews Hospital	10.4	11.4	12.8	11.3	12.6
Sebasticook Valley Hospital	9.9	10.5	11.4	11.7	11.0
Stephens Memorial Hospital**	†	†	12.7	14.2	14.8
Waldo County General Hospital	9.6	10.2	10.9	12.0	12.8
Peer Group F Median -- 2 Private Psychiatric Hospitals	11.4	12.1	17.0	18.5	21.0
Acadia Hospital Corporation	17.5	17.1	17.0	18.5	21.0
Spring Harbor Hospital	5.3	7.1	†	†	†
Peer Group G Median -- 1 Rehabilitation Hospital	6.1	6.4	7.2	8.3	8.7
New England Rehabilitation Hospital	6.1	6.4	7.2	8.3	8.7
All Maine Hospitals Median	10.4	10.2	11.0	11.2	11.8
* Northeast Median	11.7	11.4	11.2	10.8	11.3
* U.S. Median	9.8	10.1	10.3	10.2	10.2

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Net Plant Property and Equipment (PP&E)

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	\$ 142,723,788	\$ 154,916,995	\$ 158,245,431	\$ 195,718,600	\$ 289,188,189
Central Maine Medical Center	\$ 123,638,948	\$ 135,519,565	\$ 148,582,344	\$ 156,041,663	\$ 153,615,865
Eastern Maine Medical Center	\$ 145,596,691	\$ 174,314,424	\$ 167,908,518	\$ 182,186,185	\$ 207,143,572
MaineGeneral Medical Center	\$ 139,850,884	\$ 130,050,467	\$ 132,180,162	\$ 209,251,015	\$ 371,232,805
Maine Medical Center	\$ 427,735,000	\$ 428,535,000	\$ 429,571,000	\$ 433,033,000	\$ 433,107,000
Peer Group B Median -- 8 Hospitals	\$ 42,215,391	\$ 49,271,348	\$ 52,036,698	\$ 53,551,492	\$ 51,305,544
Aroostook Medical Center, The (TAMC)	\$ 29,238,357	\$ 28,696,761	\$ 27,791,135	\$ 28,147,582	\$ 27,857,079
Mercy Hospital	\$ 112,879,000	\$ 107,073,000	\$ 104,275,000	\$ 100,580,000	\$ 95,581,000
Mid Coast Hospital	\$ 59,781,074	\$ 59,680,886	\$ 58,103,589	\$ 56,260,751	\$ 54,373,248
Penobscot Bay Medical Center	\$ 43,606,299	\$ 43,019,270	\$ 41,043,383	\$ 40,903,821	\$ 39,487,403
Southern Maine Medical Center	\$ 69,451,793	\$ 67,606,662	\$ 65,416,709	\$ 63,533,782	\$ 63,718,659
St Joseph Hospital	\$ 25,924,662	\$ 23,017,796	\$ 21,918,728	\$ 20,564,223	\$ 23,421,000
St Mary's Regional Medical Center	\$ 37,560,000	\$ 54,608,000	\$ 59,336,000	\$ 58,068,000	\$ 55,829,000
York Hospital	\$ 40,824,482	\$ 43,934,695	\$ 45,969,806	\$ 50,842,233	\$ 48,237,840
Peer Group C Median -- 4 Hospitals	\$ 33,572,905	\$ 35,070,880	\$ 33,796,119	\$ 32,957,568	\$ 32,843,889
Cary Medical Center	\$ 9,281,550	\$ 8,033,322	\$ 7,429,870	\$ 9,435,662	\$ 10,325,805
Franklin Memorial Hospital	\$ 37,384,373	\$ 35,782,105	\$ 35,599,037	\$ 38,473,626	\$ 35,101,893
Henrietta D. Goodall Hospital	\$ 36,683,335	\$ 34,628,970	\$ 33,827,426	\$ 32,760,127	\$ 32,013,525
Maine Coast Memorial Hospital	\$ 30,462,475	\$ 35,512,790	\$ 33,764,812	\$ 33,155,008	\$ 33,674,252
Peer Group D Median -- 5 Hospitals	\$ 14,807,628	\$ 15,654,970	\$ 16,576,956	\$ 16,742,522	\$ 17,851,032
Inland Hospital	\$ 14,646,424	\$ 15,654,970	\$ 17,424,084	\$ 17,142,963	\$ 20,820,289
Miles Memorial Hospital	\$ 18,916,794	\$ 18,003,944	\$ 17,606,650	\$ 16,803,262	\$ 16,461,041
Northern Maine Medical Center	\$ 18,319,849	\$ 17,554,806	\$ 15,729,827	\$ 16,681,782	\$ 19,241,023
Parkview Adventist Medical Center	\$ 6,970,546	\$ 7,262,462	\$ 8,575,409	\$ 9,543,802	\$ 6,670,592
Stephens Memorial Hospital**	\$ 14,807,628	\$ 14,151,547			
Peer Group E Median -- 16 Critical Access Hospitals	\$ 13,857,808	\$ 13,666,400	\$ 13,636,252	\$ 13,401,395	\$ 13,383,353
Blue Hill Memorial Hospital	\$ 9,481,903	\$ 8,628,890	\$ 8,470,820	\$ 8,691,710	\$ 8,570,199
Bridgton Hospital	\$ 16,323,756	\$ 16,407,841	\$ 15,776,737	\$ 16,113,455	\$ 15,592,798
Calais Regional Hospital	\$ 19,432,306	\$ 18,467,662	\$ 18,547,418	\$ 18,125,433	\$ 17,424,865
Charles A. Dean Memorial Hospital	\$ 3,216,563	\$ 3,102,166	\$ 3,333,128	\$ 3,636,658	\$ 3,738,690
Down East Community Hospital	\$ 12,087,553	\$ 13,049,475	\$ 13,073,282	\$ 12,379,968	\$ 11,548,213
Houlton Regional Hospital	\$ 12,411,510	\$ 13,666,400	\$ 13,104,081	\$ 13,659,463	\$ 13,016,510
Mayo Regional Hospital	\$ 14,248,908	\$ 14,817,769	\$ 14,614,011	\$ 13,346,962	\$ 13,623,030
Millinocket Regional Hospital	\$ 2,607,740	\$ 3,138,101	\$ 5,245,318	\$ 6,712,943	\$ 6,576,623
Mount Desert Island Hospital	\$ 16,860,918	\$ 16,954,425	\$ 24,091,510	\$ 23,342,117	\$ 22,720,683
Penobscot Valley Hospital	\$ 7,735,269	\$ 7,190,458	\$ 6,818,159	\$ 6,724,437	\$ 6,508,900
Redington-Fairview General Hospital	\$ 31,335,956	\$ 30,956,133	\$ 29,512,074	\$ 28,238,295	\$ 26,306,933
Rumford Community Hospital	\$ 13,857,808	\$ 13,602,541	\$ 12,602,670	\$ 12,874,857	\$ 12,914,898
St Andrews Hospital	\$ 20,112,076	\$ 18,978,746	\$ 18,272,814	\$ 17,253,075	\$ 16,546,493
Sebasticook Valley Hospital	\$ 9,629,901	\$ 9,672,963	\$ 9,758,427	\$ 12,615,668	\$ 21,921,366
Stephens Memorial Hospital**			\$ 14,168,422	\$ 13,455,828	\$ 13,143,675
Waldo County General Hospital	\$ 22,104,062	\$ 23,370,955	\$ 21,877,375	\$ 24,737,906	\$ 25,874,170
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 16,014,725	\$ 15,762,285	\$ 14,994,349	\$ 14,564,616	\$ 14,722,821
Acadia Hospital Corporation	\$ 10,221,418	\$ 10,661,277	\$ 10,027,780	\$ 9,855,782	\$ 9,891,636
Spring Harbor Hospital	\$ 21,808,031	\$ 20,863,292	\$ 19,960,917	\$ 19,273,450	\$ 19,554,005
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 10,983,506	\$ 11,173,412	\$ 10,228,175	\$ 9,358,160	\$ 9,568,921
New England Rehabilitation Hospital	\$ 10,983,506	\$ 11,173,412	\$ 10,228,175	\$ 9,358,160	\$ 9,568,921
All Maine Hospitals Median	\$ 19,432,306	\$ 18,467,662	\$ 18,547,418	\$ 18,125,433	\$ 20,820,289
* Northeast Median					
* U.S. Median					

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Cash & Investments (Current Assets)

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	\$ 19,393,705	\$ 21,284,705	\$ 21,846,124	\$ 26,831,826	\$ 17,909,161
Central Maine Medical Center	\$ 2,969,278	\$ 3,348,579	\$ 3,727,858	\$ 5,983,060	\$ 5,287,028
Eastern Maine Medical Center	\$ 11,306,723	\$ 17,216,591	\$ 21,487,958	\$ 37,860,701	\$ 24,192,002
MaineGeneral Medical Center	\$ 27,480,687	\$ 25,352,819	\$ 22,204,289	\$ 15,802,951	\$ 11,626,319
Maine Medical Center	\$ 259,188,000	\$ 268,875,000	\$ 220,555,000	\$ 224,256,000	\$ 248,286,000
Peer Group B Median -- 8 Hospitals	\$ 7,727,896	\$ 6,176,240	\$ 6,400,592	\$ 4,413,508	\$ 7,823,584
Aroostook Medical Center, The (TAMC)	\$ 4,119,590	\$ 2,177,263	\$ 6,271,544	\$ 4,447,174	\$ 3,040,654
Mercy Hospital	\$ 10,354,000	\$ (3,455,000)	\$ (2,237,000)	\$ (2,840,000)	\$ 4,548,000
Mid Coast Hospital	\$ 7,391,801	\$ 8,893,291	\$ 6,529,640	\$ 4,379,841	\$ 6,434,167
Penobscot Bay Medical Center	\$ 9,644,949	\$ 16,525,933	\$ 19,796,172	\$ 15,740,064	\$ 19,136,042
Southern Maine Medical Center	\$ 8,063,990	\$ 11,643,324	\$ 19,015,960	\$ 11,418,032	\$ 9,935,342
St Joseph Hospital	\$ 16,827,139	\$ 16,392,881	\$ 15,577,477	\$ 18,420,561	\$ 19,037,000
St Mary's Regional Medical Center	\$ 5,678,000	\$ 1,400,000	\$ 4,687,000	\$ 2,831,000	\$ 9,213,000
York Hospital	\$ 2,023,381	\$ 3,459,189	\$ 5,732,030	\$ 871,178	\$ 238,890
Peer Group C Median -- 4 Hospitals	\$ 4,951,797	\$ 6,522,055	\$ 6,044,144	\$ 4,078,384	\$ 2,536,529
Cary Medical Center	\$ 1,834,652	\$ 585,152	\$ 2,958,459	\$ 1,596,988	\$ 1,885,261
Franklin Memorial Hospital	\$ 6,631,699	\$ 9,500,250	\$ 8,631,096	\$ 4,193,626	\$ 2,612,381
Henrietta D. Goodall Hospital	\$ 3,271,895	\$ 3,543,859	\$ 3,457,192	\$ 3,963,141	\$ 2,460,677
Maine Coast Memorial Hospital	\$ 14,524,635	\$ 14,113,355	\$ 11,405,838	\$ 7,940,040	\$ 5,574,101
Peer Group D Median -- 5 Hospitals	\$ 3,839,780	\$ 2,603,737	\$ 1,434,478	\$ 1,409,101	\$ 3,723,418
Inland Hospital	\$ 1,369,421	\$ 234,949	\$ 1,659,400	\$ 1,453,853	\$ 5,108,976
Miles Memorial Hospital	\$ 4,537,726	\$ 4,885,572	\$ 1,209,555	\$ 1,364,349	\$ 2,134,826
Northern Maine Medical Center	\$ 3,839,780	\$ 2,603,737	\$ 2,176,157	\$ 5,218,569	\$ 10,736,559
Parkview Adventist Medical Center	\$ 1,438,500	\$ 432,052	\$ 973,227	\$ 741,937	\$ 2,337,859
Stephens Memorial Hospital**	\$ 7,690,840	\$ 4,884,266			
Peer Group E Median -- 16 Critical Access Hospitals	\$ 2,004,383	\$ 2,103,482	\$ 2,377,497	\$ 1,417,459	\$ 4,210,713
Blue Hill Memorial Hospital	\$ 302,594	\$ 1,849,292	\$ 3,176,921	\$ 4,617,141	\$ 4,930,494
Bridgton Hospital	\$ 3,205,678	\$ 6,669,646	\$ 15,761,269	\$ 16,674,483	\$ 24,919,923
Calais Regional Hospital	\$ 2,004,383	\$ 330,536	\$ 521,702	\$ 85,951	\$ 27,115
Charles A. Dean Memorial Hospital	\$ 783,582	\$ 837,776	\$ 924,739	\$ 1,138,166	\$ 485,378
Down East Community Hospital	\$ 6,553,741	\$ 5,954,275	\$ 3,995,976	\$ 3,899,871	\$ 4,026,350
Houlton Regional Hospital	\$ 1,459,128	\$ 558,262	\$ 1,252,206	\$ 742,531	\$ 121,080
Mayo Regional Hospital	\$ 7,588,136	\$ 3,155,055	\$ 1,578,072	\$ 2,945,100	\$ 6,469,098
Millinocket Regional Hospital	\$ 3,610,946	\$ 5,552,690	\$ 1,424,246	\$ 947,279	\$ 702,598
Mount Desert Island Hospital	\$ 98,632	\$ 47,719	\$ 34,647	\$ 45,798	\$ 41,553
Penobscot Valley Hospital	\$ 1,825,926	\$ 2,103,482	\$ 3,237,895	\$ 1,490,705	\$ 3,233,896
Redington-Fairview General Hospital	\$ 25,584,037	\$ 31,093,241	\$ 34,249,090	\$ 30,369,051	\$ 29,232,237
Rumford Community Hospital	\$ 174,130	\$ 139,186	\$ 1,185,634	\$ 185,205	\$ 6,065,943
St Andrews Hospital	\$ 1,416,137	\$ 2,034,310	\$ 1,281,716	\$ 1,217,430	\$ 1,127,501
Sebasticook Valley Hospital	\$ 4,169,526	\$ 5,276,074	\$ 4,018,132	\$ 1,344,213	\$ 4,395,076
Stephens Memorial Hospital**			\$ 6,153,111	\$ 6,341,059	\$ 14,231,199
Waldo County General Hospital	\$ 6,189,161	\$ 3,098,894	\$ 8,299,255	\$ 3,940,965	\$ 5,368,040
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 5,172,390	\$ 8,372,907	\$ 12,710,851	\$ 12,107,508	\$ 15,482,995
Acadia Hospital Corporation	\$ 2,854,449	\$ 8,010,353	\$ 11,483,440	\$ 13,458,683	\$ 16,435,229
Spring Harbor Hospital	\$ 7,490,331	\$ 8,735,460	\$ 13,938,261	\$ 10,756,332	\$ 14,530,760
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 5,464,573	\$ 4,870,968	\$ 4,733,535	\$ 6,745,689	\$ 6,335,796
New England Rehabilitation Hospital	\$ 5,464,573	\$ 4,870,968	\$ 4,733,535	\$ 6,745,689	\$ 6,335,796
All Maine Hospitals Median	\$ 4,169,526	\$ 3,543,859	\$ 4,018,132	\$ 3,963,141	\$ 5,287,028
* Northeast Median		†	†	†	†
* U.S. Median		†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Current Assets Whose Use is Limited

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	\$ 3,952,008	\$ 6,344,000	\$ 5,716,000	\$ 5,660,225	\$ 6,031,791
Central Maine Medical Center	\$ 3,952,008	\$ 34,043,289	\$ 10,679,988	\$ 5,660,225	\$ 6,031,791
Eastern Maine Medical Center	\$ 740,873	\$ 1,300,631	\$ 1,328,176	\$ 1,326,249	\$ 12,627,077
MaineGeneral Medical Center	†	†	†	†	†
Maine Medical Center	\$ 6,658,000	\$ 6,344,000	\$ 5,716,000	\$ 5,743,000	\$ 5,746,000
Peer Group B Median -- 8 Hospitals	\$ 1,623,358	\$ 882,470	\$ 729,580	\$ 728,545	\$ 726,000
Aroostook Medical Center, The (TAMC)	\$ 452,569	\$ 376,798	\$ 423,931	\$ 373,849	\$ 416,331
Mercy Hospital	\$ 751,000	\$ 1,016,000	\$ 1,991,000	\$ 1,383,000	\$ 810,000
Mid Coast Hospital	\$ 5,422,393	\$ 717,159	\$ 709,282	\$ 709,297	\$ 710,072
Penobscot Bay Medical Center	\$ 1,458,469	\$ 1,526,576	\$ 1,431,806	\$ 809,059	\$ 773,965
Southern Maine Medical Center	\$ 1,788,246	\$ 748,939	\$ 720,008	\$ 722,116	\$ 438,114
St Joseph Hospital	†	†	\$ 729,580	\$ 728,545	\$ 726,000
St Mary's Regional Medical Center	†	†	†	†	†
York Hospital	\$ 3,046,139	\$ 1,878,990	\$ 1,823,447	\$ 1,733,219	\$ 1,784,753
Peer Group C Median -- 4 Hospitals	\$ 1,583,959	\$ 1,370,260	\$ 1,131,951	\$ 774,388	\$ 650,595
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	\$ 1,389,858	\$ 1,414,076	\$ 1,131,951	\$ 1,326,380	\$ 1,132,652
Henrietta D. Goodall Hospital	\$ 1,583,959	\$ 1,370,260	\$ 1,327,303	\$ 668,839	\$ 650,595
Maine Coast Memorial Hospital	\$ 3,692,413	\$ 621,407	\$ 746,658	\$ 774,388	\$ 489,278
Peer Group D Median -- 5 Hospitals	\$ 188,559	\$ 183,474	\$ 177,166	\$ 129,156	\$ 121,029
Inland Hospital	\$ 231,316	\$ 230,270	\$ 232,370	\$ 287,464	\$ 89,688
Miles Memorial Hospital	\$ 145,802	\$ 136,678	†	\$ 129,156	\$ 130,157
Northern Maine Medical Center	†	†	†	†	†
Parkview Adventist Medical Center	\$ 128,269	\$ 122,880	\$ 121,962	\$ 121,534	\$ 121,029
Stephens Memorial Hospital**	\$ 478,779	\$ 278,959	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 171,364	\$ 361,036	\$ 203,124	\$ 306,752	\$ 302,696
Blue Hill Memorial Hospital	\$ 94,207	\$ 461,940	\$ 48,666	\$ 47,382	\$ 48,416
Bridgton Hospital	\$ 397,082	\$ 419,847	\$ 423,910	\$ 429,033	\$ 433,756
Calais Regional Hospital	†	†	†	†	†
Charles A. Dean Memorial Hospital	†	†	†	†	†
Down East Community Hospital	\$ 1,425,620	\$ 413,218	\$ 408,204	\$ 412,597	\$ 409,986
Houlton Regional Hospital	\$ 2,507,353	\$ 308,854	\$ 305,047	\$ 306,752	\$ 302,696
Mayo Regional Hospital	\$ 194,481	†	†	†	†
Millinocket Regional Hospital	†	†	†	†	†
Mount Desert Island Hospital	\$ 1,371,767	\$ 1,079,932	\$ 524,479	\$ 537,860	\$ 493,887
Penobscot Valley Hospital	\$ 68,186	\$ 66,586	\$ 67,486	\$ 64,028	\$ 63,975
Redington-Fairview General Hospital	†	†	†	†	†
Rumford Community Hospital	\$ 48,421	\$ 48,447	\$ 48,472	\$ 48,492	\$ 48,502
St Andrews Hospital	\$ 171,364	\$ 463,890	\$ 203,124	\$ 338,985	\$ 273,601
Sebasticook Valley Hospital	\$ 153,054	\$ 150,580	\$ 128,728	\$ 128,561	\$ 1,292,574
Stephens Memorial Hospital**	†	†	\$ 889,188	\$ 989,716	\$ 1,022,963
Waldo County General Hospital	\$ 155,634	\$ 152,653	\$ 153,534	\$ 152,947	\$ 153,486
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 437,367	\$ 401,171	\$ 331,108	\$ 396,890	\$ 410,282
Acadia Hospital Corporation	\$ 429,489	\$ 357,945	\$ 377,250	\$ 377,234	\$ 377,033
Spring Harbor Hospital	\$ 445,244	\$ 444,397	\$ 284,965	\$ 416,546	\$ 443,530
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	\$ 478,779	\$ 453,169	\$ 474,205	\$ 429,033	\$ 443,530
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Trustee Held Investments

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	\$ 7,745,308	\$ 9,708,544	\$ 10,041,157	\$ 17,372,380	\$ 35,188,286
Central Maine Medical Center	\$ 9,704,066	\$ 11,782,143	\$ 12,731,116	\$ 14,900,759	\$ 11,315,245
Eastern Maine Medical Center	\$ 4,815,944	\$ 6,348,695	\$ 7,351,198	\$ 9,665,396	\$ 150,170,267
MaineGeneral Medical Center	\$ 5,786,549	\$ 7,634,944	\$ 4,141,486	\$ 211,933,426	\$ 47,248,572
Maine Medical Center	\$ 17,695,000	\$ 21,536,000	\$ 20,076,000	\$ 19,844,000	\$ 23,128,000
Peer Group B Median -- 8 Hospitals	\$ 2,135,568	\$ 736,457	\$ 758,459	\$ 1,736,000	\$ 1,861,000
Aroostook Medical Center, The (TAMC)	\$ 3,319,902	\$ 3,267,620	\$ 3,641,618	\$ 3,888,706	\$ 4,972,115
Mercy Hospital	†	†	†	\$ 656,000	\$ 715,000
Mid Coast Hospital	\$ 3,750,070	†	†	†	†
Penobscot Bay Medical Center	\$ 951,233	\$ 244,915	\$ 244,917	†	†
Southern Maine Medical Center	\$ 186,905	\$ 150,011	\$ 150,223	\$ 265,193	\$ 265,299
St Joseph Hospital	\$ 759,137	\$ 736,457	†	\$ 13,303,145	\$ 10,728,000
St Mary's Regional Medical Center	\$ 23,642,000	\$ 10,091,000	\$ 1,272,000	\$ 1,736,000	\$ 1,861,000
York Hospital	†	†	†	†	†
Peer Group C Median -- 4 Hospitals	†	†	†	\$ 0	\$ 0
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	†	†	†	†	†
Henrietta D. Goodall Hospital	†	†	†	†	†
Maine Coast Memorial Hospital	†	†	†	†	†
Peer Group D Median -- 5 Hospitals	\$ 390,042	\$ 330,713	\$ 316,665	\$ 336,917	\$ 357,169
Inland Hospital	\$ 787,542	\$ 1,097,421	\$ 1,475,845	\$ 1,766,516	\$ 2,046,983
Miles Memorial Hospital	†	†	†	†	†
Northern Maine Medical Center	\$ 255,105	\$ 257,512	\$ 316,665	\$ 336,917	\$ 357,169
Parkview Adventist Medical Center	†	\$ 253,505	\$ 253,505	\$ 253,505	\$ 253,505
Stephens Memorial Hospital**	\$ 390,042	\$ 403,914	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 249,871	\$ 360,928	\$ 222,396	\$ 369,496	\$ 369,496
Blue Hill Memorial Hospital	†	†	\$ 20,810	\$ 63,888	\$ 60,379
Bridgton Hospital	\$ 754,457	\$ 774,058	\$ 793,659	\$ 813,259	\$ 832,860
Calais Regional Hospital	\$ 277,845	\$ 360,928	\$ 443,399	\$ 525,226	\$ 607,175
Charles A. Dean Memorial Hospital	\$ 1,381	\$ 7,133	\$ 11,590	\$ 5,641	\$ 12,337
Down East Community Hospital	†	†	†	†	†
Houlton Regional Hospital	†	†	†	†	†
Mayo Regional Hospital	\$ 32,623	†	†	†	†
Millinocket Regional Hospital	\$ 221,896	\$ 222,396	\$ 222,396	\$ 369,496	\$ 369,496
Mount Desert Island Hospital	†	†	†	†	†
Penobscot Valley Hospital	†	†	†	†	†
Redington-Fairview General Hospital	\$ 4,419,892	\$ 1,278,992	\$ 140,383	\$ 142,287	\$ 140,823
Rumford Community Hospital	†	†	†	†	†
St Andrews Hospital	†	†	†	†	†
Sebasticook Valley Hospital	†	†	†	†	†
Stephens Memorial Hospital**	†	†	\$ 406,013	\$ 406,695	\$ 407,302
Waldo County General Hospital	†	†	†	†	†
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 24,633	\$ 30,892	\$ 10,519	\$ 26,727	\$ 30,646
Acadia Hospital Corporation	\$ 24,633	\$ 30,892	\$ 10,519	\$ 26,727	\$ 30,646
Spring Harbor Hospital	†	†	†	†	†
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	\$ 773,340	\$ 736,457	\$ 406,013	\$ 590,613	\$ 661,088
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Board Designated and Undesignated Investments

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	\$ 91,689,000	\$ 93,040,924	\$ 105,549,000	\$ 127,708,664	\$ 141,259,000
Central Maine Medical Center	†	†	†	†	†
Eastern Maine Medical Center	\$ 97,815,520	\$ 93,040,924	\$ 114,977,578	\$ 127,708,664	\$ 214,415,264
MaineGeneral Medical Center	\$ 54,932,450	\$ 74,386,839	\$ 93,416,171	\$ 81,678,372	\$ 84,984,886
Maine Medical Center	\$ 91,689,000	\$ 99,929,000	\$ 105,549,000	\$ 129,571,000	\$ 141,259,000
Peer Group B Median -- 8 Hospitals	\$ 19,470,021	\$ 22,009,013	\$ 21,099,167	\$ 24,706,146	\$ 25,174,008
Aroostook Medical Center, The (TAMC)	\$ 2,685,206	\$ 4,595,214	\$ 5,886,332	\$ 6,765,205	\$ 10,252,838
Mercy Hospital	\$ 24,978,000	\$ 27,613,000	\$ 20,133,000	\$ 13,529,000	\$ 15,475,000
Mid Coast Hospital	\$ 26,583,027	\$ 28,087,240	\$ 30,805,234	\$ 33,348,647	\$ 49,198,567
Penobscot Bay Medical Center	†	†	†	†	†
Southern Maine Medical Center	\$ 15,713,428	\$ 21,576,520	\$ 21,099,167	\$ 26,193,552	\$ 48,240,918
St Joseph Hospital	\$ 1,539,639	\$ 1,742,527	\$ 1,770,995	\$ 17,497	\$ 7,544,000
St Mary's Regional Medical Center	\$ 23,510,000	\$ 26,607,000	\$ 26,486,000	\$ 27,626,000	\$ 31,377,000
York Hospital	\$ 19,470,021	\$ 22,009,013	\$ 26,837,417	\$ 24,706,146	\$ 25,174,008
Peer Group C Median -- 4 Hospitals	\$ 6,137,590	\$ 4,866,999	\$ 9,588,485	\$ 9,985,147	\$ 11,260,995
Cary Medical Center	\$ 6,137,590	\$ 4,866,999	\$ 7,420,869	\$ 5,130,506	\$ 6,144,633
Franklin Memorial Hospital	†	†	†	†	†
Henrietta D. Goodall Hospital	\$ 10,782,539	\$ 12,292,129	\$ 15,267,534	\$ 14,174,344	\$ 14,963,254
Maine Coast Memorial Hospital	\$ 3,346,820	\$ 4,365,205	\$ 9,588,485	\$ 9,985,147	\$ 11,260,995
Peer Group D Median -- 5 Hospitals	\$ 4,326,465	\$ 2,734,825	\$ 1,542,672	\$ 1,977,043	\$ 2,240,232
Inland Hospital	\$ 6,329,388	\$ 7,718,505	\$ 6,754,420	\$ 7,090,037	\$ 7,138,817
Miles Memorial Hospital	\$ 2,323,542	\$ 2,734,825	\$ 2,431,493	\$ 3,273,829	\$ 3,780,574
Northern Maine Medical Center	\$ 537,389	\$ 564,631	\$ 653,850	\$ 680,256	\$ 699,890
Parkview Adventist Medical Center	†	\$ 248,437	\$ 250,726	\$ 252,082	\$ 253,443
Stephens Memorial Hospital**	\$ 6,827,096	\$ 8,466,172	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 3,163,775	\$ 3,765,485	\$ 3,761,953	\$ 4,201,240	\$ 4,754,149
Blue Hill Memorial Hospital	\$ 6,697,532	\$ 6,473,581	\$ 12,378,197	\$ 13,378,591	\$ 16,748,565
Bridgton Hospital	\$ 2,508,031	\$ 2,923,832	\$ 3,640,877	\$ 3,682,860	\$ 4,052,922
Calais Regional Hospital	\$ 1,675,835	\$ 2,056,043	\$ 2,629,418	\$ 2,616,426	\$ 2,929,864
Charles A. Dean Memorial Hospital	\$ 153,059	\$ 176,660	\$ 577,515	\$ 791,305	\$ 2,215,826
Down East Community Hospital	\$ 1,122,975	\$ 1,312,335	\$ 1,251,974	\$ 1,587,708	\$ 2,029,449
Houlton Regional Hospital	\$ 2,925,598	\$ 3,200,002	\$ 2,971,486	\$ 3,322,885	\$ 3,766,885
Mayo Regional Hospital	\$ 8,432,159	\$ 11,560,930	\$ 10,844,699	\$ 11,639,469	\$ 11,689,862
Millinocket Regional Hospital	\$ 5,678,557	\$ 6,501,825	\$ 8,296,970	\$ 9,036,371	\$ 9,492,579
Mount Desert Island Hospital	\$ 5,049,580	\$ 7,255,271	\$ 8,022,485	\$ 6,383,727	\$ 5,487,802
Penobscot Valley Hospital	\$ 921,966	\$ 920,100	\$ 948,230	\$ 949,750	\$ 1,088,788
Redington-Fairview General Hospital	\$ 12,556,031	\$ 13,830,132	\$ 14,875,636	\$ 16,421,623	\$ 17,753,455
Rumford Community Hospital	\$ 1,459,874	\$ 1,714,134	\$ 2,115,332	\$ 2,067,720	\$ 2,247,860
St Andrews Hospital	\$ 3,163,775	\$ 3,765,485	\$ 3,883,028	\$ 4,527,640	\$ 5,410,588
Sebasticook Valley Hospital	\$ 4,338,647	\$ 6,678,663	\$ 10,836,016	\$ 10,407,642	\$ 7,475,858
Stephens Memorial Hospital**	†	†	\$ 3,499,868	\$ 3,874,840	\$ 4,097,710
Waldo County General Hospital	\$ 20,291,589	\$ 31,115,700	\$ 35,864,555	\$ 43,254,462	\$ 49,336,807
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 18,625,278	\$ 6,199,939	\$ 6,255,985	\$ 12,064,296	\$ 12,104,283
Acadia Hospital Corporation	\$ 18,625,278	\$ 12,190,518	\$ 12,223,170	\$ 12,064,296	\$ 12,104,283
Spring Harbor Hospital	†	\$ 209,360	\$ 288,800	†	†
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	\$ 6,137,590	\$ 6,501,825	\$ 8,022,485	\$ 8,063,204	\$ 8,518,290
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Fund Balance-Unrestricted

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	\$ 180,026,900	\$ 193,232,783	\$ 214,176,582	\$ 230,821,669	\$ 279,586,541
Central Maine Medical Center	\$ 87,150,046	\$ 77,039,440	\$ 68,003,411	\$ 64,762,732	\$ 53,243,108
Eastern Maine Medical Center	\$ 194,258,477	\$ 210,111,058	\$ 212,116,573	\$ 280,737,441	\$ 337,989,824
MaineGeneral Medical Center	\$ 165,795,323	\$ 176,354,507	\$ 216,236,591	\$ 180,905,896	\$ 221,183,257
Maine Medical Center	\$ 467,089,000	\$ 496,352,000	\$ 484,027,000	\$ 487,538,000	\$ 600,706,000
Peer Group B Median -- 8 Hospitals	\$ 57,261,402	\$ 59,983,552	\$ 64,530,727	\$ 57,476,203	\$ 56,731,896
Aroostook Medical Center, The (TAMC)	\$ 32,611,580	\$ 32,261,979	\$ 35,712,818	\$ 33,996,280	\$ 34,572,693
Mercy Hospital	\$ 99,684,000	\$ 84,171,000	\$ 66,875,000	\$ 56,754,000	\$ 50,120,000
Mid Coast Hospital	\$ 66,449,555	\$ 70,036,682	\$ 76,895,478	\$ 80,970,585	\$ 86,576,067
Penobscot Bay Medical Center	\$ 48,073,249	\$ 45,348,507	\$ 47,583,279	\$ 45,529,901	\$ 46,233,941
Southern Maine Medical Center	\$ 68,488,971	\$ 80,531,767	\$ 83,170,257	\$ 91,359,686	\$ 95,824,952
St Joseph Hospital	\$ 20,331,700	\$ 21,045,744	\$ 18,829,275	\$ 23,060,295	\$ 29,783,000
St Mary's Regional Medical Center	\$ 77,146,000	\$ 86,821,000	\$ 90,617,000	\$ 79,865,000	\$ 85,025,000
York Hospital	\$ 44,260,679	\$ 49,930,421	\$ 62,186,453	\$ 58,198,406	\$ 63,343,791
Peer Group C Median -- 4 Hospitals	\$ 34,549,593	\$ 37,259,021	\$ 38,567,046	\$ 38,545,158	\$ 36,146,702
Cary Medical Center	\$ 14,117,980	\$ 14,210,644	\$ 18,189,032	\$ 18,322,387	\$ 16,501,754
Franklin Memorial Hospital	\$ 34,839,051	\$ 37,564,349	\$ 38,736,147	\$ 38,723,155	\$ 32,562,079
Henrietta D. Goodall Hospital	\$ 35,243,475	\$ 36,953,692	\$ 38,397,945	\$ 38,367,160	\$ 39,731,325
Maine Coast Memorial Hospital	\$ 34,260,135	\$ 38,153,521	\$ 44,255,901	\$ 44,660,861	\$ 46,193,661
Peer Group D Median -- 5 Hospitals	\$ 17,440,996	\$ 20,273,441	\$ 18,638,056	\$ 23,418,642	\$ 24,681,413
Inland Hospital	\$ 18,088,039	\$ 20,273,441	\$ 22,705,298	\$ 23,706,280	\$ 24,688,221
Miles Memorial Hospital	\$ 16,587,111	\$ 26,357,234	\$ 31,541,483	\$ 29,979,604	\$ 29,903,119
Northern Maine Medical Center	\$ 17,440,996	\$ 14,506,439	\$ 14,570,814	\$ 23,131,004	\$ 24,674,605
Parkview Adventist Medical Center	\$ (4,762,243)	\$ (798,556)	\$ 918	\$ (1,498,482)	\$ (2,835,545)
Stephens Memorial Hospital**	\$ 26,126,336	\$ 26,900,650	\$ †	\$ †	\$ †
Peer Group E Median -- 16 Critical Access Hospitals	\$ 14,000,105	\$ 13,643,192	\$ 16,596,727	\$ 16,280,892	\$ 16,410,345
Blue Hill Memorial Hospital	\$ 13,773,175	\$ 16,613,496	\$ 18,377,236	\$ 20,015,484	\$ 22,505,639
Bridgton Hospital	\$ 18,955,373	\$ 22,389,176	\$ 30,273,405	\$ 31,956,212	\$ 33,764,744
Calais Regional Hospital	\$ 8,648,762	\$ 7,222,085	\$ 6,559,157	\$ 3,867,709	\$ 1,763,732
Charles A. Dean Memorial Hospital	\$ 875,996	\$ 833,699	\$ 2,772,209	\$ 3,236,119	\$ 4,056,966
Down East Community Hospital	\$ 14,000,105	\$ 12,982,742	\$ 10,672,567	\$ 9,572,856	\$ 9,993,201
Houlton Regional Hospital	\$ 8,106,048	\$ 7,930,948	\$ 7,916,668	\$ 7,138,923	\$ 4,207,331
Mayo Regional Hospital	\$ 26,956,517	\$ 27,559,426	\$ 27,976,272	\$ 28,426,058	\$ 27,632,858
Millinocket Regional Hospital	\$ 11,620,360	\$ 12,824,904	\$ 14,484,810	\$ 14,365,296	\$ 14,928,628
Mount Desert Island Hospital	\$ 15,282,327	\$ 16,861,433	\$ 15,829,167	\$ 13,622,451	\$ 14,265,803
Penobscot Valley Hospital	\$ 3,816,818	\$ 3,892,932	\$ 4,361,605	\$ 4,352,302	\$ 3,967,287
Redington-Fairview General Hospital	\$ 47,501,010	\$ 50,934,656	\$ 57,989,639	\$ 58,497,358	\$ 59,687,418
Rumford Community Hospital	\$ 14,549,407	\$ 13,643,192	\$ 18,598,999	\$ 18,196,487	\$ 17,892,062
St Andrews Hospital	\$ 12,801,544	\$ 12,837,313	\$ 13,684,336	\$ 13,601,259	\$ 13,362,655
Sebasticook Valley Hospital	\$ 14,512,785	\$ 16,339,936	\$ 17,364,287	\$ 18,633,202	\$ 20,495,307
Stephens Memorial Hospital**	\$ †	\$ †	\$ 28,418,521	\$ 32,828,109	\$ 32,065,296
Waldo County General Hospital	\$ 43,186,589	\$ 48,545,647	\$ 56,172,692	\$ 64,646,717	\$ 70,415,447
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 6,080,930	\$ 6,849,073	\$ 7,969,833	\$ 9,755,756	\$ 13,051,570
Acadia Hospital Corporation	\$ 3,915,471	\$ 5,945,002	\$ 7,629,818	\$ 10,425,696	\$ 15,690,601
Spring Harbor Hospital	\$ 8,246,388	\$ 7,753,144	\$ 8,309,847	\$ 9,085,816	\$ 10,412,538
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 3,904,763	\$ 5,398,478	\$ 6,461,312	\$ 6,543,302	\$ 10,142,244
New England Rehabilitation Hospital	\$ 3,904,763	\$ 5,398,478	\$ 6,461,312	\$ 6,543,302	\$ 10,142,244
All Maine Hospitals Median	\$ 18,955,373	\$ 22,389,176	\$ 27,976,272	\$ 28,426,058	\$ 29,783,000
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Temporarily Restricted Net Assets

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	\$ 12,397,920	\$ 10,725,012	\$ 12,572,975	\$ 28,328,656	\$ 26,315,869
Central Maine Medical Center	\$ 520,499	\$ 2,476,697	\$ 5,247,378	\$ 5,870,574	\$ 5,898,492
Eastern Maine Medical Center	\$ 20,513,713	\$ 17,909,894	\$ 16,791,222	\$ 20,348,188	\$ 23,279,271
MaineGeneral Medical Center	\$ 4,282,126	\$ 3,540,130	\$ 8,354,728	\$ 36,309,123	\$ 29,352,466
Maine Medical Center	\$ 69,624,000	\$ 78,235,000	\$ 76,034,000	\$ 78,093,000	\$ 82,892,000
Peer Group B Median -- 8 Hospitals	\$ 1,534,000	\$ 1,279,000	\$ 1,696,000	\$ 2,525,000	\$ 1,657,000
Aroostook Medical Center, The (TAMC)	\$ 846,254	\$ 1,002,096	\$ 932,519	\$ 1,218,188	\$ 1,423,583
Mercy Hospital	\$ 1,213,000	\$ 1,081,000	\$ 972,000	\$ 2,525,000	\$ 1,657,000
Mid Coast Hospital	\$ 6,101,568	\$ 7,036,575	\$ 6,460,695	\$ 8,569,246	\$ 9,960,251
Penobscot Bay Medical Center	\$ 793,258	\$ 2,379,339	\$ 2,654,704	\$ 3,182,704	\$ 3,377,428
Southern Maine Medical Center	\$ 4,270,671	\$ 608,583	\$ 473,507	\$ 240,576	\$ 280,709
St Joseph Hospital	†	†	†	†	†
St Mary's Regional Medical Center	\$ 1,534,000	\$ 1,279,000	\$ 1,696,000	\$ 1,542,000	\$ 992,000
York Hospital	\$ 5,726,621	\$ 6,201,608	\$ 6,531,687	\$ 5,951,564	\$ 6,507,861
Peer Group C Median -- 4 Hospitals	\$ 983,327	\$ 718,836	\$ 825,984	\$ 933,492	\$ 887,739
Cary Medical Center	\$ 19,756	\$ 26,040	\$ 128,280	\$ 28,163	\$ 32,304
Franklin Memorial Hospital	\$ 627,795	\$ 773,717	\$ 1,063,840	\$ 1,077,560	\$ 1,387,990
Henrietta D. Goodall Hospital	\$ 1,338,859	\$ 1,451,392	\$ 1,572,577	\$ 1,506,154	\$ 1,610,349
Maine Coast Memorial Hospital	\$ 2,781,475	\$ 663,955	\$ 588,127	\$ 789,423	\$ 387,488
Peer Group D Median -- 5 Hospitals	\$ 346,747	\$ 350,218	\$ 290,397	\$ 325,627	\$ 364,099
Inland Hospital	\$ 490,462	\$ 350,218	\$ 356,500	\$ 1,384,495	\$ 1,225,808
Miles Memorial Hospital	\$ 39,231	\$ 49,338	\$ 224,293	\$ 263,246	\$ 352,766
Northern Maine Medical Center	\$ 402,401	\$ 392,196	\$ 384,377	\$ 388,007	\$ 375,432
Parkview Adventist Medical Center	\$ 45,430	\$ 47,946	\$ 69,485	\$ 64,900	\$ 70,973
Stephens Memorial Hospital**	\$ 346,747	\$ 451,844	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 213,781	\$ 362,790	\$ 471,908	\$ 476,565	\$ 490,955
Blue Hill Memorial Hospital	\$ 88,039	\$ 150,285	\$ 201,888	\$ 375,965	\$ 426,683
Bridgton Hospital	\$ 2,223,069	\$ 2,280,994	\$ 2,443,485	\$ 2,449,681	\$ 2,504,659
Calais Regional Hospital	\$ 163,783	\$ 788,279	\$ 792,626	\$ 927,460	\$ 1,064,380
Charles A. Dean Memorial Hospital	\$ 498,384	\$ 362,790	\$ 471,088	\$ 487,252	\$ 346,652
Down East Community Hospital	\$ 61,825	\$ 60,719	\$ 58,919	\$ 38,012	\$ 39,485
Houlton Regional Hospital	\$ 211,188	\$ 314,975	\$ 510,086	\$ 232,475	\$ 14,633
Mayo Regional Hospital	\$ 363,722	\$ 549,671	\$ 565,963	\$ 548,388	\$ 555,227
Millinocket Regional Hospital	\$ 99,862	\$ 74,589	\$ 97,802	\$ 103,033	\$ 108,458
Mount Desert Island Hospital	\$ 1,693,522	\$ 1,608,714	\$ 5,051,084	\$ 5,222,565	\$ 5,141,021
Penobscot Valley Hospital	\$ 101,917	\$ 122,405	\$ 152,941	\$ 135,662	\$ 170,035
Redington-Fairview General Hospital	\$ 772,513	\$ 779,058	\$ 778,611	\$ 878,482	\$ 812,435
Rumford Community Hospital	\$ 213,781	\$ 245,767	\$ 235,361	\$ 247,626	\$ 237,935
St Andrews Hospital	\$ 482,920	\$ 616,233	\$ 180,799	\$ 121,618	\$ 161,971
Sebasticook Valley Hospital	\$ 98,839	\$ 153,748	\$ 180,130	\$ 465,877	\$ 851,186
Stephens Memorial Hospital**	†	†	\$ 472,728	\$ 593,294	\$ 667,283
Waldo County General Hospital	\$ 1,418,917	\$ 1,546,298	\$ 1,456,389	\$ 1,599,224	\$ 1,654,134
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 303,973	\$ 262,195	\$ 264,897	\$ 266,267	\$ 322,919
Acadia Hospital Corporation	\$ 530,890	\$ 460,754	\$ 369,362	\$ 265,889	\$ 345,507
Spring Harbor Hospital	\$ 77,056	\$ 63,635	\$ 160,432	\$ 266,644	\$ 300,330
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	\$ 520,499	\$ 616,233	\$ 565,963	\$ 789,423	\$ 812,435
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Permanently Restricted Net Assets

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	\$ 12,728,541	\$ 14,854,214	\$ 16,127,580	\$ 15,955,371	\$ 16,732,664
Central Maine Medical Center	\$ 12,802,618	\$ 16,347,030	\$ 17,583,561	\$ 17,754,196	\$ 18,773,293
Eastern Maine Medical Center	\$ 10,228,387	\$ 10,364,066	\$ 10,339,071	\$ 10,673,069	\$ 10,893,832
MaineGeneral Medical Center	\$ 12,654,464	\$ 13,361,398	\$ 14,671,599	\$ 14,156,545	\$ 14,692,035
Maine Medical Center	\$ 21,589,000	\$ 23,019,000	\$ 23,560,000	\$ 25,019,000	\$ 26,485,000
Peer Group B Median -- 8 Hospitals	\$ 1,757,496	\$ 1,912,553	\$ 1,849,450	\$ 2,027,678	\$ 2,132,000
Aroostook Medical Center, The (TAMC)	\$ 676,715	\$ 676,715	\$ 676,715	\$ 681,328	\$ 686,328
Mercy Hospital	\$ 983,000	\$ 1,052,000	\$ 1,042,000	\$ 1,778,000	\$ 1,836,000
Mid Coast Hospital	\$ 7,353,514	\$ 7,439,780	\$ 7,528,890	\$ 7,602,389	\$ 7,779,124
Penobscot Bay Medical Center	\$ 4,475,855	\$ 5,120,365	\$ 5,320,145	\$ 5,217,795	\$ 5,400,541
Southern Maine Medical Center	\$ 1,442,743	\$ 1,542,709	\$ 1,590,974	\$ 1,599,380	\$ 1,658,118
St Joseph Hospital	\$ 2,072,249	\$ 2,288,800	\$ 2,107,925	\$ 2,277,355	\$ 2,428,000
St Mary's Regional Medical Center	\$ 689,000	\$ 691,000	\$ 696,000	\$ 697,000	\$ 697,000
York Hospital	\$ 2,119,506	\$ 2,282,397	\$ 2,629,107	\$ 2,618,237	\$ 2,879,524
Peer Group C Median -- 4 Hospitals	\$ 1,385,671	\$ 1,401,130	\$ 1,445,541	\$ 1,432,099	\$ 1,449,649
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	\$ 1,385,671	\$ 1,401,130	\$ 1,445,541	\$ 1,432,099	\$ 1,449,649
Henrietta D. Goodall Hospital	\$ 8,176,852	\$ 8,912,322	\$ 10,382,407	\$ 9,158,979	\$ 10,371,659
Maine Coast Memorial Hospital	\$ 668,718	\$ 668,915	\$ 683,471	\$ 687,131	\$ 689,877
Peer Group D Median -- 5 Hospitals	\$ 552,154	\$ 552,154	\$ 2,259,390	\$ 2,484,814	\$ 2,508,737
Inland Hospital	\$ 417,062	\$ 533,610	\$ 603,356	\$ 667,196	\$ 713,495
Miles Memorial Hospital	\$ 3,866,654	\$ 3,995,218	\$ 3,915,423	\$ 4,302,431	\$ 4,303,979
Northern Maine Medical Center	†	†	†	†	†
Parkview Adventist Medical Center	†	†	†	†	†
Stephens Memorial Hospital**	\$ 552,154	\$ 552,154	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 344,970	\$ 384,049	\$ 457,884	\$ 481,706	\$ 512,487
Blue Hill Memorial Hospital	\$ 252,141	\$ 480,196	\$ 690,027	\$ 1,396,061	\$ 1,548,672
Bridgton Hospital	\$ 1,013,099	\$ 1,060,740	\$ 1,121,495	\$ 1,113,005	\$ 1,139,644
Calais Regional Hospital	\$ 684,853	\$ 505,406	\$ 457,884	\$ 481,706	\$ 512,487
Charles A. Dean Memorial Hospital	\$ 348,352	\$ 348,352	\$ 348,352	\$ 353,352	\$ 359,853
Down East Community Hospital	\$ 342,335	\$ 342,335	\$ 1,343,235	\$ 1,343,235	\$ 1,343,235
Houlton Regional Hospital	\$ 51,664	\$ 51,664	\$ 51,664	\$ 51,664	\$ 51,664
Mayo Regional Hospital	\$ 269,317	\$ 415,458	\$ 408,408	\$ 426,432	\$ 428,173
Millinocket Regional Hospital	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Mount Desert Island Hospital	\$ 1,657,474	\$ 1,895,995	\$ 2,009,173	\$ 1,900,165	\$ 1,934,689
Penobscot Valley Hospital	\$ 76,549	\$ 76,549	\$ 76,549	\$ 76,549	\$ 76,549
Redington-Fairview General Hospital	†	†	†	†	†
Rumford Community Hospital	\$ 250,111	\$ 253,554	\$ 256,373	\$ 254,575	\$ 253,739
St Andrews Hospital	\$ 634,103	\$ 656,860	\$ 631,260	\$ 683,080	\$ 710,780
Sebasticook Valley Hospital	\$ 347,605	\$ 352,639	\$ 339,528	\$ 363,239	\$ 369,857
Stephens Memorial Hospital**	†	†	\$ 552,154	\$ 552,154	\$ 552,154
Waldo County General Hospital	\$ 11,408,822	\$ 11,747,978	\$ 11,202,237	\$ 14,587,205	\$ 16,761,959
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 210,071	\$ 210,271	\$ 211,581	\$ 215,291	\$ 220,666
Acadia Hospital Corporation	\$ 70,142	\$ 70,542	\$ 73,162	\$ 80,582	\$ 91,332
Spring Harbor Hospital	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	\$ 686,927	\$ 683,858	\$ 869,000	\$ 1,228,120	\$ 1,241,440
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Total Gross Patient Service Revenue

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	\$ 770,199,115	\$ 822,551,148	\$ 893,659,592	\$ 972,583,075	\$ 1,019,054,336
Central Maine Medical Center	\$ 551,343,474	\$ 597,614,776	\$ 610,832,010	\$ 639,016,982	\$ 651,308,553
Eastern Maine Medical Center	\$ 978,642,035	\$ 1,047,487,520	\$ 1,112,990,620	\$ 1,220,000,221	\$ 1,249,578,962
MaineGeneral Medical Center	\$ 561,756,194	\$ 586,702,373	\$ 674,328,563	\$ 725,165,929	\$ 788,529,710
Maine Medical Center	\$ 1,147,415,000	\$ 1,269,772,000	\$ 1,382,609,000	\$ 1,477,877,000	\$ 1,575,221,000
Peer Group B Median -- 8 Hospitals	\$ 234,667,971	\$ 244,104,800	\$ 258,813,942	\$ 275,828,498	\$ 284,952,202
Aroostook Medical Center, The (TAMC)	\$ 199,474,883	\$ 206,070,315	\$ 213,963,829	\$ 212,635,473	\$ 218,236,186
Mercy Hospital	\$ 334,405,000	\$ 346,763,000	\$ 380,437,000	\$ 393,690,000	\$ 429,298,000
Mid Coast Hospital	\$ 186,356,548	\$ 194,679,667	\$ 207,682,820	\$ 223,641,932	\$ 239,103,885
Penobscot Bay Medical Center	\$ 206,326,092	\$ 199,128,412	\$ 199,310,572	\$ 199,709,632	\$ 205,357,796
Southern Maine Medical Center	\$ 264,792,647	\$ 306,620,106	\$ 329,830,595	\$ 337,334,803	\$ 356,261,277
St Joseph Hospital	\$ 164,126,043	\$ 164,568,941	\$ 174,194,903	\$ 186,877,585	\$ 220,110,000
St Mary's Regional Medical Center	\$ 298,076,000	\$ 324,260,000	\$ 361,276,000	\$ 364,399,000	\$ 387,305,000
York Hospital	\$ 263,009,850	\$ 282,139,284	\$ 303,664,055	\$ 328,015,064	\$ 330,800,519
Peer Group C Median -- 4 Hospitals	\$ 154,749,846	\$ 162,255,224	\$ 169,472,610	\$ 174,401,189	\$ 168,246,237
Cary Medical Center	\$ 85,955,035	\$ 87,956,361	\$ 91,772,077	\$ 101,642,753	\$ 101,981,181
Franklin Memorial Hospital	\$ 160,764,290	\$ 169,309,438	\$ 168,401,934	\$ 175,789,248	\$ 166,927,198
Henrietta D. Goodall Hospital	\$ 148,735,401	\$ 160,349,362	\$ 173,977,073	\$ 184,345,126	\$ 193,534,482
Maine Coast Memorial Hospital	\$ 164,681,807	\$ 164,161,086	\$ 170,543,286	\$ 173,013,129	\$ 169,565,275
Peer Group D Median -- 5 Hospitals	\$ 89,295,960	\$ 92,126,056	\$ 89,126,205	\$ 90,021,130	\$ 88,046,715
Inland Hospital	\$ 96,441,890	\$ 107,316,864	\$ 118,316,252	\$ 118,074,490	\$ 116,565,585
Miles Memorial Hospital	\$ 96,391,835	\$ 96,545,680	\$ 105,597,332	\$ 105,496,296	\$ 104,182,130
Northern Maine Medical Center	\$ 65,551,359	\$ 68,683,450	\$ 71,336,437	\$ 72,463,495	\$ 71,911,300
Parkview Adventist Medical Center	\$ 82,144,443	\$ 75,533,406	\$ 72,655,077	\$ 74,545,964	\$ 66,461,342
Stephens Memorial Hospital**	\$ 89,295,960	\$ 92,126,056	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 53,280,370	\$ 55,273,517	\$ 61,378,133	\$ 64,741,081	\$ 63,014,868
Blue Hill Memorial Hospital	\$ 44,330,709	\$ 45,557,062	\$ 49,175,637	\$ 52,746,814	\$ 54,174,150
Bridgton Hospital	\$ 62,240,150	\$ 66,474,360	\$ 75,036,173	\$ 80,320,796	\$ 82,042,333
Calais Regional Hospital	\$ 41,884,943	\$ 46,900,132	\$ 56,443,678	\$ 51,679,698	\$ 54,558,409
Charles A. Dean Memorial Hospital	\$ 17,537,064	\$ 18,516,635	\$ 16,381,663	\$ 18,252,659	\$ 18,295,981
Down East Community Hospital	\$ 49,102,639	\$ 55,273,517	\$ 58,954,959	\$ 61,333,114	\$ 59,956,628
Houlton Regional Hospital	\$ 65,296,388	\$ 67,523,171	\$ 72,174,919	\$ 73,439,422	\$ 76,679,949
Mayo Regional Hospital	\$ 63,800,591	\$ 64,008,703	\$ 69,284,518	\$ 72,780,182	\$ 78,146,952
Millinocket Regional Hospital	\$ 41,438,870	\$ 42,802,955	\$ 44,931,165	\$ 44,773,325	\$ 44,531,709
Mount Desert Island Hospital	\$ 54,428,683	\$ 62,073,403	\$ 67,743,054	\$ 69,665,033	\$ 70,392,951
Penobscot Valley Hospital	\$ 32,688,681	\$ 33,096,214	\$ 35,479,280	\$ 37,597,006	\$ 37,579,347
Redington-Fairview General Hospital	\$ 86,798,235	\$ 92,954,345	\$ 95,619,452	\$ 99,345,732	\$ 107,480,916
Rumford Community Hospital	\$ 54,505,241	\$ 53,398,247	\$ 63,801,307	\$ 68,149,048	\$ 66,073,107
St Andrews Hospital	\$ 23,739,778	\$ 25,014,573	\$ 24,013,022	\$ 22,702,852	\$ 21,437,592
Sebasticook Valley Hospital	\$ 53,280,370	\$ 56,729,621	\$ 55,495,697	\$ 55,091,038	\$ 53,566,747
Stephens Memorial Hospital**	†	†	\$ 92,093,892	\$ 93,610,932	\$ 96,228,351
Waldo County General Hospital	\$ 87,524,086	\$ 96,484,694	\$ 111,301,961	\$ 112,910,211	\$ 118,984,918
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 62,186,472	\$ 65,766,561	\$ 67,031,309	\$ 63,916,249	\$ 64,810,134
Acadia Hospital Corporation	\$ 78,282,068	\$ 84,560,940	\$ 85,704,944	\$ 77,280,048	\$ 76,606,357
Spring Harbor Hospital	\$ 46,090,875	\$ 46,972,182	\$ 48,357,674	\$ 50,552,450	\$ 53,013,911
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 42,950,963	\$ 44,354,920	\$ 47,063,036	\$ 47,832,890	\$ 50,271,637
New England Rehabilitation Hospital	\$ 42,950,963	\$ 44,354,920	\$ 47,063,036	\$ 47,832,890	\$ 50,271,637
All Maine Hospitals Median	\$ 86,798,235	\$ 92,126,056	\$ 92,093,892	\$ 99,345,732	\$ 101,981,181
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Net Patient Service Revenue

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	\$ 406,855,143	\$ 423,754,981	\$ 444,516,769	\$ 487,980,831	\$ 487,715,506
Central Maine Medical Center	\$ 270,827,099	\$ 291,820,604	\$ 278,111,770	\$ 287,185,879	\$ 277,937,582
Eastern Maine Medical Center	\$ 526,197,664	\$ 543,858,127	\$ 550,456,069	\$ 622,642,237	\$ 620,291,325
MaineGeneral Medical Center	\$ 287,512,622	\$ 303,651,834	\$ 338,577,469	\$ 353,319,424	\$ 355,139,686
Maine Medical Center	\$ 683,108,000	\$ 711,180,000	\$ 754,235,185	\$ 781,731,000	\$ 819,734,000
Peer Group B Median -- 8 Hospitals	\$ 116,139,082	\$ 119,753,285	\$ 125,528,660	\$ 125,672,877	\$ 129,937,863
Aroostook Medical Center, The (TAMC)	\$ 94,733,466	\$ 94,675,344	\$ 97,995,548	\$ 97,374,974	\$ 101,293,107
Mercy Hospital	\$ 181,694,000	\$ 171,986,000	\$ 186,189,000	\$ 196,372,000	\$ 200,776,000
Mid Coast Hospital	\$ 99,835,233	\$ 101,483,250	\$ 110,815,320	\$ 115,068,754	\$ 121,022,725
Penobscot Bay Medical Center	\$ 109,167,164	\$ 106,523,569	\$ 108,494,937	\$ 105,089,313	\$ 111,675,505
Southern Maine Medical Center	\$ 129,548,173	\$ 148,079,608	\$ 157,060,139	\$ 160,913,940	\$ 163,931,207
St Joseph Hospital	\$ 86,090,562	\$ 85,221,071	\$ 87,177,139	\$ 91,370,116	\$ 99,686,000
St Mary's Regional Medical Center	\$ 123,111,000	\$ 132,983,000	\$ 140,242,000	\$ 136,277,000	\$ 138,853,000
York Hospital	\$ 131,921,073	\$ 138,147,565	\$ 146,808,148	\$ 151,116,751	\$ 146,971,368
Peer Group C Median -- 4 Hospitals	\$ 71,117,146	\$ 74,429,903	\$ 80,984,770	\$ 79,047,784	\$ 76,060,323
Cary Medical Center	\$ 40,307,037	\$ 39,002,459	\$ 43,268,988	\$ 44,244,117	\$ 44,962,946
Franklin Memorial Hospital	\$ 76,989,100	\$ 79,520,815	\$ 83,128,182	\$ 83,233,994	\$ 74,243,822
Henrietta D. Goodall Hospital	\$ 65,245,192	\$ 72,831,444	\$ 78,841,357	\$ 79,962,567	\$ 78,016,217
Maine Coast Memorial Hospital	\$ 82,685,267	\$ 76,028,362	\$ 84,286,642	\$ 78,133,001	\$ 77,876,823
Peer Group D Median -- 5 Hospitals	\$ 41,739,135	\$ 41,979,074	\$ 48,790,875	\$ 52,114,416	\$ 48,057,785
Inland Hospital	\$ 54,648,130	\$ 59,501,234	\$ 66,166,998	\$ 66,200,553	\$ 64,737,951
Miles Memorial Hospital	\$ 48,224,007	\$ 50,236,594	\$ 55,101,355	\$ 54,975,514	\$ 52,970,258
Northern Maine Medical Center	\$ 41,587,230	\$ 41,979,074	\$ 42,480,395	\$ 49,253,318	\$ 43,145,312
Parkview Adventist Medical Center	\$ 35,226,971	\$ 33,081,245	\$ 30,808,958	\$ 29,779,629	\$ 24,973,631
Stephens Memorial Hospital**	\$ 41,739,135	\$ 41,559,482	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 32,104,702	\$ 31,925,427	\$ 35,692,515	\$ 34,400,505	\$ 34,160,807
Blue Hill Memorial Hospital	\$ 26,995,092	\$ 31,925,427	\$ 32,071,031	\$ 34,703,614	\$ 35,971,443
Bridgton Hospital	\$ 35,866,713	\$ 39,231,248	\$ 44,956,100	\$ 41,135,308	\$ 42,790,588
Calais Regional Hospital	\$ 26,303,379	\$ 26,967,215	\$ 31,756,329	\$ 30,167,106	\$ 30,594,640
Charles A. Dean Memorial Hospital	\$ 12,451,076	\$ 12,445,067	\$ 13,579,141	\$ 13,548,250	\$ 14,340,624
Down East Community Hospital	\$ 32,777,157	\$ 33,899,314	\$ 34,556,955	\$ 34,097,396	\$ 32,081,423
Houlton Regional Hospital	\$ 41,684,734	\$ 41,758,892	\$ 44,588,650	\$ 41,180,935	\$ 40,149,544
Mayo Regional Hospital	\$ 41,848,926	\$ 39,591,262	\$ 43,221,749	\$ 40,992,933	\$ 42,305,038
Millinocket Regional Hospital	\$ 25,905,584	\$ 26,264,911	\$ 26,603,402	\$ 27,034,877	\$ 26,694,399
Mount Desert Island Hospital	\$ 40,287,025	\$ 43,533,750	\$ 46,535,529	\$ 47,391,363	\$ 47,520,943
Penobscot Valley Hospital	\$ 22,140,214	\$ 23,167,373	\$ 24,418,347	\$ 25,813,408	\$ 25,633,443
Redington-Fairview General Hospital	\$ 58,697,284	\$ 64,570,396	\$ 65,622,208	\$ 66,301,154	\$ 69,030,350
Rumford Community Hospital	\$ 32,104,702	\$ 31,708,877	\$ 36,828,075	\$ 33,227,588	\$ 32,264,718
St Andrews Hospital	\$ 16,516,123	\$ 18,541,723	\$ 17,517,381	\$ 16,562,221	\$ 16,188,390
Sebasticook Valley Hospital	\$ 30,785,890	\$ 31,324,223	\$ 31,976,011	\$ 32,365,101	\$ 32,350,171
Stephens Memorial Hospital**	†	†	\$ 48,919,289	\$ 54,419,515	\$ 54,199,842
Waldo County General Hospital	\$ 58,681,415	\$ 61,360,895	\$ 71,244,636	\$ 67,935,223	\$ 70,715,502
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 37,694,251	\$ 39,596,130	\$ 39,047,843	\$ 37,984,390	\$ 39,430,738
Acadia Hospital Corporation	\$ 44,658,302	\$ 48,944,850	\$ 47,568,924	\$ 44,899,726	\$ 47,458,223
Spring Harbor Hospital	\$ 30,730,200	\$ 30,247,409	\$ 30,526,762	\$ 31,069,053	\$ 31,403,253
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 27,535,247	\$ 30,934,740	\$ 31,979,405	\$ 33,950,606	\$ 34,404,646
New England Rehabilitation Hospital	\$ 27,535,247	\$ 30,934,740	\$ 31,979,405	\$ 33,950,606	\$ 34,404,646
All Maine Hospitals Median	\$ 44,658,302	\$ 48,944,850	\$ 48,919,289	\$ 54,419,515	\$ 52,970,258
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Total Non-Operating Revenues

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	\$ (1,236,035)	\$ 4,746,099	\$ 3,022,457	\$ 1,098,758	\$ 10,295,408
Central Maine Medical Center	\$ 483,032	\$ 148,700	\$ (589,246)	\$ 486,815	\$ 628,938
Eastern Maine Medical Center	\$ (2,955,101)	\$ 5,028,809	\$ 1,941,011	\$ 1,710,701	\$ 19,361,534
MaineGeneral Medical Center	\$ (10,821,704)	\$ 4,463,388	\$ 4,103,902	\$ (17,846,640)	\$ 4,439,816
Maine Medical Center	\$ 14,149,000	\$ 8,373,000	\$ 14,909,000	\$ 14,094,000	\$ 16,151,000
Peer Group B Median -- 8 Hospitals	\$ 661,459	\$ 1,025,224	\$ 556,172	\$ 1,866,600	\$ 2,088,053
Aroostook Medical Center, The (TAMC)	\$ 206,586	\$ 243,223	\$ 434,738	\$ 267,871	\$ 103,872
Mercy Hospital	\$ 12,472,000	\$ 592,000	\$ (1,094,000)	\$ 2,928,000	\$ 206,000
Mid Coast Hospital	\$ 1,087,272	\$ 872,840	\$ 1,396,810	\$ 975,311	\$ 1,828,559
Penobscot Bay Medical Center	\$ 1,130,122	\$ 1,177,607	\$ 1,589,042	\$ 2,466,723	\$ 2,347,546
Southern Maine Medical Center	\$ (5,658,047)	\$ 1,750,749	\$ (350,012)	\$ 4,285,551	\$ 3,048,198
St Joseph Hospital	\$ 235,645	\$ 735,147	\$ 677,605	\$ 1,266,477	\$ 816,000
St Mary's Regional Medical Center	\$ 4,295,000	\$ 1,880,000	\$ (2,077,000)	\$ 2,504,000	\$ 2,784,000
York Hospital	\$ (3,608,329)	\$ 2,456,613	\$ 4,452,312	\$ 278,816	\$ 3,523,774
Peer Group C Median -- 4 Hospitals	\$ (39,294)	\$ 149,311	\$ (74,840)	\$ 129,176	\$ 367,507
Cary Medical Center	\$ 67,233	\$ 29,899	\$ 216,071	\$ 286,579	\$ 66,822
Franklin Memorial Hospital	\$ 126,425	\$ 268,722	\$ (365,750)	\$ (28,228)	\$ (156,829)
Henrietta D. Goodall Hospital	\$ (3,171,016)	\$ (249,041)	\$ (788,965)	\$ (1,140,870)	\$ 1,269,711
Maine Coast Memorial Hospital	\$ (145,821)	\$ 1,038,170	\$ 553,713	\$ 506,805	\$ 668,192
Peer Group D Median -- 5 Hospitals	\$ 172,701	\$ 304,787	\$ 458,157	\$ 418,533	\$ 539,575
Inland Hospital	\$ (263,709)	\$ 304,787	\$ 505,120	\$ 214,871	\$ 441,334
Miles Memorial Hospital	\$ (641,034)	\$ 462,871	\$ 411,194	\$ 622,194	\$ 637,815
Northern Maine Medical Center	\$ 759,693	\$ (50,459)	\$ 230,232	\$ 899,839	\$ 1,442,115
Parkview Adventist Medical Center	\$ 406,280	\$ 62,516	\$ 768,412	\$ 11,151	\$ (159,333)
Stephens Memorial Hospital**	\$ 172,701	\$ 401,292	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 25,636	\$ 233,154	\$ 284,964	\$ 280,163	\$ 372,118
Blue Hill Memorial Hospital	\$ (368,825)	\$ 12,811	\$ 262,077	\$ 190,912	\$ 297,546
Bridgton Hospital	\$ (89,551)	\$ 296,950	\$ 315,181	\$ 229,192	\$ 348,463
Calais Regional Hospital	\$ 116,073	\$ 138,486	\$ 60,995	\$ 43,379	\$ 59,010
Charles A. Dean Memorial Hospital	\$ (14,064)	\$ 29,379	\$ 320,921	\$ 38,854	\$ 18,520
Down East Community Hospital	\$ 25,636	\$ 248,970	\$ 186,705	\$ 250,959	\$ 607,022
Houlton Regional Hospital	\$ (1,126,962)	\$ (302,402)	\$ 404,568	\$ 349,299	\$ 386,473
Mayo Regional Hospital	\$ 462,384	\$ 461,793	\$ (55,490)	\$ 1,471,074	\$ 1,087,049
Millinocket Regional Hospital	\$ (310,165)	\$ 209,767	\$ 203,419	\$ 197,719	\$ 597,455
Mount Desert Island Hospital	\$ 386,909	\$ 1,080,409	\$ 1,037,558	\$ 852,036	\$ 314,746
Penobscot Valley Hospital	\$ (26,460)	\$ 18,439	\$ 75,986	\$ 50,720	\$ 69,176
Redington-Fairview General Hospital	\$ 1,871,583	\$ 520,790	\$ 1,120,311	\$ 1,822,597	\$ 1,245,397
Rumford Community Hospital	\$ (61,112)	\$ 191,156	\$ 125,558	\$ 76,409	\$ 228,544
St Andrews Hospital	\$ 308,256	\$ 487,136	\$ 450,123	\$ 431,732	\$ 523,546
Sebasticook Valley Hospital	\$ 73,424	\$ 233,154	\$ 307,851	\$ 309,367	\$ 357,762
Stephens Memorial Hospital**	†	†	\$ 39,592	\$ 576,310	\$ 464,045
Waldo County General Hospital	\$ 911,237	\$ 2,324,481	\$ 1,018,974	\$ 5,227,390	\$ 4,687,711
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 241,959	\$ 74,349	\$ 223,879	\$ 239,398	\$ 230,276
Acadia Hospital Corporation	\$ 458,207	\$ 48,120	\$ 392,756	\$ 434,621	\$ 433,762
Spring Harbor Hospital	\$ 25,711	\$ 100,577	\$ 55,001	\$ 44,174	\$ 26,790
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 11,379	\$ 5,534	\$ 2,732	\$ 3,482	\$ 3,031
New England Rehabilitation Hospital	\$ 11,379	\$ 5,534	\$ 2,732	\$ 3,482	\$ 3,031
All Maine Hospitals Median	\$ 73,424	\$ 296,950	\$ 315,181	\$ 349,299	\$ 523,546
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Bad Debt (Provision for Bad Debt)

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	\$ 15,394,146	\$ 15,456,023	\$ 20,824,393	\$ 25,896,015	\$ 26,548,973
Central Maine Medical Center	\$ 12,318,875	\$ 13,409,215	\$ 21,602,393	\$ 26,517,986	\$ 26,634,344
Eastern Maine Medical Center	\$ 15,546,020	\$ 16,057,939	\$ 20,046,392	\$ 25,274,044	\$ 26,463,601
MaineGeneral Medical Center	\$ 15,242,271	\$ 14,854,106	\$ 15,085,214	\$ 23,225,217	\$ 22,824,134
Maine Medical Center	\$ 31,185,000	\$ 37,061,000	\$ 35,729,000	\$ 36,389,000	\$ 45,414,000
Peer Group B Median -- 8 Hospitals	\$ 5,089,651	\$ 6,303,674	\$ 6,034,333	\$ 5,935,664	\$ 8,278,430
Aroostook Medical Center, The (TAMC)	\$ 2,773,415	\$ 3,098,758	\$ 3,128,993	\$ 3,328,288	\$ 3,703,812
Mercy Hospital	\$ 10,269,000	\$ 13,788,000	\$ 12,050,000	\$ 12,413,000	\$ 14,332,000
Mid Coast Hospital	\$ 4,350,798	\$ 4,892,662	\$ 5,141,859	\$ 5,235,369	\$ 6,431,743
Penobscot Bay Medical Center	\$ 2,727,002	\$ 4,635,412	\$ 5,046,521	\$ 4,344,969	\$ 5,316,637
Southern Maine Medical Center	\$ 10,588,223	\$ 9,201,104	\$ 9,797,297	\$ 10,222,281	\$ 11,854,266
St Joseph Hospital	\$ 6,686,005	\$ 6,275,693	\$ 5,780,363	\$ 5,558,328	\$ 8,826,000
St Mary's Regional Medical Center	\$ 4,252,000	\$ 6,825,000	\$ 6,926,000	\$ 6,313,000	\$ 10,957,000
York Hospital	\$ 5,828,504	\$ 6,331,654	\$ 6,288,303	\$ 7,171,710	\$ 7,730,859
Peer Group C Median -- 4 Hospitals	\$ 4,636,658	\$ 4,621,457	\$ 4,230,982	\$ 4,485,841	\$ 5,017,494
Cary Medical Center	\$ 933,916	\$ 2,004,000	\$ 1,964,678	\$ 2,571,813	\$ 2,410,809
Franklin Memorial Hospital	\$ 4,091,963	\$ 3,615,786	\$ 3,206,173	\$ 3,725,281	\$ 5,311,053
Henrietta D. Goodall Hospital	\$ 5,860,662	\$ 5,796,802	\$ 5,914,783	\$ 7,325,314	\$ 8,247,802
Maine Coast Memorial Hospital	\$ 5,181,352	\$ 5,627,128	\$ 5,255,791	\$ 5,246,401	\$ 4,723,934
Peer Group D Median -- 5 Hospitals	\$ 3,181,042	\$ 3,125,247	\$ 3,597,990	\$ 2,933,911	\$ 2,922,294
Inland Hospital	\$ 3,805,329	\$ 3,125,247	\$ 4,174,385	\$ 3,708,046	\$ 4,063,525
Miles Memorial Hospital	\$ 3,436,861	\$ 2,161,820	\$ 3,621,039	\$ 2,796,536	\$ 3,341,720
Northern Maine Medical Center	\$ 920,522	\$ 1,327,567	\$ 1,254,803	\$ 1,068,745	\$ 1,354,273
Parkview Adventist Medical Center	\$ 3,181,042	\$ 3,440,108	\$ 3,574,941	\$ 3,071,285	\$ 2,502,868
Stephens Memorial Hospital**	\$ 2,437,300	\$ 3,225,401		†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 1,537,418	\$ 1,562,535	\$ 1,879,662	\$ 2,128,425	\$ 2,553,982
Blue Hill Memorial Hospital	\$ 2,374,729	\$ 1,726,717	\$ 1,307,527	\$ 1,386,349	\$ 1,614,588
Bridgton Hospital	\$ 2,323,196	\$ 2,598,159	\$ 3,064,028	\$ 5,198,463	\$ 3,566,466
Calais Regional Hospital	\$ 1,173,224	\$ 1,110,497	\$ 1,061,262	\$ 1,295,672	\$ 1,331,852
Charles A. Dean Memorial Hospital	\$ 542,986	\$ 368,815	\$ (65,302)	\$ 363,558	\$ 488,729
Down East Community Hospital	\$ 847,893	\$ 1,347,971	\$ 1,939,992	\$ 2,021,713	\$ 1,998,937
Houlton Regional Hospital	\$ 1,237,223	\$ 1,102,308	\$ 1,410,000	\$ 1,962,000	\$ 2,300,000
Mayo Regional Hospital	\$ 1,537,418	\$ 1,562,535	\$ 1,819,332	\$ 2,235,136	\$ 3,031,345
Millinocket Regional Hospital	\$ 993,806	\$ 534,755	\$ 1,154,101	\$ 1,113,522	\$ 1,489,878
Mount Desert Island Hospital	\$ 2,679,237	\$ 2,835,620	\$ 2,961,081	\$ 3,091,286	\$ 3,156,954
Penobscot Valley Hospital	\$ 1,218,671	\$ 846,680	\$ 1,166,803	\$ 1,641,335	\$ 1,584,329
Redington-Fairview General Hospital	\$ 4,212,178	\$ 3,689,131	\$ 4,679,363	\$ 4,290,901	\$ 6,554,465
Rumford Community Hospital	\$ 1,794,612	\$ 2,027,494	\$ 2,074,832	\$ 3,331,079	\$ 2,807,963
St Andrews Hospital	\$ 639,562	\$ 476,802	\$ 500,452	\$ 345,526	\$ 457,131
Sebasticook Valley Hospital	\$ 1,628,972	\$ 2,258,561	\$ 2,046,648	\$ 2,368,603	\$ 2,959,256
Stephens Memorial Hospital**		†	\$ 2,942,133	\$ 2,956,751	\$ 4,011,284
Waldo County General Hospital	\$ 3,040,861	\$ 3,245,250	\$ 4,033,375	\$ 4,341,000	\$ 5,377,294
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 1,591,783	\$ 1,843,596	\$ 1,485,053	\$ 1,700,474	\$ 2,553,964
Acadia Hospital Corporation	\$ 2,654,322	\$ 3,090,087	\$ 2,303,202	\$ 2,089,682	\$ 3,945,685
Spring Harbor Hospital	\$ 529,243	\$ 597,104	\$ 666,903	\$ 1,311,266	\$ 1,162,243
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 445,057	\$ 16,488	\$ 180,022	\$ 362,623	\$ 116,417
New England Rehabilitation Hospital	\$ 445,057	\$ 16,488	\$ 180,022	\$ 362,623	\$ 116,417
All Maine Hospitals Median	\$ 2,727,002	\$ 3,098,758	\$ 3,128,993	\$ 3,328,288	\$ 3,703,812
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Free Care (Charity Care)

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	\$ 14,889,105	\$ 18,943,104	\$ 19,353,017	\$ 22,914,689	\$ 22,448,702
Central Maine Medical Center	\$ 11,164,718	\$ 16,542,355	\$ 13,310,592	\$ 22,180,834	\$ 12,845,102
Eastern Maine Medical Center	\$ 18,613,491	\$ 21,343,853	\$ 25,395,442	\$ 23,648,543	\$ 29,223,699
MaineGeneral Medical Center	\$ 8,296,375	\$ 9,791,619	\$ 12,560,763	\$ 10,831,099	\$ 15,673,704
Maine Medical Center	\$ 23,516,000	\$ 38,141,000	\$ 39,625,000	\$ 42,790,000	\$ 46,277,000
Peer Group B Median -- 8 Hospitals	\$ 3,260,631	\$ 3,942,560	\$ 4,709,906	\$ 5,218,653	\$ 6,966,712
Aroostook Medical Center, The (TAMC)	\$ 2,645,546	\$ 2,979,952	\$ 2,807,318	\$ 2,631,931	\$ 4,034,653
Mercy Hospital	\$ 8,045,000	\$ 10,551,000	\$ 12,715,000	\$ 12,796,000	\$ 14,818,000
Mid Coast Hospital	\$ 2,046,686	\$ 2,836,544	\$ 3,249,897	\$ 3,793,009	\$ 5,500,466
Penobscot Bay Medical Center	\$ 2,168,624	\$ 2,577,271	\$ 3,191,732	\$ 4,312,958	\$ 5,662,384
Southern Maine Medical Center	\$ 3,875,715	\$ 5,377,394	\$ 7,494,651	\$ 8,030,644	\$ 10,291,544
St Joseph Hospital	\$ 1,226,737	\$ 1,757,748	\$ 2,593,374	\$ 2,837,793	\$ 3,587,000
St Mary's Regional Medical Center	\$ 9,312,000	\$ 9,478,000	\$ 11,371,000	\$ 15,882,000	\$ 12,719,000
York Hospital	\$ 5,384,387	\$ 4,905,168	\$ 6,169,914	\$ 6,124,347	\$ 8,271,040
Peer Group C Median -- 4 Hospitals	\$ 2,416,739	\$ 2,780,726	\$ 3,005,539	\$ 3,324,508	\$ 3,848,316
Cary Medical Center	\$ 1,115,624	\$ 1,237,339	\$ 1,096,668	\$ 991,464	\$ 1,544,095
Franklin Memorial Hospital	\$ 3,626,663	\$ 4,659,236	\$ 6,831,140	\$ 6,705,032	\$ 6,604,596
Henrietta D. Goodall Hospital	\$ 1,503,701	\$ 882,162	\$ 1,457,760	\$ 2,061,769	\$ 1,801,325
Maine Coast Memorial Hospital	\$ 3,329,776	\$ 4,324,113	\$ 4,553,317	\$ 4,587,246	\$ 5,895,307
Peer Group D Median -- 5 Hospitals	\$ 1,786,975	\$ 1,997,478	\$ 1,514,922	\$ 1,972,880	\$ 1,843,217
Inland Hospital	\$ 1,786,975	\$ 2,643,073	\$ 1,956,443	\$ 2,938,858	\$ 2,758,589
Miles Memorial Hospital	\$ 2,038,203	\$ 3,443,087	\$ 2,685,191	\$ 3,236,843	\$ 3,252,568
Northern Maine Medical Center	\$ 567,327	\$ 507,845	\$ 638,349	\$ 738,697	\$ 927,844
Parkview Adventist Medical Center	\$ 593,913	\$ 1,113,910	\$ 1,073,400	\$ 1,006,901	\$ 434,587
Stephens Memorial Hospital**	\$ 2,098,069	\$ 1,997,478			
Peer Group E Median -- 16 Critical Access Hospitals	\$ 1,116,919	\$ 1,160,433	\$ 1,387,982	\$ 1,622,592	\$ 1,286,564
Blue Hill Memorial Hospital	\$ 1,355,162	\$ 1,160,433	\$ 1,415,316	\$ 1,531,404	\$ 2,076,290
Bridgton Hospital	\$ 1,116,919	\$ 1,472,781	\$ 1,116,462	\$ 3,519,523	\$ 1,127,321
Calais Regional Hospital	\$ 565,993	\$ 712,067	\$ 1,066,131	\$ 929,494	\$ 1,260,232
Charles A. Dean Memorial Hospital	\$ 395,616	\$ 543,615	\$ 504,693	\$ 427,580	\$ 524,468
Down East Community Hospital	\$ 1,657,540	\$ 1,969,766	\$ 2,306,820	\$ 1,804,065	\$ 1,887,811
Houlton Regional Hospital	\$ 1,175,558	\$ 1,245,888	\$ 1,610,524	\$ 1,713,780	\$ 1,312,896
Mayo Regional Hospital	\$ 2,608,580	\$ 2,385,853	\$ 2,517,365	\$ 2,899,063	\$ 3,070,146
Millinocket Regional Hospital	\$ 916,308	\$ 966,783	\$ 1,079,671	\$ 1,289,639	\$ 1,026,140
Mount Desert Island Hospital	\$ 498,421	\$ 912,931	\$ 855,316	\$ 863,130	\$ 1,152,435
Penobscot Valley Hospital	\$ 1,089,569	\$ 1,028,591	\$ 1,360,647	\$ 1,527,029	\$ 1,069,556
Redington-Fairview General Hospital	\$ 1,152,549	\$ 1,486,131	\$ 2,078,452	\$ 2,549,768	\$ 2,695,744
Rumford Community Hospital	\$ 579,976	\$ 741,037	\$ 385,386	\$ 1,432,640	\$ 1,052,605
St Andrews Hospital	\$ 452,980	\$ 553,512	\$ 434,188	\$ 533,587	\$ 400,225
Sebasticook Valley Hospital	\$ 2,066,860	\$ 2,842,765	\$ 2,067,021	\$ 1,860,037	\$ 1,655,396
Stephens Memorial Hospital**			\$ 2,046,576	\$ 2,104,946	\$ 2,743,657
Waldo County General Hospital	\$ 1,741,337	\$ 2,782,100	\$ 3,314,381	\$ 3,944,129	\$ 5,095,397
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 9,974,789	\$ 12,213,781	\$ 11,780,235	\$ 10,809,503	\$ 10,798,182
Acadia Hospital Corporation	\$ 14,315,704	\$ 18,917,657	\$ 17,893,240	\$ 15,943,288	\$ 14,992,945
Spring Harbor Hospital	\$ 5,633,874	\$ 5,509,905	\$ 5,667,230	\$ 5,675,718	\$ 6,603,419
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 211,046	\$ 262,865	\$ 138,213		\$ 204,893
New England Rehabilitation Hospital	\$ 211,046	\$ 262,865	\$ 138,213		\$ 204,893
All Maine Hospitals Median	\$ 1,786,975	\$ 2,385,853	\$ 2,306,820	\$ 2,868,428	\$ 2,758,589
* Northeast Median					
* U.S. Median					

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Total Operating Expenses

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	\$ 411,775,484	\$ 430,252,241	\$ 448,175,212	\$ 476,578,173	\$ 493,241,659
Central Maine Medical Center	\$ 276,176,439	\$ 307,933,595	\$ 299,268,308	\$ 306,660,365	\$ 308,918,799
Eastern Maine Medical Center	\$ 530,550,467	\$ 552,570,887	\$ 556,299,430	\$ 594,902,936	\$ 618,520,632
MaineGeneral Medical Center	\$ 293,000,501	\$ 305,483,726	\$ 340,050,993	\$ 358,253,409	\$ 367,962,686
Maine Medical Center	\$ 641,032,000	\$ 675,122,000	\$ 780,846,000	\$ 825,823,000	\$ 911,047,000
Peer Group B Median -- 8 Hospitals	\$ 116,684,799	\$ 122,645,714	\$ 130,355,491	\$ 134,430,779	\$ 135,859,173
Aroostook Medical Center, The (TAMC)	\$ 95,858,769	\$ 96,939,376	\$ 96,943,396	\$ 104,235,219	\$ 104,265,650
Mercy Hospital	\$ 190,847,000	\$ 191,235,000	\$ 207,000,000	\$ 216,661,000	\$ 216,213,000
Mid Coast Hospital	\$ 99,751,716	\$ 102,627,166	\$ 109,350,028	\$ 117,860,539	\$ 124,209,345
Penobscot Bay Medical Center	\$ 114,643,598	\$ 116,912,427	\$ 114,634,982	\$ 120,163,557	\$ 121,933,362
Southern Maine Medical Center	\$ 131,421,727	\$ 150,657,863	\$ 157,218,365	\$ 162,510,612	\$ 166,669,480
St Joseph Hospital	\$ 83,658,942	\$ 81,890,940	\$ 82,347,549	\$ 90,329,236	\$ 94,549,000
St Mary's Regional Medical Center	\$ 118,726,000	\$ 128,379,000	\$ 146,076,000	\$ 148,698,000	\$ 147,509,000
York Hospital	\$ 132,319,279	\$ 136,999,629	\$ 146,761,560	\$ 155,761,918	\$ 153,607,184
Peer Group C Median -- 4 Hospitals	\$ 76,184,834	\$ 77,136,137	\$ 80,737,586	\$ 81,567,655	\$ 82,106,590
Cary Medical Center	\$ 44,017,422	\$ 42,052,923	\$ 44,512,849	\$ 50,041,494	\$ 50,719,808
Franklin Memorial Hospital	\$ 77,650,499	\$ 79,453,564	\$ 83,770,932	\$ 89,726,136	\$ 84,015,968
Henrietta D. Goodall Hospital	\$ 74,719,168	\$ 75,030,000	\$ 80,446,286	\$ 82,183,640	\$ 83,665,205
Maine Coast Memorial Hospital	\$ 81,615,691	\$ 79,242,274	\$ 81,028,885	\$ 80,951,669	\$ 80,547,975
Peer Group D Median -- 5 Hospitals	\$ 44,022,837	\$ 45,493,676	\$ 49,066,724	\$ 45,539,948	\$ 47,901,927
Inland Hospital	\$ 53,333,313	\$ 59,520,483	\$ 64,847,407	\$ 68,955,834	\$ 66,415,711
Miles Memorial Hospital	\$ 49,103,521	\$ 49,947,960	\$ 53,219,827	\$ 54,860,416	\$ 53,360,904
Northern Maine Medical Center	\$ 44,022,837	\$ 45,493,676	\$ 44,913,621	\$ 36,219,479	\$ 42,442,949
Parkview Adventist Medical Center	\$ 37,952,299	\$ 34,765,434	\$ 32,604,308	\$ 32,942,846	\$ 30,175,074
Stephens Memorial Hospital**	\$ 39,762,828	\$ 39,406,490	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 31,936,003	\$ 33,244,089	\$ 34,790,580	\$ 35,735,460	\$ 35,165,127
Blue Hill Memorial Hospital	\$ 31,936,003	\$ 30,317,244	\$ 32,252,308	\$ 35,389,368	\$ 35,849,980
Bridgton Hospital	\$ 33,668,460	\$ 36,757,860	\$ 38,157,081	\$ 40,436,717	\$ 42,238,644
Calais Regional Hospital	\$ 27,055,797	\$ 28,550,660	\$ 33,374,028	\$ 33,952,668	\$ 33,508,053
Charles A. Dean Memorial Hospital	\$ 13,176,995	\$ 13,039,301	\$ 12,421,144	\$ 13,735,821	\$ 14,299,968
Down East Community Hospital	\$ 33,776,861	\$ 34,715,647	\$ 36,207,132	\$ 36,081,551	\$ 34,480,274
Houlton Regional Hospital	\$ 41,287,298	\$ 42,482,050	\$ 45,320,845	\$ 44,012,843	\$ 45,218,727
Mayo Regional Hospital	\$ 40,970,648	\$ 41,131,836	\$ 44,167,417	\$ 45,095,779	\$ 45,776,062
Millinocket Regional Hospital	\$ 25,495,189	\$ 25,750,715	\$ 26,319,375	\$ 27,674,012	\$ 27,599,099
Mount Desert Island Hospital	\$ 41,085,324	\$ 45,473,736	\$ 48,341,792	\$ 51,650,172	\$ 51,354,604
Penobscot Valley Hospital	\$ 22,380,773	\$ 23,384,614	\$ 24,673,225	\$ 26,569,269	\$ 26,685,607
Redington-Fairview General Hospital	\$ 56,484,502	\$ 64,344,038	\$ 67,258,531	\$ 68,114,386	\$ 73,194,552
Rumford Community Hospital	\$ 30,871,168	\$ 33,244,089	\$ 32,810,033	\$ 34,611,948	\$ 33,965,061
St Andrews Hospital	\$ 21,162,608	\$ 19,708,595	\$ 18,371,325	\$ 18,253,059	\$ 18,124,399
Sebasticook Valley Hospital	\$ 29,944,818	\$ 30,580,998	\$ 31,905,596	\$ 33,667,622	\$ 32,078,500
Stephens Memorial Hospital**	†	†	\$ 44,082,366	\$ 51,072,041	\$ 52,330,558
Waldo County General Hospital	\$ 57,925,822	\$ 59,180,386	\$ 64,963,652	\$ 66,139,205	\$ 69,877,391
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 38,335,366	\$ 40,162,293	\$ 39,275,120	\$ 38,536,556	\$ 38,158,958
Acadia Hospital Corporation	\$ 45,316,176	\$ 49,301,737	\$ 47,663,626	\$ 45,731,719	\$ 45,390,628
Spring Harbor Hospital	\$ 31,354,555	\$ 31,022,849	\$ 30,886,613	\$ 31,341,392	\$ 30,927,288
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 24,713,480	\$ 24,936,026	\$ 24,920,911	\$ 25,393,938	\$ 26,491,192
New England Rehabilitation Hospital	\$ 24,713,480	\$ 24,936,026	\$ 24,920,911	\$ 25,393,938	\$ 26,491,192
All Maine Hospitals Median	\$ 45,316,176	\$ 49,301,737	\$ 48,341,792	\$ 51,650,172	\$ 52,330,558
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Advertising Expenses (New Data Element Added in FY 2010)

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Peer Group A Median -- 4 Hospitals	† \$	1,200,009 \$	984,110 \$	932,957 \$	1,171,699
Central Maine Medical Center	† \$	1,585,432 \$	1,338,354 \$	459,938 \$	501,732
Eastern Maine Medical Center	† \$	571,909 \$	629,866 \$	1,142,814 \$	1,518,140
MaineGeneral Medical Center	† \$	909,017 \$	576,517 \$	723,100 \$	825,257
Maine Medical Center	† \$	1,491,000 \$	1,619,000 \$	1,479,000 \$	1,888,000
Peer Group B Median -- 8 Hospitals	† \$	427,234 \$	295,560 \$	355,739 \$	374,927
Aroostook Medical Center, The (TAMC)	† \$	364,467 \$	256,304 \$	255,475 \$	348,359
Mercy Hospital	† \$	1,063,000 \$	899,000 \$	544,000 \$	310,000
Mid Coast Hospital	† \$	360,575 \$	295,560 \$	362,011 \$	451,651
Penobscot Bay Medical Center	†	† \$	2,960 \$	199 \$	788
Southern Maine Medical Center	† \$	519,413 \$	482,193 \$	349,467 \$	401,495
St Joseph Hospital	† \$	164,651 \$	123,302 \$	174,823 \$	287,000
St Mary's Regional Medical Center	†	†	† \$	479,000 \$	438,000
York Hospital	† \$	490,000 \$	693,001 \$	658,000 \$	582,000
Peer Group C Median -- 4 Hospitals	† \$	113,233 \$	93,059 \$	243,865 \$	223,494
Cary Medical Center	† \$	262,645 \$	271,290 \$	312,488 \$	341,734
Franklin Memorial Hospital	† \$	8,674 \$	10,338 \$	165,589 \$	147,871
Henrietta D. Goodall Hospital	† \$	73,462 \$	93,059 \$	204,906 \$	187,266
Maine Coast Memorial Hospital	† \$	153,004 \$	† \$	282,824 \$	259,721
Peer Group D Median -- 5 Hospitals	† \$	182,187 \$	249,779 \$	303,338 \$	133,854
Inland Hospital	† \$	257,543 \$	249,779 \$	306,629 \$	243,507
Miles Memorial Hospital	† \$	26,379 \$	36,578 \$	25,447 \$	24,201
Northern Maine Medical Center	†	†	†	†	†
Parkview Adventist Medical Center	† \$	272,402 \$	275,698 \$	303,338	†
Stephens Memorial Hospital**	† \$	106,830	†	†	†
Peer Group E Median -- 16 Critical Access Hospitals	† \$	54,694 \$	57,525 \$	60,722 \$	71,613
Blue Hill Memorial Hospital	† \$	27,626 \$	43,620 \$	56,910 \$	80,046
Bridgton Hospital	† \$	204,011 \$	200,102 \$	202,269 \$	243,292
Calais Regional Hospital	† \$	60,751 \$	44,135 \$	38,859 \$	†
Charles A. Dean Memorial Hospital	† \$	28,051 \$	37,025 \$	46,254 \$	77,937
Down East Community Hospital	† \$	52,158 \$	141,387 \$	98,979 \$	71,613
Houlton Regional Hospital	† \$	17,776 \$	15,277 \$	16,574 \$	30,349
Mayo Regional Hospital	† \$	117,838 \$	113,194 \$	128,352 \$	147,193
Millinocket Regional Hospital	† \$	54,694 \$	61,590 \$	60,266 \$	41,036
Mount Desert Island Hospital	† \$	95,195 \$	95,922 \$	67,367 \$	46,047
Penobscot Valley Hospital	† \$	33,869 \$	26,475 \$	23,720 \$	24,481
Redington-Fairview General Hospital	† \$	194,153 \$	187,208 \$	301,913 \$	274,392
Rumford Community Hospital	† \$	78,940 \$	53,459 \$	60,132 \$	51,378
St Andrews Hospital	† \$	38,692 \$	28,121 \$	35,412 \$	16,844
Sebasticook Valley Hospital	† \$	118,978 \$	129,309 \$	165,258 \$	159,373
Stephens Memorial Hospital**	†	† \$	121,156 \$	90,082 \$	122,124
Waldo County General Hospital	† \$	40,880 \$	43,248 \$	61,178 \$	(228)
Peer Group F Median -- 2 Private Psychiatric Hospitals	† \$	46,889 \$	19,929 \$	21,834 \$	30,619
Acadia Hospital Corporation	† \$	16,326 \$	19,929 \$	21,834 \$	30,619
Spring Harbor Hospital	† \$	77,451	†	†	†
Peer Group G Median -- 1 Rehabilitation Hospital	† \$	49,957 \$	70,597	†	†
New England Rehabilitation Hospital	† \$	49,957 \$	70,597	†	†
All Maine Hospitals Median	† \$	112,334 \$	121,156 \$	170,206 \$	173,320
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Salaries and Benefits (New Data Element Added in FY 2010)

MHDO Hospital Financial Report Part I

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013			
Peer Group A Median -- 4 Hospitals	† \$	234,242,348	† \$	232,748,145	† \$	251,973,679	† \$	266,703,125
Central Maine Medical Center	† \$	180,934,163	† \$	180,987,851	† \$	182,852,236	† \$	182,605,636
Eastern Maine Medical Center	† \$	287,550,532	† \$	283,513,398	† \$	307,217,148	† \$	329,259,525
MaineGeneral Medical Center	† \$	148,862,588	† \$	181,982,892	† \$	196,730,209	† \$	204,146,725
Maine Medical Center	† \$	375,870,000	† \$	432,689,000	† \$	458,639,000	† \$	511,350,000
Peer Group B Median -- 8 Hospitals	† \$	64,341,334	† \$	68,612,032	† \$	70,034,371	† \$	70,362,247
Aroostook Medical Center, The (TAMC)	† \$	60,854,362	† \$	61,167,013	† \$	66,011,876	† \$	68,564,383
Mercy Hospital	† \$	103,630,000	† \$	111,086,000	† \$	118,086,000	† \$	118,917,000
Mid Coast Hospital	† \$	56,030,771	† \$	59,523,676	† \$	66,643,916	† \$	70,398,524
Penobscot Bay Medical Center	† \$	67,828,306	† \$	67,860,837	† \$	70,370,066	† \$	67,988,308
Southern Maine Medical Center	† \$	72,360,907	† \$	69,363,226	† \$	69,698,675	† \$	70,325,969
St Joseph Hospital	† \$	42,046,980	† \$	41,943,198	† \$	46,166,243	† \$	48,448,000
St Mary's Regional Medical Center	† \$	51,631,000	† \$	84,318,000	† \$	87,081,000	† \$	85,709,000
York Hospital	† \$	80,752,435	† \$	84,315,411	† \$	89,164,185	† \$	90,831,072
Peer Group C Median -- 4 Hospitals	† \$	46,017,986	† \$	49,560,931	† \$	51,136,401	† \$	50,093,409
Cary Medical Center	† \$	21,636,508	† \$	22,505,783	† \$	24,561,885	† \$	24,447,214
Franklin Memorial Hospital	† \$	48,015,942	† \$	50,828,420	† \$	56,160,492	† \$	52,808,057
Henrietta D. Goodall Hospital	† \$	44,020,030	† \$	48,293,441	† \$	49,695,968	† \$	50,155,652
Maine Coast Memorial Hospital	† \$	52,342,605	† \$	52,642,786	† \$	52,576,833	† \$	50,031,165
Peer Group D Median -- 5 Hospitals	† \$	22,379,158	† \$	23,476,849	† \$	19,797,858	† \$	22,670,959
Inland Hospital	† \$	33,846,303	† \$	37,471,894	† \$	39,282,538	† \$	36,160,212
Miles Memorial Hospital	† \$	17,713,784	† \$	18,763,729	† \$	18,938,586	† \$	18,905,259
Northern Maine Medical Center	† \$	29,263,009	† \$	28,189,969	† \$	20,657,130	† \$	26,436,658
Parkview Adventist Medical Center	† \$	15,846,583	† \$	14,094,886	† \$	13,667,744	† \$	12,854,966
Stephens Memorial Hospital**	† \$	22,379,158	†		†		†	
Peer Group E Median -- 16 Critical Access Hospitals	† \$	19,887,756	† \$	20,724,095	† \$	21,580,010	† \$	21,860,061
Blue Hill Memorial Hospital	† \$	17,369,717	† \$	18,487,326	† \$	20,676,474	† \$	21,264,533
Bridgton Hospital	† \$	23,861,467	† \$	24,064,166	† \$	24,854,119	† \$	26,871,499
Calais Regional Hospital	† \$	14,061,579	† \$	16,611,727	† \$	17,542,372	† \$	17,331,562
Charles A. Dean Memorial Hospital	† \$	8,642,310	† \$	8,270,097	† \$	9,075,270	† \$	9,512,136
Down East Community Hospital	† \$	19,887,756	† \$	19,889,297	† \$	20,465,022	† \$	19,557,410
Houlton Regional Hospital	† \$	30,885,200	† \$	32,565,815	† \$	31,260,713	† \$	32,297,216
Mayo Regional Hospital	† \$	26,978,460	† \$	28,899,638	† \$	30,197,206	† \$	30,044,718
Millinocket Regional Hospital	† \$	16,095,846	† \$	16,422,135	† \$	17,109,375	† \$	17,191,903
Mount Desert Island Hospital	† \$	28,295,173	† \$	29,946,650	† \$	32,177,253	† \$	31,783,143
Penobscot Valley Hospital	† \$	12,503,750	† \$	12,423,998	† \$	13,560,402	† \$	14,180,573
Redington-Fairview General Hospital	† \$	36,660,838	† \$	37,515,274	† \$	37,382,045	† \$	38,240,273
Rumford Community Hospital	† \$	22,464,958	† \$	21,558,892	† \$	22,483,546	† \$	22,455,589
St Andrews Hospital	† \$	8,756,524	† \$	8,220,353	† \$	8,188,023	† \$	7,887,640
Sebasticook Valley Hospital	† \$	17,838,855	† \$	18,297,661	† \$	19,559,724	† \$	19,875,601
Stephens Memorial Hospital**	†		† \$	25,919,788	† \$	30,218,965	† \$	30,995,676
Waldo County General Hospital	† \$	37,119,636	† \$	40,522,756	† \$	41,660,166	† \$	42,547,345
Peer Group F Median -- 2 Private Psychiatric Hospitals	† \$	27,531,887	† \$	26,352,465	† \$	26,814,690	† \$	26,812,149
Acadia Hospital Corporation	† \$	33,457,148	† \$	31,388,634	† \$	32,522,231	† \$	32,662,360
Spring Harbor Hospital	† \$	21,606,625	† \$	21,316,295	† \$	21,107,149	† \$	20,961,938
Peer Group G Median -- 1 Rehabilitation Hospital	† \$	14,956,638	† \$	14,960,640	† \$	15,684,962	† \$	16,175,576
New England Rehabilitation Hospital	† \$	14,956,638	† \$	14,960,640	† \$	15,684,962	† \$	16,175,576
All Maine Hospitals Median	† \$	30,885,200	† \$	31,388,634	† \$	32,177,253	† \$	32,297,216
* Northeast Median	†	†	†	†	†	†	†	†
* U.S. Median	†	†	†	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2015 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E